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Ordinary Council Meeting

22 August 2024

Minutes Attachments



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Corporate Business Plan

Part of Council's Planning for the Future

Latest Update

22 August 2024

Preamble

Pursuant to s 5.56 of the Local Government Act 1995 a local government is required to plan for the future its district through the preparation and adoption of various plans in accordance with Division 3 of the Local Government (*Administration*) Regulations 1996 as shown below.

Reg	Plan
19C	<p>Strategic Community Plan</p> <p>The Community Plan Sets out the vision, aspirations and objectives of the community. It also</p> <ul style="list-style-type: none"> Covers a period of at least 10 years and to be reviewed every 4 years Developed with regard to the capacity of current and anticipated resources, strategic performance indicators and demographic trends
19DA	<p>Corporate Business Plan</p> <p>The Corporate Business Plan</p> <ul style="list-style-type: none"> Sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the community Governs internal business planning by expressing priorities by reference to operations that are within Council's capacity <ul style="list-style-type: none"> Develops and integrate matters relating to resources including <ul style="list-style-type: none"> Asset Management Workforce Planning Long-Term Financial Planning Covers a period at least 4 years and to be reviewed annually

This document covers the Corporate Business Plan Elements as highlighted above

Introduction

The Local Government (*Administration*) Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation

with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to “*yesterday*”, look “*today*” but always focus on “*tomorrow*”. This way the future “*today*” will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting “*yesterday*”, “*today*” and “*tomorrow*”.

As a result, the Corporate Business Plan includes elements based on the above overarching philosophy. Notwithstanding that the current Community Strategic Plan only cover the period up to 2026/27 a four-year view is provided to amongst other things incorporate these changes.

Background

Since 2017 work has continued to develop the scope of works and in deliver a range of Capital Works identified in the Corporate Business Plan. However various significant changes have occurred as outlined below that need to be considered.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following “Project Vision” statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

“To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire”

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

- ~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
- ~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.

- ~ Design a unified landscape character that maximises shade.
- ~ Create a consolidated sequence of spaces and activities for locals and tourists.
- ~ Allow space in design for Geo/Astro tourism and convey the idea of 'The Oasis'.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, New -Caravan Park 2 Ensuite Units, General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, with Council assuming operational control in March 2021. This included considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionality of the Roadhouse Business and to explore opportunities for a potential Interpretive Centre.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjarri aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around \$10.4m with further stages foreshadowed totalling \$11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade also need to be considered.

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program is available in 2023/24 and potentially in 2024/25 which is applicable to Settlement Community related projects.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a \$2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed sections is planned. Further strategic work involving potential construction of some passing lanes in

sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed to continue for 2025/26 for rural, regional and outer suburban roads.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

Strategic Community Plan Linkages

Corporate Business Plan sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the community and governs internal business planning by expressing priorities by reference to operations that are within Council's capacity

The Structure of the Plan aligns within the framework of Council's Community Strategic Plan as a means to deliver the Shires Vision of

“Working together to preserve the unique character of the Shire, supporting diverse and sustainable lifestyle and economic priorities.”

This vision is proposed to be achieved through the following four well-being priorities.



Economic

To develop the region's economic potential to encourage families and businesses to stay in the area



Environmental

To improve the sustainability of land use and improve the condition of the environment



Social

To develop, co-ordinate, provide and support services and facilities which enhance the quality of life in the Shire



Civic Leadership

To provide good governance to the Murchison Shire

Risks

It is important to consider the external and internal context in which the Shire of Murchison operates, relative to risk, in order to understand the environment in which the Shire seeks to achieve its strategic objectives.

The external and internal factors identified and considered during the preparation of this Strategic Community Plan are set out in the following Table.

External Factors	Internal Factors
Increasing community expectations in relation to service levels and service delivery	The objectives and strategies contained in the Council's current Community Strategic Plan
Rapid changes in information technology changing the service delivery environment	The timing and actions contained in the Council's Corporate Business Plan
Increased compliance requirements due to Government Policy and Legislation	Organisational size, structure, activities and location
Cost shifting by Federal and State Governments	Human resourcing levels and staff retention
Reducing external funding for infrastructure and operations	The financial capacity of the Shire
Changes in mining and pastoral practices and the associated social impacts	Allocation of resources to achieve strategic outcomes
Climate change and subsequent response	Maintenance of corporate records

Strategies Actions and Alignment

Details of Strategies and Actions with comments in relation to achievement of outcomes under the Community Strategic Plan are attached as per the following descriptors

current	this denotes that this element is currently in the existing Corporate Business Plan. ie no change just comments
complan	this denotes that this element was not in the existing Corporate Business Plan but was mentioned in the Community Strategic Plan... ie no real change just picking up what may have been missed and adding comments
new	these are new strategies and actions identified thus far

Also included is the alignment with the various services and facilities that are delivered by Council. Some of the content of the plan directly relates to aspects associated with the Asset Management and Long-Term Financial Plans. All budget related aspects are addressed separately in the 2023/24 Budget, Asset Management Plan and Long-Term Financial Plan when these documents are updated.

Financial Implications

Financial implications associated with delivering the Corporate Business Plan are outlined in the Asset Management Plan, Long Term Financial Plan and Annual Budget which also includes projections for a 4-year period.


Previous

28 September 2017

22 June 2023

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
 Economic well-being To develop the region's economic potential to encourage families and businesses to stay in the area								
Outcome 1.1 Maintenance and upgrade of road network			<i>Aim for improved road safety and increased seal widening on the Carnarvon-Mullewa Road</i>					
1.1.1 To develop, maintain and improve an efficient road system to support the transport requirements associated with the pastoral and mining industries and tourism	1.1.1.1	current Lobbying State and Federal Governments to adequately fund roads	Ongoing	•	•	•	•	•
	1.1.1.2	current Maintaining an effective working relationship with Main Roads WA	Ongoing	•	•	•	•	•
	1.1.1.3	current Continue road improvement program	Ongoing. Member of Main Roads Mid West Regional Roads Group and Murchison Sub Group	•	•	•	•	•
	1.1.1.4	current Install safety signage at entry points to the Shire, including 'drive to conditions', UHF frequencies, 'no mobile service', carry enough water	New Entrance Signs installed. Safety signs part you Roadside bay installation. Research and pilot of digital roadside information bays to extend the reach of road condition reports and safety messages		•	•		
Outcome 1.2 Tourism Development			<i>Increase visitor numbers and longer duration of stay</i>					
1.2.1 To promote and support a sustainable tourism industry in the Shire of Murchison	1.2.1.1	current Construction / development of an Interpretive Centre in the Murchison Settlement	Part of Murchison Vast Sky Business Case which requires substantial funding for it to proceed					
	1.2.1.2	current Expansion of Murchison Settlement Caravan Park's accommodation facilities and construction of a camp kitchen	Camp Kitchen under review. Current three single room accommodation units used as for Roadhouse Staff accommodation will be converted to short term budget accommodation predominantly for contractors once new staff accommodation has been completed					•
	1.2.1.3	new Construction of Facilities as identified in the Murchison Settlement Masterplan	Refer to 1.2.1.4, 3.1.1.4, 3.4.1.2					

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
	1.2.1.4	Upgrade of Roadhouse Accommodation and Facilities as identified in the Murchison Roadhouse Development Plan	Construct new accommodation for Roadhouse Managers ahead of Internal roadhouse redevelopment			•		
		new Refurbish roadhouse including construction of new external verandah				•		
		Extend and redevelop external areas				•		
		Install shade over fuel bowzers					•	
	1.2.1.5	Construction of Facilities as identified in the Murchison VAST Sky Business Case	Inclusion subject to additional new external funding					
	1.2.1.6	Support events within the Murchison Settlement that showcase the community and broader shire.	Ongoing support of annual Christmas tree event	•	•	•	•	•
		new Ongoing support of annual polocrosse event		•	•	•	•	•
		Conduct Camp Oven Muster Festival Event			•	•		
		Support adhoc events that from time to time arise		•	•	•	•	•
Outcome 1.3 Economic development			Water and Electricity Supply upgraded					
1.3.1 Retain existing industries and encourage the establishment of new industries to broaden the region's economic base through the provision of residential and industrial land / buildings in Murchison Settlement	1.3.1.1	current Explore options for the provision of land for residential and industrial development options in the Murchison Settlement	To be reviewed at a later date					
	1.3.1.2	current Dissemination of information on employment and training opportunities within Shire and other organisations to the community	Continue advertisement via community newsletter and incorprare is Murchsion Monologue Newsletter	•	•	•	•	•
	1.3.1.3	current Provide training and employment opportunities for the local community	Ongoing	•	•	•	•	•


Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
1.3.2 The water supply to the Murchison Settlement is currently non-potable. Provision of a safe water supply is important to there ongoing amenity and development of the Settlement	1.3.2.1	Provision of a safe water supply to the Murchison Settlement	New Water Supply including and Completion of a Ring Main Unit and new Chlorinator	•	•	•		
		complan						
1.3.3 Update of the Settlement electricity supply network including use of renewable sources	1.3.3.1	new Upgrade supply at Powerhouse to achieve a quieter and more reliable operation			•	•		
	1.3.3.2	complan Provision of power from renewable sources at the Murchison Settlement	Potential subject to the required power upgrades being completed					•
1.3.4 Murchison Oasis Roadhouse and Caravan Park to be an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin the community, cultural and economic development of the Settlement and broader Shire	1.3.4.1	new Manage and operate the Murchison Oasis Roadhouse and Caravan Park to fulfill strategic aims	Ongoing operation and management	•	•	•	•	•
	1.3.4.2	new Introduce and implement a point of sale management system	Completed 2024	•				
	1.3.4.3	new Introduce a local incentive scheme			•			

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
 Environmental well-being To improve the sustainability of land use and improve the condition of the environment								
Outcome 2.1 Waste Management			<i>Reduction in waste going to landfill</i>					
2.1.1 Develop and implement programs to reduce and control littering Develop and implement programs to encourage community ownership of the road side litter issue	2.1.1.1	current Develop and implement programs to encourage community ownership of the road side litter issue	Ongoing	•	•	•	•	•
	2.1.1.2	current Better community engagement, signage encouraging 'respect for country' and encouraging people to take litter with them or leave it at rubbish facilities within the settlement.	Ongoing	•	•	•	•	•
	2.1.1.3	current Provision of more bins at the roadhouse and caravan park to deal with this	Ongoing Review on an as required basis Implementation of Containers for Change Program	•	•	•	•	•
Outcome 2.2 Energy efficiency			<i>Policy developed. Application incorporated into operational practices</i>	•	•	•	•	•
2.2.1 Develop a policy to assess energy efficiency of appliances and other assets as part of the acquisition process	2.2.1.1	current Develop a policy for assessing energy efficiency as part of the acquisition process for appliances and other assets	Reviewed and updated on an ongoing basis	•	•	•	•	•
	2.2.1.2	current Replacement of existing appliances and other assets with more energy efficient models as part of the infrastructure maintenance and upgrade program	Ongoing brief with budgeted purchases	•	•	•	•	•

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
Outcome 2.3 Environmental initiatives			As below					
2.3.1 To protect and rehabilitate the Shires natural environment and support the pastoral industry	2.3.1.1	current Continued support for community groups	Ongoing	•	•	•	•	•
	2.3.1.2	current Develop a strategy for managing drainage in relation to flood and storm water on roads with other stakeholders	Policy developed. Incorporated into road design and road maintenance practices	•	•	•	•	•
	2.3.1.3	current Pursue funding opportunities for control of noxious weeds and declared animals	Ongoing	•	•	•	•	•
	2.3.1.4	current Continued support for community groups controlling noxious weeds and declared animals	Ongoing	•	•	•	•	•
	2.3.1.5	current Continuation of Bunding and Remediation of Old Roads and Borrow Pits	Ongoing	•	•	•	•	•
	2.3.1.6	complan Prepare an evidence based report to support off reserve remediation work including downstream dispersal	Part of 2.3.1.2					
	2.3.1.7	complan Small Scale support for Vermin Control	Ongoing provision of vermin control bounty scheme. Additional support local doggers from 2024	• •	• •	• •	• •	• •

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
 Social well-being To develop, co-ordinate, provide and support services and facilities which enhance the quality of community life in the Shire								
Outcome 3.1 Infrastructure upgrade and improvement			<i>As below</i>					
3.1.1 Maintain and improve infrastructure within the Shire to support social and economic activities (buildings and other infrastructure)	3.1.1.1	current Explore and pursue funding opportunities to support the Shire's capital works and maintenance programs	Ongoing	•	•	•	•	•
	3.1.1.2	current Follow up plans and ideas of disbanded cemetery committee	Ongoing	•	•	•	•	•
	3.1.1.3	current Complete development of the cemetery	Ongoing	•	•	•	•	•
	3.1.1.4	complan Refurbishment of Community Centre	Part of Murchison Settlement Redevelopment Works. Actions include the following. Refurbish Kitchen & Bar facilities Upgrade external access		•			
	3.1.1.5	complan New Swimming Pool & Splashpad	Funding support secured		•			
	3.1.1.6	complan Replace Playground	Subject to funding support being received			•		
Outcome 3.2 Emergency services			<i>As below</i>					
3.2.1 Supply resources for, and co-ordinate delivery of, emergency services within the Shire	3.2.2.1	current Bush fire brigade training	Ongoing	•	•	•	•	•
	3.2.2.2	current St John Ambulance First Aid training to be held at Murchison Settlement	Ongoing	•	•	•	•	•
	3.2.2.3	new Further development of the Local Emergency Management arrangements	Ongoing	•	•	•	•	•
	3.2.2.4	comp Bushfire Brigade Fast Attack purchase	Subject to successful funding application	•	•			


Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
Outcome 3.3 Provision of health service information			<i>As below</i>					
3.3.1 Shire to act as a reference point for the provision of health and well-being information for local residents	3.3.1.1	current Gather information on health services provided in neighbouring communities and develop methodologies for communicating to the local community	Ongoing maintenance of webage on SoM website	•	•	•	•	•
	3.3.1.2	current Establish a central information hub advising contact details and resources for services available in surrounding districts	Ongoing maintenance of webage on SoM website	•	•	•	•	•
Outcome 3.4 Provision of Education Support			<i>As below</i>					
3.4.1 Provide support for access to Educational opportunities	3.4.1.1	new Continue support of School of the Air and ICPA	Ongoing	•	•	•	•	•
	3.4.1.2	new Explore options for inclusion of educational facilities in any upgrade of the Community Centre	Part of Murchison Settlement Redevelopment Works					
Outcome 3.5 Community Cultural Development Support			<i>New outcome as qlso detailed below</i>					
3.5.1 Support community cultural development opportunities	3.5.1.1	new Provide in residence opportunities for various professionals to assist in the community cultural development	Develop and implement an artist in residence program		•	•	•	•

Corporate Business Plan - Strategies & Actions Outline - August 2024

Alignment with Strategic Community Plan 2016/17 - 2026/27

Strategy	Action No	Actions	Desired Trends & Comments	2024	2025	2026	2027	2028
 Civic Leadership well-being To provide good governance to the Murchison Shire								
Outcome 4.1 Workforce planning				<i>As below</i>				
4.1.1 Development of a Workforce Plan to ensure human resources can be optimised to achieve the Shire's strategic objectives	4.1.1.1	current Seek funding for development of a Community Development Officer position to implement actions to achieve Council's strategic objectives	Position incorporated into Shire Staff	•	•	•	•	•
	4.1.1.2	new Update and review Workforce Plan	Workforce Plan updated reviewed and implemented operationally	•	•	•	•	•
Outcome 4.2 Regional collaboration				<i>As below</i>				
4.2.1 Work collaboratively with neighbouring shires, state and federal government and private enterprise to ensure the efficient and effective use of the Shire's scarce resources	4.2.1.1	current Identify opportunities where collaboration can achieve greater outcomes for the local community than the Shire could achieve acting in isolation	Ongoing. Includes councillor representation on the WALGA Murchison Country Zone and CEO representation on the Murchison Economic Group, Murchison GeoRegion, Australias Golden Outback, Gascoyne Murchison	•	•	•	•	•
Outcome 4.3 Financial planning and management				<i>As below</i>				
4.3.1 To responsibly manage Council's financial resources to ensure optimum value for money and sustainable asset management	4.3.1.1	current Identify opportunities where collaboration can achieve greater outcomes for the local community than the Shire could achieve acting in isolation	Ongoing	•	•	•	•	•
	4.3.1.2	current Adopt an asset management and replacement strategy that minimises the net cost of replacing assets	Major review in 2023. Ongoing updates each year thereafter	•	•	•	•	•
	4.3.1.3	current Assess all potential funding sources, particularly grants to enable the maximisation of community benefit from matching cash contributions by Council	Ongoing	•	•	•	•	•

Corporate Business Plan - Strategies & Actions Outline - August 2024

Strategy	Action No	Actions
Outcome 4.4 Strategic planning		
4.4.1 Ongoing reviews of the Community Strategic Plan	4.4.1.1	current A full review of the Strategic Community Plan will be scheduled for four years from when it is adopted
Outcome 4.5 Asset management		
4.5.1 Meet the required level of service in the most cost-effective manner for present and future Residents	4.5.1.1	current Maintain an Asset Management Plan
Outcome 4.6 Communication Strategies with the Community including more involvement with Pia Wadjarri CSIRO & SKAO		
4.6.1 Increase communication between the Council and all sectors of the Community (both ways)	4.6.1.1	compla Publication and distribution of the Shire's bi-monthly newsletter (the Monologue)
	4.6.1.2	com Hosting Community Meetings and Forums
	4.6.1.3	co Email communication on developing issues
	4.6.1.4	compla Shire councillors and staff to attend CSIRO & SKAO Stakeholder meetings
	4.6.1.5	new CSIRO & SKAO representatives to be provided with opportunities to address Council at Council Meetings
	4.6.1.6	new Shire representatives regular attend PIA functions
4.6.2 Assist and support the PIA Wadjarri Community with cultural development opportunities	4.6.2.1	new Support local workshops and cultural development opportunities where there is alignment with local community development actions

Alignment with Strategic Community Plan 2016/17 - 2026/27

Desired Trends & Comments	2024	2025	2026	2027	2028
<i>Full review of Community Strategic Plan completed</i>					
Major review programmed as outlined		•	•		
<i>As below</i>					
Major review for a 20 year period in 2023. Ongoing updates each year thereafter	•	•	•	•	•
<i>As below</i>					
Ongoing	•	•	•	•	•
Ongoing	•	•	•	•	•
Ongoing	•	•	•	•	•
Regular representation and reports back to Council	•	•	•	•	•
Ongoing	•	•	•	•	•
Ongoing	•	•	•	•	•
Ongoing. Increased participation	•	•	•	•	•



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Ancient land under brilliant skies

Asset Management Plan

Part of Council's Planning for the Future

22 August 2024

Preamble

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The Local Government (*Administration*) Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation

with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to “*yesterday*”, look “*today*” but always focus on “*tomorrow*”. This way the future “*today*” will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting “*yesterday*”, “*today*” and “*tomorrow*”.

As a result, the Corporate Business Plan includes elements based on the above overarching philosophy.

Background

Since 2017 work has continued to develop the scope of works and in deliver a range of Capital Works identified in the Corporate Business Plan. However various significant changes have occurred as outlined below that need to be considered.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following “Project Vision” statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

“To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire”

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

- ~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
- ~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.

- ~ Design a unified landscape character that maximises shade.
- ~ Create a consolidated sequence of spaces and activities for locals and tourists.
- ~ Allow space in design for Geo/Astro tourism and convey the idea of 'The Oasis'.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, New -Caravan Park 2 Ensuite Units, General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, with Council assuming operational control in March 2021. This included considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionality of the Roadhouse Business and to explore opportunities for a potential Interpretive Centre.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjarri aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around \$10.4m with further stages foreshadowed totalling \$11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade also need to be considered.

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program is available in 2023/24 and potentially in 2024/25 which is applicable to Settlement Community related projects.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a \$2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed

sections is planned. Further strategic work involving potential construction of some passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed to continue for 2025/26 for rural, regional and outer suburban roads.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

Asset Management Plan

The Asset Management Plan is a long-term plan to manage a portfolio of Councils Assets. It as outlined as follows:

The Asset Management Plan comprises three separate plans comprising for Roads, Settlement Buildings and Facilities and Plant as summarised below.

Plan	Assets
Roads	Sealed Roads, Formed & Surfaced Roads, Formed Roads, Grids, Culverts, Signs
Settlement Building & Facilities	Shire Office Shire Depot & Sheds Community Centre Roadhouse Caravan Park Residential Houses Parks & Gardens and Sporting Facilities Airport Sealed Runway Taxiway Lighting and other infrastructure
Plant	Various items of major and minor plant
Other	Settlement Poer Supply Settlement Water Supply Other Infrastructure

Each has its own separate analysis and working model which can be readily updated and which are separately attached. The summarised results feed into the Budget and Long-Term Financial Plan

Roads

Background

Council's current Asset Management Plan for the period 2012/23 to 2031/32 was adopted by Council on 21 June 2013. When adopted it was noted that it future financial forecasts would be improved by

- ~ Updating the ROMAN roads data base to include useful asset condition assessments and signs, grids and floodways
- ~ A more detailed component level analysis of future renewal requirements
- ~ Continuation of the analysis of upgrade work needed to bring all assets to an agreed service level]
- ~ A review of assets that are underperforming or nearing the end of their useful life and
- ~ Continued breakdown of asset expenditure and future projections for maintenance and capital renewal

Whilst being legislative compliant, in reality the 2013 document, was a broad overview document and is not intended nor suited to year-to-year management of all assets, and particularly roads which make up such a significant portion.

Under the Financial Management Regulations Council is required to update it valuations for the purposes of its Annual Financial Reports. This task is required to be undertaken by licenced valuers for buildings and roads. This work has been undertaken in 2007 and most recently in 2022 for inclusion into the 2021/22 Financial Reports.

Whilst Council has detailed data bases for roads and a summary assessment for buildings, it is fair to say that thus far the data has not been used in any meaningful way in any replacement programs, nor cater for any new future or upgraded assets.

Revaluation Work

As a prelude to the 2022 revaluation work in 2020 Greenfields were engaged to update the ROMAN roads data base with inclusion of information including asset condition assessments, signs, grids and floodways plus a more detailed component level analysis. Photos of the road conditions were also undertaken and may be particularly useful in establishing conditions for flood damage assessment. The 2020 information obtained has now been recently updated for inclusion in the 2022 revaluation.

A summary of Greenfield's work is attached. Although only the summary sheets of this work is shown it has been undertaken at a comprehensive level with each road element contained on its own specific spreadsheet as per the following summary.

Road Element	No	Length (Km)	Area (m2)
Unformed Subgrade	16	295.03	1,675,970
Formed Subgrade	619	1,644.86	14,973,706
Unsealed Pavement	539	907.39	6,448,771
Sealed Pavement	122	206.03	1,921,209
Surfacing	345	290.24	1,774,250
Floodways	727		
Culverts	121		
Stock Grids	153		
Signs	2,945		
Bridge	1		

Whilst this information provides a sound base to support asset valuations, the data it required a significant amount of adaptive work to provide for not just programming for replacement works but also to include new works that have been or will be identified. Work to consolidate this into an adjustable program that can be readily amended, expanded has been undertaken and underpins the plan. This involved the following.

Existing Consolidation

- ~ Consolidating recorded information including formation, pavement and sealed widths and construction dates on a road and SLK basis
- ~ Classifying each segment by way of Surface Type into Formed, Formed and Surfaced, Concrete and Sealed on a road and SLK basis
- ~ Incorporating all of the descriptive supporting information for each floodway section which is separately identified in each road plus identified replacement dates as recorded through Greenfield's analysis

Future Management

- ~ 20-year management model on the same format as the current plant replacement program. This can be varied easily altered annually and includes options such as changing the start year and including inflation impacts
- ~ Provision of a variable upgraded works program that incorporates a variety of components for each section of road including road width standards and scheduled replacement dates, intended treatment, and costs that can distinguish between our costs and those of contractors.
- ~ Provision of a schedule of variable rates for unit costs, asset lives that can be adapted as required
- ~ Matching of capital road expenses with matching expenditures requirements as required by the grant for Main Roads WA and SKA Route Work.

Replacement Works

Gravel Resheet Programs

Replacements are based on a life of the asset. With an unsealed road network assessments can vary widely and to a certain extent are blurred within normal maintenance activities and flood damage repairs which for all intents and purposes can often restore the drivability of a road and extend its life. There is inbuilt degree of elasticity. A broad-brush assessment, whilst sufficient for an asset valuation purposes, needs to be modified according to local circumstances and conditions, as well as the degree of risk associated with each particular segment of road. Having a conservative approach will overstate the situation.

The Plan makes allowance for a “local” condition assessment in part by segmenting each road into small segments and having options for varying levels of intervention such with the Works Manager being able to use local knowledge to assess features such as location, traffic, availability of gravel and water, road classification etc.

The result of this approach should see a more realistic assessment which will most likely vary from that derived through the revaluation process and which will become in effect a de facto service level.

Floodways

To a large extent the treatment of floodway areas will perhaps have most critical impact on the road network as these sections will in many instances will more or less determine whether a road is open or closed. There are some 727 recorded but a number of others need to be added. Each floodway has its own construction elements. The Plan makes provision for these variations by providing options for various treatments and variations to asset lives and where necessary adding in new floodways. It is also likely that these areas will be the ones with the earlier focus

Reseal Programs

These are based on a life of the asset determined by a condition assessment. Unlike unsealed roads there are more potential risks associated with extending life of a reseal as this can have a detrimental effect on the quality of the surface and life of the pavement.

Rehabilitation of Existing Sealed Roads

Those that are not subject to upgrade during life of the plan have not included as the scheduled replacements are beyond the plans 20-year window. As time moves on this will alter. Once a road is upgraded to seal the next replacement to be included will have a reseal treatment.

Upgrade Works

Carnarvon-Mullewa Road

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed sections is planned. Further strategic work involving potential construction of some passing lanes passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23.

Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

New Sections of Sealed Roads

Thus far upgrade and sealing on Mulga Crescent, Airport Access Road and Works Depot Road within the Settlement have been included. A section on the Beringarra-Pindar Road adjacent to the Nookawarra Homestead has been previously identified by Council.

Major Floodways

Reconstruction, upgrade and widening of concrete floodways on the Meeberrie- Wooleen Road over the Richardson River and Carnarvon- Mullewa Road over the Wooramel River have been identified

Other Works

Other major works not yet identified and not already included in the above will need to be considered as they come to light.

General

Unlike the June 2013 Asset Management which has really not been used in any meaningful way since, this Plan is intended to be an ongoing piece of work that is reviewed and updated on an annual basis. Whilst a 20-year period seems well into the future, annual reviews should identify any major issues well ahead so that that any adjustments and potential funding issues can be phased in over time.

Settlement Buildings & Facilities

APV Valuers were engaged to undertake a revaluation of the Shires Building and Assets located within the Murchison Settlement. Data from this revaluation was used to determine scheduled replacements. More detailed work will be required to refine this work.

New and expanded facilities as identified through the Murchison Settlement Masterplan Report, Murchison Roadhouse Precinct Redevelopment Detailed Concept Design and Vast Sky Experience Business Case have also been addressed. Various other infrastructure and building works have also been identified

Plant

The Shire updates its Plant Replacement Program annually

*Enc Road Asset Management Program
 Settlement Building and Facilities Program
 Plant Replacement Program*

Financial Implications

Financial implications associated with delivering the Asset Management Plan are outlined in the Asset Long Term Financial Plan and Annual Budget which also includes projections for a 4-year period.

Previous

28 September 2017

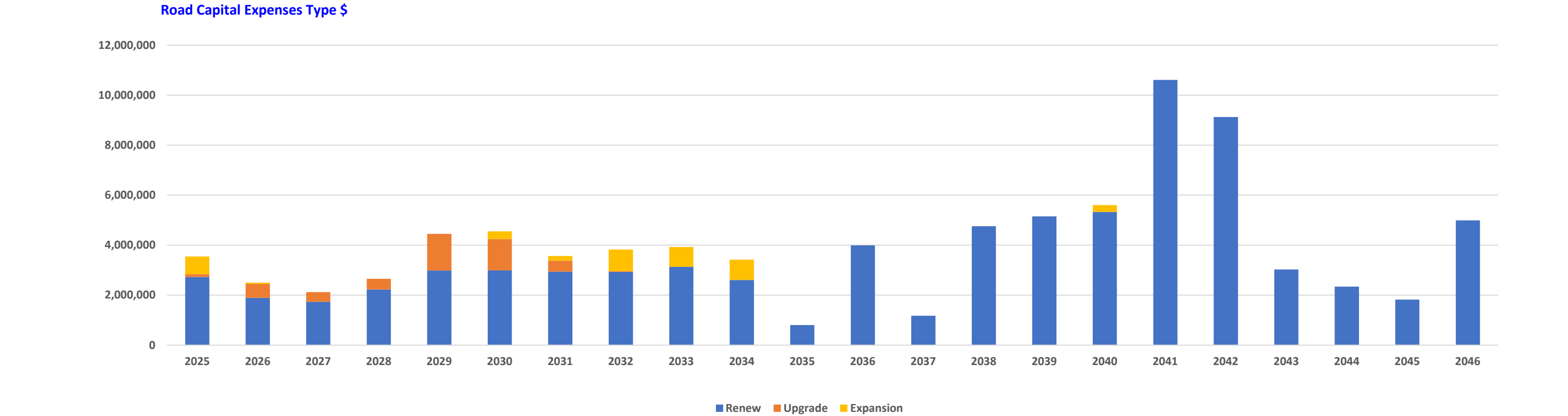
24 August 2023



Road Asset Management Plan

22 August 2024

Road Asset Management



Renew	2,726,184	1,895,979	1,737,580	2,228,511	2,986,538	2,993,345	2,943,241	2,927,377	3,136,036	2,605,730	804,238	3,994,777	1,178,410	4,758,035	5,151,808	5,332,157	10,607,969	9,128,796	3,028,952	2,342,099	1,822,266	4,989,388
Upgrade	112,995	548,485	380,807	423,225	1,467,908	1,252,731	436,590	34,020	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Expansion	706,933	55,656	0	0	0	303,600	185,226	864,107	786,710	815,408	0	0	0	0	0	272,664	0	0	0	0	0	0

Murchison Roads Asset Management Plan - Assumptions & Rates

Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Seal / Concrete Surfacing Construction									
Prime & Two Coat Seal	Two Coat Seal	7.2	Cost per m2	12.50	5.0%	13.13	94,500		Sprayed Bituminous Initial Prime & Two Coat Seal. 2024 base costs
Standard Width									
Reseal	Reseal	7.2	Cost per m2	5.85	5.0%	6.14	44,226		Sprayed Bituminous One Coat Reseal 2024 base costs
Standard Width									
Concrete	Concrete	8.0	Cost per m2	545.00	10.0%	599.50			Concrete Floodway
Standard Width									
Floodway Other Costs									
Rock Protection One Side	Rock 1 Side		Cost per m	50.00	0.0%	50.00			Floodway with protection on one side
Rock Protection Two Sides	Rock 2 Sides		Cost per m	100.00	0.0%	100.00			Floodway with protection on two sides
Concrete Cut-off Wall One Side	Conc Wall 1 Side		Cost per m	100.00	0.0%	100.00			Floodway with cut-off wall on one side
Concrete Cut-off Wall Two Sides	Conc Wall 2 Sides		Cost per m	200.00	0.0%	200.00			Floodway with cut-off wall on two sides
Additional Culverts	Culverts		Cost per item	250.00	0.0%	250.00			Additional costs for major culverts associated upgrades
Major River Addition Works	River Wks		Cost per m	5,000.00	0.0%	5,000.00			Additional costs for major river upgrade crossings
Ballinyoo Bridge	Bridge		Item Cost	4,658,230.00	0.0%	4,658,230.00			
Other									
					0.0%	0.00			
Single Lane Grid Construction	3.8m Grid		Cost per Grid	15,000.00	0.0%	15,000.00			Single Lane Grid Construction
Two Lane Grid Construction	7.8m Grid		Cost per Grid	20,000.00	0.0%	20,000.00			Two Lane Grid Construction
Sign Small	Small		Cost per No	206.08	0.0%	206.08			
Sign Medium	Medium		Cost per No	303.72	0.0%	303.72			
Sign Large	Large		Cost per No	404.96	0.0%	404.96			

Murchison Roads Asset Management Plan - Assumptions & Rates

Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
PROGRAM USEFUL LIVES									
Formed	Nil		No of Years					0	No resheet required
Gravel Resheet Cat A	Resheet Typ 1		No of Years					15	Standard Gravel Resheet Category A Road. Also cement stabilised sections
Gravel Resheet Cat B	Resheet Typ 2		No of Years					20	Standard Gravel Resheet Category B Road. Also cement stabilised sections
Gravel Resheet Cat C	Resheet Typ 3		No of Years					25	Standard Gravel Resheet Category C Road. Also cement stabilised sections
Gravel Resheet Cat D	Resheet Typ 4		No of Years					30	Standard Gravel Resheet Category D Road. Also cement stabilised sections
Gravel Resheet Cat E	Resheet Typ 5		No of Years					35	Standard Gravel Resheet Category E Road. Also cement stabilised sections
Gravel Floodway Resheet Cat A	Fwy Resheet Typ 1		No of Years					10	Gravel Floodway Resheet Category A Road
Gravel Floodway Resheet Cat B	Fwy Resheet Typ 2		No of Years					15	Gravel Floodway Resheet Category B Road
Gravel Floodway Resheet Cat C	Fwy Resheet Typ 3		No of Years					20	Gravel Floodway Resheet Category C Road
Gravel Floodway Resheet Cat D	Fwy Resheet Typ 4		No of Years					25	Gravel Floodway Resheet Category D Road
Gravel Floodway Resheet Cat E	Fwy Resheet Typ 5		No of Years					30	Gravel Floodway Resheet Category E Road
Pavement & Cem Pavement	Pave		No of Years					60	
Pavement & Cem Pavement	Stab		No of Years					60	
Formed or Unformed Roads	Nil		No of Years					0	Not Applicable
Reseal Pavement	Reseal Pave		No of Years					60	
Reseal	Reseal		No of Years					17	
Two Coat Seal	Pave		No of Years						Not Applicable
Concrete	Concrete		No of Years					80	
Bridges	Bridge		No of Years					80	
WDV USEFUL LIVES									
General									
Pavement			No of Years						As per Program Useful Lives
Reseal Pavement	Reseal		No of Years					60	
Seal	Reseal		No of Years					17	
Concrete	Concrete		No of Years					80	
Culverts	Culverts		No of Years					80	
Single Lane Grid Construction	3.8m Grid		No of Years					80	
Two Lane Grid Construction	7.8m Grid		No of Years					80	
Intersection Upgrade	Int Upgrade		No of Years					0	
Bridges	Bridge		No of Years					80	
Sign Small	Small		No of Years					20	
Sign Medium	Medium		No of Years					20	
Sign Large	Large		No of Years					20	

Murchison Roads Asset Management Plan - Assumptions & Rates

Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Culverts									
	300 RCP		No of Years	50.00	0.0%	50.00		40	Replacement costs are included in additional culvert costs within each
	375 RCP		No of Years	60.00	0.0%	60.00		40	Replacement costs are included in additional culvert costs within each
	450 RCP		No of Years	70.00	0.0%	70.00		40	Replacement costs are included in additional culvert costs within each
	500 RCP		No of Years	80.00	0.0%	80.00		40	Replacement costs are included in additional culvert costs within each
	600 RCP		No of Years	85.00	0.0%	85.00		40	Replacement costs are included in additional culvert costs within each
	900 RCP		No of Years	90.00	0.0%	90.00		40	Replacement costs are included in additional culvert costs within each
	1200 RCP		No of Years	100.00	0.0%	100.00		40	Replacement costs are included in additional culvert costs within each
	1500 RCP		No of Years	110.00	0.0%	110.00		40	Replacement costs are included in additional culvert costs within each
	450 Heli Corr		No of Years	20.00	0.0%	20.00		40	Replacement costs are included in additional culvert costs within each
	300 HDP		No of Years	30.00	0.0%	30.00		40	Replacement costs are included in additional culvert costs within each
	400 HDP		No of Years	35.00	0.0%	35.00		40	Replacement costs are included in additional culvert costs within each
	450 HDP		No of Years	40.00	0.0%	40.00		40	Replacement costs are included in additional culvert costs within each
	1270 HDP		No of Years	75.00	0.0%	75.00		40	Replacement costs are included in additional culvert costs within each

Murchison Roads Asset Management Plan - Assumptions & Rates

Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Comparison with 2022 Roads Valuation	Snapshot of a general comparison of various elements associated previous roads valuation work undertaken in 2022								
Subgrade Unformed	2022 Valuation		Cost per m2			0.46		Infinite	
	Shire		Cost per m2			0.46		Infinite	Same Assumption
Subgrade Formed	2022 Valuation		Cost per m2			2.36		Infinite	
	Shire		Cost per m2			2.36		Infinite	Same Assumption
Basecourse Unsealed	2022 Valuation		Cost per m2			3.92			
	Shire		Cost per m2			5.60			Conventional resheet
						7.00			Resheet involving additional drainage or bunding works
	2022 Valuation		No of Years					10	
	Shire		No of Years					15	Varies according to the nature of road and expected traffic. Construction widths also vary
								35	
Basecourse Sealed	2022 Valuation		Cost per m2			13.11			
	Shire		Cost per m2			8.13			250mm compacted thickness
						10.08			250mm compacted thickness. Mark up 30% higher for road realignments
	2022 Valuation		No of Years					40	
	Shire		No of Years					60	Program includes a significant program of construction and reconstruction works. Detailed pavement analysis undertaken in 2023 on the Carnarvon-Mullewa Road will further inform this assumption
Sealed Surface Two Coat Seal	2022 Valuation		Cost per m2			14.50			
	Shire		Cost per m2			13.13			
	2022 Valuation		No of Years					15	
	Shire		No of Years					17	
Reseal	2022 Valuation		Cost per m2			5.45			
	Shire		Cost per m2			6.14			
	2022 Valuation		No of Years					15	
	Shire		No of Years					17	
Unsealed Floodways	2022 Valuation		Cost per m2			10.61			
	Shire		Cost per m2			5.60			
	2022 Valuation		No of Years					10	
	Shire		No of Years					10	Varies according to the nature of road and expected traffic. Construction widths also vary
								30	
Cement Stabilised Floodways	2022 Valuation		Cost per m2			14.30			
	Shire		Cost per m2			7.80			
Concrete Floodways	2022 Valuation		Cost per m2			209.32			
	Shire		Cost per m2			599.50			
	2022 Valuation		No of Years					80	
	Shire		No of Years					80	

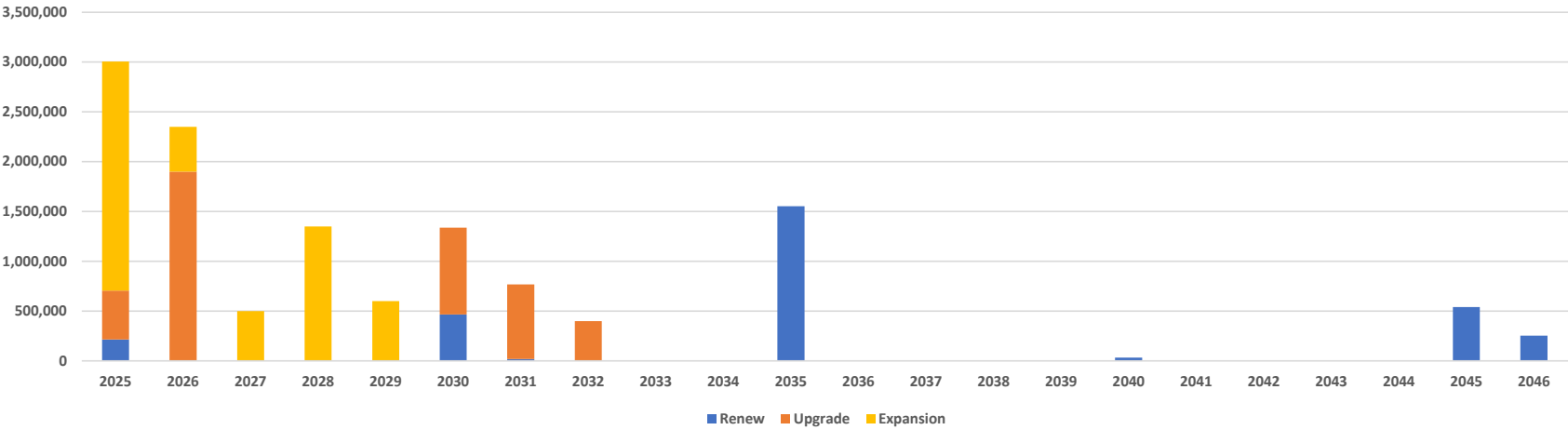


Settlement Buildings & Infrastructure

22 August 2024

Settlement Capital Works Summary \$

Reporting Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Fire Prevention Buildings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Staff Housing Buildings & Improvements	0	0	0	250,000	250,000	351,679	0	0	0	0	281,036	5,500	0	0	0	0	0	0	0	0	382,065	49,911
Community Amenities Capital	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sport & Rec Buldg & Improv	695,000	0	200,000	0	0	3,739	0	0	0	0	0	0	0	0	0	1,378	0	0	0	0	10,889	0
Heritage Buildings & Improvements	0	0	0	0	0	13,304	0	0	0	0	0	1,774	0	0	0	0	0	0	0	0	0	0
Depot Buildings & Improvements	0	0	0	0	0	2,975	0	0	0	0	0	0	0	0	0	31,996	0	0	0	0	0	0
Airport Improvements	0	0	0	0	0	0	0	0	0	0	1,251,754	0	0	0	0	0	0	0	0	0	0	0
Tour Area Prom Buildings & Improvements	150,000	1,250,000	300,000	0	350,000	50,800	0	0	0	0	17,745	0	0	0	0	0	0	2,863	0	0	3,646	0
Tour Area Prom Infrastructure	1,250,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Infrastructure	620,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Power Infrastructure	290,000	1,100,000	0	1,100,000	0	160,152	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Administration Building & Improvements	0	0	0	0	0	627,010	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	204,077
	3,005,000	2,350,000	500,000	1,350,000	600,000	1,209,660	0	0	0	0	1,550,534	7,274	0	0	0	33,374	0	2,863	0	0	396,600	253,988



Renew	215,000	0	0	0	0	466,766	18,984	0	0	0	1,553,553	7,274	0	0	0	33,374	0	2,863	0	0	540,218	253,988
Upgrade	490,000	1,900,000	0	0	0	870,000	750,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Expansion	2,300,000	450,000	500,000	1,350,000	600,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	3,005,000	2,350,000	500,000	1,350,000	600,000	1,336,766	768,984	400,000	0	0	1,553,553	7,274	0	0	0	33,374	0	2,863	0	0	540,218	253,988

Murchison Settlement Buildings & Infrastructure - August 2024						
COA	Description	Job No	Description	Comments	Ext Cost \$ (excl Inflation)	Year
09134	Staff Housing Buildings Improvements	C14226	Capex - Construct Staff Housing, Murchison Settlement	New Staff Housing	250,000	2028
09134	Staff Housing Buildings Improvements	C14226	Capex - Construct Staff Housing, Murchison Settlement	New Staff Housing	250,000	2029
09134	Staff Housing Buildings Improvements	RN10BK	CapEx - Renovation 10B Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
09134	Staff Housing Buildings Improvements	RN4AKU	CapEx - Renovation 4A Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
09134	Staff Housing Buildings Improvements	RN4BKU	CapEx - Renovation 4B Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
10702	O.C.A Buildings & Improvements	C10002	D Capex - Community Centre Upgrade Stage 1	Refurbish existing Sports Club	750,000	2031
10702	O.C.A Buildings & Improvements	C14234	A Capex - Community Centre Upgrade Stage 2	Refurbish existing Sports Club	400,000	2032
11302	Other Rec & Sport Buildings & Improvements	C11003	J Capex - Playground Upgrade	Potential part Lottery West Funded	200,000	2027
11302	Other Rec & Sport Buildings & Improvements	C11004	Sports Club Access Upgrade	Relay Paving and extend grass areas	37,500	2025
11302	Other Rec & Sport Buildings & Improvements	C14230	Community Centre / Sports Club Refurbishments	Kitchen & Bar makeover	27,500	2025
11302	Other Rec & Sport Buildings & Improvements	C11006	Community Splash Pad	In conjunction with Carvan Park Pool Project. Part Lottery West Funded	630,000	2025
11609	Museum Buildings & Improvements	C11640	Museum Build & Improv General	Extension following implementation Part of Vast Sky Business Works		
13203	Tour Area Prom Buildings & Improvements	C13005	F Capex - New Caravan Park Ablution Block	Completion of 2024 Project	150,000	2025
13203	Tour Area Prom Buildings & Improvements	C13010	Capex - Roadhouse Residence	New Accommodation for Roadhouse Manager	450,000	2026
13203	Tour Area Prom Buildings & Improvements	C13015	Capex - Roadhouse Business Bldg.	Major refurbishment	800,000	2026
13203	Tour Area Prom Buildings & Improvements	C13007	Cap Ex Ensuites to C/V Park Cabins	Defer at this stage and revisit if necessary		
13203	Tour Area Prom Buildings & Improvements	C13025	H Caravan Park Ensuites	New 3 Units	350,000	2029
13203	Tour Area Prom Buildings & Improvements	C13026	K Interpretive Centre	Part of Vast Sky Business Case		
13203	Tour Area Prom Buildings & Improvements	C13027	Staff Accommodation Units	Initial two separate units	300,000	2027
13203	Tour Area Prom Buildings & Improvements	C13027	Staff Accommodation Units	Part of Vast Sky Business Case Requirements		
13205	Tour Area Prom Infrastructure	C13031	Caravan Park Pool Construction	In conjunction with Community Splash Pad Project. Part LRCIP Funded	1,250,000	2025
13657	Water Infrastructure	C13670	Water Supply Capital	General Water Asset Replacement Works Post plan as majority new in 2024		
13657	Water Infrastructure	C13671	Irrigation Water Supply Capital	Replacements to be separately assessed as required		
13657	Water Infrastructure	C14720	Improvements To drinking Water reticulation	New Bores, Shed Pump House & Ring Main Unit 2024 Part completed		
13657	Water Infrastructure	C14720	Improvements To drinking Water reticulation	New Bores, Shed Pump House Ring Main Unit & Connections	350,000	2025
13657	Water Infrastructure	C14720	Improvements To drinking Water reticulation	New Chlorinator. Part Infrastructure Development Funding	270,000	2025
13658	Power Infrastructure	C13660	Power Supply Capital	Replace section underground power - Part 1	150,000	2025
13658	Power Infrastructure	C13660	Power Supply Capital	Replace section underground power - Part 2	150,000	2030
13658	Power Infrastructure	C13661	Power Supply Upgrade	Upgrade of Existing Powerhouse Switchboard	100,000	2025
13658	Power Infrastructure	C13661	Power Supply Upgrade	Provide new U/G Connection to Water Supply	40,000	2025
13658	Power Infrastructure	C13661	Power Supply Upgrade	Upgrade of Powerhouse. Part Infrastructure Development Funding	1,100,000	2026
13658	Power Infrastructure	C13662	Solar Power Provision	Potential Grant or loan funded	1,100,000	2028
14515	Administration Building & Improvements	C14001	Capex Minor Modifications to Council Building	Move Library, Refurbish & Extend Council Chamber to cover in verandah	600,000	2030
Sub Total New Expanded or Upgraded Works					9,975,000	



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Plant Replacement Program

22 August 2024

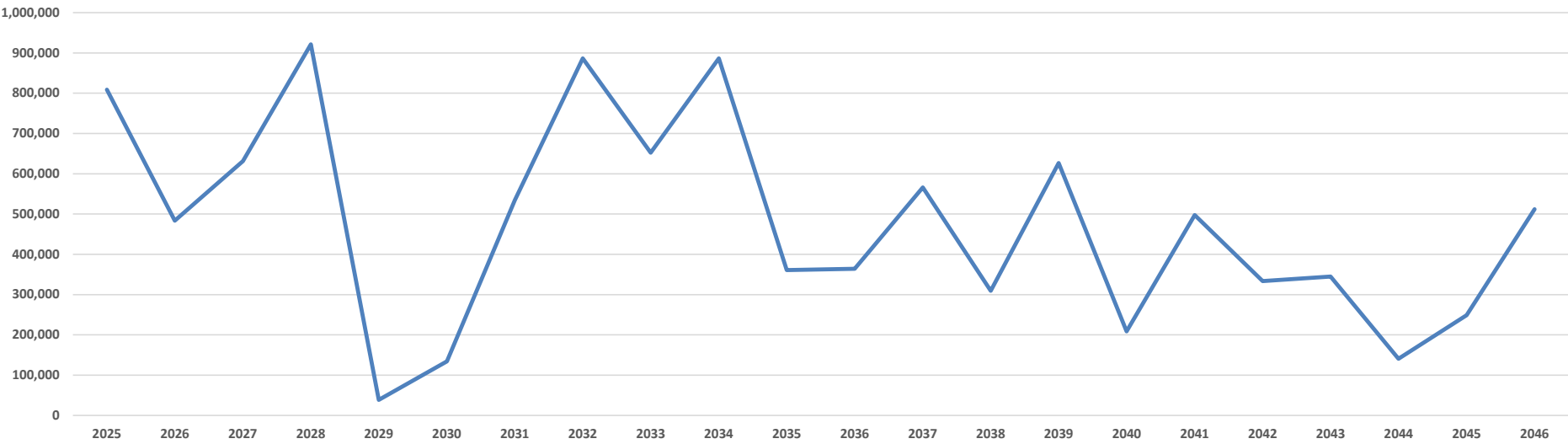
Plant Replacement Program		18.3.1 - August 2024																						
Plant Type	Est Costs excl Inflation	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	
Bulldozers	Purchase																450,000							
Caravans	Purchase		110,000							220,000	210,000				110,000			110,000					110,000	
Dollies	Purchase						30,000					30,000							90,000					
Fire - Fast Attack	Purchase						10,000																	
Fire Trucks	Purchase						10,000																	
Forklifts	Purchase						40,000								40,000								40,000	
Gen Sets Medium	Purchase		20,000				40,000				20,000	60,000			40,000				20,000	60,000			40,000	
Gen Sets Small	Purchase						18,000								18,000								18,000	
Graders	Purchase		500,000		500,000	500,000				500,000		500,000	500,000				500,000		500,000	500,000				
Loaders	Purchase					450,000						450,000				450,000								
Low Loader Floats	Purchase												187,000		187,000									
Mini Excavators	Purchase			16,000										16,000										
Misc	Purchase						20,000								20,000								20,000	
Ride On Mower	Purchase			12,000		12,000						12,000		12,000						12,000		12,000		
Rollers	Purchase					223,510	466,000														223,510	466,000		
Side-tippers & Trailers	Purchase					300,000									340,000		100,000				300,000			
Small Plant Items	Purchase						100,000					25,000		125,000	100,000			20,000					100,000	
Tractors	Purchase																		80,000					
Trailers Medium	Purchase											90,000				12,000			24,000					
Trailers Small	Purchase						10,000			12,000				20,000				12,000		12,000				
Trucks - Heavy	Purchase			335,000		335,000		100,000						335,000				100,000			335,000			
Trucks - Light	Purchase						75,000		125,000								75,000		125,000					
Utes	Purchase					30,000	70,000					70,000					70,000					70,000	30,000	
Vehicles Other	Purchase																60,000							
Vehicles Admin	Purchase			70,000			70,000		70,000			70,000		70,000			70,000		70,000			70,000		
Plant Purchases		630,000	433,000	500,000	1,850,510	959,000	100,000	195,000	732,000	230,000	1,307,000	687,000	578,000	855,000	462,000	1,325,000	242,000	909,000	584,000	858,510	618,000	358,000		
Plant Sales		0	105,000	125,500	90,000	295,702	154,600	0	47,000	110,000	25,000	248,500	90,000	125,000	70,000	90,000	157,000	10,000	145,000	105,500	114,702	126,600	21,000	
Road Plant Purchases	Purchase	0	610,000	396,000	500,000	1,838,510	701,000	100,000	125,000	720,000	110,000	1,125,000	687,000	496,000	677,000	462,000	1,195,000	222,000	795,000	500,000	858,510	536,000	180,000	
Minor Plant Purchases	Purchase	0	20,000	12,000	0	12,000	188,000	0	0	12,000	120,000	112,000	0	0	178,000	0	60,000	20,000	44,000	84,000	0	12,000	178,000	
Admin Vehicle Purchas	Purchase	0	0	70,000	0	0	70,000	0	70,000	0	0	70,000	0	0	0	0	70,000	0	70,000	0	0	70,000	0	
Sale of Plant Assets	Trade	0	(105,000)	(100,500)	(90,000)	(295,702)	(129,600)	0	(22,000)	(110,000)	(25,000)	(223,500)	(90,000)	(100,000)	(70,000)	(90,000)	(132,000)	(10,000)	(120,000)	(105,500)	(114,702)	(101,600)	(21,000)	
Admin Vehicle Sales	Trade	0	0	(25,000)	0	0	(25,000)	0	(25,000)	0	0	(25,000)	0	(25,000)	0	0	(25,000)	0	(25,000)	0	0	(25,000)	0	
Net		0	525,000	352,500	410,000	1,554,808	804,400	100,000	148,000	622,000	205,000	1,058,500	597,000	371,000	785,000	372,000	1,168,000	232,000	764,000	478,500	743,808	491,400	337,000	

18.3.1 - August 2024

18.3.1 - August 2024

Plant Replacement Program		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Plant Type	Est Costs exl Inflation																						
Plant Reserve																							
Opening Balance of Plant Reserve		808,758	808,758	483,758	631,258	921,258	38,621	134,221	534,221	886,221	652,221	886,439	360,892	363,892	565,892	309,392	626,610	208,610	497,563	333,563	345,063	140,473	249,073
Trans from Plant Res		0	(525,000)	(352,500)	(410,000)	(1,682,637)	(804,400)	(100,000)	(148,000)	(634,000)	(265,782)	(1,125,547)	(597,000)	(498,000)	(1,006,500)	(432,782)	(1,168,000)	(311,047)	(764,000)	(588,500)	(804,590)	(491,400)	(337,000)
Trans to Plant Res		0	200,000	500,000	700,000	800,000	900,000	500,000	500,000	400,000	500,000	600,000	600,000	700,000	750,000	750,000	750,000	600,000	600,000	600,000	600,000	600,000	600,000
Adjustment to Actual		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Closing Balance Plant Reserve		808,758	483,758	631,258	921,258	38,621	134,221	534,221	886,221	652,221	886,439	360,892	363,892	565,892	309,392	626,610	208,610	497,563	333,563	345,063	140,473	249,073	512,073

Plant Reserve Balance \$



Plant Reserve Balance	808,758	483,758	631,258	921,258	38,621	134,221	534,221	886,221	652,221	886,439	360,892	363,892	565,892	309,392	626,610	208,610	497,563	333,563	345,063	140,473	249,073	512,073
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murchisonshire

Ancient land under brilliant skies

Long-Term Financial Plan

Part of Council's Planning for the Future

22 August 2024

Preamble

Pursuant to s 5.56 of the Local Government Act 1995 a local government is required to plan for the future its district through the preparation and adoption of various plans in accordance with Division 3 of the Local Government (*Administration*) Regulations 1996 as shown below.

Reg	Plan
19C	<p>Strategic Community Plan</p> <p>The Community Plan Sets out the vision, aspirations and objectives of the community. It also</p> <ul style="list-style-type: none"> Covers a period of at least 10 years and to be reviewed every 4 years Developed with regard to the capacity of current and anticipated resources, strategic performance indicators and demographic trends
19DA	<p>Corporate Business Plan</p> <p>The Corporate Business Plan</p> <ul style="list-style-type: none"> Sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the community Governs internal business planning by expressing priorities by reference to operations that are within Council's capacity Develops and integrate matters relating to resources including <ul style="list-style-type: none"> Asset Management Workforce Planning Long-Term Financial Planning <p>Covers a period at least 4 years and to be reviewed annually</p>

This document covers the Corporate Business Plan Elements as highlighted above

Introduction

The Local Government (*Administration*) Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation

with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to “*yesterday*”, look “*today*” but always focus on “*tomorrow*”. This way the future “*today*” will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting “*yesterday*”, “*today*” and “*tomorrow*”.

As a result, the Corporate Business Plan includes elements based on the above overarching philosophy.

Background

Since 2017 work has continued to develop the scope of works and in deliver a range of Capital Works identified in the Corporate Business Plan. However various significant changes have occurred as outlined below that need to be considered.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following “Project Vision” statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

“To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire”

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

- ~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
- ~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.

- ~ Design a unified landscape character that maximises shade.
- ~ Create a consolidated sequence of spaces and activities for locals and tourists.
- ~ Allow space in design for Geo/Astro tourism and convey the idea of 'The Oasis'.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, New -Caravan Park 2 Ensuite Units, General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, with Council assuming operational control in March 2021. This included considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionality of the Roadhouse Business and to explore opportunities for a potential Interpretive Centre.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjarri aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around \$10.4m with further stages foreshadowed totalling \$11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade also need to be considered.

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program is available in 2023/24 and potentially in 2024/25 which is applicable to Settlement Community related projects.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a \$2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed

sections is planned. Further strategic work involving potential construction of some passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed to continue for 2025/26 for rural, regional and outer suburban roads.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

Long-Term Financial Plan

The Long-Term Financial Plan is the consolidation of current annual budget operations with expenses arising from the Asset Management Plan within an operating template that effectively becomes a 20-year budget with the first year of the plan being the adopted budget. It is essential this be updated annually.

Assumptions

The plan has been based on the various assumptions as highlighted below.

Assumption	Comments
General	
Shire Population s to remain stable	At the last census the actual population increased.
The region and States economy will remain relatively stable over the long term.	Anecdotally this seems to be the situation
Current levels of service will remain and progressively increase as demand dictates so long as its financially prudent to do so	Current feedback from residents and tourists is positive and favourable.
Assets are expected to be adequately maintained and to continue to meet existing levels of service.	Periodic inspections and updated analysis will be undertaken, and scheduled replacement dates varied on annual basis and incorporated into the respective working models.
The level of grants and contributions that are recurrent from year to year will remain relatively stable	This applies to operational grants from organisations such as the Grants Commission and Main Roads WA and to Capital Grants revenue from Main Roads WA. Historically the has been no major variation.
Specific Grants for specific projects that may or may not arise have not been included.	It is considered prudent to where possible set aside some amounts each year by transfer to reserves so as to minimise any specific budget spike in any one year. This applies to aspects such as flood disaster repairs which cannot be forecast with any certainty and also to asset management and settlement development works so as to provide some potential revenue to provide matching funds for the specific project.
Rate Revenue	From a policy perspective option for future rate scenarios are explored with analysis tying into Council's Long Term Financial Plan on an annual basis and that in comparative terms between each year, that as far as practicable, aspects associated with natural growth or decline are ignored when setting rates.
Inflation	Specific estimates for inflation impacts for expenditure items are separately shown in the detailed plan. These can and do vary according to each class of expenditure.
Asset Lives and replacement timings	Reviewed annually as per the respective component of the Asset Management Plan
Staff	Current staffing levels have been assumed with the addition of two new staff members in the medium term only. This is considered essential given current workloads but may change later when a more in-depth review is undertaken when the Workforce Plan is updated

Forecasts

Long term forecasts are in inherently difficult and can be impacted upon if the assumptions that underpin the plan alter appreciably. The following are highlighted.

Asset Renewal

Costs and for replacement of existing and new assets once constructed can be addressed and risks mitigated if the plan is updated every year and if the accuracy of first three years detailed cost estimates and programs for Capital Works are improved through improve condition assessment and refined data collection and analysis. Reprogramming on this basis will ensure that the accuracy for timing for renewals is improved without reducing service levels.

New Assets

There is also a potential risk financially if additional new assets are created without a recognition that in some instances, but not all, additional operational and maintenance costs will be required to be met. Where these costs are known they have been reflected in the plan. Annual reviews will also assist in refinement.

This issue Long term asset replacement costs, some of which will fall outside of scope of the plan. These issues also need to reflect in the decision-making processes the benefit derived from those assets.

Murchison Shire is unique owing to its sparse population limited growth and that it has no town. This significantly shapes the plan compared with other local governments which have growing communities and need to constantly upgrade and add new assets. For instance

- ~ Road upgrades identified relate to defined sections of only one road being the Carnarvon-Mullewa Road as well those within the Murchison Settlement and on other adjacent to one Station. There is minimal likelihood for justifications for other roads elsewhere such that the broad operation moving forward will eventually revolve mainly around asset renewal albeit with some upgraded elements such that the asset base will not increase significantly.
- ~ Building upgrades within the Murchison Settlement in the main involve assets that have very long lives. Apart from works associated with the Murchison Vast Sky Experience Business Case which are largely beyond the resources of Council, and which generate additional operating income, once constructed there is little expectation of new facilities being required.

To assist in providing a context to the plan will show the intended distribution between Renewal and New / Upgraded expenditures.

Overall, though the confidence level of the general picture is reasonably high, which is as significant improvement.

Alignment with Financial Statements and Budgets

Amongst other things the Long-Term Financial Plan is based implementing the Asset Management Plan, which by its very nature a plan for the future based on local needs, judgements and outcomes.

As a result, works identified will vary from year to year and include new as well as renewal of assets such that several financial aspects such as depreciation and written down values will alter and vary markedly from values shown the adopted budget for each year and in the Annual Financial Statements which are based on an external assessment of values at a singular point in time.

Monitoring and Performance

The Office for Local Government specifies that various performance measure are identified and reported against.

However, the measures themselves and so-called ratios that are measured and align to a notional standard are unlikely to be fit for purpose locally as they will not suit local conditions and operations.

A more accurate and nuanced practical approach is to use the overall cash position through measurement of the Net Current Assets and Reserves. If this is healthy during and at the end of the life of the plan, then risks to the overall financial viability are significantly reduced. Over time an actual target should be established and set.

For clarity purposes the plan shows the net current asset as a continuum not like the normal budget requirements where the budgeted deficiency as notionally funded by rates is to be within 90% and 110%

As indicated though recent rating reviews the amount of rate revenue expressed as a % of depreciation is very low in comparison with other Shires. As a target this should be lifted. Notwithstanding that the assessed depreciation may not accord to local assessments of an annualised replacement cost it is an independent assessment which is consistent in methodology. Any increase in this % effectively assists not just the overall financial position but also provides evidence of improved application of intergenerational equity considerations.

Further performance measures may also be identified and if deemed appropriate introduced in the future.

Enc Long-Term Financial Plan Budget Schedules

Previous

28 September 2017

24 August 2023



Long Term Financial Plan Budget Schedules

22 August 2024

Murchison Shire - LTFP - Inflation

[illegible]

Graphs



Reserve Balance	5,549,696	5,559,862	7,303,108	6,989,920	7,128,984	10,316,451	9,669,767	3,278,048	6,350,343	6,799,417	7,597,183	6,516,084	6,740,554	7,275,512	7,761,509	7,349,787	7,755,647	7,346,547	7,476,565	7,509,562	7,374,890	7,825,410	7,526,008	7,647,697	7,607,375	7,746,063	7,664,339	7,602,068	7,997,286
Net Current Assets	4,913,067	3,752,856	4,562,188	3,843,908	(17,596)	1,426,434	531,496	72,979	948,742	3,462,665	4,419,229	3,704,621	1,333,047	881,903	720,048	357,702	801,068	1,909,250	795,642	2,264,491	2,614,895	1,973,281	2,249,912	(3,365,655)	(7,515,541)	(4,721,028)	(1,437,461)	968,241	1,425,642
Net Cash	10,462,763	9,312,718	11,865,296	10,833,828	7,111,388	11,742,885	10,201,263	3,351,027	7,299,085	10,262,082	12,016,412	10,220,705	8,073,601	8,157,414	8,481,558	7,707,489	8,556,715	9,255,797	8,272,207	9,774,053	9,989,785	9,798,691	9,775,920	4,282,042	91,834	3,025,035	6,226,878	8,570,309	9,422,928
Min Target Indicator		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000

LTFP Statement of Financial Position	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
18.4.1 - August 2024																						
CURRENT ASSETS																						
Cash and cash equivalents	5,162,399	6,508,031	9,471,028	11,225,358	9,429,651	7,282,547	7,366,360	7,690,504	6,916,435	7,765,661	8,464,743	7,481,153	8,982,999	9,198,731	9,007,637	8,984,866	3,490,988	699,220	2,233,981	5,435,824	7,779,255	8,631,874
Trade and other receivables	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210	3,462,210
Other financial assets																						
Inventories	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389	242,389
Total Current Assets	8,866,998	10,212,630	13,175,627	14,929,957	13,134,250	10,987,146	11,070,959	11,395,103	10,621,034	11,470,260	12,169,342	11,185,752	12,687,598	12,903,330	12,712,236	12,689,465	7,195,587	3,005,379	5,938,580	9,140,423	11,483,854	12,336,473
NON-CURRENT ASSETS																						
Trade and other receivables																						
Other financial assets																						
Property Plant and equipment	112,414,394	113,945,545	112,937,509	113,115,600	113,686,159	114,189,820	112,427,293	110,359,701	108,650,182	106,024,824	103,596,273	102,110,814	97,422,682	94,420,544	91,599,526	88,593,560	90,110,231	90,517,040	83,935,303	77,144,774	70,598,202	66,199,695
Infrastructure																						
Property Plant and equipment and Infrastructure	112,414,394	113,945,545	112,937,509	113,115,600	113,686,159	114,189,820	112,427,293	110,359,701	108,650,182	106,024,824	103,596,273	102,110,814	97,422,682	94,420,544	91,599,526	88,593,560	90,110,231	90,517,040	83,935,303	77,144,774	70,598,202	66,199,695
TOTAL ASSETS	121,281,391	124,158,175	126,113,136	128,045,557	126,820,409	125,176,966	123,498,252	121,754,804	119,271,216	117,495,084	115,765,615	113,296,566	110,110,279	107,323,874	104,311,762	101,283,025	97,305,818	93,522,419	89,873,882	86,285,197	82,082,056	78,536,168
CURRENT LIABILITIES																						
Trade & other payables	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410	1,311,410
Other liabilities	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131	1,602,131
Borrowings	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	192,531	511,308	407,295	298,017	183,206	62,583	1,565	1,565	1,565	1,565	1,565	1,565	1,565
Employee related provisions	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429	246,429
Total Current Liabilities	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,352,501	3,671,278	3,567,265	3,457,987	3,343,176	3,222,553	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535	3,161,535
NON-CURRENT LIABILITIES																						
Other Liabilities																						
Borrowings	1,148,776	952,682	752,959	549,540	1,342,357	1,092,193	796,015	601,699	512,009	417,778	-	-	-	-	-	-	-	-	-	-	-	-
Employee related provisions	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087
Total Non-Current Liabilities	1,208,863	1,012,769	813,046	609,627	1,402,444	1,152,280	856,102	661,786	572,096	477,865	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087	60,087
TOTAL LIABILITIES	4,561,364	4,365,270	4,165,547	3,962,128	4,754,945	4,504,781	4,208,603	4,014,287	3,924,597	3,830,366	3,731,365	3,627,352	3,518,074	3,403,263	3,282,640	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622	3,221,622
NET ASSETS	116,720,027	119,792,905	121,947,589	124,083,429	122,065,464	120,672,185	119,289,649	117,740,517	115,346,619	113,664,718	112,034,250	109,669,213	106,592,206	103,920,611	101,029,122	98,061,403	94,084,197	90,300,798	86,652,261	83,063,575	78,860,434	75,314,546
EQUITY																						
Retained Surplus	31,424,486	34,027,494	35,733,104	37,071,178	36,134,312	34,516,563	32,599,069	30,563,940	28,581,764	26,494,003	25,272,635	22,777,581	19,667,576	17,130,653	13,788,644	11,120,327	7,021,431	3,278,355	508,870	4,015,832	8,156,702	12,097,808
Reserve Accounts	5,880,474	6,350,343	6,799,417	7,597,183	6,516,084	6,740,554	7,275,512	7,761,509	7,349,787	7,755,647	7,346,547	7,476,565	7,509,562	7,374,890	7,825,410	7,526,008	7,647,697	7,607,375	7,746,063	7,664,339	7,602,068	7,997,286
Revaluation surplus	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068
Total Equity	116,720,027	119,792,905	121,947,589	124,083,429	122,065,465	120,672,185	119,289,649	117,740,517	115,346,620	113,664,718	112,034,250	109,669,214	106,592,206	103,920,611	101,029,122	98,061,403	94,084,197	90,300,798	86,652,261	83,063,575	78,860,434	75,314,546

Financial Activity Statement	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	18.4.1 - August 2024					2046
																			2043	2044	2045			
Activities by Reporting Program																								
Net current assets at start of financial year surplus/(deficit)	1,768,357	72,979	948,742	3,462,665	4,419,229	3,704,621	1,333,047	881,903	720,048	357,702	801,068	1,909,250	795,642	2,264,491	2,614,895	1,973,281	2,249,912	(3,365,655)	(7,515,541)	(4,721,028)	(1,437,461)		968,241	
Revenue from operating activities (* excl general rates)																								
Governance	56,000	57,120	58,262	59,428	60,616	61,829	63,065	64,326	65,613	66,925	68,264	69,629	71,022	72,442	73,891	75,369	76,876	78,414	79,982	81,581	83,213	84,877		
General purpose funding *	799,419	5,348,779	5,455,754	5,564,870	5,676,167	5,789,690	5,905,484	6,023,594	6,144,066	6,266,947	6,392,286	6,520,132	6,650,534	6,783,545	6,919,216	7,057,600	7,198,752	7,342,727	7,489,582	7,639,373	7,792,161	7,948,004		
Law, order, public safety	19,620	19,622	19,624	19,627	19,629	19,631	19,633	19,635	19,638	19,640	19,642	19,645	19,647	19,650	19,652	19,655	19,658	19,660	19,663	19,666	19,669	19,672		
Health																								
Education and welfare																								
Housing																								
Community amenities																								
Recreation and culture	3,192	3,256	3,321	3,387	3,455	3,524	3,594	3,666	3,740	3,814	3,891	3,969	4,048	4,129	4,211	4,296	4,382	4,469	4,559	4,650	4,743	4,838		
Transport	7,775,034	2,653,536	2,706,607	2,760,739	5,126,256	358,281	365,446	372,755	5,155,210	387,815	395,571	403,482	5,186,552	419,783	428,179	436,742	5,220,477	454,387	463,474	472,744	5,257,199	491,843		
Economic services	962,163	971,758	946,994	965,594	984,396	1,003,405	1,022,624	1,042,057	1,061,709	1,081,585	1,101,688	1,122,023	1,142,595	1,163,409	1,184,469	1,205,781	1,227,349	1,249,178	1,271,275	1,293,643	1,316,289	1,339,218		
Other property and services	101,830	103,867	105,944	108,063	110,224	112,429	114,677	116,971	119,310	121,696	124,130	126,613	129,145	131,728	134,362	137,050	139,791	142,587	145,438	148,347	151,314	154,340		
	9,717,259	9,157,938	9,296,506	9,481,706	11,980,742	7,348,788	7,494,524	7,643,005	12,569,285	7,948,422	8,105,471	8,265,492	13,203,543	8,594,686	8,763,981	8,936,492	13,887,284	9,291,422	9,473,973	9,660,005	14,624,587	10,042,792		
Expenditure from operating activities																								
Governance	(764,616)	(768,696)	(776,287)	(800,125)	(812,847)	(838,190)	(846,775)	(870,275)	(879,294)	(903,168)	(913,001)	(938,218)	(948,182)	(974,200)	(984,777)	(1,011,256)	(1,022,476)	(1,050,377)	(1,062,069)	(1,104,510)	(1,104,551)	(1,134,658)		
General purpose funding	(50,981)	(50,607)	(51,597)	(52,608)	(53,930)	(55,023)	(56,095)	(57,188)	(58,303)	(59,440)	(60,599)	(61,782)	(62,987)	(64,217)	(65,472)	(66,718)	(68,023)	(69,353)	(70,710)	(71,172)	(73,506)	(74,945)		
Law, order, public safety	(76,155)	(77,792)	(79,174)	(80,584)	(82,153)	(83,638)	(85,133)	(86,657)	(88,212)	(89,797)	(91,414)	(93,063)	(94,744)	(96,459)	(98,208)	(99,977)	(101,795)	(103,650)	(105,542)	(107,054)	(109,438)	(111,444)		
Health	(67,647)	(67,582)	(68,755)	(69,950)	(71,432)	(72,711)	(73,975)	(75,264)	(76,578)	(77,916)	(79,280)	(80,670)	(82,087)	(83,531)	(85,002)	(86,472)	(88,000)	(89,558)	(91,145)	(91,930)	(94,411)	(96,092)		
Education and welfare	(7,124)	(7,070)	(7,208)	(7,349)	(7,534)	(7,687)	(7,837)	(7,990)	(8,145)	(8,304)	(8,466)	(8,631)	(8,800)	(8,971)	(9,147)	(9,321)	(9,503)	(9,689)	(9,878)	(9,942)	(10,269)	(10,470)		
Housing	(20,000)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)	(20,200)		
Community amenities	(164,250)	(146,698)	(149,406)	(152,168)	(162,936)	(167,302)	(170,229)	(178,264)	(181,307)	(184,409)	(187,573)	(190,799)	(194,088)	(197,441)	(200,861)	(204,315)	(207,870)	(211,495)	(215,191)	(218,040)	(223,552)	(227,471)		
Recreation and culture	(535,411)	(538,696)	(546,813)	(555,082)	(563,947)	(572,327)	(579,972)	(588,885)	(597,967)	(607,222)	(616,580)	(625,746)	(635,537)	(645,514)	(655,624)	(663,989)	(674,545)	(685,302)	(696,264)	(705,454)	(721,153)	(732,753)		
Transport	(14,049,677)	(8,972,085)	(9,131,811)	(9,491,862)	(12,871,960)	(7,553,625)	(7,652,866)	(7,938,707)	(13,701,787)	(8,388,040)	(8,487,141)	(8,725,593)	(14,374,955)	(9,346,394)	(9,739,367)	(9,980,946)	(15,945,279)	(11,143,916)	(11,199,235)	(11,315,222)	(16,907,047)	(11,667,304)		
Economic services	(2,177,905)	(2,233,156)	(2,274,190)	(2,145,617)	(2,114,297)	(2,180,391)	(2,241,887)	(2,278,011)	(2,314,721)	(2,351,953)	(2,389,911)	(2,428,414)	(2,467,525)	(2,507,246)	(2,547,583)	(2,588,386)	(2,634,671)	(2,683,759)	(2,733,671)	(2,780,007)	(2,836,641)	(2,889,576)		
Other property and services	(96,830)	(98,767)	(100,742)	(102,757)	(104,812)	(106,908)	(109,046)	(111,227)	(113,452)	(115,721)	(118,035)	(120,396)	(122,804)	(125,260)	(127,765)	(130,320)	(132,927)	(135,585)	(138,297)	(141,063)	(143,884)	(146,762)		
	(18,010,596)	(12,981,348)	(13,206,183)	(13,478,302)	(16,866,049)	(11,658,002)	(11,844,017)	(12,212,667)	(18,039,966)	(12,806,171)	(12,972,200)	(13,293,513)	(19,011,910)	(14,069,433)	(14,534,006)	(14,861,900)	(20,905,289)	(16,202,885)	(16,342,202)	(16,564,593)	(22,244,652)	(17,111,675)		
Operating Activities excluded from budget																								
(Profit) / Loss on disposal of assets																								
Less: Fair Value adjustments to financial assets																								
Loss on Disposal of assets																								
Loss on revaluation of non-current assets																								
Movement in liabilities associated with restricted cash																								
Movement in employee benefit provisions (non-current)																								
Depreciation & amortisation of assets	5,647,126	6,211,522	6,383,457	6,635,470	6,749,493	6,905,906	7,052,596	7,270,988	7,520,630	7,708,219	7,757,003	8,002,567	8,074,019	8,577,076	8,946,131	9,130,670	9,575,003	10,243,419	10,302,849	10,364,140	10,439,419	10,667,158		
Non-cash amounts excluded from operating activities	5,647,126	6,211,522	6,383,457	6,635,470	6,749,493	6,905,906	7,052,596	7,270,988	7,520,630	7,708,219	7,757,003	8,002,567	8,074,019	8,577,076	8,946,131	9,130,670	9,575,003	10,243,419	10,302,849	10,364,140	10,439,419	10,667,158		
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Amount attributable to operating activities	(2,646,212)	2,388,112	2,473,780	2,638,874	1,864,186	2,596,692	2,703,103	2,701,326	2,049,950	2,850,470	2,890,275	2,974,546	2,265,653	3,102,328	3,176,106	3,205,262	2,556,999	3,331,956	3,434,619	3,459,552	2,819,355	3,598,274		
Investing Activities																								
Inflows from investing activities																								
Non-operating grants, subsidies and contributions	6,711,444	6,054,063	5,180,160	5,206,860	1,895,488	1,895,488	1,895,488	1,895,488	1,895,488	1,895,488	1,933,882	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488	1,295,488		
Proceeds from disposal of assets		107,100	128,010	91,800	301,616	157,692		47,940	112,200	25,500	253,470	91,800	127,500	71,400	91,800	160,140	10,200	147,900	107,610	116,996	129,132	21,420		
	6,711,444	6,161,163	5,308,170	5,298,660	2,197,104	2,053,180	1,895,488	1,943,428	2,007,688	1,920,988	2,187,352	1,387,288	1,422,988	1,366,888	1,387,288	1,455,628	1,305,688	1,443,388	1,403,098	1,412,484	1,424,620	1,316,908		
Outflows from investing activities																								
Land & Buildings	(215,000)	(1,275,000)	(306,000)	(255,000)	(612,000)	(1,200,146)	(784,364)	(408,000)			(307,835)	(7,420)				(34,041)		(2,920)			(551,022)	(259,068)		
Plant & Equipment	(5,000)	(647,700)	(492,762)	(515,306)	(1,892,932)	(983,700)	(107,631)	(204,643)	(752,498)	(240,575)	(1,339,235)	(706,957)	(512,261)	(878,568)	(477,837)	(1,358,229)	(253,704)	(934,181)	(602,821)	(882,964)	(637,790)	(372,738)		
Furniture & Equipment	(43,000)	(35,450)	(35,907)	(36,370)	(36,839)	(237,316)	(37,800)	(38,290)	(38,788)	(84,293)	(39,805)	(40,325)	(40,853)	(41,388)	(41,932)	(42,483)	(43,042)	(43,610)	(44,186)	(44,771)	(45,364)	(45,966)		
Infrastructure Roads	(5,592,923)	(4,739,624)	(4,434,162)	(4,945,473)	(5,079,896)	(4,982,741)	(4,360,274)	(4,600,403)	(5,132,025)	(4,783,492)	(2,581,094)	(5,854,206)	(2,960,273)	(4,726,382)	(5,697,144)	(4,850,090)	(10,805,129)	(9,817,417)	(3,181,714)	(2,762,872)	(2,744,446)	(5,612,298)		
Infrastructure Other	(2,843,702)	(1,152,000)	(234,600)	(1,153,212)		(163,355)					(1,313,952)										(43,357)			
	(8,699,625)	(7,849,774)	(5,503,430)	(6,905,361)	(7,621,668)	(7,567,259)	(5,290,068)	(5,251,337)	(5,923,312)	(5,108,361)	(5,581,922)	(6,608,908)	(3,513,387)	(5,646,338)	(6,216,913)	(6,284,843)	(11,101,875)	(10,798,128)	(3,828,722)	(3,690,607)	(4,021,979)	(6,290,071)		
Amount attributable to investing activities	(1,988,180)	(1,688,611)	(195,260)	(1,606,701)	(5,424,565)	(5,514,079)	(3,394,581)	(3,307,909)	(3,915,624)	(3,187,373)	(3,394,570)	(5,221,620)	(2,090,399)	(4,279,451)	(4,829,625)	(4,829,216)	(9,796,18							

Financial Activity Statement

Financing Activities

Inflows from financing activities

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Proceeds from new borrowings					1,000,000																	
Proceeds from self supporting loans																						
Transfers from cash backed reserves (restricted assets)	4,932,788	985,500	959,550	718,200	2,016,290	820,488	102,000	150,960	946,680	271,098	1,148,058	608,940	807,960	1,026,630	441,438	1,191,360	617,268	779,280	600,270	820,682	801,228	343,740
	4,932,788	985,500	959,550	718,200	3,016,290	820,488	102,000	150,960	946,680	271,098	1,148,058	608,940	807,960	1,026,630	441,438	1,191,360	617,268	779,280	600,270	820,682	801,228	343,740
Repayment of borrowings	(192,531)	(196,094)	(199,723)	(203,419)	(207,183)	(250,164)	(296,178)	(194,316)	(89,690)	(94,231)	(99,001)	(104,013)	(109,279)	(114,811)	(120,623)	(61,018)						
Transfers to cash backed reserves (restricted assets)	(2,600,787)	(1,452,669)	(1,405,924)	(1,515,966)	(935,191)	(1,044,958)	(636,958)	(636,958)	(534,958)	(636,958)	(738,958)	(738,958)	(840,958)	(891,958)	(891,958)	(891,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)
	(2,793,318)	(1,648,763)	(1,605,647)	(1,719,385)	(1,142,374)	(1,295,122)	(933,135)	(831,274)	(624,648)	(731,188)	(837,959)	(842,971)	(950,236)	(1,006,769)	(1,012,581)	(952,976)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)	(738,958)
Amount attributable to financing activities	2,139,470	(663,263)	(646,097)	(1,001,185)	1,873,915	(474,634)	(831,135)	(680,314)	322,032	(460,091)	310,099	(234,031)	(142,276)	19,861	(571,143)	238,384	(121,690)	40,322	(138,688)	81,724	62,270	(395,218)
Surplus/ (deficit) before imposition of general rates	(2,494,922)	36,239	1,632,423	30,989	(1,686,463)	(3,392,021)	(1,522,613)	(1,286,897)	(1,543,642)	(796,994)	(194,196)	(2,481,105)	32,977	(1,157,261)	(2,224,663)	(1,385,569)	(7,360,878)	(5,982,462)	870,308	1,263,152	284,265	(1,770,107)
Amount raised from general rates	799,547	839,524	881,501	925,576	971,854	1,020,447	1,071,469	1,125,043	1,181,295	1,240,360	1,302,378	1,367,497	1,435,872	1,507,665	1,583,048	1,662,201	1,745,311	1,832,576	1,924,205	2,020,415	2,121,436	2,227,508
Amount raised from MML rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Adjustment	(3)																					
Surplus / (deficit) after imposition of rates	72,979	948,742	3,462,665	4,419,229	3,704,621	1,333,047	881,903	720,048	357,702	801,068	1,909,250	795,642	2,264,491	2,614,895	1,973,281	2,249,912	(3,365,655)	(7,515,541)	(4,721,028)	(1,437,461)	968,241	1,425,642

18.4.1 - August 2024

Murchison Shire LTFP																						
LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
GENERAL PURPOSE FUNDING																						
Rate Revenue																						
Rates Expenses	50,981	50,607	51,597	52,608	53,930	55,023	56,095	57,188	58,303	59,440	60,599	61,782	62,987	64,217	65,472	66,718	68,023	69,353	70,710	71,172	73,506	74,945
Rates Revenue	(804,982)	(845,068)	(887,155)	(931,343)	(977,737)	(1,026,448)	(1,077,590)	(1,131,286)	(1,187,663)	(1,246,855)	(1,309,003)	(1,374,254)	(1,442,764)	(1,514,696)	(1,590,220)	(1,669,516)	(1,752,772)	(1,840,187)	(1,931,968)	(2,028,333)	(2,129,512)	(2,235,746)
MML Rates Levied																						
Other General Purpose Funding																						
Gen Purpose Expenses																						
Transfer to Grants Commission Reserve																						
Transfer to Asset Management Reserve																						
Gen Purpose Revenue	(793,984)	(5,343,235)	(5,450,100)	(5,559,102)	(5,670,284)	(5,783,690)	(5,899,363)	(6,017,351)	(6,137,698)	(6,260,452)	(6,385,661)	(6,513,374)	(6,643,641)	(6,776,514)	(6,912,045)	(7,050,285)	(7,191,291)	(7,335,117)	(7,481,819)	(7,631,456)	(7,784,085)	(7,939,766)
Transfer from Grants Commission Reserve	(4,332,788)																					
Transfer from Asset Management Reserve																						
GOVERNANCE																						
Members Of Council																						
Member Expenses	150,139	159,312	155,232	165,919	162,261	173,246	169,206	179,830	175,718	186,593	182,455	193,744	189,503	201,033	196,835	208,611	204,463	216,691	212,398	225,035	221,060	234,212
Member Capital Expenses	8,000																					
Governance - General																						
Expenses	343,188	339,049	345,411	353,149	362,669	371,203	378,085	385,103	392,261	399,167	406,923	414,515	422,257	430,153	438,205	446,202	454,577	463,118	471,829	474,532	490,665	499,904
ABC Expenses - Members	215,289	213,215	217,381	221,630	227,300	231,912	236,419	241,015	245,702	250,483	255,358	260,330	265,401	270,572	275,846	281,075	286,560	292,154	297,860	299,459	309,613	315,665
Administration																						
Admin Expenses	1,252,393	1,246,540	1,342,568	1,296,285	1,321,902	2,258,978	1,374,672	1,473,247	1,429,562	1,502,828	1,558,057	1,516,058	1,546,044	1,576,627	1,607,818	1,711,029	1,672,073	1,776,563	1,738,911	1,773,330	1,879,834	2,052,395
Depreciation - Admin	22,088	17,291	17,384	17,479	25,150	26,338	26,435	26,534	26,633	26,734	26,835	26,938	27,042	27,146	27,252	26,510	26,618	26,727	26,837	26,948	27,060	27,173
Trans to Leave Reserve	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958
Admin Revenue	(55,000)	(56,100)	(57,222)	(58,366)	(59,534)	(60,724)	(61,939)	(63,178)	(64,441)	(65,730)	(67,045)	(68,386)	(69,753)	(71,148)	(72,571)	(74,023)	(75,503)	(77,013)	(78,554)	(80,125)	(81,727)	(83,362)
ABC Costs Alloc to W & S	(1,219,481)	(1,207,731)	(1,231,330)	(1,255,398)	(1,287,518)	(1,313,640)	(1,339,169)	(1,365,203)	(1,391,754)	(1,418,832)	(1,446,447)	(1,474,611)	(1,503,333)	(1,532,625)	(1,562,499)	(1,592,116)	(1,623,188)	(1,654,876)	(1,687,194)	(1,696,250)	(1,753,766)	(1,788,048)
Transfer from Leave Reserve																						
Admin Capital Expenses																						
Admin Capital Revenue			(25,500)			(25,500)		(25,500)			(25,500)		(25,500)			(25,500)		(25,500)			(25,500)	
Trans From Plant Reserve - Admin																						
Transfer to Admin Buildings Reserve		2,700	2,700																			
Transfer from Admin Buildings Reserve																						
LAW ORDER & PUBLIC SAFETY																						
Fire Prevention																						
Animal Control																						
Other Law, Order & Public Safety																						
Fire Prevention Expenses	27,333	27,557	28,096	28,646	29,273	29,854	30,437	31,031	31,638	32,256	32,887	33,530	34,186	34,855	35,537	36,225	36,934	37,658	38,396	38,940	39,916	40,698
Depreciation - Fire Prevention	7,690	8,595	8,610	8,625	8,641	8,656	8,672	8,688	8,704	8,720	8,737	8,753	8,770	8,787	8,804	8,821	8,839	8,856	8,874	8,892	8,910	8,928
Animal Control Expenses	19,000	19,380	19,768	20,163	20,566	20,978	21,397	21,825	22,262	22,707	23,161	23,624	24,097	24,579	25,070	25,571	26,083	26,605	27,137	27,679	28,233	28,798
Other Law, Order & Public Safety Expenses	11,500	11,730	11,965	12,204	12,448	12,697	12,951	13,210	13,474	13,744	14,018	14,299	14,585	14,876	15,174	15,477	15,787	16,103	16,425	16,753	17,088	17,430
ABC Expenses - O.L.O. & P.S.	10,632	10,530	10,736	10,946	11,226	11,453	11,676	11,903	12,135	12,371	12,611	12,857	13,107	13,363	13,623	13,881	14,152	14,429	14,710	14,789	15,291	15,590
Fire Prevention Revenue	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)
Animal Control Revenue	(100)	(102)	(104)	(106)	(108)	(110)	(113)	(115)	(117)	(120)	(122)	(124)	(127)	(129)	(132)	(135)	(137)	(140)	(143)	(146)	(149)	(152)
Law Order & Public Safety Revenue																						
Fire Prevention Capital Expenses																						
HEALTH																						
Preventative Services - Admin & Inspection																						
Preventative Services - Pest Control																						
Preventative Services - Other																						
Other Health																						
Health Preventative Expenses	18,169	18,444	18,724	19,009	19,300	19,596	19,898	20,205	20,518	20,838	21,163	21,495	21,832	22,177	22,528	22,885	23,250	23,621	23,999	24,385	24,778	25,179
ABC Health Expenses	42,495	42,086	42,908	43,747	44,866	45,777	46,666	47,573	48,499	49,442	50,405	51,386	52,387	53,408	54,449	55,481	56,563	57,668	58,794	59,109	61,114	62,308
Depreciation Ambulance Centre	6,982	7,052	7,123	7,194	7,266	7,338	7,412	7,486	7,561	7,636	7,713	7,790	7,868	7,946	8,026	8,106	8,187	8,269	8,352	8,435	8,520	8,605
Health Revenue																						
Health Capital Expenses																						

Murchison Shire LTFP																						
LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
EDUCATION & WELFARE																						
Other Education																						
Care Of Families & Children																						
Other Education Expenses	500	510	520	531	541	552	563	574	586	598	609	622	634	647	660	673	686	700	714	728	743	758
ABC Expenses - Education & Welfare	6,624	6,560	6,688	6,819	6,993	7,135	7,274	7,415	7,559	7,707	7,857	8,009	8,165	8,325	8,487	8,648	8,817	8,989	9,164	9,213	9,526	9,712
Families & Children Expenses																						
Education & Welfare Revenue																						
HOUSING																						
Staff Housing																						
Staff Housing Expenses	170,567	173,769	177,033	180,361	183,752	187,209	190,734	194,326	197,988	201,721	205,527	209,406	213,361	217,392	221,502	225,691	229,962	234,316	238,754	243,279	247,891	252,594
Depreciation - Staff Housing	86,251	79,554	79,554	85,235	89,685	96,544	96,544	96,544	96,544	94,759	96,178	96,178	96,178	96,178	96,178	96,178	96,178	96,178	96,178	95,677	100,237	100,237
Staff Housing Costs Reallocated	(236,819)	(233,124)	(236,388)	(245,396)	(253,238)	(263,554)	(267,078)	(270,670)	(274,333)	(276,280)	(281,505)	(285,384)	(289,339)	(293,370)	(297,480)	(301,669)	(305,940)	(310,294)	(314,732)	(318,756)	(327,928)	(332,631)
Staff Housing Capital	10,000	10,200	10,404	265,612	265,824	369,753	11,262	11,487	11,717	11,951	298,846	18,044	12,682	12,936	13,195	13,459	13,728	14,002	14,282	14,568	404,566	66,066
Transfer to Workforce Accomodation Reserve	640,000	490,000	140,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Transfer from Workforce Accomodation			(600,000)	(300,000)																		
COMMUNITY AMENITIES																						
Sanitation - Household Refuse																						
Sewerage																						
Protection Of Environment																						
Town Planning & Regional Development																						
Other Community Amenities																						
Refuse Expenses	31,970	32,532	33,105	33,688	34,282	34,887	35,503	36,131	36,771	37,423	38,086	38,763	39,452	40,153	40,868	41,597	42,339	43,095	43,865	44,650	45,450	46,264
ABC Community Amenity Expenses	46,937	46,485	47,394	48,320	49,556	50,562	51,544	52,546	53,568	54,610	55,673	56,757	57,863	58,990	60,140	61,280	62,476	63,696	64,940	65,288	67,502	68,821
Sewerage Expenses	3,153	3,214	3,276	3,339	3,404	3,470	3,537	3,606	3,675	3,747	3,819	3,893	3,969	4,046	4,124	4,205	4,286	4,369	4,454	4,541	4,629	4,719
Protection of Environment Expenses	19,085	19,465	19,852	20,247	20,650	21,060	21,479	21,906	22,342	22,787	23,240	23,702	24,174	24,655	25,146	25,646	26,157	26,677	27,208	27,750	28,302	28,865
Town Plng & Reg. Dev Expenses	500	510	520	531	541	552	563	574	586	598	609	622	634	647	660	673	686	700	714	728	743	758
O.C.A Expenses	62,604	44,492	45,260	46,043	54,503	133,212	841,966	471,500	64,364	65,245	66,144	67,061	67,996	68,950	69,922	70,914	71,926	72,957	74,010	75,083	209,164	78,043
Community Amenities Revenue																						
Community Amenities Capital											37,163										43,357	
RECREATION & CULTURE																						
Other Recreation & Sport																						
Recreation & Sport Expenses	222,050	226,094	230,214	234,414	238,693	243,054	247,498	252,026	256,641	261,344	266,137	271,021	275,998	281,071	286,241	291,509	296,878	302,351	307,927	313,611	319,404	325,307
ABC Expenses - Other Rec. & Sport	33,153	32,834	33,475	34,130	35,003	35,713	36,407	37,115	37,837	38,573	39,324	40,089	40,870	41,666	42,479	43,284	44,128	44,990	45,869	46,115	47,678	48,610
Depreciation - Other Rec. and Sport	81,647	81,984	81,988	81,993	81,809	80,953	79,855	79,860	79,865	79,870	79,875	79,880	79,885	79,890	79,839	77,920	77,925	77,930	77,935	77,941	80,281	80,286
Sport & Recreation Revenue																						
Sport & Rec Capital Expenses	720,000		204,000			57,021										1,405					25,359	
Sport & Rec Capital Revenue	(852,446)																					
Television And Rebroadcasting																						
Libraries																						
Telev Rebroadcasting Expenses	18,556	18,927	19,306	19,692	20,086	20,487	20,897	21,315	21,741	22,176	22,620	23,072	23,534	24,004	24,484	24,974	25,474	25,983	26,503	27,033	27,573	28,125
ABC TV Rebroadcasting & Libraries	39,345	38,966	39,727	40,504	41,540	42,383	43,207	44,047	44,903	45,777	46,668	47,576	48,503	49,448	50,412	51,368	52,370	53,392	54,435	54,727	56,583	57,689
Library Costs	2,250	2,295	2,341	2,388	2,435	2,484	2,534	2,585	2,636	2,689	2,743	2,798	2,854	2,911	2,969	3,028	3,089	3,151	3,214	3,278	3,343	3,410
Telev Rebroadcasting Revenue	(3,192)	(3,256)	(3,321)	(3,387)	(3,455)	(3,524)	(3,594)	(3,666)	(3,740)	(3,814)	(3,891)	(3,969)	(4,048)	(4,129)	(4,211)	(4,296)	(4,382)	(4,469)	(4,559)	(4,650)	(4,743)	(4,838)
Library Revenue																						
Telev Rebroadcasting Library Capital Expenses																						
Other Culture																						
Cultural Development Expenses	64,866	63,878	65,034	66,214	67,416	69,207	70,459	71,735	73,037	74,364	75,647	76,586	77,994	79,431	80,897	82,392	83,916	85,471	87,057	88,675	90,325	92,008
ABC Expenses - Other Culture	28,574	28,299	28,852	29,415	30,168	30,780	31,378	31,988	32,610	33,245	33,892	34,552	35,225	35,911	36,611	37,305	38,033	38,776	39,533	39,745	41,093	41,896
Other Culture Depreciation	44,971	45,420	45,875	46,333	46,797	47,265	47,737	48,215	48,697	49,184	49,676	50,172	50,674	51,181	51,693	52,210	52,732	53,259	53,792	54,329	54,873	55,422
Other Culture Revenue																						
Other Culture Capital Expenses						13,570					1,809											
Musuem Revenue																						
Trans. to Res - Musuem																						
Trans from Res - Musuem																						

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
TRANSPORT																						
Streets, Roads, Bridges & Depot Construction																						
Road Construction General	609,466																					
Sealed Roads Construction	666,353	1,117,182	944,928	929,166	951,900	1,015,635	1,414,745	1,101,274														
Sealed Roads Sealing Works	98,298					413,685	493,549		44,897	51,965			141,597				2,193					
Formed & Surfaced Roads Construction	4,147,777	3,550,366	3,416,090	3,942,073	1,354,673	1,572,403	2,374,344	3,420,313	5,007,109	4,650,281	2,498,596	5,770,431	2,733,395	4,639,976	5,609,383	4,760,947	10,712,383	9,725,426	3,088,257	2,667,919	2,647,967	5,514,263
Floodway Works					2,697,978	1,904,539							204									
Bridge Construction																						
Grids Construction	71,029	72,076	73,145	74,234	75,346	76,480	77,636	78,816	80,019	81,246	82,498	83,775	85,077	86,406	87,761	89,143	90,552	91,990	93,457	94,953	96,479	98,036
Depot Buildings & Improvements						3,035										32,636						
Road Loan Principal Repayments	192,531	196,094	199,723	203,419	207,183	211,017	214,923	108,948														
Trans to Road Related Reserves	399,174	110,000	110,000	110,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Trans to Carn-Mul Mining Related Reserve	3,600																					
Roads Capital Revenue	(5,608,998)	(5,254,063)	(5,180,160)	(5,206,860)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,895,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)	(1,295,488)
Roadworks Loans																						
Trans from Road Related Reserves																						
Trans from Carn-Mul Mining Related Reserve																						
Streets, Roads, Bridges & Depot Maintenance																						
Roads Maintenance	3,406,664	3,427,051	3,425,095	3,549,357	1,839,227	1,396,187	1,358,543	1,441,302	1,960,072	1,459,273	1,513,912	1,509,000	2,089,543	1,560,550	1,587,031	1,643,995	2,166,449	1,699,405	1,697,871	1,756,857	2,281,373	1,816,429
ABC Exp - Roads & Depot	123,319	122,130	124,517	126,951	130,199	132,840	135,422	138,054	140,739	143,478	146,270	149,118	152,023	154,985	158,006	161,001	164,143	167,347	170,615	171,531	177,347	180,814
Depreciation - Roads & Depot	4,649,317	5,210,819	5,377,447	5,618,245	5,702,761	5,842,490	5,984,580	6,192,163	6,435,988	6,619,487	6,660,990	6,901,002	6,966,402	7,463,345	7,826,280	8,007,356	8,445,535	9,107,444	9,160,449	9,215,997	9,276,832	9,497,950
Flood Works	5,650,991				5,000,000				5,000,000				5,000,000				5,000,000				5,000,000	
Road Loan Interest	57,896	50,259	42,504	34,631	36,637	18,520	10,277	2,676		330												
Trans to Road Mtce Reserves	2,115	75,900	75,900	77,234	77,234	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Roads Capital Revenue	(7,775,034)	(2,653,536)	(2,706,607)	(2,760,739)	(5,126,256)	(358,281)	(365,446)	(372,755)	(5,155,210)	(387,815)	(395,571)	(403,482)	(5,186,552)	(419,783)	(428,179)	(436,742)	(5,220,477)	(454,387)	(463,474)	(472,744)	(5,257,199)	(491,843)
Trans from Road Mtce Reserves					(300,000)				(300,000)				(300,000)				(300,000)				(300,000)	
Road Plant Purchases																						
Road Plant Expenses																						
Road Plant Revenue																						
Road Plant Purchases		642,600	416,160	510,000	1,887,520	906,780	102,000	127,500	746,640	234,600	1,261,740	700,740	505,920	872,100	471,240	1,280,100	246,840	855,780	595,680	875,680	558,960	365,160
Plant Loan Principal Repayments																						
Trans to Plant Reserve		204,000	510,000	714,000	816,000	918,000	510,000	510,000	408,000	510,000	612,000	612,000	714,000	765,000	765,000	765,000	612,000	612,000	612,000	612,000	612,000	612,000
Road Plant Sales		(107,100)	(102,510)	(91,800)	(301,616)	(132,192)		(22,440)	(112,200)	(25,500)	(227,970)	(91,800)	(102,000)	(71,400)	(91,800)	(134,640)	(10,200)	(122,400)	(107,610)	(116,996)	(103,632)	(21,420)
Trans from Plant Reserve		(535,500)	(359,550)	(418,200)	(1,716,290)	(820,488)	(102,000)	(150,960)	(646,680)	(271,098)	(1,148,058)	(608,940)	(507,960)	(1,026,630)	(441,438)	(1,191,360)	(317,268)	(779,280)	(600,270)	(820,682)	(501,228)	(343,740)
Profit on Road Purchases																						
Aerodromes																						
Airport Expenses	18,124	18,485	18,854	19,230	19,614	20,005	20,404	20,812	21,227	21,650	22,082	22,523	22,972	23,431	23,898	24,375	24,862	25,358	25,864	26,380	26,906	27,443
ABC Exp. - Airport	2,788	2,761	2,815	2,870	2,943	3,003	3,061	3,121	3,182	3,244	3,307	3,371	3,437	3,504	3,572	3,640	3,711	3,783	3,857	3,878	4,009	4,088
Depreciation - Airport	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579	140,579
Airport Revenue																						
Airport Capital Expenses											1,276,789											
Airport Capital Revenue											(638,394)											
ECONOMIC SERVICES																						
Rural Services																						
Rural Services Expenses	12,500	12,750	13,005	13,265	13,530	13,801	14,077	14,359	14,646	14,939	15,237	15,542	15,853	16,170	16,493	16,823	17,160	17,503	17,853	18,210	18,574	18,946
ABC Exp - Rural Services	2,857	2,830	2,885	2,942	3,017	3,078	3,138	3,199	3,261	3,324	3,389	3,455	3,522	3,591	3,661	3,731	3,803	3,878	3,953	3,975	4,109	4,190
Rural Services Revenue	(187)	(81)	(83)	(84)	(86)	(87)	(89)	(91)	(92)	(94)	(95)	(97)	(99)	(100)	(102)	(103)	(105)	(106)	(108)	(110)	(111)	(113)

Murchison Shire LTFP

LTFP Description	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046
Tourism & Area Promotion																						
Tourism Expenses	156,137	171,131	174,524	167,972	94,585	96,455	98,362	100,307	102,290	104,313	106,377	108,481	110,627	112,816	115,049	117,326	119,648	122,016	124,432	126,895	129,408	131,970
Roadhouse Expenses	655,832	668,333	681,660	695,253	709,117	723,259	737,682	752,394	767,400	782,705	798,317	814,239	830,480	847,046	863,942	881,175	898,753	916,682	934,969	953,622	972,646	992,051
Tour & Area Prom Depreciation	92,662	99,655	99,518	99,555	104,011	104,467	104,505	104,543	104,582	104,621	104,660	104,700	104,740	104,781	104,822	104,863	104,760	104,947	104,990	104,787	105,076	105,120
ABC Exp- Tourism/Area Prom.	135,245	133,942	136,560	139,229	142,791	145,688	148,519	151,407	154,351	157,354	160,417	163,540	166,726	169,974	173,288	176,572	180,018	183,533	187,117	188,121	194,500	198,302
Housing Costs Allocated to Tourism / Area	4,819	4,584	4,625	4,894	5,115	5,433	5,477	5,523	5,569	5,545	5,649	5,698	5,748	5,799	5,851	5,904	5,957	6,012	6,068	6,105	6,346	6,405
Tourism Area Promotion Revenue																						
Roadhouse Revenue	(457,832)	(438,018)	(441,508)	(449,999)	(458,490)	(466,980)	(475,471)	(483,961)	(492,452)	(500,942)	(509,433)	(517,923)	(526,414)	(534,904)	(543,395)	(551,886)	(560,376)	(568,867)	(577,357)	(585,848)	(594,338)	(602,829)
Tour Area Prom Capital Expenses	1,453,702	1,330,250	362,103	56,970	383,015	78,091	26,538	26,803	27,071	27,342	45,715	27,892	28,171	28,452	28,737	29,024	29,314	32,528	29,904	30,203	34,224	30,810
Trans to Tourism Area Prom Reserves	1,553,941	568,112	565,366	572,774																		
Trans to Tourism Area Prom Reserves	(600,000)	(450,000)																				
Other Economic Services																						
Settlement Water Supply Expenses	86,614	90,936	91,893	92,867	93,856	96,756	97,778	98,817	99,873	100,947	102,038	103,148	104,276	105,422	106,588	107,773	108,977	110,202	111,447	112,713	114,001	115,309
Settlement Power Supply Expenses	382,104	389,470	397,054	243,977	248,648	253,295	258,150	263,100	268,148	273,294	278,541	283,890	289,345	294,906	300,577	306,358	312,254	318,264	324,393	330,642	337,013	343,510
Settlement Freight Service	145,761	148,655	151,607	154,617	157,688	160,820	164,014	167,271	170,594	173,983	177,439	180,965	184,560	188,228	191,968	195,783	199,674	203,642	207,690	211,819	216,029	220,324
Roadhouse Fuel Expenses	403,380	411,447	419,676	428,070	436,631	445,364	454,271	463,357	472,624	482,076	491,718	501,552	511,583	521,815	532,251	542,896	553,754	564,829	576,126	587,648	599,401	611,389
Economic Services Expenses	(247,500)	(797,450)	2,601	2,653	2,706	2,760	2,815	2,872	2,929	2,988	3,047	3,108	3,171	3,234	3,299	3,365	3,432	3,501	3,571	3,642	3,715	3,789
ABC Expenses - Other Economic Services	81,203	80,421	81,992	83,595	85,734	87,473	89,173	90,907	92,675	94,478	96,317	98,192	100,105	102,055	104,044	106,017	108,086	110,196	112,348	112,951	116,781	119,063
Housing Costs Allocated Economic Services																						
Depreciation - Other Economic Svcs	16,289	16,452	16,589	16,728	16,868	16,743	16,885	17,030	17,175	17,322	17,471	17,621	17,773	17,926	18,080	18,237	18,394	18,554	18,715	18,877	19,041	19,207
Settlement Power Loan Interest						25,000	47,039	42,926	38,604	34,064	29,293	24,281	19,016	13,483	7,671	1,565						
Tourism Area Promotion Revenue	(34,000)	(71,500)	(34,000)	(34,680)	(35,374)	(36,081)	(36,803)	(37,539)	(38,290)	(39,055)	(39,836)	(40,633)	(41,446)	(42,275)	(43,120)	(43,983)	(44,862)	(45,760)	(46,675)	(47,608)	(48,560)	(49,532)
Roadhouse Fuel Sales	(453,097)	(462,159)	(471,402)	(480,830)	(490,447)	(500,256)	(510,261)	(520,466)	(530,876)	(541,493)	(552,323)	(563,370)	(574,637)	(586,130)	(597,852)	(609,809)	(622,006)	(634,446)	(647,135)	(660,077)	(673,279)	(686,744)
Oth Econ Serv Revenue	(17,047)																					
Water Infrastructure	620,000																					
Power Infrastructure	290,000	1,122,000		1,122,000		163,355																
Oth Econ Serv Capital											3,079											
Settlement Power Loan Principal Repayments						39,147	81,255	85,368	89,690	94,231	99,001	104,013	109,279	114,811	120,623	61,018						
Settlement Power Loan				(1,000,000)																		
OTHER PROPERTY & SERVICES																						
Private Works																						
Private Works Expenses																						
ABC Expenses - Private Works																						
Private Works Revenue																						
Public Works Overheads																						
Public Wks Overhead Expenses	590,279	601,799	613,548	625,528	637,745	650,203	662,908	675,864	689,075	702,548	716,288	730,299	744,587	759,158	774,016	789,169	804,622	820,380	836,450	852,839	869,551	886,594
ABC Expenses - P.W.Overheads	70,442	69,763	71,126	72,517	74,372	75,881	77,356	78,859	80,393	81,957	83,552	85,179	86,838	88,530	90,256	91,967	93,762	95,592	97,459	97,982	101,304	103,285
Housing Costs Allocated to Works	169,272	167,573	170,058	176,001	181,254	188,003	190,687	193,424	196,213	197,986	201,736	204,691	207,704	210,775	213,906	217,098	220,352	223,669	227,051	230,198	236,448	240,031
PWO Allocated to Works	(834,993)	(844,235)	(859,934)	(879,352)	(898,783)	(919,608)	(936,582)	(953,890)	(971,540)	(988,467)	(1,007,671)	(1,026,386)	(1,045,470)	(1,064,931)	(1,084,776)	(1,104,963)	(1,125,599)	(1,146,642)	(1,168,101)	(1,188,302)	(1,214,733)	(1,237,489)
Plant Operation Costs																						
Plant Operation Costs	1,333,314	1,355,760	1,378,614	1,401,882	1,425,572	1,449,692	1,474,252	1,499,257	1,524,719	1,550,644	1,577,042	1,603,922	1,631,293	1,659,164	1,687,545	1,716,445	1,745,875	1,775,845	1,806,365	1,837,445	1,869,096	1,901,329
Housing (Plant) Related Costs	16,754	17,064	17,380	17,702	18,031	18,365	18,706	19,054	19,408	19,769	20,137	20,512	20,895	21,284	21,682	22,087	22,499	22,920	23,349	23,786	24,231	24,685
ABC Expenses - Plant Operation Costs	13,231	13,103	13,359	13,620	13,969	14,252	14,529	14,812	15,100	15,394	15,693	15,999	16,310	16,628	16,952	17,274	17,611	17,955	18,305	18,404	19,028	19,400
Plant Operation Costs Allocated to Works	(1,358,299)	(1,380,828)	(1,404,151)	(1,427,898)	(1,452,159)	(1,476,790)	(1,501,856)	(1,527,380)	(1,553,368)	(1,579,831)	(1,606,777)	(1,634,216)	(1,662,156)	(1,690,608)	(1,719,581)	(1,749,076)	(1,779,122)	(1,809,719)	(1,840,878)	(1,872,350)	(1,904,925)	(1,937,836)
Salaries & Wages																						
Gross Salaries & Wages	2,033,407	2,074,075	2,115,556	2,157,867	2,201,025	2,245,045	2,289,946	2,335,745	2,382,460	2,430,109	2,478,711	2,528,285	2,578,851	2,630,428	2,683,037	2,736,697	2,791,431	2,847,260	2,904,205	2,962,289	3,021,535	3,081,966
Less Sal & Wages Allocated	(2,033,407)	(2,074,075)	(2,115,556)	(2,157,867)	(2,201,025)	(2,245,045)	(2,289,946)	(2,335,745)	(2,382,460)	(2,430,109)	(2,478,711)	(2,528,285)	(2,578,851)	(2,630,428)	(2,683,037)	(2,736,697)	(2,791,431)	(2,847,260)	(2,904,205)	(2,962,289)	(3,021,535)	(3,081,966)
Grand Total	7,342,501	5,335,760	3,869,533	5,678,906	7,464,101	9,277,480	7,503,740	7,432,843	7,882,977	7,264,852	6,648,821	9,116,175	6,605,171	8,226,672	9,587,745	8,854,038	15,190,571	14,393,305	7,508,336	7,080,573	8,033,718	10,209,757



2024/25 Budget

22 August 2024

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Introduction

This 2024/25 Budget Summary provides a quick overview of the rationale behind and basic details of Council's 2024/25 Budget.

Background

Previous COVID-19 Response arrangements have seen a significant amount of emphasis by the State and Commonwealth Governments to advance maintenance and capital spending on projects that benefit the community. Council responded proactively with an expanded program of capital expenditure on roads in part leading to the construction and sealing to a 7.2m seal width of the remaining 35.42km section of the Carnarvon-Mullewa Road between the Murchison Settlement and our south shire boundary. Council has been able to secure additional funding to assist from the Commonwealth's Local Roads and Community Infrastructure Program and Main Roads WA for this band other roads projects, but this is also supplemented by additional Council contributions.

As shown later in this snapshot Council has also been proceeding on works to upgrade a range of projects in and around the Murchison Settlement.

4-Year Indicative Budget – Long Term Financial Management

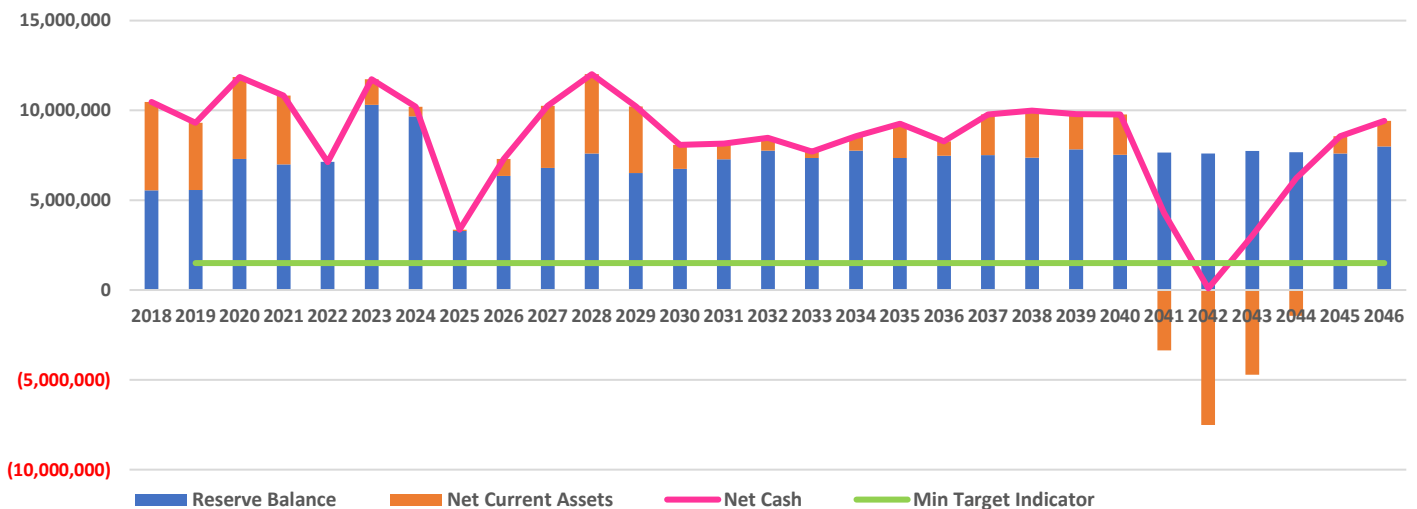
Obviously, Council's works program will be carried out in a financially responsible manner and to this end whilst budgets are set and delivered on an annual basis, in reality works and services are delivered on a continuous basis with the financial year merely a point in time.

It is also considered prudent and now standard practice to look at the situation for a 4-year period. During 2023/24 Council also looked longer term, as also required under the provisions of the Local Government Act and updated its Corporate Business Plan, Asset Management Plan and Long-Term Financial Plan, a situation which is now repeated annually.

The Budget Reserves Net Current Assets Summary Graph shown below highlights this approach. As indicated, Council is well placed to manage all of the competing priorities in the next few years but does need additional revenue if it is to minimise being financially stretched in the future and to ensure existing ratepayers make some contribution for the use of assets and facilities today, and not leave all of the financial burden to future generations.

Budget Reserves Net Current Assets Summary

The following Budget Cash Summary is a graphical representation of the summary of our Reserves (Restricted Cash) and Net Current Assets (Unrestricted Cash) highlighting the now, recent past and into the future. Revenue from potential growth in Councils rates base has not been factored in. Whilst there are inherent unknowns with respect to the accuracy of future figures, nevertheless they have been based on accurate data and fairly represent future financial challenges that Council is addressing, a situation not unlike many small local governments.



Murchison Settlement Redevelopment Works

Over recent years Council has been working on the upgrade of the Murchison Settlement Water Supply and Power Supply. The extent and scope of works required on each has significantly increased meaning that some projects previously identified that were unlikely to receive grant funding have been deferred, whilst some with part grant funding have been able to proceed in 2024/25.



Council has also been in advanced planning for improvements within the Settlement through the Murchison Settlement Redevelopment Masterplan, Murchison Roadhouse Precinct Redevelopment and Murchison Vast Sky Experience Business Case.

Snapshot summary of some projects from the 2024/25 Budget and Corporate Plan and Long-Term Financial Plan are shown as follows.

Project	Est Cost \$	Year
2024/25 Budget		
Sports Club Access Upgrade	37,500	2025
Community Centre Kitchen & Bar Makeover	27,500	2025
Playground Design ahead of a funding application	25,000	2025
Community Splash Pad (Part Lottery West Funded)	630,000	2025
Caravan Park Ablution Block Completion	150,000	2025
Caravan Park Pool (Part LRCIP Funded)	1,250,000	2025
Caravan Park Internal Road Const & Seal	28,702	2025
Water Supply complete current retic works	350,000	2025
Water Supply New chlorinator (Pt Infra Dev Fund)	270,000	2025
Power Supply replace section u/g cabling	150,000	2025
Power Supply upgrade existing main switchboard	100,000	2025
Power Supply new power to water supply	40,000	2025
Total	3,058,702	

Total funded by \$952,446 Grants and \$2,106,256

Future 3 Years Indicative Projects

New Roadhouse Residence	450,000	2026
Roadhouse Business Building Refurbishment	800,000	2026
New Powerhouse (Pt Infra Dev Fund)	1,100,000	2026
Playground Upgrade (Potential Grant)	200,000	2027
Staff accommodation Units at Roadhouse	300,000	2027
Power Supply Solar Power Provision (loan)	1,100,000	2028
Staff Housing	250,000	2028

Other Potential Future Works

As per Asset Management Plan

Rates

Over recent years a more in-depth analysis of Councils rating strategy has been undertaken. Amongst other things it indicated that Average Pastoral Sector Rates had increased 1.4% per annum since 2016, whilst Mining Average Rates increased 5.5% per annum. Whilst the differential between Mining and Pastoral had reduced was still much greater than the 2.0 limit set under the Local Government where approval of then Minister for Local Government is required.

In 2023/24 Council recognised that by both measures a significant one-off correction was required and this was then actioned, notwithstanding that the difficulties associated with valuations

within the Mining sector being some 3 times greater than those in the Pastoral Sector and 6 times greater than the Exploration Sector. In setting differential rates for Council formally adopts as its policy position, that as far as practicable aspects associated with natural growth or decline are ignored.

Also, under consideration was rating of Mining Properties under a Miscellaneous Mining Licences. Since this time when adopting the 2024/25 Budget legal liability associated with rating Miscellaneous Mining Licence has yet to be fully finalised, a situation that may or may not change at a subsequent date.

As indicated previously a lift in rate revenue to is required.

The 2024/25 Budget provides for an overall **5.0%** increase (excluding natural growth or decline). This is not uniform and varies across each sector as valuations as set by the State Government experienced the following changes. Pastoral (generally no change), Mining (up 49.2%) and Prospecting and Exploration (up 5.2%.)

The following rates in the dollar and minimum rates have been adopted for 2024/25.

Differential Rate Type	Rate in dollar cents	Min Payment (\$)
UV Pastoral	9.325	900
UV Mining	18.550	900
UV Exploration	18.550	900

Loan & Loan Redemption

Council took oy a loan for \$2.0m in 2020/21 to fund various roadworks as part of a COVID19 Stimulus Approach. Interest and Repayments are included within the budget

A potential new load 1.0m loan for a solar upgrade for the power supply has been deferred till the wider upgrade of the Powerhouse has been undertaken, during which time additional funding opportunists will be pursued.

Capital Works

A complete list of Capital Works is shown under the Capital Works Section.

Budget Documents

2024/25 Budget Documents comprise

- ~ This Summary
- ~ Statement of Financial Activity by Program
- ~ 4 Year Budget Schedules
- ~ Capital Work Program
- ~ Statutory Budget Documents

Financial Activity Statement August 2024

Budget 2024

Final 2024

Budget 2025

18.5.1 - August 2024

Indic 2026

Indic 2027

Indic 2028

Activities by Reporting Program

Net current assets at start of financial year surplus/(deficit)	508,088	669,242	1,768,357	72,979	948,742	3,462,665
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Revenue from operating activities (* excl general rates)

Governance	45,469	22,255	56,000	57,120	58,262	59,428
General purpose funding *	295,593	4,686,325	799,419	5,348,779	5,455,754	5,564,870
Law, order, public safety	19,567	19,708	19,620	19,622	19,624	19,627
Health						
Education and welfare						
Housing						
Community amenities		94				
Recreation and culture	9,350	(2,290)	3,192	3,256	3,321	3,387
Transport	5,147,238	2,233,454	7,775,034	2,653,536	2,706,607	2,760,739
Economic services	945,358	838,817	962,163	971,758	946,994	965,594
Other property and services	85,000	101,830	101,830	103,867	105,944	108,063
	6,547,576	7,900,193	9,717,259	9,157,938	9,296,506	9,481,706

Expenditure from operating activities

Governance	(884,799)	(692,023)	(764,616)	(768,696)	(776,287)	(800,125)
General purpose funding	(14,350)	(47,887)	(50,981)	(50,607)	(51,597)	(52,608)
Law, order, public safety	(85,840)	(80,651)	(76,155)	(77,792)	(79,174)	(80,584)
Health	(38,528)	(54,797)	(67,647)	(67,582)	(68,755)	(69,950)
Education and welfare	(10,565)	(70)	(7,124)	(7,070)	(7,208)	(7,349)
Housing	(99,871)	(87,505)	(20,000)	(20,200)	(20,200)	(20,200)
Community amenities	(203,407)	(119,456)	(164,250)	(146,698)	(149,406)	(152,168)
Recreation and culture	(507,307)	(316,867)	(535,411)	(538,696)	(546,813)	(555,082)
Transport	(11,037,626)	(7,979,634)	(14,049,677)	(8,972,085)	(9,131,811)	(9,491,862)
Economic services	(2,084,484)	(1,863,631)	(2,177,905)	(2,233,156)	(2,274,190)	(2,145,617)
Other property and services	(85,000)	(69,918)	(96,830)	(98,767)	(100,742)	(102,757)
	(15,051,776)	(11,312,440)	(18,010,596)	(12,981,348)	(13,206,183)	(13,478,302)

Operating Activities excluded from budget

(Profit) / Loss on disposal of assets						
Less: Fair Value adjustments to financial assets						
Loss on Disposal of assets						
Loss on revaluation of non-current assets						
Movement in liabilities associated with restricted cash						
Movement in employee benefit provisions (non-curren						
Depreciation & amortisation of assets	5,400,126	5,701,284	5,647,126	6,211,522	6,383,457	6,635,470

Non-cash amounts excluded from operating activities	5,400,126	5,701,284	5,647,126	6,211,522	6,383,457	6,635,470
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				0	0	0
Amount attributable to operating activities	(3,104,074)	2,289,038	(2,646,212)	2,388,112	2,473,780	2,638,874

Investing Activities

Inflows from investing activities

Non-operating grants, subsidies and contributions	5,800,331	7,095,846	6,711,444	6,054,063	5,180,160	5,206,860
Proceeds from disposal of assets	100,000			107,100	128,010	91,800
	5,900,331	7,095,846	6,711,444	6,161,163	5,308,170	5,298,660

Outflows from investing activities

Land & Buildings	(567,500)	(330,999)	(215,000)	(1,275,000)	(306,000)	(255,000)
Plant & Equipment	(543,000)	(556,031)	(5,000)	(647,700)	(492,762)	(515,306)
Furniture & Equipment	(116,500)	(87,918)	(43,000)	(35,450)	(35,907)	(36,370)
Infrastructure Roads	(3,296,014)	(9,307,932)	(5,592,923)	(4,739,624)	(4,434,162)	(4,945,473)
Infrastructure Other	(2,250,000)		(2,843,702)	(1,152,000)	(234,600)	(1,153,212)
	(6,773,014)	(10,282,879)	(8,699,625)	(7,849,774)	(5,503,430)	(6,905,361)

Amount attributable to investing activities	(872,683)	(3,187,034)	(1,988,180)	(1,688,611)	(195,260)	(1,606,701)
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Financing Activities**Inflows from financing activities**

Proceeds from new borrowings						
Proceeds from self supporting loans						
Transfers from cash backed reserves (restricted assets)	6,327,983	5,919,355	4,932,788	985,500	959,550	718,200
	6,327,983	5,919,355	4,932,788	985,500	959,550	718,200
Repayment of borrowings	(189,033)	(189,033)	(192,531)	(196,094)	(199,723)	(203,419)
Transfers to cash backed reserves (restricted assets)	(2,966,976)	(4,455,846)	(2,600,787)	(1,452,669)	(1,405,924)	(1,515,966)
	(3,156,009)	(4,644,879)	(2,793,318)	(1,648,763)	(1,605,647)	(1,719,385)
Amount attributable to financing activities	3,171,974	1,274,476	2,139,470	(663,263)	(646,097)	(1,001,185)
Surplus/ (deficit) before imposition of general rates	(804,783)	376,480	(2,494,922)	36,239	1,632,423	30,989
Amount raised from general rates	730,189	722,645	799,547	839,524	881,501	925,576
Amount raised from MML rates	2,531,076	0	0	0	0	0
Adjustment	0	(11)	(3)			
Surplus / (deficit) after imposition of rates	2,964,570	1,768,357	72,979	948,742	3,462,665	4,419,229

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
GENERAL PURPOSE FUNDING							
031	Rate Revenue						
	Expenses						
03106	Rates Written Off		4,785				
03112	Doubtful Debts (Rates) Expense						
03113	Rates Recovery Expenses	5,000	734	750	765	780	796
03150	Rates Expenses	2,535	3,246	3,200	3,264	3,329	3,396
03100	ABC Expenses - Rate Revenue	6,815	39,122	47,031	46,578	47,488	48,416
03110	Pens Deferred Rates Interest Grant						
	Revenue						
03103	General Rates Levied	(730,189)	(710,647)	(799,547)	(839,524)	(881,501)	(925,576)
03114	MML Rates Levied	(2,531,076)					
03104	Ex Gratia Rates						
03107	Back Rates Levied		(11,998)				
03105	Rates Penalty Interest	(5,500)	(3,735)	(3,735)	(3,810)	(3,886)	(3,964)
03108	Instalment Interest						
03109	Rates Administration Fees	(330)	(1,716)	(1,700)	(1,734)	(1,769)	(1,804)
03111	Rates Recovery Revenue						
032	Other General Purpose Funding						
	Expenses						
03200	General Purpose Funding Expenses						
03210	Transfer to Grants Commission Reserve		4,334,198				
03212	Transfer to Asset Management Reserve	2,531,076					
	Revenue						
03201	F.A.G Grant - General	(151,325)	(3,462,614)	(548,682)	(3,973,547)	(4,053,018)	(4,134,078)
03202	F.A.G Grant - Roads	(55,693)	(1,077,192)	(104,234)	(1,225,799)	(1,250,315)	(1,275,322)
03203	F.A.G Grant - Special						
03204	General Purpose Interest	(2,400)	(1,439)	(1,439)	(1,468)	(1,498)	(1,527)
03205	General Purpose Other Revenue	(145)	(164)	(164)	(167)	(170)	(174)
03206	Interest Earned - Reserve	(80,000)	(139,080)	(139,080)	(141,862)	(144,699)	(147,593)
03207	Interest Received - Other (Not Reserves)	(200)	(385)	(385)	(392)	(400)	(408)
03208	Transfer from Grants Commission Reserve	(4,684,983)	(4,684,983)	(4,332,788)			
03213	Transfer from Asset Management Reserve						
General Purpose Funding		(5,696,415)	(5,711,869)	(5,880,773)	(6,137,697)	(6,285,658)	(6,437,837)

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
	GOVERNANCE						
041	Members Of Council						
	Expenses						
04150	Members Allowances & Fees	117,115	108,980	123,299	125,765	128,280	130,846
04151	Members Expenses	38,474	7,498	10,292	10,498	10,708	10,922
04152	Members Civic Expenses	2,750	4,724	4,500	4,590	4,682	4,775
04113	ABC Expenses - Members	200,073	161,186	215,289	213,215	217,381	221,630
04119	Housing Costs -Members	9,126	4,157	12,048	11,459	11,562	12,235
04102	Council Elections	13,000	6,316		7,000		7,140
04112	Council Chambers Maintenance	500					
	Capital						
04160	Council Chamber Capital	15,000		8,000			
042	Governance - General						
	Expenses						
04110	Civic Expenses	11,000	6,646	5,000	5,100	5,202	5,306
04201	Civic Reception Expenses						
04203	General Governance Expenses	7,000	2,000	2,000	2,040	2,081	2,122
04200	ABC Expenses - Other Governance	444,689	349,037	309,682	306,698	312,691	318,803
04204	Housing Costs (Other Gov)	19,613	9,325	26,506	25,210	25,437	26,918
145	Administration						
	Expenses						
14500	Office Maintenance	66,362	35,850	56,127	57,211	58,316	59,442
14580	Staff & Contractor Operations	761,642	631,930	807,490	823,639	840,112	856,914
14581	General Operations	317,993	356,387	362,647	339,300	346,086	353,008
14527	Vehicle Expenses Administration	37,601	40,160	26,129	26,391	26,654	26,921
14552	Housing Costs Allocated to Admin						
14510	Depreciation - Admin	54,851	59,616	22,088	17,291	17,384	17,479
14551	Trans to Leave Reserve	25,844	1,958	1,958	1,958	1,958	1,958
	Revenue						
14512	Administration Revenue	(45,469)	(21,255)	(55,000)	(56,100)	(57,222)	(58,366)
14550	ABC Costs Alloc to W & S	(1,216,992)	(1,092,788)	(1,219,481)	(1,207,731)	(1,231,330)	(1,255,398)
14571	Transfer from Leave Reserve						
	Capital						
14514	Administration Furniture & Equipment						
14515	Administration Building & Improvements						
14565	Administration Vehicles Purchases		64,047			71,400	
14526	Vehicle Sales - Admin					(25,500)	
14573	Transfer to Admin Buldings Reserve				2,700	2,700	
14574	Transfer from Admin Buildings Reserve						
14572	Trans From Plant Reserve - Admin						
	Governance	880,174	735,773	718,574	716,233	768,582	742,655

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
LAW ORDER & PUBLIC SAFETY							
051	Fire Prevention						
052	Animal Control						
053	Other Law, Order & Public Safety						
Expenses							
05105	Fire Prevention Vehicle Expenses	11,000	303	718	725	733	740
05150	Fire Prevention Expenses	14,021	18,307	15,982	16,302	16,628	16,960
05100	ABC Expenses - Fire Prevention	6,815	12,676	10,632	10,530	10,736	10,946
05108	Depreciation - Fire Prevention	16,120	7,620	7,690	8,595	8,610	8,625
05200	Animal Control Expenses	17,000	17,768	19,000	19,380	19,768	20,163
05350	Law Order & Public Safety Expenses	13,945	11,520	11,500	11,730	11,965	12,204
05310	ABC Expenses - Law Public Safety	6,815	12,458	10,632	10,530	10,736	10,946
Revenue							
05102	Fire Prevention Revenue	(19,467)	(19,520)	(19,520)	(19,520)	(19,520)	(19,520)
05202	Animal Control Revenue	(100)	(188)	(100)	(102)	(104)	(106)
05321	Law Order & Public Safety Revenue						
Capital							
05103	Fire Prevention Buildings						
05104	Fire Prevention Plant & Equipment	123					
Law Order & Public Safety		66,273	60,943	56,534	58,170	59,550	60,957
HEALTH							
074	Preventative Services - Administration & Inspection						
075	Preventative Services - Pest Control						
076	Preventative Services - Other						
077	Other Health						
Expenses							
07400	Preventative Services - Admin & Inspection	8,800	10,025	10,500	10,710	10,924	11,143
07406	ABC Expenses - Prev. Services	6,815	11,365	10,632	10,530	10,736	10,946
07500	Preventative Services - Pest Control	1,000		1,000	1,020	1,040	1,061
07503	ABC Expenses - Pest Control	6,815	11,365	10,632	10,530	10,736	10,946
07706	Depreciation Ambulance Centre	6,982	6,982	6,982	7,052	7,123	7,194
07750	Health Expenses	1,300	2,929	6,669	6,714	6,759	6,805
07705	ABC Expenses - Other Health	6,815	12,130	21,230	21,026	21,437	21,856

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
	EDUCATION & WELFARE						
082	Other Education						
083	Care Of Families & Children						
	Expenses						
08003	Education Suport	3,750	70	500	510	520	531
08002	ABC Expenses - Education & Welfare	6,815		6,624	6,560	6,688	6,819
08000	Care of Families & Children						
	Revenue						
08004	Education & Welfare Revenue						
	Education & Welfare	10,565	70	7,124	7,070	7,208	7,349
	HOUSING						
091	Staff Housing						
	Expenses						
09150	Staff Housing Expenses	193,657	108,919	170,567	173,769	177,033	180,361
09138	Other Staff Housing Costs						
09148	Depreciation - Staff Housing	86,790	86,789	86,251	79,554	79,554	85,235
	Revenue						
09113	Staff Housing Costs Reallocated	(180,576)	(108,203)	(236,819)	(233,124)	(236,388)	(245,396)
	Capital						
09133	Staff Housing Furniture & Equipment	3,000	16,651	10,000	10,200	10,404	10,612
09134	Staff Housing Buildings Improvements						255,000
09152	Transfer to Workforce Accomodation Reserve			640,000	490,000	140,000	40,000
09162	Transfer from Workforce Accomodation Reserve					(600,000)	(300,000)
	Staff Housing	102,871	104,156	670,000	520,400	(429,396)	25,812

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
	COMMUNITY AMENITIES						
101	Sanitation - Household Refuse						
103	Sewerage						
105	Protection Of Environment						
106	Town Planning & Regional Development						
107	Other Community Amenities						
	Expenses						
10100	Refuse Expenses	30,724	14,888	31,970	32,532	33,105	33,688
10105	ABC Expenses - H'sehold Refuse	6,815	12,786	5,050	5,001	5,099	5,199
10300	Sewerage Expenses	13,156	783	3,153	3,214	3,276	3,339
10303	ABC Expenses - Sewerage	6,815	7,759				
10500	Protection of Environment Expenses	41,398	11,444	19,085	19,465	19,852	20,247
10503	ABC Exp. - Protection of Env.	7,059	11,365	10,100	10,003	10,198	10,398
10600	Town Plng & Reg. Dev Expenses	40,000	10,816	500	510	520	531
10604	ABC Exp - Town Plng & Reg. Dev.	5,842	11,365	5,292	5,241	5,344	5,448
10702	O.C.A Buildings & Improvements						
10700	Community Amenities Expenses	23,401	7,785	23,659	23,678	24,041	24,411
10704	Community Public Conveniences	12,829	10,908	30,173	11,868	12,096	12,330
10705	Cemetery Expenses	8,309	2,510	8,773	8,946	9,123	9,303
10709	ABC Expenses - Other Community Amenities	7,059	17,048	26,495	26,240	26,752	27,275
	Revenue						
10701	Community Amenities Revenue		(94)				
	Capital						
10104	Sanitation Infrastructure						
10750	Community Amenities Capital	10,000					
	Community Amenities	213,407	119,362	164,250	146,698	149,406	152,168

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
	RECREATION & CULTURE						
113	Other Recreation & Sport						
	Expenses						
11304	Parks & Reserves Mtce	159,373	47,488	119,381	121,508	123,674	125,881
11305	Murchison Sports Club Mtce	43,833	23,694	45,061	45,907	46,770	47,649
11306	Sports Grounds Maintenance	28,315	30,552	31,602	32,154	32,717	33,289
11307	Sports Toilet Block Mtce	3,250	3,090	4,440	4,529	4,619	4,711
11309	Garden Expenses	1,250	5,428	17,499	17,849	18,206	18,570
11310	Other Sport & Rec Expenses	750		4,066	4,147	4,230	4,315
11300	ABC Expenses - Other Rec. & Sport	8,762	16,720	33,153	32,834	33,475	34,130
11318	Depreciation - Other Rec. and Sport	84,892	82,191	81,647	81,984	81,988	81,993
	Revenue						
11301	Sport & Recreation Revenue		(1,145)				
	Capital						
11302	Sport & Rec Buldg & Improv	400,000		720,000		204,000	
11303	Sport Furniture & Equipment						
11311	Sport & Rec Capital Revenue	(852,446)	(36,000)	(852,446)			
114	Television And Rebroadcasting						
115	Libraries						
	Expenses						
11400	Telev Rebroadcasting	18,436	18,556	18,556	18,927	19,306	19,692
11404	ABC Exp - TV Rebroadcasting	6,693	10,600	9,971	9,875	10,068	10,265
11500	Library Costs	2,381	1,821	2,250	2,295	2,341	2,388
11502	ABC Expenses - Libraries	19,472		29,374	29,091	29,659	30,239
	Revenue						
11450	Telev Rebroadcasting Revenue	(5,850)	(3,192)	(3,192)	(3,256)	(3,321)	(3,387)
11501	Library Revenue						
116	Other Culture						
	Expenses						
11600	Cultural Development Expenses	30,750	29	24,000	24,480	24,970	25,469
11602	Museum Maintenance	10,501	4,694	22,253	21,116	21,462	21,815
11604	Museum Cottage Maintenance	28,066	7,553	18,613	18,282	18,603	18,930
11606	ABC Expenses - Other Culture	13,874	18,359	28,574	28,299	28,852	29,415
11611	Housing Costs Other Cult	1,738	1,121				
11610	Other Culture Depreciation	44,971	44,971	44,971	45,420	45,875	46,333
	Revenue						
11601	Other Culture Revenue	(3,500)	6,627				
11612	Museum Revenue						
	Capital						
11613	Trans. to Res - Museum						
11614	Trans from Res - Museum						
	Recreation & Culture	45,511	283,156	399,773	535,441	747,492	551,695

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
TRANSPORT							
121	Streets, Roads, Bridges & Depot Construction						
	Capital Expenses						
12101	Road Construction General			609,466			
12118	Sealed Roads Construction		4,437,253	666,353	1,117,182	944,928	929,166
12119	Sealed Roads Sealing Works	148,530	147,131	98,298			
12120	Formed & Surfaced Roads Construction	3,045,854	4,654,512	4,147,777	3,550,366	3,416,090	3,942,073
12121	Floodway Works						
12170	Bridge Construction						
12108	Grids Construction	101,630	69,035	71,029	72,076	73,145	74,234
12109	Depot Buildings & Improvements						
12110	Depot Furniture & Equipment						
12111	Depot Plant & Equipment						
12240	Road Loan Principal Repayments	189,033	189,033	192,531	196,094	199,723	203,419
12151	Trans to Beringarra-Cue Rd Reserve	10,000	110,868	110,868	10,000	10,000	10,000
12152	Trans Ballinyoo Bridge Reserve						
12153	Trans to Road Asset Reserve			288,306	100,000	100,000	100,000
12154	Trans to Carn-Mul Mining Related Reserve	7,500		3,600			
	Capital Revenue						
12214	Grant - Specific Bridges						
12215	Grant - Roadwise						
12211	Grant - MRWA Project						
12213	Grant - MRWA Specific	(1,062,746)	(1,500,000)	(600,000)	(900,000)	(900,000)	(900,000)
12216	Grant - Roads to Recovery	(288,121)	(635,471)	(995,488)	(995,488)	(995,488)	(995,488)
12217	Grant - MRWA Blackspot						
12238	LRCIP Road Grants	(632,708)	(632,708)	(347,504)			
12237	MRWA - SKA Roads Capital Grant	(2,956,810)	(4,291,667)	(3,662,407)	(3,358,576)	(3,284,672)	(3,311,373)
12244	Mining Related Roads Contributions	(7,500)		(3,600)			
12167	Roadworks Loans						
12131	Trans from Beringarra-Cue Rd Reserve						
12132	Trans from Ballinyoo Bridge Reserve						
12133	Trans from Road Asset Reserve	(600,000)	(600,000)				
12155	Trans from Carn-Mul Mining Related Reserve						

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
122	Streets, Roads, Bridges & Depot Maintenance						
	Expenses						
12203	Roads Maintenance	755,207	912,142	988,806	1,034,567	1,020,603	1,066,919
12230	SKA Roads Maintenance		1,477,204	2,070,000	2,111,400	2,153,628	2,196,701
12235	Flood Damage	5,326,277	510,688	5,650,991			
12205	Heavy Roads Maintenance						
12206	Traffic Signs Maintenance	19,749	35,028	51,412	52,433	53,475	54,538
12207	Bridge Maintenance	15,105	15,562	18,795	19,170	19,554	19,945
12208	Rehab Gravel Pits		18,368	100,606	35,618	630	30,643
12210	Road Bunding Works	80,000		80,000	80,000	81,600	83,232
12223	Grids Maintenance	21,168	9,914	12,966	13,187	13,412	13,641
12202	Street Lighting Maintenance	750					
12204	Depot Maintenance	50,449	36,770	56,980	58,026	59,093	60,180
12242	Road Consultants	26,000	4,750	24,500	20,000	20,400	20,808
12241	ABC Exp - Roads & Depot	132,044	112,120	123,319	122,130	124,517	126,951
12243	Housing Costs Road Maint	2,293	3,916	2,600	2,649	2,700	2,751
12200	Depreciation - Roads & Depot	4,406,172	4,648,924	4,649,317	5,210,819	5,377,447	5,618,245
12115	Flood Event 5 Loan Repayments						
12116	Flood Event 6 Loan Repayments						
12166	Flood Loan Event 6						
12227	Road Loan Interest	44,638	31,317	57,896	50,259	42,504	34,631
12251	Trans to Flood Damage Reserve	75,000			75,000	75,000	75,000
12252	Trans to Res - Berri-Pindar Rd Reserve	1,875	2,115	2,115	900	900	2,234
	Revenue						
12212	Grant - MRWA Direct	(269,961)	(269,961)	(323,506)	(329,976)	(336,576)	(343,307)
12236	MRWA - SKA Roads Operating Grant		(1,640,621)	(2,277,000)	(2,322,540)	(2,368,991)	(2,416,371)
12201	Other Roads Revenue						
12218	Contribution - CSIRO						
12239	Contribution Beringarra-Pindar Road						
12219	Flood Damage Grants	(4,876,277)	(321,783)	(5,173,528)			
12220	Traffic Licencing Commissions	(1,000)	(1,089)	(1,000)	(1,020)	(1,040)	(1,061)
12232	Trans from Flood Beri-Pindar Rd Reserve						
12231	Trans from Flood Damage Reserve						

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
123	Road Plant Purchases Expenses						
12500	Vehicle Licencing Expenses						
	Revenue						
12501	Vehicle Licencing Revenue						
	Capital						
12302	Road Plant Purchases	543,000	476,279		622,200	403,920	510,000
12303	Minor Plant Purchases				20,400	12,240	
12347	Loss on Sale of Road Plant Assets						
12361	Plant Loan Principal Repayments						
12305	Trans to Plant Reserve				204,000	510,000	714,000
12301	Road Plant Sales	(100,000)			(107,100)	(102,510)	(91,800)
12321	Trans from Plant Reserve	(443,000)	(443,000)		(535,500)	(359,550)	(418,200)
12367	Profit on Road Purchases						
126	Aerodromes Expenses						
12604	Airport Maintenance	9,879	17,107	18,124	18,485	18,854	19,230
12605	ABC Exp. - Airport	6,450	5,245	2,788	2,761	2,815	2,870
12608	Depreciation - Airport	141,445	140,579	140,579	140,579	140,579	140,579
	Revenue						
12601	Airport Revenue						
	Capital						
12670	Airport Improvements						
12602	Airport Furniture & Equipment						
12603	Airport Plant						
12673	Airport Capital Grants						
	Transport	3,921,924	7,729,561	6,855,987	6,390,103	6,528,929	7,574,389

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
ECONOMIC SERVICES							
131	Rural Services						
	Expenses						
13100	Rural Services Expenses	5,000					
13101	Vermin Control	15,500	11,760	12,000	12,240	12,485	12,734
13102	Ammunition	500	367	500	510	520	531
13103	ABC Exp - Rural Services	10,223	11,365	2,857	2,830	2,885	2,942
	Revenue						
13105	Rural Services Revenue	(350)	(187)	(187)	(81)	(83)	(84)
132	Tourism & Area Promotion						
	Expenses						
13208	Tourism Expenses	116,860	80,754	156,137	171,131	174,524	167,972
13251	Roadhouse Business Expenses	510,816	485,770	479,532	489,120	498,900	508,875
13252	Caravan Park Expenses	135,815	81,548	111,004	112,637	114,880	117,167
13253	Roadhouse Building & Surrounds	83,698	55,451	65,296	66,575	67,880	69,211
13255	Roadhouse Other Expenses	(5,500)					
13206	Tour & Area Prom Depreciation						
13265	Depreciation - Roadhouse	59,865	59,864	59,975	66,887	66,924	66,960
13200	Caravan Park Depreciation	25,687	32,806	32,687	32,768	32,595	32,595
13207	ABC Exp- Tourism/Area Prom.	28,599	22,184	135,245	133,942	136,560	139,229
13209	Housing Costs Allocated to Tourism / Area Prom	2,723		4,819	4,584	4,625	4,894
	Revenue						
13201	Tourism Area Promotion Revenue	(32,000)	(9,818)	(34,000)	(71,500)	(34,000)	(34,680)
13250	Roadhouse Shop Sales	(325,000)	(316,943)	(332,790)	(305,475)	(311,465)	(317,455)
13254	Roadhouse Accom & Camping Revenue	(136,809)	(119,087)	(125,042)	(132,543)	(130,043)	(132,544)
	Capital						
13202	Tour Area Prom Furniture & Equipment	98,500	71,267	25,000	25,250	25,503	25,758
13203	Tour Area Prom Buildings & Improvements	507,500	330,999	150,000	1,275,000	306,000	
13205	Tour Area Prom Infrastructure	1,100,000		1,278,702	30,000	30,600	31,212
13211	Trans to Com Econ Dev Reserve	6,720		14,849	14,203	14,134	14,319
13700	Trans to Com Econ Dev Reserve						
13612	Trans to Sett. Bldg & Facs Reserves	308,961	6,708	1,539,092	553,909	551,232	558,455
13230	Trans from Com Econ Dev Reserve						
13622	Trans from Sett Bulds Facs Reserve	(600,000)	(191,372)	(600,000)	(450,000)		

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
136	Other Economic Services						
	Expenses						
13601	Settlement Water Supply	46,400	47,528	86,614	90,936	91,893	92,867
13602	Settlement Power Generation	404,924	369,408	382,104	389,470	397,054	243,977
13603	Settlement Freight Service	160,022	145,969	145,761	148,655	151,607	154,617
13605	Roadhouse Fuel Purchases	387,564	386,272	393,998	401,878	409,915	418,113
13606	Roadhouse Fuel Expenses	12,716	3,279	9,382	9,570	9,761	9,956
13641	Economic Services Expenses	3,233	1,481	(247,500)	(797,450)	2,601	2,653
13600	ABC Expenses - Other Economic Services	46,854	38,248	81,203	80,421	81,992	83,595
13656	Housing Costs Allocated Economic Services		2,933				
13648	Depreciation - Other Economic Svcs	27,485	26,643	16,289	16,452	16,589	16,728
13650	Settlement Power Loan Interest						
	Revenue						
13608	Roadhouse Fuel Sales	(445,699)	(375,734)	(453,097)	(462,159)	(471,402)	(480,830)
13607	Oth Econ Serv Revenue		(17,047)	(17,047)			
	Capital						
13657	Water Infrastructure	450,000		620,000			
13659	Power Infrastructure	350,000		290,000	1,122,000		1,122,000
13611	Oth Econ Serv Buld & Improv						
13616	Oth Econ Serv Plant & Equipment						
13643	Settlement Power Loan Principal Repayments						
13653	Settlement Power Loan						
	Economic Services	3,360,807	1,242,416	4,283,385	3,031,759	2,254,665	2,931,767

Murchison Shire Budget Schedules

Report No	Reporting Description	Budget 2024	Final 2024	Budget 2025	2026	2027	2028
OTHER PROPERTY & SERVICES							
141	Private Works						
	Expenses						
14100	Private Works Expenses						
14101	ABC Expenses - Private Works						
	Revenue						
14150	Private Works Revenue						
142	Public Works Overheads						
	Expenses						
14250	Public Wks Overhead Expenses	592,562	536,298	590,279	601,799	613,548	625,528
14215	ABC Expenses - P.W.Overheads	82,512		70,442	69,763	71,126	72,517
14216	Housing Costs Allocated to Works	123,289	56,088	169,272	167,573	170,058	176,001
	Revenue						
14207	PWO Allocated to Works	(798,363)	(608,091)	(834,993)	(844,235)	(859,934)	(879,352)
143	Plant Operation Costs						
	Expenses						
14350	Plant Operation Costs	1,274,879	1,325,686	1,333,314	1,355,760	1,378,614	1,401,882
14310	Plant Depreciation Costs Allocated to Works						
14311	Housing (Plant) Related Costs	16,174	30,664	16,754	17,064	17,380	17,702
14313	ABC Expenses - Plant Operation Costs	135,451	188,287	13,231	13,103	13,359	13,620
	Revenue						
14309	Plant Operation Costs Allocated to Works	(1,426,505)	(1,545,140)	(1,358,299)	(1,380,828)	(1,404,151)	(1,427,898)
146	Salaries & Wages						
14602	Gross Salaries & Wages	2,028,511	1,749,807	2,033,407	2,074,075	2,115,556	2,157,867
14603	Less Sal & Wages Allocated	(2,028,511)	(1,749,807)	(2,033,407)	(2,074,075)	(2,115,556)	(2,157,867)
14604	Subcontractor Payments						
14605	Unallocated Salaries & Wages						
14606	Less Subcontractor Payments Allocated						
70101	Transfer to Reserves - Equity						
70102	Transfer to Reserves - Equity (Was to & from 14-15)						
147	Unclassified						
14702	Income Relating to Unclassified						
14701	Income Relating to Unclassified						
Other Property Services			16,207				
Grand Total		2,943,644	4,602,158	7,342,501	5,335,760	3,869,533	5,678,906

18.5.1 - August 2024

Job No	Description	Final 2024	Budget 2025	Indic 2026	Indic 2027	Indic 2028
CAPITAL WORKS						
CHFURN	Council Chambers Furniture & Equipment		8,000			
ADMINISTRATION						
C14001	Modifications to Council Building					
C14241	Operating Server & System Replacement					
14565	Adminstration Vehicles Purchases	64,047			71,400	
FIRE PREVENTION						
C14233	Capex - Construct Fire Shed - Murchison Settlement					
05104	Purchase Fire Prevention Plant					
HOUSING						
09133	Staff Housing Furniture & Equipment	16,651	10,000	10,200	10,404	10,612
C14226	Construct Staff Housing					255,000
09152	Transfer to Workforce Accommodation Reserve		640,000	490,000	140,000	40,000
09162	Transfer from Workforce Accommodation Reserve				(600,000)	(300,000)
OTHER RECREATION & SPORT						
C11050	Other Rec & Sport Buldg & Improv General					
C11006	Community Splash Pad		630,000			
C11003	J Capex - Playground Upgrade		25,000		204,000	
C14230	Community / Sports Centre Refurbishments		27,500			
C11004	Sports Club Access Upgrade		37,500			
OTHER CULTURE						
C11001	CapEx - Museum Cottage Verandah Enclosure					
C11640	Museum Build & Improv General					
CONSTRUCTION ROADS FOOTPATHS DRAINS BRIDGES						
C12003	Cap-Ex - Roads Construction General		609,466			
C12030	Sealed Roads Construction General			1,117,182	944,928	929,166
C12031	Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen	4,378,003				
C12038	Carn-Mul Rd 154.54 - 208.68 Reconstruct & Widen	59,251	666,353			
C12033	Reseal Works	147,131	98,298			
C12034	Formed & Surfaced Roads Construction General					
C12026	Beri-Pindar Rd Wreath Flowers Works	30,746				
C12027	Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodways	573,063	343,728			
C12028	Carn-Mul Rd 82.62 - 83.54 & 86.90 - 88.05 Resheet incl Fl	120,648				
C12046	Beri-Byro Rd Sections 69.99-87.70 Resheet incl		122,749			
C12035	SKA Route General Construction Works	1,539,354	2,429,461	2,153,251	2,086,066	2,110,339
C12036	SKA Route Gravel Stockpiling Works	38,344				
C12039	SKA Route Carn-Mull Rd CGG Section Constr Wks		900,000	900,000	900,000	900,000
C12037	SKA Route Twin Peaks-Wooleen Rd	1,593,669				
C12041	SKA Route Wooleen-Mt Whittenoom Rd					
C12042	SKA Route Boolardy-Wooleen Rd	13,275				
C12043	SKA Route Beringarra-Pindar Rd	475,000				
C12044	SKA Route Boolardy-Kalli Rd	270,413				
C12045	Mulga Cr Reconstruct & two coat seal		308,269			
C12040	Resheet Works		43,571	497,115	430,024	931,734
C12029	Floodway Works General					
CGR000	Capex Grids General	69,035	71,029	72,076	73,145	74,234

18.5.1 - August 2024

Job No	Description	Final 2024	Budget 2025	Indic 2026	Indic 2027	Indic 2028
PLANT						
12302	Road Plant Purchases	476,279		622,200	403,920	510,000
12303	Minor Plant Purchases			20,400	12,240	
AIRPORT						
C12050	Airport Improvements General					
OTHER ECONOMIC SERVICES						
C14720	Improvements To drinking Water reticulation		620,000			
C13671	Irrigation Water Supply Capital					
C13660	Power Supply Capital		150,000			
C13661	Power Supply Upgrade		140,000	1,122,000		
C13662	Solar Power Provision					1,122,000
RURAL SERVICES TOURISM ECONOMIC SERVICES						
C13013	Cap Ex Point Of Sale System Roadhouse	27,164				
C13021	Caravan Park Furniture & Equipment	20,945	15,000	15,150	15,302	15,455
C13023	Roadhouse Appliances	23,158	10,000	10,100	10,201	10,303
C13005	F Capex - New Caravan Park Ablution Block	330,999	150,000			
C13010	Capex - Roadhouse Residence			459,000		
C13015	Capex - Roadhouse Business Bldg.			816,000		
C13025	H Caravan Park Ensuities					
C13027	Staff Accommodation Units				306,000	
C13022	Tourism Information Bays & Signage			30,000	30,600	31,212
C13031	Caravan Park Pool Construction		1,250,000			
C13032	Caravan Park Internal Roads		28,702			
Capital Works Total Included in Above		10,267,175	8,694,625	7,844,674	5,498,228	6,900,055



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SHIRE OF MURCHISON

ANNUAL STATUTORY BUDGET

FOR THE YEAR ENDING 30 JUNE 2025

SHIRE OF MURCHISON
ANNUAL STATUTORY BUDGET
FOR THE YEAR ENDING 30 JUNE 2025
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SHIRE OF MURCHISON
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2025
BY NATURE OR TYPE

		Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	Note	\$	\$	\$
Revenue				
Rates	2(a)	799,547	722,645	3,261,265
Operating Grants, Subsidies and Contributions	14	8,582,301	6,896,417	5,510,435
Fees and Charges	3(a)	595,473	510,233	586,958
Interest Earnings	3(b)	144,639	144,639	88,100
Other Revenue	3(c)	394,846	348,904	372,851
		<u>10,516,806</u>	<u>8,622,837</u>	<u>9,819,609</u>
Expenses				
Employee Costs		(1,490,400)	(1,316,871)	(1,362,949)
Materials and Contracts		(10,390,264)	(3,923,697)	(7,821,231)
Depreciation on Non-current Assets	4(a)	(5,647,126)	(5,701,285)	(5,400,127)
Finance Cost	4(b)	(57,896)	(31,317)	(44,738)
Insurance Expenses		(238,703)	(197,357)	(188,949)
Other Expenditure		(186,207)	(141,913)	(160,373)
		<u>(18,010,596)</u>	<u>(11,312,441)</u>	<u>(14,978,367)</u>
Operating Surplus / (Deficit)		<u>(7,493,790)</u>	<u>(2,689,603)</u>	<u>(5,158,758)</u>
Other Revenue and Expenses				
Capital Grants, Subsidies and Contributions	14	6,711,444	7,095,846	5,800,331
Profit on Disposal of Assets	5	-	-	-
(Loss) on Disposal of Assets	5	-	-	-
Net Result		<u>(782,346)</u>	<u>4,406,243</u>	<u>641,573</u>
Other Comprehensive Income				
Changes on Revaluation of Non-current Assets		-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>
Total Comprehensive Income		<u>(782,346)</u>	<u>4,406,243</u>	<u>641,573</u>

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MURCHISON
ANNUAL STATUTORY BUDGET
FOR THE YEAR ENDING 30 JUNE 2025
STATEMENT OF CASH FLOWS

18.5.1 - August 2024

		Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	Note	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		799,547	722,645	3,261,265
Operating Grants, Subsidies and Contributions		9,400,301	5,963,986	5,510,435
Fees and Charges		595,473	510,233	586,958
Interest Earnings		144,639	144,639	88,100
Other Revenue		394,846	352,682	372,851
		<u>11,334,806</u>	<u>7,694,184</u>	<u>9,819,609</u>
Payments				
Employee Costs		(1,490,400)	(1,316,871)	(1,362,949)
Materials and Contracts		(10,390,264)	(3,983,402)	(7,821,231)
Finance Cost		(57,896)	(31,317)	(44,738)
Insurance Expenses		(238,703)	(197,357)	(188,949)
Other Expenditure		(186,207)	(141,913)	(160,373)
		<u>(12,363,470)</u>	<u>(5,670,861)</u>	<u>(9,578,240)</u>
Net Cash provided by (used in) operating activities	9(b)	<u>(1,028,664)</u>	<u>2,023,323</u>	<u>241,369</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Capital Grants, Subsidies and Contributions	14	6,711,444	7,095,846	5,800,331
Proceeds from Disposal of Assets	5	-	-	100,000
Payments for purchase of Property, Plant and Equipment	6(a)	(263,000)	(974,948)	(1,202,000)
Payments for construction of Infrastructure	6(b)	(8,436,625)	(9,307,930)	(8,581,117)
		<u>(1,988,181)</u>	<u>(3,187,033)</u>	<u>(3,882,786)</u>
Net Cash provided by (used in) Investing Activities		<u>(1,988,181)</u>	<u>(3,187,033)</u>	<u>(3,882,786)</u>
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of Long Term Borrowings	7(a)	(192,531)	(189,039)	(189,033)
Proceeds from New Loans	7(a)	-	-	-
		<u>(192,531)</u>	<u>(189,039)</u>	<u>(189,033)</u>
Net Cash provided by (used in) Financing Activities		<u>(192,531)</u>	<u>(189,039)</u>	<u>(189,033)</u>
Net Increase / (Decrease) in Cash Held		(3,209,376)	(1,352,748)	(3,830,450)
Cash at Beginning of Year		9,189,774	10,542,523	10,542,524
Cash and Cash Equivalents at the End of the Year	9(a)	<u>5,980,398</u>	<u>9,189,774</u>	<u>6,712,074</u>

This statement should be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF MURCHISON
ANNUAL STATUTORY BUDGET
FOR THE YEAR ENDING 30 JUNE 2025
STATEMENT OF FINANCIAL ACTIVITY

18.5.1 - August 2024

		Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	Note	\$	\$	\$
OPERATING ACTIVITIES				
Net Current Assets at 01 Jul - Surplus / (Deficit)	10	1,768,357	669,232	508,088
Revenue from Operating Activities (Excluding Rates)				
Operating Grants, Subsidies and Contributions	14	8,582,301	6,896,417	5,510,435
Fees and Charges	3(a)	595,473	510,233	586,958
Interest Earnings	3(b)	144,639	144,639	88,100
Other Revenue	3(c)	394,846	348,904	372,851
Profit on Disposal of Assets	5	-	-	-
		<u>9,717,259</u>	<u>7,900,192</u>	<u>6,558,344</u>
Expenditure from Operating Activities				
Employee Costs		(1,490,400)	(1,316,871)	(1,362,949)
Materials and Contracts		(10,390,264)	(3,923,697)	(7,821,231)
Depreciation on Non-current Assets	4(a)	(5,647,126)	(5,701,285)	(5,400,127)
Finance Cost	4(b)	(57,896)	(31,317)	(44,738)
Insurance Expenses		(238,703)	(197,357)	(188,949)
Other Expenditure		(186,207)	(141,913)	(160,373)
Loss on Disposal of Assets		-	-	-
		<u>(18,010,596)</u>	<u>(11,312,441)</u>	<u>(14,978,367)</u>
Non-cash Amounts Excluded from Operating Activities				
(Profit) / Loss on Disposal of Assets	5	-	-	-
Depreciation and Amortisation on Assets	4(a)	<u>5,647,126</u>	<u>5,701,285</u>	<u>5,400,127</u>
Amount Attributable to Operating Activities		<u>(2,646,211)</u>	<u>2,289,037</u>	<u>(3,019,896)</u>
INVESTING ACTIVITIES				
Inflows from Investing Activities				
Capital Grants, Subsidies and Contributions	14	6,711,444	7,095,846	5,800,331
Proceeds from Disposal of Assets	5	-	-	100,000
		<u>6,711,444</u>	<u>7,095,846</u>	<u>5,900,331</u>
Outflows from Investing Activities				
Purchase of Property, Plant and Equipment	6	(263,000)	(974,948)	(1,202,000)
Payments for Construction of Infrastructure	6	(8,436,625)	(9,307,930)	(8,581,117)
		<u>(8,699,625)</u>	<u>(10,282,879)</u>	<u>(9,783,117)</u>
Amount Attributable to Investing Activities		<u>(1,988,181)</u>	<u>(3,187,033)</u>	<u>(3,882,786)</u>
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from New Loans	7(a)	-	-	-
Transfers from Reserves (Restricted Assets)	8	<u>4,932,788</u>	<u>5,919,355</u>	<u>6,327,983</u>
		<u>4,932,788</u>	<u>5,919,355</u>	<u>6,327,983</u>
Outflows from financing activities				
Repayment of Long Term Borrowings	7(a)	(192,535)	(189,033)	(189,033)
Transfers to Reserves (Restricted Assets)	8	(2,600,785)	(4,455,846)	(2,972,301)
		<u>(2,793,320)</u>	<u>(4,644,879)</u>	<u>(3,161,334)</u>
Amount Attributable to Financing Activities		<u>2,139,468</u>	<u>1,274,476</u>	<u>3,166,649</u>
Surplus / (Deficit) before General Rates		<u>(726,568)</u>	<u>1,045,712</u>	<u>(3,227,945)</u>
Total Amount raised from General Rates	2	<u>799,547</u>	<u>722,645</u>	<u>3,261,265</u>
Net Current Assets at 30 Jun - Surplus / (Deficit)	10	<u><u>72,979</u></u>	<u><u>1,768,357</u></u>	<u><u>33,320</u></u>

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

2024 Actual figures are as at 16 August 2024 and remain subject to audit.

The budget has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Financial reporting disclosures in relation to assets and liabilities required by the Australian Accounting Standards have not been made unless considered important for the understanding of the budget or required by legislation.

(b) Initial Application of Accounting Standards

During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback
- AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities and Covenants.
- AASB 2023-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements
- AASB 2023-3 Amendments to Australian Accounting Standards - Disclosure of Non-current Liabilities with Covenants: Tier 2

It is not expected these standards will have an impact on the annual budget.

- AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities, became mandatory during the budget year. Amendments to AASB 13 *Fair Value Measurement* impacts the future determination of fair value when revaluing assets using the cost approach. Timing of future revaluations is defined by regulation 17A of *Local Government (Financial Management) Regulations 1996*. Impacts of this pronouncement are yet to be quantified and are dependent on the timing of future revaluations of asset classes.

No material impact is expected in relation to the 2024-25 statutory budget.

(c) New Accounting Standards Applicable in Future Years

The following new accounting standards will have application to local government in future years.

- AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
- AASB 2021-7c Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]
- AASB 2022-9 Amendments to Australian Accounting Standards - Insurance Contracts in the Public Sector
- AASB 2023-5 Amendments to Australian Accounting Standards - Lack of Exchangeability

It is not expected these standards will have an impact on the annual budget.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) The Local Government Reporting Entity

The Australian Accounting Standards define local government as a reporting entity which can be a single entity or a group comprising a parent and all its subsidiaries. All funds controlled by the Shire in order to provide its services have formed part of the following report. Transactions and balances related to these controlled funds, such as transfers to and from reserves, were eliminated during the preparation of the report.

Funds held in Trust, which are controlled but not owned by the Shire, do not form part of the financial statements. Further information on the Shire funds in Trust are provided in Note 11.

(e) Rounding of Amounts

All figures shown in this statement are rounded to the nearest dollar.

(f) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST where applicable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(g) Statement of Cashflows

Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

(h) Judgements, Estimates and Assumptions

The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- estimation of fair values of land and buildings and investment property
- impairment of financial assets
- estimation uncertainties and judgements made in relation to lease accounting
- estimated useful life of assets
- estimation of provisions
- estimation of fair value of leases.

(i) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(j) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Current and Non-current Classification

An asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if it is not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

(l) Superannuation

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

(m) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk or changes in value and bank overdrafts.

Term deposits with an original maturity date of greater than 3 months are classified as financial assets and are not included as cash and cash equivalents.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 10 - Net Current Assets.

Total restricted cash incorporates both cash and cash equivalents and financial assets.

(n) Financial Assets at Amortised Cost

The Shire classifies financial assets at amortised cost if both the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

(o) Recognition of Assets

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A(5). These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

(p) Contract Assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

(q) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected credit loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(r) Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs related to completion and its sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(s) Fixed Assets

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A(5)*. These assets are expensed immediately.

Where multiple low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Gains and Losses on Disposal

Gains and losses on disposal are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period in which they arise.

Depreciation of Non-current Assets

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Asset	Years
Buildings & Improvements	7 to 90 years
Furniture and equipment	3 to 25 years
Plant and equipment	5 to 20 years
Sealed roads and streets	
formation	not depreciated
pavement	12 years
seal	10 years
bituminous seals	20 years
asphalt surfaces	25 years
Gravel Roads	
formation	not depreciated
pavement	45 years
Footpaths	10 years
Culverts	60 years
Signs	20 years
Stock Grids	80 years
Floodways	21 years
Water supply piping and drainage systems	75 years
Bridges	80 years

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(t) Interest in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Shire's interest in the assets liabilities revenue and expenses of joint

(u) Trade and Other Payables

Trade and other payables are unpaid current liabilities owed for goods and services provided to the Council prior to the end of the financial year and arise when the Shire becomes obliged to make future payments in respect of these goods and services. The amounts are unsecured are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

(v) Prepaid Rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

(w) Employee Benefits

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the determination of the net current asset position. The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period in which case the obligations are presented as current provisions.

(x) Contract Liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer. Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

(y) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(z) Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(aa) Leases

At the inception of a contract, the Shire assesses whether the contract is or contains, a lease. A contract is, or contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

(ab) Lease Liabilities

The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

(ac) Nature or Type Classifications

Rates

All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears and service charges and sewerage rates.

Operating Grants, Subsidies and Contributions

All amounts received as grants, subsidies and contributions that are not capital grants.

Capital Grants, Subsidies and Contributions

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

Revenue from Contracts with Customers

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

Profit on Asset Disposal

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

Fees and Charges

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Service Charges

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Interest Earnings

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(ac) Nature or Type Classifications (Continued)

Other Revenue / Income

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

Employee Costs

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

Materials and Contracts

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.

Utilities (Gas, Electricity, Water, etc.)

Expenditures made to the respective agencies for the provision of power, gas, water and communication expenses. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

Insurance

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

Loss on Asset Disposal

Loss on the disposal of fixed assets.

Depreciation on Non-current Assets

Depreciation and amortisation expense raised on all classes of assets.

Finance Cost

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

Other Expenditure

Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

(ad) Program Classifications (Function / Activity)

Council operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE

Includes the activities of members of council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.

GENERAL PURPOSE FUNDING

Rates, general purpose government grants and interest revenue.

LAW, ORDER AND PUBLIC SAFETY

Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

HEALTH

Monitor health control standards within the community, provide support and assistance with airstrips to enable all residents access to the Royal Flying Doctor for regular and emergency health services.

EDUCATION AND WELFARE

Support of education facilities within the Shire and of any external resources necessary to assist with education programmes for all residents.

HOUSING

Provision and maintenance of staff housing.

**SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(ad) Program Classifications (Function / Activity) (Continued)

COMMUNITY AMENITIES

Maintain a refuse site for the settlement.

RECREATION AND CULTURE

Provide a library and museum and operation there of. Maintain recreation centre, sports field, parks, gardens and other recreational facilities.

TRANSPORT

Construction and maintenance of roads, drainage works and traffic signs. Maintenance of the settlement airstrip.

ECONOMIC SERVICES

Building control, provision of power and water supplies. Supply and maintenance of television re-broadcasting installation. Provision of radio communication. Maintenance of caravan park. Vermin control and area promotion.

OTHER PROPERTY AND SERVICES

Private works operations, plant repairs and operation costs.

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations satisfied	Payment terms	Returns / Refunds / Warranties	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	When assets are controlled

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations satisfied	Payment terms	Returns / Refunds / Warranties	Revenue recognition
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment and issue of the licence, registration or approval
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Revenue recognised after inspection event occurs
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	On entry or at conclusion of hire
Fees and charges for other goods and services	Goods and services, reinstatements and private works	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Sale of stock	Roadhouse fuel & kiosk sales.	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	When claim is agreed

2. OPERATING REVENUE

(a) Rate Revenue

(i) General Rates

Rate Type	Rate in	Rateable Value	Number of Properties	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	#	\$	\$	\$
Differential general rate or general rate						
Unimproved valuations						
UV Pastoral	0.09325	1,242,527	22	115,866	109,655	109,656
UV Mining	0.18550	2,018,823	14	374,492	294,848	304,153
UV Mining (Misc Licences)*	0.18550	-	0	-	1,518,281	2,527,876
UV Prospecting and exploration	0.18550	1,545,499	59	286,690	297,180	297,180
		4,806,848	95	777,047	2,219,964	3,238,865

Minimum Rates

Unimproved valuations						
UV Pastoral	900	17,304	6	5,400	4,800	4,800
UV Mining	900	1,753	1	900	4,000	-
UV Mining (Misc Licences)*	900	-	0	-	-	3,200
UV Prospecting and exploration	900	13,680	18	16,200	14,400	14,400
		32,737	25	22,500	23,200	22,400
		4,839,585	120	799,547	2,243,164	3,261,265

Other Rate Revenue

Interim Rates	-	(1,520,519)	-
Total Rate Revenue	799,547	722,645	3,261,265

*UV Mining (Misc Licences) are part of the UV Mining rating category. They have been separated in the above table for illustration purposes.

All land (other than exempt land) in the Shire of Murchison is rated according to its Unimproved Value (UV). The general rates detailed for the 2024/25 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year. The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

(ii) Interest Charges

Interest on Unpaid Rates	3,735	3,735	5,500
	3,735	3,735	5,500

Administration Charges

Instalment Charges	1,700	1,716	330
Total Funds Raised from Rates	804,982	728,096	3,267,095

(iii) Instalment Options and Dates

	Instalment Date	Admin Charge	Instalment Plan	Unpaid Rates
		\$	%	%
Option 1				
Single Full Payment	04 Oct 24			10.0%
Option 2				
First Instalment	04 Oct 24	0.00	0.0%	10.0%
Second Instalment	06 Dec 24	40.00	0.0%	10.0%
Third Instalment	07 Feb 24	40.00	0.0%	10.0%
Fourth Instalment	11 Apr 24	40.00	0.0%	10.0%

2. OPERATING REVENUE (Cont)

(a) Rate Revenue (Cont)

(iv) Rate Payment Discounts, Waivers and Concessions

No Discounts, Waivers or Concessions in relation to Rates are proposed for 2024/25

(b) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the Shire the following rate categories have been determined for the implementation of differential rating.

UV Pastoral

Characteristics

Consists of properties used for pastoral purposes.

Objects

This is considered to be the base rate against which all other UV rated properties are measured.

Reasons

Council recognises the reduced viability of the sector caused by many years of droughts and floods, the devastation caused by the wild dog problem and noting that many in this category are required to supplement their income through non pastoral activities. It also recognises the perpetual nature of the land use, the long-term commitment of pastoralists to the region, their stewardship of Crown Land, and that a non-Shire biosecurity rate is additionally linked to the valuations provided by the Valuer General. Several pastoral stations have in recent years been taken over by the Crown or CSIRO and become non-rateable, thereby further impacting on this rating sector.

UV Mining

Characteristics

Mining tenements other than exploration or prospecting tenements.

Objects

The differential rate in the dollar is based on the commercial aspects of mining leases.

Reasons

The mining sector tends to be transitory in nature and benefits from established Shire services and infrastructure which is maintained in the long term with funding assistance by those rate payers who are established long term in the region. A consideration in setting the UV Mining rate at a higher level than the benchmark UV Pastoral rate is to ensure that the mining sector's contribution is proportionate to the advantage it gains in using established facilities, and the relatively short time that the operating exists also noting that if a mine is developed into production, it will often place significant additional impacts on roads. Unlike the pastoral sector the mining sector does not pay a biosecurity rate linked to the valuations provided by the Valuer General, even though the mining/exploration sectors may pose a biosecurity risk.

**SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025**

2. OPERATING REVENUE (Cont)

(b) Objectives and Reasons for Differential Rating (Cont)

UV Prospecting and exploration

Characteristics

Exploration/prospecting tenements.

Objects

The differential rate in the dollar is based on the commercial aspects of mining tenements.

Reasons

As with the UV Mining sector, the UV - Exploration/Prospecting sector tends to be transitory. Mining licences also have a limited intrinsic value unless mineral are found and mined but the opportunity is still afforded to gain advantage from established facilities. Mining licences also have a high turnover of ownership. If a licence is terminated or the lessee does not pay rates for the period of the licence, the rates are generally not able to be recovered by the local government. Administration of licences for rating purposes is technically complex and disproportionate to that of base level rating. Unlike the pastoral sector the mining sector does not pay a biosecurity rate linked to the valuations provided by the Valuer General, even though the mining/exploration sectors may pose a biosecurity risk.

UV Pastoral - Minimum

Characteristics

Consists of properties used for pastoral purposes.

Objects

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to Shire costs.

Reasons

To ensure that all properties contribute an equitable rate amount.

UV Mining - Minimum

Characteristics

Mining tenements other than exploration or prospecting tenements.

Objects

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to

Reasons

To ensure that all properties contribute an equitable rate amount.

UV Prospecting and exploration - Minimum

Characteristics

Exploration/prospecting tenements.

Objects

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to Shire costs.

Reasons

To ensure that all properties contribute an equitable rate amount.

(c) Specified Area Rate

No Specified Area Rates will be levied in the 2024/25 financial year.

(d) Service Charges

No Service Charges will be imposed in the 2024/25 financial year.

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

3. OPERATING REVENUE

(a) Fees and Charges

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
Program	\$	\$	\$
Governance	-	(2,621)	-
Law, Order, Public Safety	100	188	100
Community Amenities	-	94	-
Recreation and Culture	-	518	3,500
Transport	187	187	-
Economic Services	595,186	511,867	583,358
Total Fees and Charges	595,473	510,233	586,958

(b) Interest Earnings on Investments

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
Source of Revenue	\$	\$	\$
Interest on Reserves	139,080	139,080	80,000
Other Funds	1,824	1,824	2,600
Other Interest Revenue (Refer Note 2(a)(ii))	3,735	3,735	5,500
Total Interest Earnings	144,639	144,639	88,100

(c) Other Revenue

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
Source of Revenue	\$	\$	\$
Reimbursements	53,192	19,522	45,469
Other Revenue	341,654	329,382	327,382
Total Other Revenue	394,846	348,904	372,851

4. OPERATING EXPENSES

(a) Depreciation

By Program

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Governance	22,088	59,616	-
Law, Order, Public Safety	7,690	7,620	16,120
Health	6,982	6,982	6,982
Housing	86,251	86,789	86,790
Community Amenities	7,380	2,357	5,880
Recreation and Culture	134,922	127,562	130,963
Transport	4,789,896	4,789,504	4,547,617
Economic Services	182,571	176,940	144,725
Other Property and Services	409,346	443,915	461,050
Total Depreciation by Program	5,647,126	5,701,285	5,400,127

By Class

Buildings	457,427	460,504	447,552
Furniture and Equipment	9,736	9,736	4,971
Plant and Equipment	573,225	624,307	583,618
Infrastructure - Roads	4,548,510	4,548,510	4,305,758
Infrastructure - Bridges	58,228	58,228	58,228
Total Depreciation by Class	5,647,126	5,701,285	5,400,127

(b) Interest Expenses (Finance Costs)

Loan Description

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Borrowings (Refer Note 7(a))	46,827	25,351	30,870
Guarantee Fee	-	-	13,768
Other	11,069	5,966	100
Total Finance Cost	57,896	31,317	44,738

(c) Auditor Remuneration

Service Provided

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Audit Services	52,000	41,939	44,200
Total Auditing Expense	52,000	41,939	44,200

(d) Write offs

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
General rate	-	4,785	-
Total Write Off Expense	-	4,785	-

4. OPERATING EXPENSES (Continued)

(e) Elected Members Remuneration

Fees, Expenses and Allowances Paid

Cr. Rossco Foulkes-Taylor

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
President's annual allowance	18,032	16,032	16,032
Meeting attendance fees	15,429	14,835	14,835
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	1,991	3,250
	39,111	35,073	36,332

Cr. Andrew Whitmarsh

Deputy President's annual allowance	4,508	4,008	4,008
Meeting attendance fees	10,286	9,890	9,890
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	2,020	3,250
	20,444	18,133	19,363

Cr. Emma Foulkes-Taylor

Meeting attendance fees	10,286	9,890	9,890
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	3,343	3,250
	15,936	15,448	15,355

Cr. Greydon Mead

Meeting attendance fees	10,286	9,890	9,890
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	3,318	3,250
	15,936	15,423	15,355

Cr. Quentin Fowler

Meeting attendance fees	10,286	9,890	9,890
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	693	3,250
	15,936	12,798	15,355

4. OPERATING EXPENSES (Continued)

(e) Elected Members Remuneration (Cont)

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Cr. Michelle Fowler			
Meeting attendance fees	10,286	9,890	9,890
Annual allowance for ICT expenses	2,400	2,215	2,215
Travel and accommodation expenses	3,250	-	3,250
	15,936	12,105	15,355
	123,299	108,980	117,115
 Fees, expenses and allowances to be paid or reimbursed to elected council members.			
President's allowance	18,032	16,032	16,032
Deputy President's allowance	4,508	4,008	4,008
Meeting attendance fees	66,859	64,285	64,285
Annual allowance for ICT expenses	14,400	13,290	13,290
Travel and accommodation expenses	19,500	11,365	19,500
	123,299	108,980	117,115

5. DISPOSAL OF ASSETS

24/25 Budget

	Book Value 24 / 25	Proceeds 24 / 25	Profit 24 / 25	(Loss) 24 / 25
Transport	\$	\$	\$	\$
Plant and Equipment				
Plant and Equipment	-	-	-	-
	-	-	-	-
Total Profit or (Loss)				-

23/24 Actual

	Book Value 23 / 24	Proceeds 23 / 24	Profit 23 / 24	(Loss) 23 / 24
Transport	\$	\$	\$	\$
Plant and Equipment				
Plant and Equipment	-	-	-	-
	-	-	-	-
Total Profit or (Loss)				-

23/24 Budget

	Book Value 23 / 24	Proceeds 23 / 24	Profit 23 / 24	(Loss) 23 / 24
Transport	\$	\$	\$	\$
Plant and Equipment				
Plant and Equipment	100,000	100,000	-	-
	100,000	100,000	-	-
Total Profit or (Loss)				-

6. CAPITAL EXPENDITURE

(a) Property, Plant and Equipment

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Buildings	215,000	330,999	567,500
Furniture and Equipment	43,000	87,918	91,500
Plant and Equipment	5,000	556,031	543,000
Total Property, Plant and Equipment	263,000	974,948	1,202,000

(b) Infrastructure

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Roads	5,592,923	9,014,919	6,331,117
Other	2,843,702	293,011	2,250,000
Total Infrastructure	8,436,625	9,307,930	8,581,117
Total acquisitions	8,699,625	10,282,879	9,783,117

A detailed breakdown of acquisitions on an individual asset basis can be found in the supplementary information attached to this budget document.

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

7. INFORMATION ON BORROWINGS

(a) Debenture Repayments

Transport

(i) Loan 2 Roadworks in 2020-21

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Opening Balance	1,533,838	1,722,871	1,722,871
Principal Payment	(192,531)	(189,033)	(189,033)
Principal Outstanding at Year End	1,341,307	1,533,838	1,533,838
Finance Cost Payment	(46,827)	(25,351)	(30,870)
Total Finance Cost	(46,827)	(25,351)	(30,870)
Total			
Opening Balance	1,533,838	1,722,871	1,722,871
New Loans	-	-	-
Principal Payment	(192,531)	(189,033)	(189,033)
Principal Outstanding at Year End	1,341,307	1,533,838	1,533,838
Total Finance Cost Payment	(46,827)	(25,351)	(30,870)

7. INFORMATION ON BORROWINGS (Continued)

(b) New borrowings

No new borrowings are anticipated during the financial year to 30 June 2025.

(c) Unspent Borrowings

The Shire had no unspent borrowings as at 30 June 2024. It is not expected to have unspent borrowings as at 30 June 2025.

(d) Credit Facilities

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Bank Overdraft Limit - Actual	100,000	100,000	1,000,000
Bank Overdraft Limit - Temporary Short Term	2,400,000	2,400,000	-
Bank Overdraft at Balance date	-	-	-
Credit Card Limit	5,000	5,000	5,000
Credit Card balance at balance date	-	2,074	-
Total amount of credit unused	2,505,000	2,502,926	1,005,000

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

8. RESERVE ACCOUNTS

	2024/25 Budget Opening Balance	2024/25 Budget Transfers (from)	2024/25 Budget Transfer to	2024/25 Budget Closing Balance	2023/24 Actual Opening Balance	2023/24 Actual Transfers (from)	2023/24 Actual Transfer to	2023/24 Actual Closing Balance	2023/24 Budget Opening Balance	2023/24 Budget Transfers (from)	2023/24 Budget Transfer to	2023/24 Budget Closing Balance
Restricted by council	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
a) Leave reserve	166,950	-	1,958	168,908	164,992	-	1,958	166,950	164,992	-	25,844	190,836
b) Plant reserve	808,758	-	-	808,758	1,251,758	(443,000)	-	808,758	1,251,758	(443,000)	-	808,758
c) Administration Buildings reserve	505,854	-	-	505,854	505,854	-	-	505,854	505,853	-	5,325	511,178
d) Berrigarra - Cue road reserve	1,552,455	-	110,867	1,663,322	1,441,587	-	110,868	1,552,455	1,441,587	-	10,000	1,451,587
e) CSIRO Berrigarra - Pindar road reserve	180,329	-	2,114	182,443	178,214	-	2,115	180,329	178,213	-	1,875	180,088
f) Flood damage reserve	5,968	-	-	5,968	5,968	-	-	5,968	5,969	-	75,000	80,969
g) Settlement Buildings and Facilities	397,111	(600,000)	1,539,092	1,336,203	581,775	(191,372)	6,708	397,111	581,416	(600,000)	308,961	290,377
h) Road Asset Reserve	258,912	-	288,306	547,218	858,912	(600,000)	-	258,912	858,912	(600,000)	-	258,912
i) Grants Commission Reserve	4,334,805	(4,332,788)	-	2,017	4,685,590	(4,684,983)	4,334,198	4,334,805	4,684,983	(4,684,983)	-	-
j) Community Economic Development Reserve	1,335	-	14,849	16,184	1,335	-	-	1,335	1,335	-	6,720	8,055
k) Carnarvon-Mullewa Mining Related	-	-	3,600	3,600	-	-	-	-	-	-	7,500	7,500
l) Asset Management Reserve	-	-	-	-	-	-	-	-	-	-	2,531,076	2,531,076
m) Museum Reserve	-	-	-	-	-	-	-	-	-	-	-	-
n) Workforce Accommodation Reserve	-	-	640,000	640,000	-	-	-	-	-	-	-	-
Total Reserves	8,212,476	(4,932,788)	2,600,785	5,880,474	9,675,985	(5,919,355)	4,455,846	8,212,476	9,675,019	(6,327,983)	2,972,301	6,319,336

Reserve Accounts - Purposes

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve Name	Term	Purpose
a) Leave reserve	Ongoing	To be used to fund annual and long service leave requirements
b) Plant reserve	Ongoing	To be used for the purchase of plant
c) Administration Buildings reserve	Ongoing	To be used for the construction/renovation of administration centre and Works Depot
d) Berrigarra - Cue road reserve	Ongoing	To be used to maintain the road in a post Jack Hills mine closure environment by converting the road from bitumen to gravel and performing other associated works as required.
e) CSIRO Berrigarra - Pindar road reserve	Ongoing	To be used to fund additional maintenance work required for CSIRO traffic
f) Flood damage reserve	Ongoing	To be used towards the "trigger point" for Western Australia Natural Disaster Relief funded flood damage works
g) Settlement Buildings and Facilities	Ongoing	To be used to fund and maintain new and upgraded buildings, facilities and infrastructure within the Murchison Settlement.
h) Road Asset Reserve	Ongoing	To be used to fund works for the construction and reconstruction of Councils Road Infrastructure
i) Grants Commission Reserve	Ongoing	To ensure that any Grants Commission funds received are only applied to income and expenses in the financial year in which they apply.
j) Community Economic Development Reserve	Ongoing	To be used to fund actions and activities that support and increase progress in the development of the Shire community and Shire based organisations economically, socially and culturally.
k) Carnarvon-Mullewa Mining Related	Ongoing	To be used to fund works for the construction and reconstruction of the Carnarvon-Mullewa Road as associated with Mining related traffic.
l) Asset Management Reserve	Ongoing	To be used to fund works associated with short and long-term management of Council's Infrastructure Assets.
m) Museum Reserve	Ongoing	To be used to fund works associated with the short and long-term management of Council's Museum.
n) Workforce Accommodation Reserve	Ongoing	To be used to fund works associated with development of workforce accommodation and related functions.

The reserves are not expected to be used within a set period and further transfers to the reserve accounts are expected as funds are utilised

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

18.5.1 - August 2024

9. NOTES TO THE STATEMENT OF CASH FLOWS

The statement of cash flows includes cash and cash equivalents net of outstanding overdrafts. The estimated cash at reporting date is as follows:

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
(a) Reconciliation of Cash			
Cash at bank and on hand	5,980,398	9,189,775	6,712,074
Total Cash on Hand	5,980,398	9,189,775	6,712,074
Held as			
Cash - Unrestricted	99,924	977,300	392,738
Cash - Restricted	5,880,474	8,212,475	6,319,336
Total Cash on Hand	5,980,398	9,189,775	6,712,074
(b) Reconciliation of Net Cash from Operating Activities to Net Result			
Net Result	(782,346)	4,406,243	641,573
Depreciation	5,647,126	5,701,285	5,400,127
(Profit) on Sale of Asset	-	-	-
Loss on Sale of Asset	-	-	-
(Increase) / Decrease in Receivables	818,000	(3,242,720)	-
(Increase) / Decrease in Contract Assets	-	1,752,976	-
(Increase) / Decrease in Inventories	-	(11,917)	-
Increase / (Decrease) in Payables	-	513,303	-
Increase / (Decrease) in Contract Liabilities	-	-	-
Increase / (Decrease) in Employee Provisions	-	-	-
Capital Grants, Subsidies and Contributions	(6,711,444)	(7,095,846)	(5,800,331)
Net Cash from Operating Activities	(1,028,664)	2,023,324	241,369

10. NET CURRENT ASSETS

Composition of Estimated Net Current Asset Position

Current Assets

	Budget 24 / 25 \$	Actual 23 / 24 \$	Budget 23 / 24 \$
Cash - Unrestricted	99,924	977,300	392,738
Cash - Restricted Reserves	5,880,474	8,212,475	6,319,336
Receivables	2,644,210	3,462,210	512,497
Contract Assets	-	-	795,834
Inventories	242,389	242,389	160,285
Total Current Assets	8,866,997	12,894,374	8,180,690

Less: Current Liabilities

Trade and Other Payables	(796,421)	(796,421)	(395,314)
Contract Liabilities	(1,602,131)	(1,602,131)	(862,555)
Deposits and Bonds	(514,989)	(514,989)	(576,685)
Short Term Borrowings	(192,531)	(192,531)	(189,033)
Provisions	(246,429)	(246,429)	(183,760)
Total Current Liabilities	(3,352,501)	(3,352,501)	(2,207,347)

Net Current Funding Position

	5,514,496	9,541,873	5,973,343
Less: Cash - Restricted Reserves	(5,880,474)	(8,212,475)	(6,319,336)
Add: Current portion of employee benefit provision held in rese	246,429	246,429	183,760
Add: Current portion of borrowings	192,527	192,529	189,033
Add: Disposal of Asset TBA	-	-	6,519
Estimated Surplus / (Deficit) C/FWD	72,979	1,768,357	33,320

11. TRUST FUNDS

	Opening Balance 01 Jul 24	Amounts Received	Amounts Paid	Closing Balance 30 Jun 25
Description	\$	\$	\$	\$
	-	-	-	-
Total Trust Funds	-			-

12. MAJOR LAND TRANSACTIONS

The Shire does not anticipate any major land transactions in the 23/24 financial year

13. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

The Shire does not anticipate any trading undertakings or major trading undertakings in the 24/25 financial year

SHIRE OF MURCHISON
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2025

18.5.1 - August 2024

14. PROGRAM INFORMATION

	Budget 24 / 25	Actual 23 / 24	Budget 23 / 24
	\$	\$	\$
Income excluding grants, subsidies and contributions			
Governance	56,000	22,255	45,469
General Purpose Funding	946,050	869,164	3,349,840
Law, Order, Public Safety	100	188	1,007
Housing	-	-	(5,850)
Community Amenities	-	94	-
Recreation and Culture	3,192	4,709	9,350
Transport	999	1,013	1,000
Economic Services	928,164	828,998	908,358
	<u>1,934,505</u>	<u>1,726,420</u>	<u>4,309,174</u>
Operating grants, subsidies and contributions			
General Purpose Funding	652,916	4,539,806	207,018
Law, Order, Public Safety	19,520	19,520	18,560
Housing	-	-	5,850
Recreation and Culture	-	(6,999)	-
Transport	7,774,035	2,232,441	5,157,007
Economic Services	34,000	9,818	37,000
Other Property and Services	101,830	101,830	85,000
	<u>8,582,301</u>	<u>6,896,417</u>	<u>5,510,435</u>
Capital grants, subsidies and contributions			
Recreation and Culture	852,446	36,000	852,446
Transport	5,608,998	7,059,846	4,947,885
Economic Services	250,000	-	-
	<u>6,711,444</u>	<u>7,095,846</u>	<u>5,800,331</u>
Total Income	<u>17,228,250</u>	<u>15,718,683</u>	<u>15,619,940</u>
Expenses			
Governance	(764,616)	(692,023)	(888,938)
General Purpose Funding	(50,981)	(47,887)	(14,122)
Law, Order, Public Safety	(76,155)	(80,651)	(81,961)
Health	(67,647)	(54,797)	(37,904)
Education and Welfare	(7,124)	(70)	(10,357)
Housing	(20,000)	(87,505)	(86,790)
Community Amenities	(164,250)	(119,456)	(180,489)
Recreation and Culture	(535,411)	(316,867)	(419,281)
Transport	(14,049,677)	(7,979,634)	(11,057,301)
Economic Services	(2,177,905)	(1,863,631)	(2,122,234)
Other Property and Services	(96,830)	(69,918)	(78,990)
	<u>(18,010,596)</u>	<u>(11,312,440)</u>	<u>(14,978,367)</u>
Net Result for the period	<u>(782,346)</u>	<u>4,406,243</u>	<u>641,573</u>

Introduction

This 2024/25 Budget Snapshot provides a quick overview of the rationale behind and basic details of Council's 2024/25 Budget.

Background

Previous COVID-19 Response arrangements have seen a significant amount of emphasis by the State and Commonwealth Governments to advance maintenance and capital spending on projects that benefit the community. Council responded proactively with an expanded program of capital expenditure on roads in part leading to the construction and sealing to a 7.2m seal width of the remaining 35.42km section of the Carnarvon-Mullewa Road between the Murchison Settlement and our south shire boundary. Council has been able to secure additional funding to assist from the Commonwealth's Local Roads and Community Infrastructure Program and Main Roads WA for this band other roads projects, but this is also supplemented by additional Council contributions.

As shown later in this snapshot Council has also been proceeding on works to upgrade a range of projects in and around the Murchison Settlement.

4-Year Indicative Budget – Long Term Financial Management

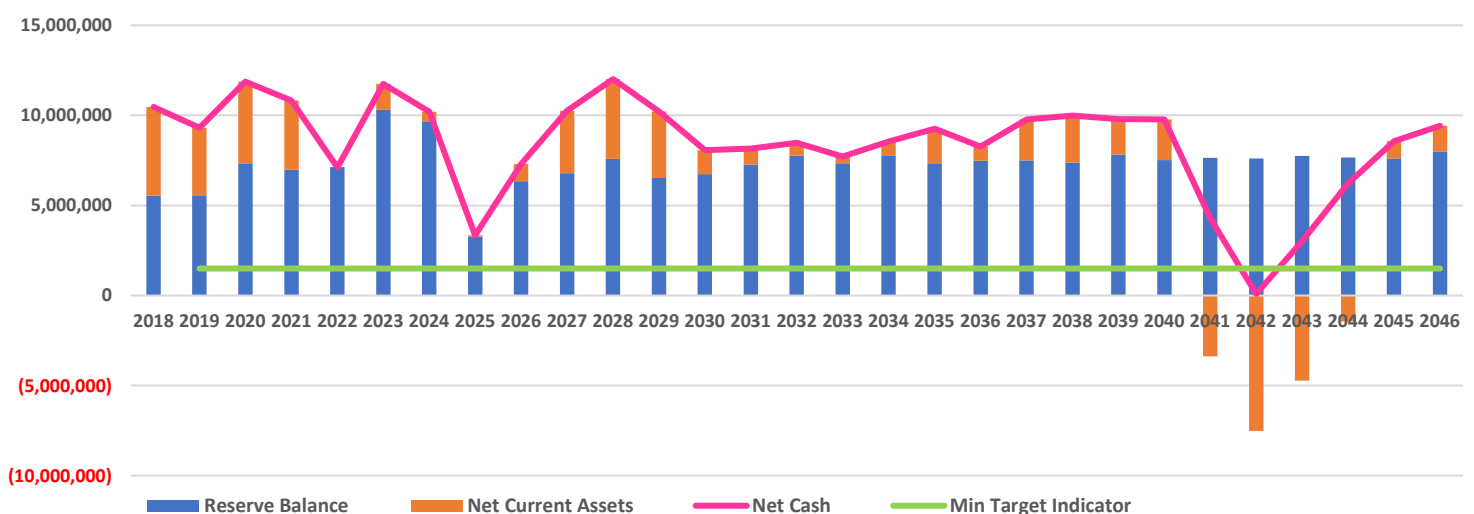
Obviously, Council's works program will be carried out in a financially responsible manner and to this end whilst budgets are set and delivered on an annual basis, in reality works and services are delivered on a continuous basis with the financial year merely a point in time.

It is also considered prudent and now standard practice to look at the situation for a 4-year period. During 2023/24 Council also looked longer term, as also required under the provisions of the Local Government Act and updated its Corporate Business Plan, Asset Management Plan and Long-Term Financial Plan, a situation which is now repeated annually.

The Budget Reserves Net Current Assets Summary Graph shown below highlights this approach. As indicated, Council is well placed to manage all of the competing priorities in the next few years but does need additional revenue if it is to minimise being financially stretched in the future and to ensure existing ratepayers make some contribution for the use of assets and facilities today, and not leave all of the financial burden to future generations.

Budget Reserves Net Current Assets Summary

The following Budget Cash Summary is a graphical representation of the summary of our Reserves (Restricted Cash) and Net Current Assets (Unrestricted Cash) highlighting the now, recent past and into the future. Revenue from potential growth in Council's rates base has not been factored in. Whilst there are inherent unknowns with respect to the accuracy of future figures, nevertheless they have been based on accurate data and fairly represent future financial challenges that Council is addressing, a situation not unlike many small local governments.



Murchison Settlement Redevelopment Works

Over recent years Council has been working on the upgrade of the Murchison Settlement Water Supply and Power Supply. The extent and scope of works required on each has significantly increased meaning that some projects previously identified that were unlikely to receive grant funding have been deferred, whilst some with part grant funding have been able to proceed in 2024/25.



Council has also been in advanced planning for improvements within the Settlement through the Murchison Settlement Redevelopment Masterplan, Murchison Roadhouse Precinct Redevelopment and Murchison Vast Sky Experience Business Case.

Snapshot summary of some projects from the 2024/25 Budget and Corporate Plan and Long-Term Financial Plan are shown as follows.

Project	Est Cost \$	Year
2024/25 Budget		
Sports Club Access Upgrade	37,500	2025
Community Centre Kitchen & Bar Makeover	27,500	2025
Playground Design ahead of a funding application	25,000	2025
Community Splash Pad (Part Lottery West Funded)	630,000	2025
Caravan Park Ablution Block Completion	150,000	2025
Caravan Park Pool (Part LRCIP Funded)	1,250,000	2025
Caravan Park Internal Road Const & Seal	28,702	2025
Water Supply complete current retic works	350,000	2025
Water Supply New chlorinator (Pt Infra Dev Fund)	270,000	2025
Power Supply replace section u/g cabling	150,000	2025
Power Supply upgrade existing main switchboard	100,000	2025
Power Supply new power to water supply	40,000	2025
Total	3,058,702	

Total funded by \$952,446 Grants and \$2,106,256

Future 3 Years Indicative Projects

New Roadhouse Residence	450,000	2026
Roadhouse Business Building Refurbishment	800,000	2026
New Powerhouse (Pt Infra Dev Fund)	1,100,000	2026
Playground Upgrade (Potential Grant)	200,000	2027
Staff accommodation Units at Roadhouse	300,000	2027
Power Supply Solar Power Provision (loan)	1,100,000	2028
Staff Housing	250,000	2028

Other Potential Future Works

As per Asset Management Plan

Rates

Over recent years a more in-depth analysis of Councils rating strategy has been undertaken. Amongst other things it indicated that Average Pastoral Sector Rates had increased 1.4% per annum since 2016, whilst Mining Average Rates increased 5.5% per annum. Whilst the differential between Mining and Pastoral had reduced was still much greater than the 2.0 limit set under the Local Government where approval of then Minister for Local Government is required.

In 2023/24 Council recognised that by both measures a significant one-off correction was required and this was then actioned, notwithstanding that the difficulties associated with valuations

within the Mining sector being some 3 times greater than those in the Pastoral Sector and 6 times greater than the Exploration Sector. In setting differential rates for Council formally adopts as its policy position, that as far as practicable aspects associated with natural growth or decline are ignored.

Also, under consideration was rating of Mining Properties under a Miscellaneous Mining Licences. Since this time when adopting the 2024/25 Budget legal liability associated with rating Miscellaneous Mining Licence has yet to be fully finalised, a situation that may or may not change at a subsequent date.

As indicated previously a lift in rate revenue to is required.

The 2024/25 Budget provides for an overall **5.0%** increase (excluding natural growth or decline). This is not uniform and varies across each sector as valuations as set by the State Government experienced the following changes. Pastoral (generally no change), Mining (up 49.2%) and Prospecting and Exploration (up 5.2%.)

The following rates in the dollar and minimum rates have been adopted for 2024/25.

Differential Rate Type	Rate in dollar cents	Min Payment (\$)
UV Pastoral	9.325	900
UV Mining	18.550	900
UV Exploration	18.550	900

Council is always mindful of the impact on ratepayers and if there is anyone facing financial hardship, please contact the Council Office to discuss potential payment options.

Other Capital Works

Snapshot summary of some projects from the 2024/25 Budget and Councils Asset Management Plan is shown as follows.

Project	Ext Cost \$
2024/25 Budget	
Carn-Mul Rd 154.54 – 208.68 reconstruct & widen sections	666,353
Reseal Works	98298
Beri-Pindar Rd 288.05 - 309.50 resheet incl floodways	343,728
Beri-Byro Rd 69.99 – 87.70 resheet incl floodway	122,749
SKA Route General Construction Works	2,429,461
SKA Route CGG Section Construction Works	900,000
Council Road Construction General	609,446
Mulga Cres Reconstruct & Two Coat Seal	308,269
Resheet Works	43,571
Capex Grids General	71,029
Total	5,592,904

Total funded by \$4,620,693 Grants, and \$972,211 Revenue

Future Years Indicative Road Projects

As per Asset Management Plan

Summary

Overall, Council aims to responsibly provide a positive Budget and retain the Murchison Shire and Settlement in a sound long-term sustainable position.

Further Information

Refer Councils Website <https://www.murchison.wa.gov.au/> for details of the 2024/25 Budget (including an indicative 4-years). Also relevant are adopted Corporate Business Plan, Long Term Financial Plan, Asset Management Plan and Rating Strategy Reviews.

SHIRE OF MURCHISON - Schedule of Fees and Charges

Adopted 22.08.24

DETAILS

2023/24

2024/25

(Unless otherwise noted ** fees and charges include gst)

CEMETERY

Plot reservation	\$100.00	\$100.00
Sinking grave	Actual cost	Actual cost
Re-opening grave	\$488.25	\$512.66
Permit to erect plaque	\$50.00	\$50.00

SPORTS CLUB & EQUIPMENT

Sports Club / Community Centre – commercial, business or non-resident – per day or part	\$168.00	\$168.00
Sports Club Venue – bond *	\$255.00	\$255.00
* Exempt organisations are:- The Museum Committee, MAC, Shire Social Club, Murchison Sports Club, BFB, LEMC, PGA, RBG, ICPA, LCDC & CRBA		
Table Hire – per table- commercial, business, or non-resident hirer	\$6.00	\$6.00
Chair Hire – per chair – commercial, business or non-resident hirer	\$1.00	\$1.00
Bond for use of any chairs or tables outside of the settlement	\$205.00	\$205.00

ADMINISTRATION

Photocopying – black and white A4	\$0.40	\$0.45
Photocopying – black and white A3	\$0.70	\$0.75
Photocopying – colour A4	\$1.00	\$1.05
Photocopying – colour A3	\$1.90	\$1.95
Laminating – A4	\$2.80	\$2.85
Laminating – A3	\$4.90	\$4.95

ADVERTISING IN THE MONOLOGUE

Full page – black and white or color	\$40.00	\$40.00
½ page – black and white or color	\$20.00	\$20.00
¼ page – black and white or color	\$10.00	\$10.00

SPECIAL SERIES PLATES

\$220.00	\$225.00
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DETAILS

(Unless otherwise noted ** fees and charges include gst)

2023/24

2024/25

DOG FEES

Set by legislation and subject to change

Dog Registrations

Sterilised 1 year **	\$20.00	\$20.00
Sterilised 3 years**	\$42.50	\$42.50
Sterilised – Lifetime registration **	\$100.00	\$100.00
Sterilised Working Farm dog 1 year **	\$5.00	\$5.00
Sterilised Working Farm dog 3 years **	\$10.63	\$10.63
Sterilised Working Dog – Lifetime registration *8	\$25.00	\$25.00
Unsterilised 1 year **	\$50.00	\$50.00
Unsterilised 3 years **	\$120.00	\$120.00

Dog Registrations

Unsterilised – Lifetime Registration **	\$250.00	\$250.00
Unsterilised Working Farm dog 1 year **	\$12.50	\$12.50
Unsterilised Working Farm dog 3 years **	\$30.00	\$30.00
Unsterilised Working Dog – Lifetime registration **	\$62.50	\$62.50
Pensioners 50% of above mentioned charges *8=*		
50% only payable if paid from 31 May each year **		
25% only payable for working dogs **		
Proof of sterilisation and microchipping is required **		

Dog Pound Fees per day

Set by Council		
Sustenance per dog	\$10.00	\$10.00
Release fee	\$30.00	\$30.00

CAT FEES

Set by legislation and subject to change

Cat Registrations

Sterilised 1 year **	\$20.00	\$20.00
Sterilised 3 years **	\$42.50	\$42.50
Sterilised – Lifetime Registration **	\$100.00	\$100.00

Cat Pound Fees

Set by Council		
Sustenance per cat	\$5.00	\$5.00
Release Fee	\$30.00	\$30.00

BOOKS AND MAPS

1-10copies / >10 copies		
Road to Murchison	\$30 Retail \$25 Wholesale	\$30 Retail \$25 Wholesale
A Varied and Versatile Life	\$28 Retail \$24 Wholesale	\$28 Retail \$24 Wholesale
Capture the Culture	\$40 Retail \$34 Wholesale	\$40 Retail \$34 Wholesale

AMMUNITION

Purchase Price plus 10%	Purchase Price plus 10%
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DETAILS

(Unless otherwise noted ** fees and charges include gst)

2023/24

2024/25

PRIVATE WORKS

Plant & Equipment (With operator)

\$ per hr incl gst

Dozer Komatsu D85A

Internal rate plus 15%

Internal rate plus 15%

Loader Volvo 966

Internal rate plus 15%

Internal rate plus 15%

Loader Cat 938

Internal rate plus 15%

Internal rate plus 15%

Grader

Internal rate plus 15%

Internal rate plus 15%

Roller 12 tonne vibrating

Internal rate plus 15%

Internal rate plus 15%

Roller rubber tyre

Internal rate plus 15%

Internal rate plus 15%

Prime mover/1 side tipping trailer

Internal rate plus 15%

Internal rate plus 15%

Prime mover/2 side tipping trailers

Internal rate plus 15%

Internal rate plus 15%

Prime mover/30,000L water cart

Internal rate plus 15%

Internal rate plus 15%

Prime Mover

Internal rate plus 15%

Internal rate plus 15%

Prime mover/Low loader

\$4.00 per km, min
\$200, one way charge
only

\$4.00 per km, min
\$200, one way charge
only

Plant & Equipment (With operator)

Mobilisation / Demobilisation

\$4.00 per km, min
\$200, one way charge
only

\$4.00 per km, min
\$200, one way charge
only

Labour only

Salary plus 45%

Salary plus 45%

FUEL – DIESEL AND ULP

As per 5.3 Roadhouse Fuel Policy Fuel price will be set at a % above the highest of the purchase price (incl. freight) of newly delivered ULP or diesel.

15% above

15% above

FREEDOM OF INFORMATION

If you wish to access information that is not just about yourself, the following charge will apply:

Application Fee **

\$30

\$50

Other Fees

An Agency may impose other charges as per SCHEDULE 1 to the *Freedom of Information Regulations 1993*

Time for dealing with an application

\$30 per hour of staff

\$35 per hour of staff

Access time supervised by staff plus the actual additional cost to the agency of any special arrangements

\$30 per hour of staff

\$30 per hour of staff

Time charges for photocopying plus price per photocopy

\$30 per hour
20 cents per copy

\$35 per hour
30 cents per copy

Time charges taken by staff for transcribing

\$30 per hour

\$35 per hour

Cost for duplicating a tape, film or computer information

Actual cost

Actual cost

DETAILS

(Unless otherwise noted ** fees and charges include gst)

2023/24

2024/25

MURCHISON OASIS CARAVAN PARK

Cabins (cost per night)

Unit 1 - Non Ensuite (double bed & bunks)	\$110	\$125
Unit 2 - Non Ensuite (queen bed)	\$120	\$125
Unit 3 - Non Ensuite (3 single beds)	\$120	\$125
Unit 4 - Ensuite (queen bed)	\$160	\$165
Unit 5 - Ensuite (queen bed)	\$160	\$165
Unit 6 - Ensuite (queen bed)	\$160	\$165
Unit 7 - Ensuite with king single bed. (common kitchen)	\$100	\$105
Unit 8 - Ensuite with king single bed. (common kitchen)	\$100	\$105
Unit 9 - Ensuite with king single bed. (common kitchen)	\$100	\$105

Caravan Park Sites (cost per night)

Powered	\$35	\$35
Un Powered Grass sites	\$25	\$25
Un Powered Bush Camping		\$15

Caravan Park Facility Use (cost per day)

Use of Caravan Park facilities non park residents

Conditions Apply

Family		\$10
Individual		\$7

Damage caused by Patrons

On a cost recovery basis	On a cost recovery basis
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Roadhouse Sales & Charges

As per 5.2 Roadhouse Operations Policy	Cost Plus	Cost Plus
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As per 5.2 Local Loyalty Policy

Roadhouse Sales for selected items % reduction		Cost Plus less 10%
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Caravan Park Facility Use		Fees waived
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