



murchisonshire

Ancient land under brilliant skies

Long-Term Financial Plan

Part of Council's Planning for the Future

22 August 2024

Preamble

Pursuant to s 5.56 of the Local Government Act 1995 a local government is required to plan for the future its district through the preparation and adoption of various plans in accordance with Division 3 of the Local Government (*Administration*) Regulations 1996 as shown below.

Reg	Plan
19C	<p>Strategic Community Plan</p> <p>The Community Plan Sets out the vision, aspirations and objectives of the community. It also</p> <ul style="list-style-type: none">Covers a period of at least 10 years and to be reviewed every 4 yearsDeveloped with regard to the capacity of current and anticipated resources, strategic performance indicators and demographic trends
19DA	<p>Corporate Business Plan</p> <p>The Corporate Business Plan</p> <ul style="list-style-type: none">Sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the communityGoverns internal business planning by expressing priorities by reference to operations that are within Council's capacityDevelops and integrate matters relating to resources including<ul style="list-style-type: none">Asset ManagementWorkforce PlanningLong-Term Financial Planning <p>Covers a period at least 4 years and to be reviewed annually</p>

This document covers the Corporate Business Plan Elements as highlighted above

Introduction

The Local Government (*Administration*) Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation

with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to “*yesterday*”, look “*today*” but always focus on “*tomorrow*”. This way the future “*today*” will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting “*yesterday*”, “*today*” and “*tomorrow*”.

As a result, the Corporate Business Plan includes elements based on the above overarching philosophy.

Background

Since 2017 work has continued to develop the scope of works and in deliver a range of Capital Works identified in the Corporate Business Plan. However various significant changes have occurred as outlined below that need to be considered.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following “Project Vision” statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

“To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire”

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

- ~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
- ~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.

- ~ Design a unified landscape character that maximises shade.
- ~ Create a consolidated sequence of spaces and activities for locals and tourists.
- ~ Allow space in design for Geo/Astro tourism and convey the idea of 'The Oasis'.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, New -Caravan Park 2 Ensuite Units, General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, with Council assuming operational control in March 2021. This included considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionality of the Roadhouse Business and to explore opportunities for a potential Interpretive Centre.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjari aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around \$10.4m with further stages foreshadowed totalling \$11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade also need to be considered.

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program is available in 2023/24 and potentially in 2024/25 which is applicable to Settlement Community related projects.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a \$2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed

sections is planned. Further strategic work involving potential construction of some passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed to continue for 2025/26 for rural, regional and outer suburban roads.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

Long-Term Financial Plan

The Long-Term Financial Plan is the consolidation of current annual budget operations with expenses arising from the Asset Management Plan within an operating template that effectively becomes a 20-year budget with the first year of the plan being the adopted budget. It is essential this be updated annually.

Assumptions

The plan has been based on the various assumptions as highlighted below.

Assumption	Comments
General	
Shire Population s to remain stable	At the last census the actual population increased.
The region and States economy will remain relatively stable over the long term.	Anecdotally this seems to be the situation
Current levels of service will remain and progressively increase as demand dictates so long as its financially prudent to do so	Current feedback from residents and tourists is positive and favourable.
Assets are expected to be adequately maintained and to continue to meet existing levels of service.	Periodic inspections and updated analysis will be undertaken, and scheduled replacement dates varied on annual basis and incorporated into the respective working models.
The level of grants and contributions that are recurrent from year to year will remain relatively stable	This applies to operational grants from organisations such as the Grants Commission and Main Roads WA and to Capital Grants revenue from Main Roads WA. Historically the has been no major variation.
Specific Grants for specific projects that may or may not arise have not been included.	It is considered prudent to where possible set aside some amounts each year by transfer to reserves so as to minimise any specific budget spike in any one year. This applies to aspects such as flood disaster repairs which cannot be forecast with any certainty and also to asset management and settlement development works so as to provide some potential revenue to provide matching funds for the specific project.
Rate Revenue	From a policy perspective option for future rate scenarios are explored with analysis tying into Council's Long Term Financial Plan on an annual basis and that in comparative terms between each year, that as far as practicable, aspects associated with natural growth or decline are ignored when setting rates.
Inflation	Specific estimates for inflation impacts for expenditure items are separately shown in the detailed plan. These can and do vary according to each class of expenditure.
Asset Lives and replacement timings	Reviewed annually as per the respective component of the Asset Management Plan
Staff	Current staffing levels have been assumed with the addition of two new staff members in the medium term only. This is considered essential given current workloads but may change later when a more in-depth review is undertaken when the Workforce Plan is updated

Forecasts

Long term forecasts are inherently difficult and can be impacted upon if the assumptions that underpin the plan alter appreciably. The following are highlighted.

Asset Renewal

Costs and for replacement of existing and new assets once constructed can be addressed and risks mitigated if the plan is updated every year and if the accuracy of first three years detailed cost estimates and programs for Capital Works are improved through improve condition assessment and refined data collection and analysis. Reprogramming on this basis will ensure that the accuracy for timing for renewals is improved without reducing service levels.

New Assets

There is also a potential risk financially if additional new assets are created without a recognition that in some instances, but not all, additional operational and maintenance costs will be required to be met. Where these costs are known they have been reflected in the plan. Annual reviews will also assist in refinement.

This issue Long term asset replacement costs, some of which will fall outside of scope of the plan. These issues also need to reflect in the decision-making processes the benefit derived from those assets.

Murchison Shire is unique owing to its sparse population limited growth and that it has no town. This significantly shapes the plan compared with other local governments which have growing communities and need to constantly upgrade and add new assets. For instance

- ~ Road upgrades identified relate to defined sections of only one road being the Carnarvon-Mullewa Road as well those within the Murchison Settlement and on other adjacent to one Station. There is minimal likelihood for justifications for other roads elsewhere such that the broad operation moving forward will eventually revolve mainly around asset renewal albeit with some upgraded elements such that the asset base will not increase significantly.
- ~ Building upgrades within the Murchison Settlement in the main involve assets that have very long lives. Apart from works associated with the Murchison Vast Sky Experience Business Case which are largely beyond the resources of Council, and which generate additional operating income, once constructed there is little expectation of new facilities being required.

To assist in providing a context to the plan will show the intended distribution between Renewal and New / Upgraded expenditures.

Overall, though the confidence level of the general picture is reasonably high, which is as significant improvement.

Alignment with Financial Statements and Budgets

Amongst other things the Long-Term Financial Plan is based implementing the Asset Management Plan, which by its very nature a plan for the future based on local needs, judgements and outcomes.

As a result, works identified will vary from year to year and include new as well as renewal of assets such that several financial aspects such as depreciation and written down values will alter and vary markedly from values shown the adopted budget for each year and in the Annual Financial Statements which are based on an external assessment of values at a singular point in time.

Monitoring and Performance

The Office for Local Government specifies that various performance measure are identified and reported against.

However, the measures themselves and so-called ratios that are measured and align to a notional standard are unlikely to be fit for purpose locally as they will not suit local conditions and operations.

A more accurate and nuanced practical approach is to use the overall cash position through measurement of the Net Current Assets and Reserves. If this is healthy during and at the end of the life of the plan, then risks to the overall financial viability are significantly reduced. Over time an actual target should be established and set.

For clarity purposes the plan shows the net current asset as a continuum not like the normal budget requirements where the budgeted deficiency as notionally funded by rates is to be within 90% and 110%

As indicated though recent rating reviews the amount of rate revenue expressed as a % of depreciation is very low in comparison with other Shires. As a target this should be lifted. Notwithstanding that the assessed depreciation may not accord to local assessments of an annualised replacement cost it is an independent assessment which is consistent in methodology. Any increase in this % effectively assists not just the overall financial position but also provides evidence of improved application of intergenerational equity considerations.

Further performance measures may also be identified and if deemed appropriate introduced in the future.

Enc Long-Term Financial Plan Budget Schedules

Previous

28 September 2017

24 August 2023



murchisonshire

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**Long Term Financial Plan
Budget Schedules**

22 August 2024

Graphs



Reserve Balance	5,549,696	5,559,862	7,303,108	6,989,920	7,128,984	10,316,451	9,669,767	3,278,048	6,350,343	6,799,417	7,597,183	6,516,084	6,740,554	7,275,512	7,761,509	7,349,787	7,755,647	7,346,547	7,476,565	7,509,562	7,374,890	7,825,410	7,526,008	7,647,697	7,607,375	7,746,063	7,664,339	7,602,068	7,997,286
Net Current Assets	4,913,067	3,752,856	4,562,188	3,843,908	(17,596)	1,426,434	531,496	72,979	948,742	3,462,665	4,419,229	3,704,621	1,333,047	881,903	720,048	357,702	801,068	1,909,250	795,642	2,264,491	2,614,895	1,973,281	2,249,912	(3,365,655)	(7,515,541)	(4,721,028)	(1,437,461)	968,241	1,425,642
Net Cash	10,462,763	9,312,718	11,865,296	10,833,828	7,111,388	11,742,885	10,201,263	3,351,027	7,299,085	10,262,082	12,016,412	10,220,705	8,073,601	8,157,414	8,481,558	7,707,489	8,556,715	9,255,797	8,272,207	9,774,053	9,989,785	9,798,691	9,775,920	4,282,042	91,834	3,025,035	6,226,878	8,570,309	9,422,928
Min Target Indicator		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000

LTFP Statement of Financial Position	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
CURRENT ASSETS																						
Cash and cash equivalents	5,162,399	6,508,031	9,471,028	11,225,358	9,429,651	7,282,547	7,366,360	7,690,504	6,916,435	7,765,661	8,464,743	7,481,153	8,982,999	9,198,731	9,007,637	8,984,866	3,490,988	699,220	2,233,981	5,435,824	7,779,255	8,631,874
Trade and other receivables	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210
Other financial assets																						
Inventories	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389
Total Current Assets	8,866,998	10,212,630	13,175,627	14,929,957	13,134,250	10,987,146	11,070,959	11,395,103	10,621,034	11,470,260	12,169,342	11,185,752	12,687,598	12,903,330	12,712,236	12,689,465	7,195,587	3,005,379	5,938,580	9,140,423	11,483,854	12,336,473
NON-CURRENT ASSETS																						
Trade and other receivables																						
Other financial assets																						
Property Plant and equipment	112,414,394	113,945,545	112,937,509	113,115,600	113,686,159	114,189,820	112,427,293	110,359,701	108,650,182	106,024,824	103,596,273	102,110,814	97,422,682	94,420,544	91,599,526	88,593,560	90,110,231	90,517,040	83,935,303	77,144,774	70,598,202	66,199,695
Infrastructure																						
Property Plant and equipment and Infrastructure	112,414,394	113,945,545	112,937,509	113,115,600	113,686,159	114,189,820	112,427,293	110,359,701	108,650,182	106,024,824	103,596,273	102,110,814	97,422,682	94,420,544	91,599,526	88,593,560	90,110,231	90,517,040	83,935,303	77,144,774	70,598,202	66,199,695
TOTAL ASSETS	121,281,391	124,158,175	126,113,136	128,045,557	126,820,409	125,176,966	123,498,252	121,754,804	119,271,216	117,495,084	115,765,615	113,296,566	110,110,279	107,323,874	104,311,762	101,283,025	97,305,818	93,522,419	89,873,882	86,285,197	82,082,056	78,536,168
CURRENT LIABILITIES																						
Trade & other payables	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410
Other liabilities	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131
Borrowings	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	511,308	407,295	298,017	183,206	62,583	1,565	1,565	1,565	1,565	1,565	1,565	1,565
Employee related provisions	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429
Total Current Liabilities	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,671,278	3,567,265	3,457,987	3,343,176	3,222,553	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535
NON-CURRENT LIABILITIES																						
Other Liabilities																						
Borrowings	1,148,776	952,682	752,959	549,540	1,342,357	1,092,193	796,015	601,699	512,009	417,778	-	-	-	-	-	-	-	-	-	-	-	
Employee related provisions	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087
Total Non-Current Liabilities	1,208,863	1,012,769	813,046	609,627	1,402,444	1,152,280	856,102	661,786	572,096	477,865	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087
TOTAL LIABILITIES	4,561,364	4,365,270	4,165,547	3,962,128	4,754,945	4,504,781	4,208,603	4,014,287	3,924,597	3,830,366	3,731,365	3,627,352	3,518,074	3,403,263	3,282,640	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622
NET ASSETS	116,720,027	119,792,905	121,947,589	124,083,429	122,065,464	120,672,185	119,289,649	117,740,517	115,346,619	113,664,718	112,034,250	109,669,213	106,592,206	103,920,611	101,029,122	98,061,403	94,084,197	90,300,798	86,652,261	83,063,575	78,860,434	75,314,546
EQUITY																						
Retained Surplus	31,424,486	34,027,494	35,733,104	37,071,178	36,134,312	34,516,563	32,599,069	30,563,940	28,581,764	26,494,003	25,272,635	22,777,581	19,667,576	17,130,653	13,788,644	11,120,327	7,021,431	3,278,355	508,870	4,015,832	8,156,702	12,097,808
Reserve Accounts	5,880,474	6,350,343	6,799,417	7,597,183	6,516,084	6,740,554	7,275,512	7,761,509	7,349,787	7,755,647	7,346,547	7,476,565	7,509,562	7,374,890	7,825,410	7,526,008	7,647,697	7,607,375	7,746,063	7,664,339	7,602,068	7,997,286
Revaluation surplus	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068
Total Equity	116,720,027	119,792,905	121,947,589	124,083,429	122,065,465	120,672,185	119,289,649	117,740,517	115,346,620	113,664,718	112,034,250	109,669,214	106,592,206	103,920,611	101,029,122	98,061,403	94,084,197	90,300,798	86,652,261	83,063,575	78,860,434	75,314,546

Financial Activity Statement

2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046

Activities by Reporting Program

Net current assets at start of financial year surplus/(deficit) 1,768,357 72,979 948,742 3,462,665 4,419,229 3,704,621 1,333,047 881,903 720,048 357,702 801,068 1,909,250 795,642 2,264,491 2,614,895 1,973,281 2,249,912 (3,365,655) (7,515,541) (4,721,028) (1,437,461) 968,241

Revenue from operating activities (* excl general rates)

Governance 56,000 57,120 58,262 59,428 60,616 61,829 63,065 64,326 65,613 66,925 68,264 69,629 71,022 72,442 73,891 75,369 76,876 78,414 79,982 81,581 83,213 84,877
 General purpose funding * 799,419 5,348,779 5,455,754 5,564,870 5,676,167 5,789,690 5,905,484 6,023,594 6,144,066 6,266,947 6,392,286 6,520,132 6,650,534 6,783,545 6,919,216 7,057,600 7,198,752 7,342,727 7,489,582 7,639,373 7,792,161 7,948,004
 Law, order, public safety 19,620 19,622 19,624 19,627 19,629 19,631 19,633 19,635 19,638 19,640 19,642 19,645 19,647 19,650 19,652 19,655 19,658 19,660 19,663 19,666 19,669 19,672
 Health
 Education and welfare
 Housing
 Community amenities
 Recreation and culture 3,192 3,256 3,321 3,387 3,455 3,524 3,594 3,666 3,740 3,814 3,891 3,969 4,048 4,129 4,211 4,296 4,382 4,469 4,559 4,650 4,743 4,838
 Transport 7,775,034 2,653,536 2,706,607 2,760,739 5,126,256 358,281 365,446 372,755 5,155,210 387,815 395,571 403,482 5,186,552 419,783 428,179 436,742 5,220,477 454,387 463,474 472,744 5,257,199 491,843
 Economic services 962,163 971,758 946,994 965,594 984,396 1,003,405 1,022,624 1,042,057 1,061,709 1,081,585 1,101,688 1,122,023 1,142,595 1,163,409 1,184,469 1,205,781 1,227,349 1,249,178 1,271,275 1,293,643 1,316,289 1,339,218
 Other property and services 101,830 103,867 105,944 108,063 110,224 112,429 114,677 116,971 119,310 121,696 124,130 126,613 129,145 131,728 134,362 137,050 139,791 142,587 145,438 148,347 151,314 154,340
 9,717,259 9,157,938 9,296,506 9,481,706 11,980,742 7,348,788 7,494,524 7,643,005 12,569,285 7,948,422 8,105,471 8,265,492 13,203,543 8,594,686 8,763,981 8,936,492 13,887,284 9,291,422 9,473,973 9,660,005 14,624,587 10,042,792

Expenditure from operating activities

Governance (764,616) (768,696) (776,287) (800,125) (812,847) (838,190) (846,775) (870,275) (879,294) (903,168) (913,001) (938,218) (948,182) (974,200) (984,777) (1,011,256) (1,022,476) (1,050,377) (1,062,069) (1,104,510) (1,104,551) (1,134,658)
 General purpose funding (50,981) (50,607) (51,597) (52,608) (53,930) (55,023) (56,095) (57,188) (58,303) (59,440) (60,599) (61,782) (62,987) (64,217) (65,472) (66,718) (68,023) (69,353) (70,710) (71,172) (73,506) (74,945)
 Law, order, public safety (76,155) (77,792) (79,174) (80,584) (82,153) (83,638) (85,133) (86,657) (88,212) (89,797) (91,414) (93,063) (94,744) (96,459) (98,208) (99,977) (101,795) (103,650) (105,542) (107,054) (109,438) (111,444)
 Health (67,647) (67,582) (68,755) (69,950) (71,432) (72,711) (73,975) (75,264) (76,578) (77,916) (79,280) (80,670) (82,087) (83,531) (85,002) (86,472) (88,000) (89,558) (91,145) (91,930) (94,411) (96,092)
 Education and welfare (7,124) (7,070) (7,208) (7,349) (7,534) (7,687) (7,837) (7,990) (8,145) (8,304) (8,466) (8,631) (8,800) (8,971) (9,147) (9,321) (9,503) (9,689) (9,878) (9,942) (10,269) (10,470)
 Housing (20,000) (20,200)
 Community amenities (164,250) (146,698) (149,406) (152,168) (162,936) (167,302) (170,229) (178,264) (181,307) (184,409) (187,573) (190,799) (194,088) (197,441) (200,861) (204,315) (207,870) (211,495) (215,191) (218,040) (223,552) (227,471)
 Recreation and culture (535,411) (538,696) (546,813) (555,082) (563,947) (572,327) (579,972) (588,885) (597,967) (607,222) (616,580) (625,746) (635,537) (645,514) (655,624) (663,989) (674,545) (685,302) (696,264) (705,454) (721,153) (732,753)
 Transport (14,049,677) (8,972,085) (9,131,811) (9,491,862) (12,871,960) (7,553,625) (7,652,866) (7,938,707) (13,701,787) (8,388,040) (8,487,141) (8,725,593) (14,374,955) (9,346,394) (9,739,367) (9,980,946) (15,945,279) (11,143,916) (11,199,235) (11,315,222) (16,907,047) (11,667,304)
 Economic services (2,177,905) (2,233,156) (2,274,190) (2,145,617) (2,114,297) (2,180,391) (2,241,887) (2,278,011) (2,314,721) (2,351,953) (2,389,911) (2,428,414) (2,467,525) (2,507,246) (2,547,583) (2,588,386) (2,634,671) (2,683,759) (2,733,671) (2,780,007) (2,836,641) (2,889,576)
 Other property and services (96,830) (98,767) (100,742) (102,757) (104,812) (106,908) (109,046) (111,227) (113,452) (115,721) (118,035) (120,396) (122,804) (125,260) (127,765) (130,320) (132,927) (135,585) (138,297) (141,063) (143,884) (146,762)
 (18,010,596) (12,981,348) (13,206,183) (13,478,302) (16,866,049) (11,658,002) (11,844,017) (12,212,667) (18,039,966) (12,806,171) (12,972,200) (13,293,513) (19,011,910) (14,069,433) (14,534,006) (14,861,900) (20,905,289) (16,202,885) (16,342,202) (16,564,593) (22,244,652) (17,111,675)

Operating Activities excluded from budget

(Profit) / Loss on disposal of assets
 Less: Fair Value adjustments to financial assets
 Loss on Disposal of assets
 Loss on revaluation of non-current assets
 Movement in liabilities associated with restricted cash
 Movement in employee benefit provisions (non-current)
 Depreciation & amortisation of assets

5,647,126 6,211,522 6,383,457 6,635,470 6,749,493 6,905,906 7,052,596 7,270,988 7,520,630 7,708,219 7,757,003 8,002,567 8,074,019 8,577,076 8,946,131 9,130,670 9,575,003 10,243,419 10,302,849 10,364,140 10,439,419 10,667,158
 Non-cash amounts excluded from operating activities 5,647,126 6,211,522 6,383,457 6,635,470 6,749,493 6,905,906 7,052,596 7,270,988 7,520,630 7,708,219 7,757,003 8,002,567 8,074,019 8,577,076 8,946,131 9,130,670 9,575,003 10,243,419 10,302,849 10,364,140 10,439,419 10,667,158

0
 Amount attributable to operating activities (2,646,212) 2,388,112 2,473,780 2,638,874 1,864,186 2,596,692 2,703,103 2,701,326 2,049,950 2,850,470 2,890,275 2,974,546 2,265,653 3,102,328 3,176,106 3,205,262 2,556,999 3,331,956 3,434,619 3,459,552 2,819,355 3,598,274

Investing Activities

Inflows from investing activities

Non-operating grants, subsidies and contributions 6,711,444 6,054,063 5,180,160 5,206,860 1,895,488 1,895,488 1,895,488 1,895,488 1,895,488 1,895,488 1,933,882 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488 1,295,488
 Proceeds from disposal of assets 107,100 128,010 91,800 301,616 157,692 47,940 112,200 25,500 253,470 91,800 127,500 71,400 91,800 160,140 10,200 147,900 107,610 116,996 129,132 21,420
 6,711,444 6,161,163 5,308,170 5,298,660 2,197,104 2,053,180 1,895,488 1,943,428 2,007,688 1,920,988 2,187,352 1,387,288 1,422,988 1,366,888 1,387,288 1,455,628 1,305,688 1,443,388 1,403,098 1,412,484 1,424,620 1,316,908

Outflows from investing activities

Land & Buildings (215,000) (1,275,000) (306,000) (255,000) (612,000) (1,200,146) (784,364) (408,000) (307,835) (7,420) (34,041) (2,920) (551,022) (259,068)
 Plant & Equipment (5,000) (647,700) (492,762) (515,306) (1,892,932) (983,700) (107,631) (204,643) (752,498) (240,575) (1,339,235) (706,957) (512,261) (878,568) (477,837) (1,358,229) (253,704) (934,181) (602,821) (882,964) (637,790) (372,738)
 Furniture & Equipment (43,000) (35,450) (35,907) (36,370) (36,839) (237,316) (37,800) (38,290) (38,788) (84,293) (39,805) (40,325) (40,853) (41,388) (41,932) (42,483) (43,042) (43,610) (44,186) (44,771) (45,364) (45,966)
 Infrastructure Roads (5,592,923) (4,739,624) (4,434,162) (4,945,473) (5,079,896) (4,982,741) (4,360,274) (4,600,403) (5,132,025) (4,783,492) (2,581,094) (5,854,206) (2,960,273) (4,726,382) (5,697,144) (4,850,090) (10,805,129) (9,817,417) (3,181,714) (2,762,872) (2,744,446) (5,612,298)
 Infrastructure Other (2,843,702) (1,152,000) (234,600) (1,153,212) (163,355)
 (8,699,625) (7,849,774) (5,503,430) (6,905,361) (7,621,668) (7,567,259) (5,290,068) (5,251,337) (5,923,312) (5,108,361) (5,581,922) (6,608,908) (3,513,387) (5,646,338) (6,216,913) (6,284,843) (11,101,875) (10,798,128) (3,828,722) (3,690,607) (4,021,979) (6,290,071)

Amount attributable to investing activities (1,988,180) (1,688,611) (195,260) (1,606,701) (5,424,565) (5,514,079) (3,394,581) (3,307,909) (3,915,624) (3,187,373) (3,394,570) (5,221,620) (2,090,399) (4,279,451) (4,829,625) (4,829,216) (9,796,187) (9,354,740) (2,425,624) (2,278,124) (2,597,360) (4,973,163)

Financial Activity Statement

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Financing Activities																						
Inflows from financing activities																						
Proceeds from new borrowings					1,000,000																	
Proceeds from self supporting loans																						
Transfers from cash backed reserves (restricted assets)	4,932,788	985,500	959,550	718,200	2,016,290	820,488	102,000	150,960	946,680	271,098	1,148,058	608,940	807,960	1,026,630	441,438	1,191,360	617,268	779,280	600,270	820,682	801,228	343,740
	4,932,788	985,500	959,550	718,200	3,016,290	820,488	102,000	150,960	946,680	271,098	1,148,058	608,940	807,960	1,026,630	441,438	1,191,360	617,268	779,280	600,270	820,682	801,228	343,740
Repayment of borrowings	(192,531)	(196,094)	(199,723)	(203,419)	(207,183)	(250,164)	(296,178)	(194,316)	(89,690)	(94,231)	(99,001)	(104,013)	(109,279)	(114,811)	(120,623)	(61,018)						
Transfers to cash backed reserves (restricted assets)	(2,600,787)	(1,452,669)	(1,405,924)	(1,515,966)	(935,191)	(1,044,958)	(636,958)	(636,958)	(534,958)	(636,958)	(738,958)	(738,958)	(840,958)	(891,958)	(891,958)	(891,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)
	(2,793,318)	(1,648,763)	(1,605,647)	(1,719,385)	(1,142,374)	(1,295,122)	(933,135)	(831,274)	(624,648)	(731,188)	(837,959)	(842,971)	(950,236)	(1,006,769)	(1,012,581)	(952,976)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)
Amount attributable to financing activities	2,139,470	(663,263)	(646,097)	(1,001,185)	1,873,915	(474,634)	(831,135)	(680,314)	322,032	(460,091)	310,099	(234,031)	(142,276)	19,861	(571,143)	238,384	(121,690)	40,322	(138,688)	81,724	62,270	(395,218)
Surplus/ (deficit) before imposition of general rates	(2,494,922)	36,239	1,632,423	30,989	(1,686,463)	(3,392,021)	(1,522,613)	(1,286,897)	(1,543,642)	(796,994)	(194,196)	(2,481,105)	32,977	(1,157,261)	(2,224,663)	(1,385,569)	(7,360,878)	(5,982,462)	870,308	1,263,152	284,265	(1,770,107)
Amount raised from general rates	799,547	839,524	881,501	925,576	971,854	1,020,447	1,071,469	1,125,043	1,181,295	1,240,360	1,302,378	1,367,497	1,435,872	1,507,665	1,583,048	1,662,201	1,745,311	1,832,576	1,924,205	2,020,415	2,121,436	2,227,508
Amount raised from MML rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Adjustment	(3)																					
Surplus / (deficit) after imposition of rates	72,979	948,742	3,462,665	4,419,229	3,704,621	1,333,047	881,903	720,048	357,702	801,068	1,909,250	795,642	2,264,491	2,614,895	1,973,281	2,249,912	(3,365,655)	(7,515,541)	(4,721,028)	(1,437,461)	968,241	1,425,642

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
GENERAL PURPOSE FUNDING																						
Rate Revenue																						
Rates Expenses	50,981	50,607	51,597	52,608	53,930	55,023	56,095	57,188	58,303	59,440	60,599	61,782	62,987	64,217	65,472	66,718	68,023	69,353	70,710	71,172	73,506	74,945
Rates Revenue	(804,982)	(845,068)	(887,155)	(931,343)	(977,737)	(1,026,448)	(1,077,590)	(1,131,286)	(1,187,663)	(1,246,855)	(1,309,003)	(1,374,254)	(1,442,764)	(1,514,696)	(1,590,220)	(1,669,516)	(1,752,772)	(1,840,187)	(1,931,968)	(2,028,333)	(2,129,512)	(2,235,746)
MML Rates Levied																						
Other General Purpose Funding																						
Gen Purpose Expenses																						
Transfer to Grants Commission Reserve																						
Transfer to Asset Management Reserve																						
Gen Purpose Revenue	(793,984)	(5,343,235)	(5,450,100)	(5,559,102)	(5,670,284)	(5,783,690)	(5,899,363)	(6,017,351)	(6,137,698)	(6,260,452)	(6,385,661)	(6,513,374)	(6,643,641)	(6,776,514)	(6,912,045)	(7,050,285)	(7,191,291)	(7,335,117)	(7,481,819)	(7,631,456)	(7,784,085)	(7,939,766)
Transfer from Grants Commission Reserve	(4,332,788)																					
Transfer from Asset Management Reserve																						
GOVERNANCE																						
Members Of Council																						
Member Expenses	150,139	159,312	155,232	165,919	162,261	173,246	169,206	179,830	175,718	186,593	182,455	193,744	189,503	201,033	196,835	208,611	204,463	216,691	212,398	225,035	221,060	234,212
Member Capital Expenses	8,000																					
Governance - General																						
Expenses	343,188	339,049	345,411	353,149	362,669	371,203	378,085	385,103	392,261	399,167	406,923	414,515	422,257	430,153	438,205	446,202	454,577	463,118	471,829	474,532	490,665	499,904
ABC Expenses - Members	215,289	213,215	217,381	221,630	227,300	231,912	236,419	241,015	245,702	250,483	255,358	260,330	265,401	270,572	275,846	281,075	286,560	292,154	297,860	299,459	309,613	315,665
Administration																						
Admin Expenses	1,252,393	1,246,540	1,342,568	1,296,285	1,321,902	2,258,978	1,374,672	1,473,247	1,429,562	1,502,828	1,558,057	1,516,058	1,546,044	1,576,627	1,607,818	1,711,029	1,672,073	1,776,563	1,738,911	1,773,330	1,879,834	2,052,395
Depreciation - Admin	22,088	17,291	17,384	17,479	25,150	26,338	26,435	26,534	26,633	26,734	26,835	26,938	27,042	27,146	27,252	26,510	26,618	26,727	26,837	26,948	27,060	27,173
Trans to Leave Reserve	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958
Admin Revenue	(55,000)	(56,100)	(57,222)	(58,366)	(59,534)	(60,724)	(61,939)	(63,178)	(64,441)	(65,730)	(67,045)	(68,386)	(69,753)	(71,148)	(72,571)	(74,023)	(75,503)	(77,013)	(78,554)	(80,125)	(81,727)	(83,362)
ABC Costs Alloc to W & S	(1,219,481)	(1,207,731)	(1,231,330)	(1,255,398)	(1,287,518)	(1,313,640)	(1,339,169)	(1,365,203)	(1,391,754)	(1,418,832)	(1,446,447)	(1,474,611)	(1,503,333)	(1,532,625)	(1,562,499)	(1,592,116)	(1,623,188)	(1,654,876)	(1,687,194)	(1,696,250)	(1,753,766)	(1,788,048)
Transfer from Leave Reserve																						
Admin Capital Expenses																						
Admin Capital Revenue			(25,500)		(25,500)		(25,500)		(25,500)		(25,500)		(25,500)		(25,500)		(25,500)		(25,500)		(25,500)	
Trans From Plant Reserve - Admin																						
Transfer to Admin Buildings Reserve		2,700	2,700																			
Transfer from Admin Buildings Reserve																						
LAW ORDER & PUBLIC SAFETY																						
Fire Prevention																						
Animal Control																						
Other Law, Order & Public Safety																						
Fire Prevention Expenses	27,333	27,557	28,096	28,646	29,273	29,854	30,437	31,031	31,638	32,256	32,887	33,530	34,186	34,855	35,537	36,225	36,934	37,658	38,396	38,940	39,916	40,698
Depreciation - Fire Prevention	7,690	8,595	8,610	8,625	8,641	8,656	8,672	8,688	8,704	8,720	8,737	8,753	8,770	8,787	8,804	8,821	8,839	8,856	8,874	8,892	8,910	8,928
Animal Control Expenses	19,000	19,380	19,768	20,163	20,566	20,978	21,397	21,825	22,262	22,707	23,161	23,624	24,097	24,579	25,070	25,571	26,083	26,605	27,137	27,679	28,233	28,798
Other Law, Order & Public Safety Expenses	11,500	11,730	11,965	12,204	12,448	12,697	12,951	13,210	13,474	13,744	14,018	14,299	14,585	14,876	15,174	15,477	15,787	16,103	16,425	16,753	17,088	17,430
ABC Expenses - O.L.O. & P.S.	10,632	10,530	10,736	10,946	11,226	11,453	11,676	11,903	12,135	12,371	12,611	12,857	13,107	13,363	13,623	13,881	14,152	14,429	14,710	14,789	15,291	15,590
Fire Prevention Revenue	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)
Animal Control Revenue	(100)	(102)	(104)	(106)	(108)	(110)	(113)	(115)	(117)	(120)	(122)	(124)	(127)	(129)	(132)	(135)	(137)	(140)	(143)	(146)	(149)	(152)
Law Order & Public Safety Revenue																						
Fire Prevention Capital Expenses																						
HEALTH																						
Preventative Services - Admin & Inspection																						
Preventative Services - Pest Control																						
Preventative Services - Other																						
Other Health																						
Health Preventative Expenses	18,169	18,444	18,724	19,009	19,300	19,596	19,898	20,205	20,518	20,838	21,163	21,495	21,832	22,177	22,528	22,885	23,250	23,621	23,999	24,385	24,778	25,179
ABC Health Expenses	42,495	42,086	42,908	43,747	44,866	45,777	46,666	47,573	48,499	49,442	50,405	51,386	52,387	53,408	54,449	55,481	56,563	57,668	58,794	59,109	61,114	62,308
Depreciation Ambulance Centre	6,982	7,052	7,123	7,194	7,266	7,338	7,412	7,486	7,561	7,636	7,713	7,790	7,868	7,946	8,026	8,106	8,187	8,269	8,352	8,435	8,520	8,605
Health Revenue																						
Health Capital Expenses																						

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
EDUCATION & WELFARE																						
Other Education																						
Care Of Families & Children																						
Other Education Expenses	500	510	520	531	541	552	563	574	586	598	609	622	634	647	660	673	686	700	714	728	743	758
ABC Expenses - Education & Welfare	6,624	6,560	6,688	6,819	6,993	7,135	7,274	7,415	7,559	7,707	7,857	8,009	8,165	8,325	8,487	8,648	8,817	8,989	9,164	9,213	9,526	9,712
Families & Children Expenses																						
Education & Welfare Revenue																						
HOUSING																						
Staff Housing																						
Staff Housing Expenses	170,567	173,769	177,033	180,361	183,752	187,209	190,734	194,326	197,988	201,721	205,527	209,406	213,361	217,392	221,502	225,691	229,962	234,316	238,754	243,279	247,891	252,594
Depreciation - Staff Housing	86,251	79,554	79,554	85,235	89,685	96,544	96,544	96,544	96,544	94,759	96,178	96,178	96,178	96,178	96,178	96,178	96,178	96,178	96,178	95,677	100,237	100,237
Staff Housing Costs Reallocated	(236,819)	(233,124)	(236,388)	(245,396)	(253,238)	(263,554)	(267,078)	(270,670)	(274,333)	(276,280)	(281,505)	(285,384)	(289,339)	(293,370)	(297,480)	(301,669)	(305,940)	(310,294)	(314,732)	(318,756)	(327,928)	(332,631)
Staff Housing Capital	10,000	10,200	10,404	265,612	265,824	369,753	11,262	11,487	11,717	11,951	298,846	18,044	12,682	12,936	13,195	13,459	13,728	14,002	14,282	14,568	404,566	66,066
Transfer to Workforce Accomodation Reserve	640,000	490,000	140,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Transfer from Workforce Accomodation			(600,000)	(300,000)																		
COMMUNITY AMENITIES																						
Sanitation - Household Refuse																						
Sewerage																						
Protection Of Environment																						
Town Planning & Regional Development																						
Other Community Amenities																						
Refuse Expenses	31,970	32,532	33,105	33,688	34,282	34,887	35,503	36,131	36,771	37,423	38,086	38,763	39,452	40,153	40,868	41,597	42,339	43,095	43,865	44,650	45,450	46,264
ABC Community Amenity Expenses	46,937	46,485	47,394	48,320	49,556	50,562	51,544	52,546	53,568	54,610	55,673	56,757	57,863	58,990	60,140	61,280	62,476	63,696	64,940	65,288	67,502	68,821
Sewerage Expenses	3,153	3,214	3,276	3,339	3,404	3,470	3,537	3,606	3,675	3,747	3,819	3,893	3,969	4,046	4,124	4,205	4,286	4,369	4,454	4,541	4,629	4,719
Protection of Environment Expenses	19,085	19,465	19,852	20,247	20,650	21,060	21,479	21,906	22,342	22,787	23,240	23,702	24,174	24,655	25,146	25,646	26,157	26,677	27,208	27,750	28,302	28,865
Town Plng & Reg. Dev Expenses	500	510	520	531	541	552	563	574	586	598	609	622	634	647	660	673	686	700	714	728	743	758
O.C.A Expenses	62,604	44,492	45,260	46,043	54,503	133,212	841,966	471,500	64,364	65,245	66,144	67,061	67,996	68,950	69,922	70,914	71,926	72,957	74,010	75,083	209,164	78,043
Community Amenities Revenue																						
Community Amenities Capital											37,163											43,357
RECREATION & CULTURE																						
Other Recreation & Sport																						
Recreation & Sport Expenses	222,050	226,094	230,214	234,414	238,693	243,054	247,498	252,026	256,641	261,344	266,137	271,021	275,998	281,071	286,241	291,509	296,878	302,351	307,927	313,611	319,404	325,307
ABC Expenses - Other Rec. & Sport	33,153	32,834	33,475	34,130	35,003	35,713	36,407	37,115	37,837	38,573	39,324	40,089	40,870	41,666	42,479	43,284	44,128	44,990	45,869	46,115	47,678	48,610
Depreciation - Other Rec. and Sport	81,647	81,984	81,988	81,993	81,809	80,953	79,855	79,860	79,865	79,870	79,875	79,880	79,885	79,890	79,839	77,920	77,925	77,930	77,935	77,941	80,281	80,286
Sport & Recreation Revenue																						
Sport & Rec Capital Expenses	720,000		204,000			57,021										1,405					25,359	
Sport & Rec Capital Revenue	(852,446)																					
Television And Rebroadcasting																						
Libraries																						
Telev Rebroadcasting Expenses	18,556	18,927	19,306	19,692	20,086	20,487	20,897	21,315	21,741	22,176	22,620	23,072	23,534	24,004	24,484	24,974	25,474	25,983	26,503	27,033	27,573	28,125
ABC TV Rebroadcasting & Libraries	39,345	38,966	39,727	40,504	41,540	42,383	43,207	44,047	44,903	45,777	46,668	47,576	48,503	49,448	50,412	51,368	52,370	53,392	54,435	54,727	56,583	57,689
Library Costs	2,250	2,295	2,341	2,388	2,435	2,484	2,534	2,585	2,636	2,689	2,743	2,798	2,854	2,911	2,969	3,028	3,089	3,151	3,214	3,278	3,343	3,410
Telev Rebroadcasting Revenue	(3,192)	(3,256)	(3,321)	(3,387)	(3,455)	(3,524)	(3,594)	(3,666)	(3,740)	(3,814)	(3,891)	(3,969)	(4,048)	(4,129)	(4,211)	(4,296)	(4,382)	(4,469)	(4,559)	(4,650)	(4,743)	(4,838)
Library Revenue																						
Telev Rebroadcasting Library Capital Expenses																						
Other Culture																						
Cultural Development Expenses	64,866	63,878	65,034	66,214	67,416	69,207	70,459	71,735	73,037	74,364	75,647	76,586	77,994	79,431	80,897	82,392	83,916	85,471	87,057	88,675	90,325	92,008
ABC Expenses - Other Culture	28,574	28,299	28,852	29,415	30,168	30,780	31,378	31,988	32,610	33,245	33,892	34,552	35,225	35,911	36,611	37,305	38,033	38,776	39,533	39,745	41,093	41,896
Other Culture Depreciation	44,971	45,420	45,875	46,333	46,797	47,265	47,737	48,215	48,697	49,184	49,676	50,172	50,674	51,181	51,693	52,210	52,732	53,259	53,792	54,329	54,873	55,422
Other Culture Revenue																						
Other Culture Capital Expenses						13,570						1,809										
Museum Revenue																						
Trans. to Res - Museum																						
Trans from Res - Museum																						

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
TRANSPORT																						
Streets, Roads, Bridges & Depot Construction																						
Road Construction General	609,466																					
Sealed Roads Construction	666,353	1,117,182	944,928	929,166	951,900	1,015,635	1,414,745	1,101,274														
Sealed Roads Sealing Works	98,298					413,685	493,549		44,897	51,965			141,597				2,193					
Formed & Surfaced Roads Construction	4,147,777	3,550,366	3,416,090	3,942,073	1,354,673	1,572,403	2,374,344	3,420,313	5,007,109	4,650,281	2,498,596	5,770,431	2,733,395	4,639,976	5,609,383	4,760,947	10,712,383	9,725,426	3,088,257	2,667,919	2,647,967	5,514,263
Floodway Works					2,697,978	1,904,539							204									
Bridge Construction																						
Grids Construction	71,029	72,076	73,145	74,234	75,346	76,480	77,636	78,816	80,019	81,246	82,498	83,775	85,077	86,406	87,761	89,143	90,552	91,990	93,457	94,953	96,479	98,036
Depot Buildings & Improvements						3,035										32,636						
Road Loan Principal Repayments	192,531	196,094	199,723	203,419	207,183	211,017	214,923	108,948														
Trans to Road Related Reserves	399,174	110,000	110,000	110,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Trans to Carn-Mul Mining Related Reserve	3,600																					
Roads Capital Revenue	(5,608,998)	(5,254,063)	(5,180,160)	(5,206,860)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)
Roadworks Loans																						
Trans from Road Related Reserves																						
Trans from Carn-Mul Mining Related Reserve																						
Streets, Roads, Bridges & Depot Maintenance																						
Roads Maintenance	3,406,664	3,427,051	3,425,095	3,549,357	1,839,227	1,396,187	1,358,543	1,441,302	1,960,072	1,459,273	1,513,912	1,509,000	2,089,543	1,560,550	1,587,031	1,643,995	2,166,449	1,699,405	1,697,871	1,756,857	2,281,373	1,816,429
ABC Exp - Roads & Depot	123,319	122,130	124,517	126,951	130,199	132,840	135,422	138,054	140,739	143,478	146,270	149,118	152,023	154,985	158,006	161,001	164,143	167,347	170,615	171,531	177,347	180,814
Depreciation - Roads & Depot	4,649,317	5,210,819	5,377,447	5,618,245	5,702,761	5,842,490	5,984,580	6,192,163	6,435,988	6,619,487	6,660,990	6,901,002	6,966,402	7,463,345	7,826,280	8,007,356	8,445,535	9,107,444	9,160,449	9,215,997	9,276,832	9,497,950
Flood Works	5,650,991				5,000,000				5,000,000				5,000,000				5,000,000					5,000,000
Road Loan Interest	57,896	50,259	42,504	34,631	36,637	18,520	10,277	2,676		330												
Trans to Road Mtce Reserves	2,115	75,900	75,900	77,234	77,234	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Roads Capital Revenue	(7,775,034)	(2,653,536)	(2,706,607)	(2,760,739)	(5,126,256)	(358,281)	(365,446)	(372,755)	(5,155,210)	(387,815)	(395,571)	(403,482)	(5,186,552)	(419,783)	(428,179)	(436,742)	(5,220,477)	(454,387)	(463,474)	(472,744)	(5,257,199)	(491,843)
Trans from Road Mtce Reserves					(300,000)				(300,000)				(300,000)				(300,000)				(300,000)	
Road Plant Purchases																						
Road Plant Expenses																						
Road Plant Revenue																						
Road Plant Purchases		642,600	416,160	510,000	1,887,520	906,780	102,000	127,500	746,640	234,600	1,261,740	700,740	505,920	872,100	471,240	1,280,100	246,840	855,780	595,680	875,680	558,960	365,160
Plant Loan Principal Repayments																						
Trans to Plant Reserve		204,000	510,000	714,000	816,000	918,000	510,000	510,000	408,000	510,000	612,000	612,000	714,000	765,000	765,000	765,000	612,000	612,000	612,000	612,000	612,000	612,000
Road Plant Sales		(107,100)	(102,510)	(91,800)	(301,616)	(132,192)		(22,440)	(112,200)	(25,500)	(227,970)	(91,800)	(102,000)	(71,400)	(91,800)	(134,640)	(10,200)	(122,400)	(107,610)	(116,996)	(103,632)	(21,420)
Trans from Plant Reserve		(535,500)	(359,550)	(418,200)	(1,716,290)	(820,488)	(102,000)	(150,960)	(646,680)	(271,098)	(1,148,058)	(608,940)	(507,960)	(1,026,630)	(441,438)	(1,191,360)	(317,268)	(779,280)	(600,270)	(820,682)	(501,228)	(343,740)
Profit on Road Purchases																						
Aerodromes																						
Airport Expenses	18,124	18,485	18,854	19,230	19,614	20,005	20,404	20,812	21,227	21,650	22,082	22,523	22,972	23,431	23,898	24,375	24,862	25,358	25,864	26,380	26,906	27,443
ABC Exp - Airport	2,788	2,761	2,815	2,870	2,943	3,003	3,061	3,121	3,182	3,244	3,307	3,371	3,437	3,504	3,572	3,640	3,711	3,783	3,857	3,878	4,009	4,088
Depreciation - Airport	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579
Airport Revenue																						
Airport Capital Expenses														1,276,789								
Airport Capital Revenue														(638,394)								
ECONOMIC SERVICES																						
Rural Services																						
Rural Services Expenses	12,500	12,750	13,005	13,265	13,530	13,801	14,077	14,359	14,646	14,939	15,237	15,542	15,853	16,170	16,493	16,823	17,160	17,503	17,853	18,210	18,574	18,946
ABC Exp - Rural Services	2,857	2,830	2,885	2,942	3,017	3,078	3,138	3,199	3,261	3,324	3,389	3,455	3,522	3,591	3,661	3,731	3,803	3,878	3,953	3,975	4,109	4,190
Rural Services Revenue	(187)	(81)	(83)	(84)	(86)	(87)	(89)	(91)	(92)	(94)	(95)	(97)	(99)	(100)	(102)	(103)	(105)	(106)	(108)	(110)	(111)	(113)

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Tourism & Area Promotion																						
Tourism Expenses	156,137	171,131	174,524	167,972	94,585	96,455	98,362	100,307	102,290	104,313	106,377	108,481	110,627	112,816	115,049	117,326	119,648	122,016	124,432	126,895	129,408	131,970
Roadhouse Expenses	655,832	668,333	681,660	695,253	709,117	723,259	737,682	752,394	767,400	782,705	798,317	814,239	830,480	847,046	863,942	881,175	898,753	916,682	934,969	953,622	972,646	992,051
Tour & Area Prom Depreciation	92,662	99,655	99,518	99,555	104,011	104,467	104,505	104,543	104,582	104,621	104,660	104,700	104,740	104,781	104,822	104,863	104,760	104,947	104,990	104,787	105,076	105,120
ABC Exp- Tourism/Area Prom.	135,245	133,942	136,560	139,229	142,791	145,688	148,519	151,407	154,351	157,354	160,417	163,540	166,726	169,974	173,288	176,572	180,018	183,533	187,117	188,121	194,500	198,302
Housing Costs Allocated to Tourism / Area	4,819	4,584	4,625	4,894	5,115	5,433	5,477	5,523	5,569	5,545	5,649	5,698	5,748	5,799	5,851	5,904	5,957	6,012	6,068	6,105	6,346	6,405
Tourism Area Promotion Revenue																						
Roadhouse Revenue	(457,832)	(438,018)	(441,508)	(449,999)	(458,490)	(466,980)	(475,471)	(483,961)	(492,452)	(500,942)	(509,433)	(517,923)	(526,414)	(534,904)	(543,395)	(551,886)	(560,376)	(568,867)	(577,357)	(585,848)	(594,338)	(602,829)
Tour Area Prom Capital Expenses	1,453,702	1,330,250	362,103	56,970	383,015	78,091	26,538	26,803	27,071	27,342	45,715	27,892	28,171	28,452	28,737	29,024	29,314	32,528	29,904	30,203	34,224	30,810
Trans to Tourism Area Prom Reserves	1,553,941	568,112	565,366	572,774																		
Trans to Tourism Area Prom Reserves	(600,000)	(450,000)																				
Other Economic Services																						
Settlement Water Supply Expenses	86,614	90,936	91,893	92,867	93,856	96,756	97,778	98,817	99,873	100,947	102,038	103,148	104,276	105,422	106,588	107,773	108,977	110,202	111,447	112,713	114,001	115,309
Settlement Power Supply Expenses	382,104	389,470	397,054	243,977	248,648	253,295	258,150	263,100	268,148	273,294	278,541	283,890	289,345	294,906	300,577	306,358	312,254	318,264	324,393	330,642	337,013	343,510
Settlement Freight Service	145,761	148,655	151,607	154,617	157,688	160,820	164,014	167,271	170,594	173,983	177,439	180,965	184,560	188,228	191,968	195,783	199,674	203,642	207,690	211,819	216,029	220,324
Roadhouse Fuel Expenses	403,380	411,447	419,676	428,070	436,631	445,364	454,271	463,357	472,624	482,076	491,718	501,552	511,583	521,815	532,251	542,896	553,754	564,829	576,126	587,648	599,401	611,389
Economic Services Expenses	(247,500)	(797,450)	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	3,047	3,108	3,171	3,234	3,299	3,365	3,432	3,501	3,571	3,642	3,715	3,789
ABC Expenses - Other Economic Services	81,203	80,421	81,992	83,595	85,734	87,473	89,173	90,907	92,675	94,478	96,317	98,192	100,105	102,055	104,044	106,017	108,086	110,196	112,348	112,951	116,781	119,063
Housing Costs Allocated Economic Services																						
Depreciation - Other Economic Svcs	16,289	16,452	16,589	16,728	16,868	16,743	16,885	17,030	17,175	17,322	17,471	17,621	17,773	17,926	18,080	18,237	18,394	18,554	18,715	18,877	19,041	19,207
Settlement Power Loan Interest						25,000	47,039	42,926	38,604	34,064	29,293	24,281	19,016	13,483	7,671	1,565						
Tourism Area Promotion Revenue	(34,000)	(71,500)	(34,000)	(34,680)	(35,374)	(36,081)	(36,803)	(37,539)	(38,290)	(39,055)	(39,836)	(40,633)	(41,446)	(42,275)	(43,120)	(43,983)	(44,862)	(45,760)	(46,675)	(47,608)	(48,560)	(49,532)
Roadhouse Fuel Sales	(453,097)	(462,159)	(471,402)	(480,830)	(490,447)	(500,256)	(510,261)	(520,466)	(530,876)	(541,493)	(552,323)	(563,370)	(574,637)	(586,130)	(597,852)	(609,809)	(622,006)	(634,446)	(647,135)	(660,077)	(673,279)	(686,744)
Oth Econ Serv Revenue	(17,047)																					
Water Infrastructure	620,000																					
Power Infrastructure	290,000	1,122,000		1,122,000		163,355																
Oth Econ Serv Capital											3,079											
Settlement Power Loan Principal Repayments						39,147	81,255	85,368	89,690	94,231	99,001	104,013	109,279	114,811	120,623	61,018						
Settlement Power Loan						(1,000,000)																
OTHER PROPERTY & SERVICES																						
Private Works																						
Private Works Expenses																						
ABC Expenses - Private Works																						
Private Works Revenue																						
Public Works Overheads																						
Public Wks Overhead Expenses	590,279	601,799	613,548	625,528	637,745	650,203	662,908	675,864	689,075	702,548	716,288	730,299	744,587	759,158	774,016	789,169	804,622	820,380	836,450	852,839	869,551	886,594
ABC Expenses - P.W.Overheads	70,442	69,763	71,126	72,517	74,372	75,881	77,356	78,859	80,393	81,957	83,552	85,179	86,838	88,530	90,256	91,967	93,762	95,592	97,459	97,982	101,304	103,285
Housing Costs Allocated to Works	169,272	167,573	170,058	176,001	181,254	188,003	190,687	193,424	196,213	197,986	201,736	204,691	207,704	210,775	213,906	217,098	220,352	223,669	227,051	230,198	236,448	240,031
PWO Allocated to Works	(834,993)	(844,235)	(859,934)	(879,352)	(898,783)	(919,608)	(936,582)	(953,890)	(971,540)	(988,467)	(1,007,671)	(1,026,386)	(1,045,470)	(1,064,931)	(1,084,776)	(1,104,963)	(1,125,599)	(1,146,642)	(1,168,101)	(1,188,302)	(1,214,733)	(1,237,489)
Plant Operation Costs																						
Plant Operation Costs	1,333,314	1,355,760	1,378,614	1,401,882	1,425,572	1,449,692	1,474,252	1,499,257	1,524,719	1,550,644	1,577,042	1,603,922	1,631,293	1,659,164	1,687,545	1,716,445	1,745,875	1,775,845	1,806,365	1,837,445	1,869,096	1,901,329
Housing (Plant) Related Costs	16,754	17,064	17,380	17,702	18,031	18,365	18,706	19,054	19,408	19,769	20,137	20,512	20,895	21,284	21,682	22,087	22,499	22,920	23,349	23,786	24,231	24,685
ABC Expenses - Plant Operation Costs	13,231	13,103	13,359	13,620	13,969	14,252	14,529	14,812	15,100	15,394	15,693	15,999	16,310	16,628	16,952	17,274	17,611	17,955	18,305	18,404	19,028	19,400
Plant Operation Costs Allocated to Works	(1,358,299)	(1,380,828)	(1,404,151)	(1,427,898)	(1,452,159)	(1,476,790)	(1,501,856)	(1,527,380)	(1,553,368)	(1,579,831)	(1,606,777)	(1,634,216)	(1,662,156)	(1,690,608)	(1,719,581)	(1,749,076)	(1,779,122)	(1,809,719)	(1,840,878)	(1,872,350)	(1,904,925)	(1,937,836)
Salaries & Wages																						
Gross Salaries & Wages	2,033,407	2,074,075	2,115,556	2,157,867	2,201,025	2,245,045	2,289,946	2,335,745	2,382,460	2,430,109	2,478,711	2,528,285	2,578,851	2,630,428	2,683,037	2,736,697	2,791,431	2,847,260	2,904,205	2,962,289	3,021,535	3,081,966
Less Sal & Wages Allocated	(2,033,407)	(2,074,075)	(2,115,556)	(2,157,867)	(2,201,025)	(2,245,045)	(2,289,946)	(2,335,745)	(2,382,460)	(2,430,109)	(2,478,711)	(2,528,285)	(2,578,851)	(2,630,428)	(2,683,037)	(2,736,697)	(2,791,431)	(2,847,260)	(2,904,205)	(2,962,289)	(3,021,535)	(3,081,966)
Grand Total	7,342,501	5,335,760	3,869,533	5,678,906	7,464,101	9,277,480	7,503,740	7,432,843	7,882,977	7,264,852	6,648,821	9,116,175	6,605,171	8,226,672	9,587,745	8,854,038	15,190,571	14,393,305	7,508,336	7,080,573	8,033,718	10,209,757