



murchisonshire

Ancient land under brilliant skies

Ordinary Council Meeting

25 May 2023

Minutes Attachments



murchisonshire

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SHIRE OF MURCHISON

MONTHLY FINANCIAL REPORT

For the Period Ending 30 April 2023

SHIRE OF MURCHISON
MONTHLY FINANCIAL REPORT
For the Period Ending 30 April 2023
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Compilation Report

To the Council

Shire of Murchison

Scope

We have compiled the accompanying special purpose financial statements.

The specific purpose for which the special purpose financial report has been prepared is to provide information relating to the financial performance and financial position of the Shire that satisfies the information needs of the Council and the *Local Government Act 1995* and associated regulations.

The responsibility of the Shire

The Shire is solely responsible for the information contained in the special purpose financial report and have determined that the accounting policies used are consistent and are appropriate to satisfy the requirements of the Council and the *Local Government Act 1995* and associated regulations.

Our responsibility

On the basis of information provided by the Shire, we have compiled the accompanying special purpose financial statements in accordance with the significant accounting policies adopted as set out in Note 1 to the financial statements and APES 315: Compilation of Financial Information.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Management provided, into a financial report. Our procedures do not include any verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

To the extent permitted by law, we do not accept liability for any loss or damage which any person, other than the Shire of Murchison, may suffer arising from negligence on our part.

This report was prepared for the benefit of the Council of the Shire of Murchison and the purpose identified above. We do not accept responsibility to any other person for the content of the report.

Travis Bate
Signed at GERALDTON

Date 18th May 2023

RSM Australia Pty Ltd
Chartered Accountants

THE POWER OF BEING UNDERSTOOD

AUDIT | TAX | CONSULTING

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SHIRE OF MURCHISON
MONTHLY FINANCIAL REPORT
For the Period Ending 30 April 2023
EXECUTIVE SUMMARY

Statement of Financial Activity

Statements are presented on pages 5 and 6 showing a surplus/(deficit) as at 30 April 2023 of \$2,024,144

Significant Revenue and Expenditure

	Collected / Completed %	Annual Budget \$	YTD Budget \$	YTD Actual \$
Significant Projects				
Capex - Beringarra-Cue Rd - Convert To Gravel	105%	1,531,969	1,276,620	1,609,867
Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep	100%	770,268	641,870	770,268
Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen vari	24%	523,233	436,000	127,616
Road Plant Purchases	54%	552,496	460,410	297,256
Capex Roads Construction General	0%	-	-	-
	83%	3,377,966	2,814,900	2,805,007
Grants, Subsidies and Contributions				
Operating grants, subsidies and contributions	44%	14,873,930	14,792,504	6,503,854
Non-operating grants, subsidies and contributions	88%	2,429,066	2,024,034	2,147,074
	50%	17,302,996	16,816,538	8,650,929
Rates Levied				
	99%	679,131	565,940	674,328

% - Compares current YTD actuals to the Annual Budget

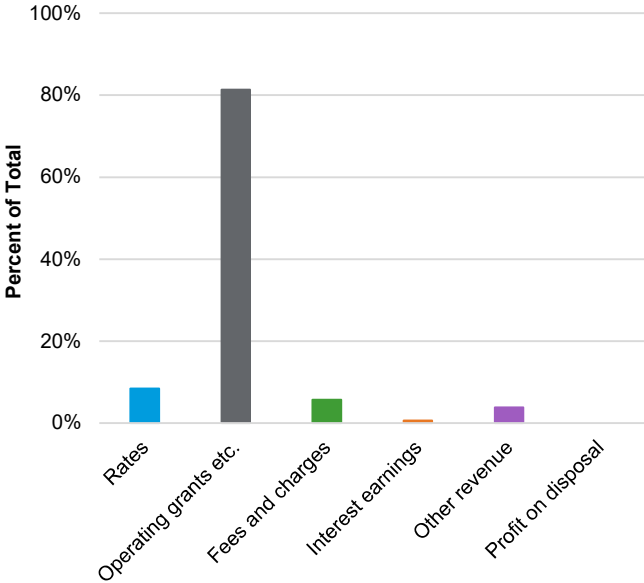
Financial Position

Account	Difference to Prior Year %	Current Year 30 Apr 23 \$	Prior Year 30 Apr 22 \$
Adjusted net current assets	48%	2,024,140	4,204,244
Cash and equivalent - unrestricted	37%	1,615,895	4,423,276
Cash and equivalent - restricted	64%	4,581,435	7,132,246
Receivables - rates	41%	31,588	77,763
Receivables - other	832%	2,164,937	260,126
Payables	282%	2,517,060	891,139

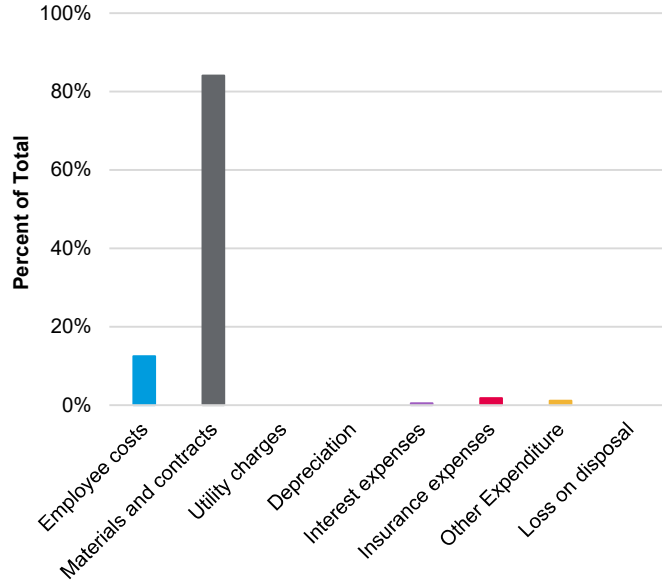
% - Compares current YTD actuals to prior year actuals

SHIRE OF MURCHISON
MONTHLY FINANCIAL REPORT
 For the Period Ending 30 April 2023
SUMMARY GRAPHS

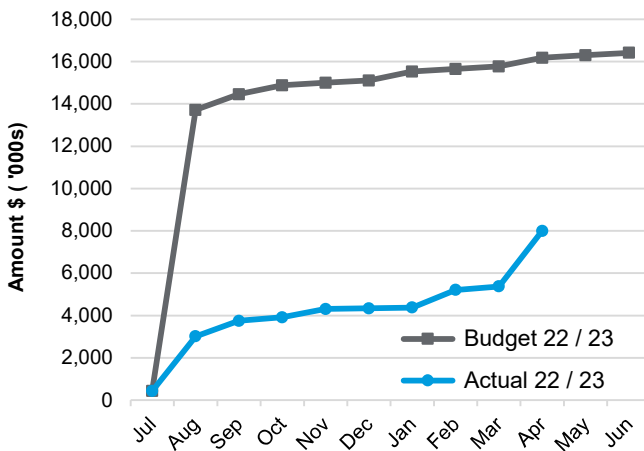
Operating Income



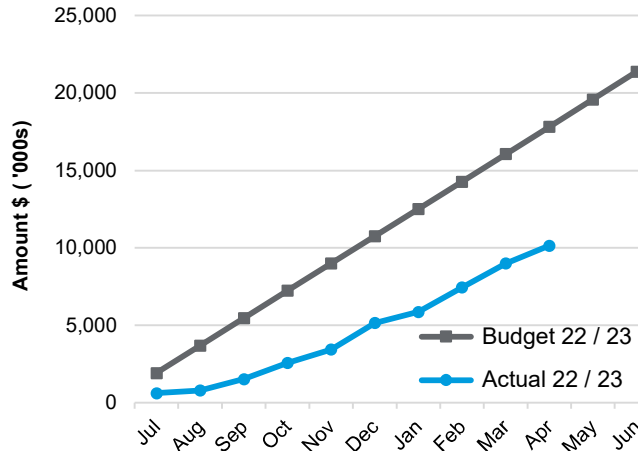
Operating Expenditure



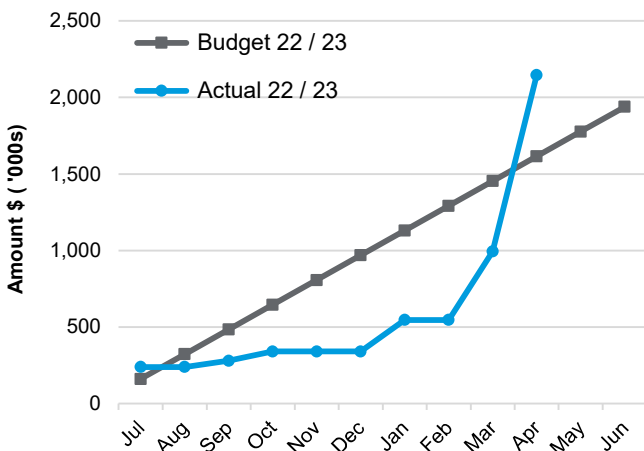
Operating Revenues



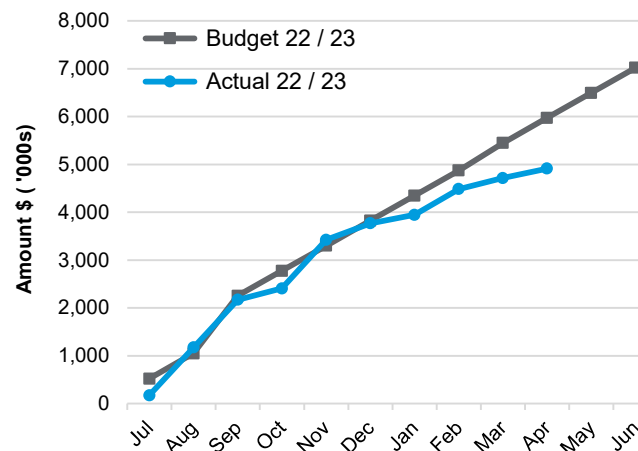
Operating Expenses



Capital Revenues - Investing



Capital Expenses



SHIRE OF MURCHISON
STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023
NATURE OR TYPE

	Note	Annual Budget \$	YTD Budget \$	YTD Actual \$	Var* \$	Var* %	Var
Opening Funding Surplus / (Deficit)	3	1,406,382	1,406,382	1,403,306			
Revenue from Operating Activities							
Rates	10	679,131	565,940	674,328	108,388	19%	▲
Grants, subsidies and contributions	12(a)	14,873,930	14,792,504	6,503,854	(8,288,650)	(56%)	▼
Fees and charges		720,821	600,640	456,164	(144,476)	(24%)	▼
Interest earnings		45,000	37,187	52,715	15,528	42%	▲
Other revenue		456,024	381,566	308,880	(72,686)	(19%)	▼
Profit on disposal of assets	8	-	-	-	-		
		16,774,906	16,377,837	7,995,941			
Expenditure from Operating Activities							
Employee costs		(1,286,969)	(1,065,510)	(1,267,054)	(201,544)	(19%)	▼
Materials and contracts		(16,621,380)	(13,862,190)	(8,526,390)	5,335,800	38%	▲
Depreciation on non-current assets		(3,520,116)	(2,933,310)	-	2,933,310	100%	▲
Interest expenses		(49,024)	(40,840)	(47,830)	(6,990)	(17%)	▼
Insurance expenses		(194,650)	(163,598)	(185,182)	(21,584)	(13%)	▼
Other expenditure		(200,234)	(171,810)	(117,822)	53,988	31%	▲
Loss on disposal of assets	8	-	-	-	-		
		(21,872,373)	(18,237,258)	(10,144,278)			
Excluded Non-cash Operating Activities							
Depreciation and amortisation		3,520,116	2,933,310	-			
Movement in Employee Benefits		(25,700)	-	-			
(Profit) / loss on asset disposal		-	-	-			
Net Amount from Operating Activities		(1,603,051)	1,073,889	(2,148,337)			
Investing Activities							
Grants, subsidies and contributions	12(b)	2,429,066	2,024,034	2,147,074	123,040	6%	
Proceeds from disposal of assets	8	59,000	34,417	-	(34,417)	(100%)	▼
Land and buildings	9(a)	(510,000)	(424,990)	(142,099)	282,891	67%	▲
Plant and equipment	9(c)	(676,938)	(575,770)	(417,498)	158,272	27%	▲
Furniture and equipment	9(b)	(116,909)	(97,400)	(43,052)	54,348	56%	▲
Infrastructure - roads	9(d)	(5,185,544)	(4,321,120)	(4,244,511)	76,609	2%	
Infrastructure - other	9(e)	(828,970)	(690,790)	(65,514)	625,276	91%	
Net Amount from Investing Activities		(4,830,295)	(4,051,619)	(2,765,600)			
Financing Activities							
Proceeds from Long Term Borrowings	11(a)	-	-	-			
Repayment of debentures	11(a)	(200,598)	(200,598)	(200,248)	350	0%	
Transfer from reserves	7	6,269,037	2,683,074	5,781,902	3,098,828	(115%)	
Transfer to reserves	7	(631,268)	(44,043)	(46,879)	(2,836)	(6%)	
Net Amount from Financing Activities		5,437,171	2,438,433	5,534,775			
Closing Funding Surplus / (Deficit)	3	410,207	867,085	2,024,144			

* - Note 2 provides an explanation for the relevant variances shown above.

This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF MURCHISON
STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023
REPORTING PROGRAM

	Note	Annual Budget \$	YTD Budget \$	YTD Actual \$	Var* \$	Var* %
Opening Funding Surplus / (Deficit)	3	1,406,382	1,406,382	1,403,306		
Revenue from Operating Activities						
Governance		69,469	57,890	32,010	(25,880)	(45%)
General purpose funding		1,941,758	1,820,501	1,634,210	(186,291)	(10%)
Law, order and public safety		19,588	16,466	19,845	3,379	21%
Health		-	-	-	-	
Education and welfare		250	200	-	(200)	(100%)
Housing		-	-	19,292	19,292	
Community amenities		486	400	93	(307)	(77%)
Recreation and culture		8,960	7,390	3,899	(3,491)	(47%)
Transport		13,430,975	13,388,850	5,455,630	(7,933,220)	(59%)
Economic services		1,203,421	1,002,810	756,854	(245,956)	(25%)
Other property and services		100,000	83,330	74,109	(9,222)	(11%)
		16,774,907	16,377,837	7,995,942		
Expenditure from Operating Activities						
Governance		(821,786)	(691,050)	(563,670)	127,380	18%
General purpose funding		(27,015)	(22,490)	(32,997)	(10,507)	(47%)
Law, order and public safety		(94,729)	(78,870)	(53,224)	25,649	33%
Health		(51,248)	(42,660)	(39,768)	2,892	7%
Education and welfare		(13,262)	(11,030)	(3,763)	7,267	66%
Housing		(84,330)	(69,760)	(19,292)	50,468	72%
Community amenities		(195,161)	(167,440)	(97,151)	70,289	42%
Recreation and culture		(426,595)	(355,260)	(209,354)	145,906	41%
Transport		(17,651,684)	(14,708,990)	(7,348,962)	7,360,028	50%
Economic services		(2,406,563)	(2,004,960)	(1,647,115)	357,845	18%
Other property and services		(100,000)	(84,748)	(128,985)	(44,237)	(52%)
		(21,872,375)	(18,237,258)	(10,144,278)		
Excluded Non-cash Operating Activities						
Depreciation and amortisation		3,520,116	2,933,310	-		
Movement in Employee Benefits		(25,700)	-	-		
(Profit) / loss on asset disposal	8	-	-	-		
Net Amount from Operating Activities		(1,603,052)	1,073,889	(2,148,336)		
Investing Activities						
Grants, subsidies and contributions	12(b)	2,429,066	2,024,034	2,147,074	123,040	6%
Proceeds from disposal of assets	8	59,000	34,416.67	-	(34,417)	(100%)
Land and buildings	9(a)	(510,000)	(424,990)	(142,099)	282,891	67%
Plant and equipment	9(c)	(676,938)	(575,770)	(417,498)	158,272	27%
Furniture and equipment	9(b)	(116,909)	(97,400)	(43,052)	54,348	56%
Infrastructure - roads	9(d)	(5,185,544)	(4,321,120)	(4,244,511)	76,609	2%
Infrastructure - other	9(e)	(828,970)	(690,790)	(65,514)	625,276	91%
Net Amount from Investing Activities		(4,830,295)	(4,051,619)	(2,765,600)		
Financing Activities						
Proceeds from long term borrowings	11(a)	-	-	-	-	
Repayment of debentures	11(a)	(200,598)	(200,598)	(200,248)	350	0%
Transfer from reserves	7	6,269,037	2,683,074	5,781,902	3,098,828	115%
Transfer to reserves	7	(631,268)	(44,043)	(46,879)	(2,836)	(6%)
Net Amount from Financing Activities		5,437,171	2,438,433	5,534,775		
Closing Funding Surplus / (Deficit)	3	410,205	867,085	2,024,144		

* - Note 2 provides an explanation for the relevant variances shown above.

This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF MURCHISON
 STATEMENT OF CAPITAL ACQUISITIONS AND FUNDING
 For the Period Ending 30 April 2023
CAPITAL ACQUISITIONS AND FUNDING

Asset Group	Note	Annual Budget \$	YTD Actual Total \$
Land and buildings	9(a)	510,000	142,099
Plant and equipment	9(c)	676,938	417,498
Furniture and equipment	9(b)	116,909	43,052
Infrastructure - roads	9(d)	5,185,544	4,244,511
Infrastructure - other	9(e)	828,970	65,514
Total Capital Expenditure		7,318,361	4,912,675
Capital Acquisitions Funded by:			
Capital grants and contributions		2,429,066	2,147,074
Borrowings		-	-
Other (disposals and c/fwd)		59,000	-
Council contribution - from reserves		2,985,814	2,481,814
Council contribution - operations		1,844,481	283,787
Total Capital Acquisitions Funding		7,318,361	4,912,675

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996 Regulation 34*.

The material variance adopted by the Shire of Murchison for the 2022/23 year is \$10,000 or 10%, whichever is greater. Items considered to be of material variance are disclosed in Note 2.

The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation. The preparation also requires management to make judgements, estimates and assumptions which effect the application of policies and the reported amounts in the statements and notes. These estimated figures are based on historical experience or other factors believed to be reasonable under the circumstances. Therefore, the actual results may differ from these reported amounts.

Actual and Budget comparatives are presented in year to date format unless otherwise stated. The Adopted Budget is used in the report until superseded by the Budget Review.

Preparation

Prepared by: Bertus Lochner
 Reviewed by: Travis Bate
 Date prepared: 18 May 23

(a) Basis of Preparation

The following financial statements are special purpose financial statements that have been prepared in accordance with the Australian Accounting Standards, Authoritative Interpretations, the *Local Government Act 1995*, and regulations, within the context in which they relate to local governments and not-for-profit entities.

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996 Regulation 34*.

With the exception of the cash flow statement and rate setting information, the following report has been prepared on an accrual basis with balances measured at historical cost unless subject to fair value adjustments. Items subject to fair value adjustments include certain non-current assets, financial assets, and financial liabilities. Items such as assets, liabilities, equity, income and expenses have been recognised in accordance with the definitions and recognition criteria set out in the Framework for the Preparation and Presentation of Financial Statements.

These financial statements comply with, and supersede, the Australian Accounting Standards with the *Local Government (Financial Management) Regulations 1996* where applicable. Further information is provided in Note 1(i).

The functional and presentation currency of the report is Australian dollars.

(b) The Local Government Reporting Entity

The Australian Accounting Standards define local government as a reporting entity which can be a single entity or a group comprising a parent and all its subsidiaries. All funds controlled by the Shire in order to provide its services have formed part of the following report. Transactions and balances related to these controlled funds, such as transfers to and from reserves, were eliminated during the preparation of the report.

Funds held in Trust, which are controlled but not owned by the Shire, do not form part of the financial statements. Further information on the Shire funds in Trust are provided in Note 5.

(c) Rounding of Amounts

The Shire is an entity to which the *Local Government (Financial Management) Regulations 1996* applies and, accordingly amounts in the financial report have been rounded to the dollar except for amounts shown as a rate in the dollar. Where total assets exceed \$10,000,000 in the prior audited annual financial report, the amounts may be rounded to the nearest \$1,000.

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST where applicable.

(e) Cash and Cash Equivalents

Cash and cash equivalents normally include cash on hand, bonds and deposits, overdrafts, excess rates, unspent grant funds, on call deposits and term deposits with maturities equal to or less than three months. Cash and cash equivalents are typically characterised as highly liquid investments with little risk of experiencing material changes in value. Further information is provided in Note 1(f).

(f) Financial Instruments

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers but also incorporate other types of contractual monetary assets.

After initial recognition these are measured at amortised cost using the effective interest method, less provision for impairment. Any change in their value is recognised in the statement of comprehensive income.

In some circumstances, the Shire renegotiates repayment terms with customers which may lead to changes in the timing of the payments, the Shire does not necessarily consider the balance to be impaired, however assessment is made on a case-by-case basis.

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)
(f) Financial Instruments (Continued)

Impairment of Financial Assets

At the end of the annual reporting period the Shire assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial assets original effective interest rate.

Impairment of loans and receivables are reduced through the use of an allowance account, all other impairment losses on financial assets at amortised cost are taken directly to the asset. Subsequent recoveries of amounts previously written off are credited against other expenses in the statement of comprehensive income.

(g) Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs related to completion and its sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(h) Fixed Assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluations at the next anniversary date in accordance with the mandatory measurement framework.

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)
(h) Fixed Assets (Continued)

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, are treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with *Local Government (Financial Management) Regulation 17A(2)(iv)* is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

(i) Depreciation of Non-current Assets

Fixed assets, excluding freehold land, are depreciated on a straight-line basis over the asset's useful life to the Shire, commencing when the asset is ready for use. The estimated useful lives used for each class of depreciable asset are shown below in years:

Asset Class	Useful life
Buildings & Improvements	7 to 90 years
Furniture and equipment	3 to 25 years
Plant and equipment	5 to 20 years
Sealed roads and streets formation	not depreciated
pavement	12 years
seal	10 years
- bituminous seals	20 years
- asphalt surfaces	25 years
Gravel roads formation	not depreciated
pavement	45 years
Footpaths	10 years
Culverts	60 years
Signs	20 years
Stock Grids	80 years
Floodways	21 years
Water supply piping and drainage systems	75 years
Bridges	80 years

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

Land Under Local Government Control

Regulation 16 in the *Local Government (Financial Management) Regulations 1996* prohibits certain assets to be included in the financial report of a local government and require other assets to be included. The regulation therefore supersedes the reporting requirements of AASB 1051 *Land Under Roads (p.15)* and AASB 116 *Property, Plant and*

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(j) Trade and Other Payables

Trade and other payables are unpaid current liabilities owed for goods and services provided to the Shire prior to the end of the financial year. The amounts are unsecured and are normally paid within 30 days of recognition.

(k) Employee Benefits

Provision is made for the Shire's liability for employee benefits arising from services rendered by employees to the end of the annual reporting period. Employee benefits that are expected to be wholly settled within one year are measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on 10 year Australia Government Bonds. Changes in the measurement of the liability are recognised in the statement of comprehensive income.

(l) Interest-bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. Subsequent measurement is at amortised cost using the effective interest method. The annual government guarantee fee is expensed in the year incurred.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing Costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset. All other borrowing costs are recognised as an expense in the period in which they are incurred.

(m) Provisions

Provisions are recognised when: The Shire has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one of item included in the same class of obligations may be small.

(n) Contract Liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

(o) Current and Non-current Classification

The report classifies current and non-current balances as defined by the *Local Government (Financial Management) Regulations 1996*, *AASB 101 Presentation of Financial Statements*, or by another applicable regulation or interpretation.

(p) Nature or Type Classifications

Rates

All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

Operating Grants, Subsidies and Contributions

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(p) Nature or Type Classifications (Continued)

Non-operating Grants, Subsidies and Contributions

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

Profit on Asset Disposal

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

Fees and Charges

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Service Charges

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Excluding rubbish removal charges, interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Interest Earnings

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Other Revenue / Income

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

Employee Costs

All costs associated with the employment of a person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

Materials and Contracts

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

Utilities (Gas, Electricity, Water, etc.)

Expenditures made to the respective agencies for the provision of power, gas, water and communication expenses. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

Insurance

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

Loss on Asset Disposal

Loss on the disposal of fixed assets.

Depreciation on Non-current Assets

Depreciation expense raised on all classes of assets.

Interest Expenses

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

Other Expenditure

Statutory fees, taxes, provision for bad debts, member's fees or State taxes, donations and subsidies made to community groups.

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)
(q) Program Classifications (Function / Activity)

Council operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE

Administration and operation of facilities and services to members of Council. Other costs that relate to the task of assisting elected members and electors on matters which do not concern specific Council services.

GENERAL PURPOSE FUNDING

Rates, general purpose government grants and interest revenue.

LAW, ORDER AND PUBLIC SAFETY

Supervision of various by-laws, fire prevention and animal control.

HEALTH

Monitor health control standards within the community, provide support and assistance with airstrips to enable all residents access to the Royal Flying Doctor for regular and emergency health services.

EDUCATION AND WELFARE

Support of education facilities within the Shire and of any external resources necessary to assist with education programmes for all residents.

HOUSING

Provision and maintenance of staff housing.

COMMUNITY AMENITIES

Maintain a refuse site for the settlement.

RECREATION AND CULTURE

Provide a library and museum and operation there of. Maintain recreation centre, sports field, parks, gardens and other recreational facilities.

TRANSPORT

Construction and maintenance of roads, drainage works and traffic signs. Maintenance of the settlement airstrip.

ECONOMIC SERVICES

Building control, provision of power and water supplies. Supply and maintenance of television re-broadcasting installation. Provision of radio communication. Maintenance of caravan park. Vermin control and area promotion.

OTHER PROPERTY AND SERVICES

Private works operations, plant repairs and operation costs.

SHIRE OF MURCHISON

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(r) Revenue Recognition Policy

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(r) Revenue Recognition Policy (Continued)

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Sale of stock	Roadhouse fuel & kiosk sales.	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council policy & annual fees and charges review, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

2. EXPLANATION OF MATERIAL VARIANCES

Variances which have exceeded the thresholds are listed below by Program. Significant variances within the Program are listed underneath it by Nature or Type.

The material variance adopted by Council for the 2022/23 year is \$10,000 and 10%.

Nature or Type Operating Revenues	Var \$	Var %	Var	Timing / Permanent	Explanation of Variance
Operating Grants, Subsidies and Contributions	(8,288,650)	(56%)	▼	Timing	Relates mainly to budget on flood damage, timing issue only. Refer note 12 for more detail.
Rates	108,388	19%	▲	Timing	Timing issue of budget profile only.
Fees and Charges	(144,476)	(24%)	▼	Timing	Budget adjusted for roadhouse fuel sales, expect increase towards June to move inline with budget
Interest Earnings	15,528	42%	▲	Timing	Interest earnings on term deposit with reinvestment in Feb.
Other Revenue	(72,686)	(19%)	▼	Timing	Budget adjusted for roadhouse shop sales, expect increase towards June to move inline with budget

Operating Expense

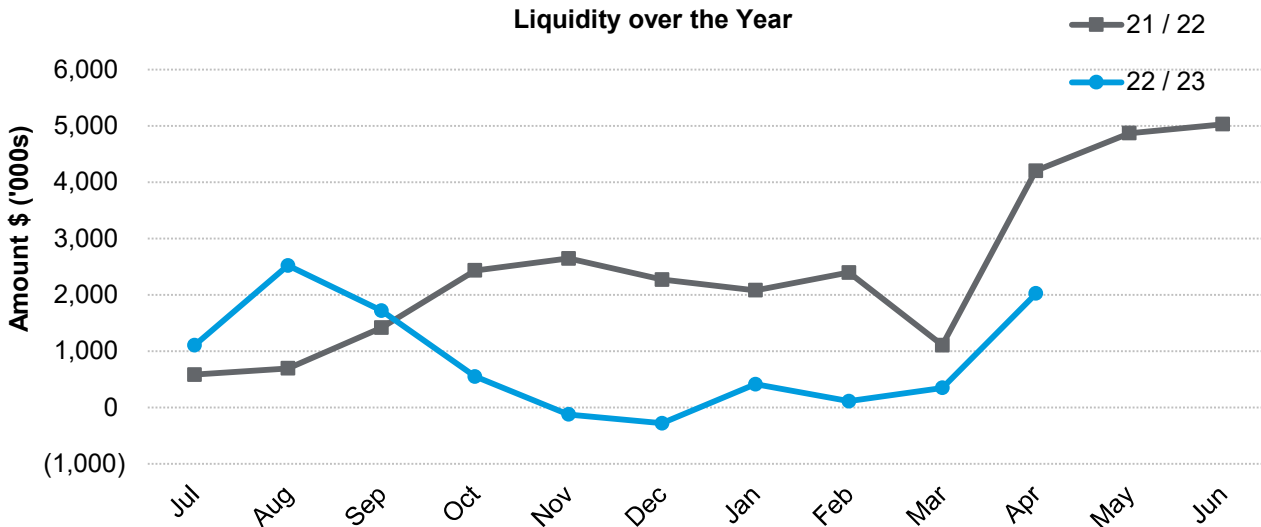
Employee Costs	(201,544)	(19%)	▼	Timing	Vacancies at beginning of financial year, normalising towards end of financial year
Materials and contracts	5,335,800	38%	▲	Timing	Primarily related to timing of Flood Damage works.
Depreciation on Non-current Assets	2,933,310	100%	▲	Timing	Depreciation to be affected once 2022 audit finalised.
Insurance Expenses	(21,584)	(13%)	▼	Timing	Insurance costed for the year, to normalise towards year end
Other expenditure	53,988	31%	▲	Timing	Cost likely to normalise towards year end include \$11k for rates write off and \$20k for donations for protection of environment

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

3. NET CURRENT FUNDING POSITION

	Note	Current Month 30 Apr 23 \$	Prior Year Closing 30 Jun 22 \$	This Time Last Year 30 Apr 22 \$
Current Assets				
Cash unrestricted	4	1,615,895	2,216,196	4,423,276
Cash restricted	4	4,581,435	10,316,451	7,132,246
Receivables - rates	6(a)	31,588	78,537	77,763
Receivables - sundry	6(b)	2,164,937	1,517	260,126
Receivables - other		274,814	63,603	34,435
Provision for doubtful debts		(16,493)	(16,493)	(22,417)
Contract assets		182,020	182,020	-
Inventories		186,916	139,174	321,607
Total Current Assets		9,021,112	12,981,005	12,227,036
Current Liabilities				
Payables - sundry		(1,235,204)	(354,816)	(135,795)
Payables - other		(185,920)	(101,367)	(214,293)
Rates received in advance				
Accrued salaries and wages		(41,429)		
Accrued expenses				
Accrued interest on loans		(6,492)		
Pensioner Rebates				
Deposits and bonds		(576,757)	(423,880)	(423,458)
Contract liabilities		(377,174)	(377,174)	(117,000)
Loan liabilities	11(a)	(94,083)	(193,898)	(593)
Total Payables		(2,517,060)	(1,451,136)	(891,139)
Provisions		(183,760)	(187,775)	(134,483)
Total Current Liabilities		(2,700,820)	(1,638,911)	(1,025,622)
Less: cash reserves	7	(4,581,435)	(10,316,451)	(7,132,246)
Less: movement in provisions (non current)		183,760	183,764	134,483
Add: Disposal of Asses TBA		7,439		
Add: loan principal (current)		94,083	193,898	593
Net Funding Position - Surplus / (Deficit)		2,024,140	1,403,306	4,204,244

Liquidity over the Year



SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

4. CASH AND FINANCIAL ASSETS

	Unrestricted	Restricted	Total	Institution	Interest	Maturity
	\$	\$	\$		Rate	Date
Cash					%	
Murchison Community Fund	352,521		352,521	Westpac	Variable	N/A
Municipal	1,032,335		1,032,335	Westpac	Variable	N/A
Cash On Hand	500		500	Cash on hand	Nil	N/A
Muni Short Term Investment	153,534		153,534	Westpac	Variable	N/A
Roadhouse	69,599		69,599	Westpac	Variable	N/A
CSIRO	7,407		7,407	Westpac	Variable	N/A
Reserve Funds		4,581,435	4,581,435	Westpac	Variable	N/A
Total Cash and Financial Assets	1,615,895	4,581,435	6,197,330			

5. TRUST FUND

There are no funds held at balance date over which the Shire has no control

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

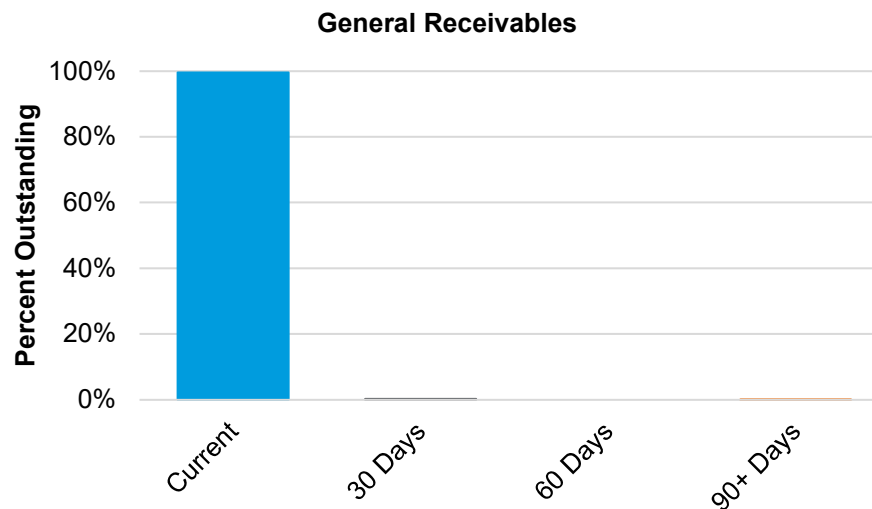
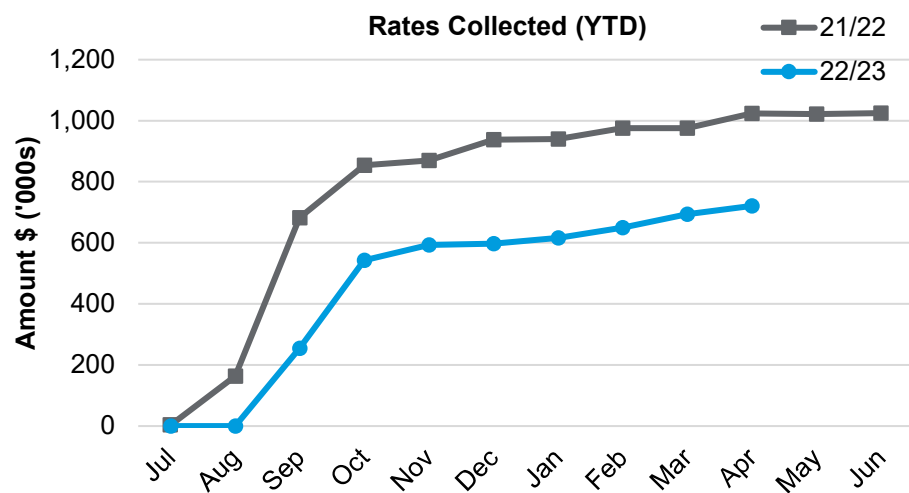
6. RECEIVABLES

(a) Rates Receivable

	30 Apr 23
	\$
Rates receivables	31,588
Total Rates Receivable Outstanding	31,588
Closing balances - prior year	78,537
Rates levied this year	674,328
Closing balances - current month	(31,588)
Total Rates Collected to Date	721,277

(b) General Receivables

	30 Apr 23
	\$
Current	2,157,374
30 Days	5,000
60 Days	-
90+ Days	2,563
Total General Receivables Outstanding	2,164,937



Comments / Notes

Rubbish fees included in YTD graph

Comments / Notes

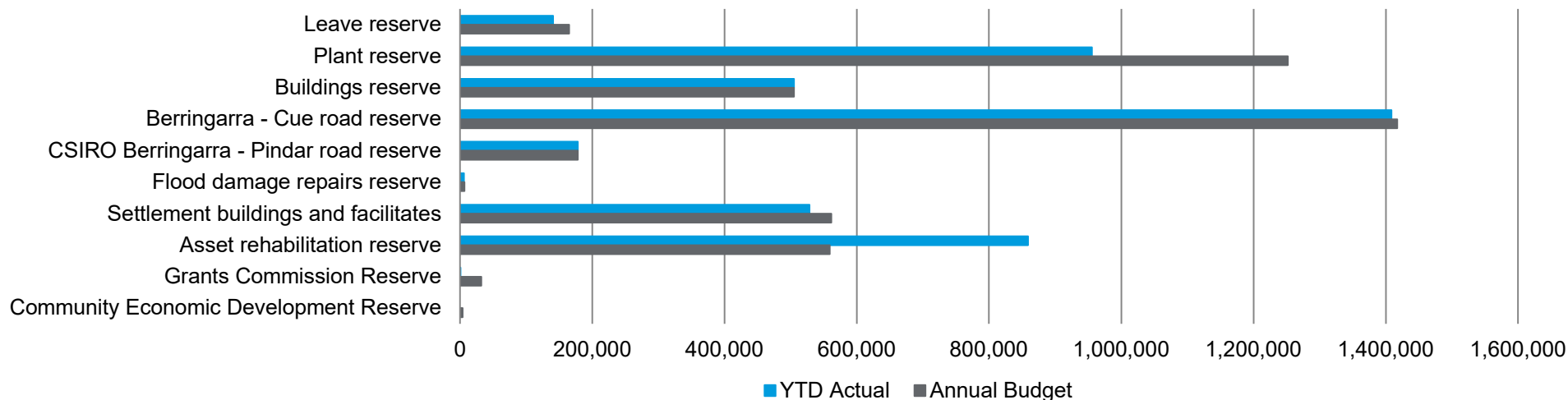
Amounts shown above include GST (where applicable)

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

7. CASH BACKED RESERVES

Reserve Name	Annual Budget				YTD Actual			
	Balance 01 Jul 22 \$	Transfers from \$	Transfer to \$	Balance 30 Jun 23 \$	Balance 01 Jul 22 \$	Transfers from \$	Transfer to \$	Balance 30 Apr 23 \$
Leave reserve	139,147	-	25,700	164,847	139,148	-	1,436	140,584
Plant reserve	1,372,758	(621,000)	500,000	1,251,758	1,372,758	(417,000)	-	955,758
Buildings reserve	499,636	-	5,325	504,961	499,636	-	5,154	504,790
Berringarra - Cue road reserve	3,457,923	(2,064,814)	24,000	1,417,109	3,457,924	(2,064,814)	15,610	1,408,720
CSIRO Berringarra - Pindar road reser	176,024	-	1,875	177,899	176,024	-	1,815	177,839
Flood damage repairs reserve	105,969	(100,000)	500	6,469	105,969	(100,000)	-	5,969
Settlement buildings and facilitates	522,857	-	38,246	561,103	522,857	-	5,396	528,253
Asset rehabilitation reserve	858,912	(300,000)	-	558,912	858,912	-	-	858,912
Grants Commission Reserve	3,183,223	(3,183,223)	31,992	31,992	3,183,223	(3,200,088)	17,468	603
Community Economic Development R	-	-	3,630	3,630	-	-	-	-
Total Cash Backed Reserves	10,316,449	(6,269,037)	631,268	4,678,680	10,316,451	(5,781,902)	46,879	4,581,428

Annual Budget v YTD Actual



SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

8. DISPOSAL OF ASSETS

Annual Budget

	WDV	Proceeds	Profit	(Loss)
	\$	\$	\$	\$
Transport				
Plant and Equipment				
P024 Water Tanker Trailer	24,000	24,000	-	-
P15006 Truck - Isuzu NPR 65/45	10,000	10,000	-	-
P16063 2016 Toyota Prado	25,000	25,000	-	-
Total Disposal of Assets	59,000	59,000	-	-
Total Profit or (Loss)				-

YTD Actual

	WDV	Proceeds	Profit	(Loss)
	\$	\$	\$	\$
Other Property & Services				
Motor Vehicle				
	-	-	-	-
				-
				-
				-
Total Disposal of Assets	-	-	-	-
Total Profit or (Loss)				-

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

9. CAPITAL ACQUISITIONS

(a) Land and Buildings

Funding Source	Annual Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	% Complete
Community Amenities					
Container Deposit Shed	10,000	8,330	-	8,330	0%
Economic Services					
F Capex - New Caravan Park Ablution Block	350,000	291,660	-	291,660	0%
Housing					
Capex - Renovation 6 Kurara Way	150,000	125,000	142,099	(17,099)	95%
Total Land and Buildings	510,000	424,990	142,099	282,891	

(b) Furniture & Equipment

Funding Source	Annual Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	% Complete
Governance					
Council Chambers Communications Gear/Tables	15,000	12,500	327	12,173	2%
Server Replacement	32,000	26,660	30,025	(3,365)	94%
Housing					
Staff Housing Furniture & Equipment	2,909	2,420	10,101	(7,681)	100%
Economic Services					
Cap Ex Point Of Sale System Roadhouse	22,000	18,330	-	18,330	0%
Capex - Washing Machines	15,000	12,500	-	12,500	0%
Roadhouse Appliances	20,000	16,660	2,599	14,061	13%
Roadhouse Furniture	10,000	8,330	-	8,330	0%
Total Furniture & Equipment	116,909	97,400	43,052	54,348	

(c) Plant and Equipment

Funding Source	Annual Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	% Complete
Law, Order and Public Safety					
Slip on Fire Units	-	-	65,800	(65,800)	100%
Transport					
Road Plant Purchases	552,496	460,410	297,256	163,154	54%
Post Hole Digger & Trailer	49,741	41,450	49,741	(8,291)	100%
Depot Plant & Equipment	4,701	3,910	4,701	(791)	100%
Governance					
Administration Vehicles Purchases	70,000	70,000	-	70,000	0%
Total Plant and Equipment	676,938	575,770	417,498	158,272	

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

9. CAPITAL ACQUISITIONS (Continued)

(d) Infrastructure - Roads	Funding Source	Annual Budget	YTD Budget	YTD Actual	YTD Variance	% Complete
		\$	\$	\$	\$	
Transport						
Tourism Information Bays & Signage		30,000	25,000	-	25,000	0%
Cap Ex - Berringara-Cue Road - Upgrade Floodways		324,565	270,460	463,805	(193,345)	
Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Capex Grids General		770,268	641,870	770,268	(128,398)	100%
Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various s		85,000	70,830	105,383	(34,553)	124%
Beri-Pindar Rd Wreath Flowers Works		523,233	436,000	127,616	308,384	24%
Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodways		202,455	168,690	204,873	(36,183)	101%
Carn-Mul Rd 82.62 - 83.54 & 86.90 - 88.05 Resheet incl Flo		368,323	306,920	146,701	160,219	40%
General Road Sealing Works		250,000	208,330	-	208,330	0%
SKA Route General Construction Works		769,733	641,410	769,733	(128,323)	
SKA Route Gravel Stockpiling Works		-	-	46,266	(46,266)	
SKA Route Twin Peaks-Woollen Rd Proj No 1		80,000	66,660	-	66,660	
Capex - Beringarra-Cue Rd - Convert To Gravel		250,000	208,330	-	208,330	
		1,531,969	1,276,620	1,609,867	(333,247)	105%
		5,185,544	4,321,120	4,244,511	76,609	
Total Infrastructure - Roads		5,185,544	4,321,120	4,244,511	76,609	
(e) Infrastructure - Other	Funding Source	Annual Budget	YTD Budget	YTD Actual	YTD Variance	% Complete
		\$	\$	\$	\$	
Recreation & Culture						
Sports Club Access Upgrade		15,000	12,500	-	12,500	0%
Economic Services						
Roadhouse & C/V Park Precinct Works		20,000	16,660	-	16,660	0%
Capex - Provision of Solar Power		-	-	-	-	0%
Improvements To drinking Water reticulation		750,000	625,000	19,284	605,716	3%
Community Amenities						
Cap-Ex - New Rubbish Tip		30,970	25,800	30,970	(5,170)	100%
Cap Ex - Niche Wall For Settlement Cemetery		13,000	10,830	15,260	(4,430)	117%
		828,970	690,790	65,514	625,276	
Total Infrastructure - Other		828,970	690,790	65,514	625,276	
Total Capital Expenditure		7,318,361	6,110,070	4,912,675	1,197,395	

SHIRE OF MURCHISON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ending 30 April 2023

10. RATING INFORMATION

	Rateable Value \$	Rate in \$	Number of Properties #	Annual Budget Revenue \$	Rate Revenue \$	Interim Rates \$	Back Rates \$	YTD Actual Revenue \$
General Rates								
UV Pastoral	1,232,909	0.032950	22	59,952	59,956	-	-	59,956
UV Mining	1,624,078	0.279400	12	398,748	398,744	1,798	-	400,542
UV Prospecting and exploration	1,486,430	0.080150	55	194,031	141,304	11,883	34,243	187,430
Total General Rates				652,731	600,004	13,681	34,243	647,928
Minimum Rates								
UV Pastoral		800	6	4,800	4,800	-	-	4,800
UV Mining		800	0	-	-	-	-	-
UV Prospecting and exploration		800	27	21,600	21,600	-	-	21,600
Total Minimum Rates				26,400	26,400	-	-	26,400
Total General and Minimum Rates				679,131	626,404	13,681	34,243	674,328
Other Rate Revenue								
Facilities fees (Ex Gratia)								-
Total Rate Revenue				679,131				674,328

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

11. INFORMATION ON BORROWINGS

(a) Debenture Repayments

(i) Loan 1 Purchase of Road Plant

	Annual Budget \$	YTD Budget \$	YTD Actual \$
Transport			
Opening balance	15,000	15,000	14,650
Principal payment	(15,000)	(15,000)	(14,650)
Principal Outstanding	-	-	(0)
Interest payment	(490)	-	-
Guarantee fee	-	-	-
Total Principal, Interest and Fees Paid	(15,490)	(15,000)	(14,650)

(ii) Loan 2 Roadworks in 2020-21

	Annual Budget \$	YTD Budget \$	YTD Actual \$
Transport			
Opening balance	1,908,469	1,908,469	1,908,469
Principal payment	(185,598)	(185,598)	(185,598)
Principal Outstanding	1,722,871	1,722,871	1,722,871
Interest payment	(34,305)	(34,305)	(34,305)
Service fee	-	-	-
Total Principal, Interest and Fees Paid	(219,903)	(219,903)	(219,903)

(iii) Loan 3 MicroGrid Power

	Annual Budget \$	YTD Budget \$	YTD Actual \$
Economic Services			
Opening balance	-	-	-
New Loans	-	-	-
Principal payment	-	-	-
Principal Outstanding	-	-	-
Interest payment	-	-	-
Service fee	-	-	-
Total Principal, Interest and Fees Paid	-	-	-

Total Principal Outstanding	1,722,871	1,722,871	1,722,871
Total Principal Repayments	(200,598)	(200,598)	(200,248)

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

12. GRANTS, SUBSIDIES AND CONTRIBUTIONS

(a) Operating Grants, Subsidies and Contributions

Program / Details	Grant Provider	Annual Budget \$	YTD Budget \$	YTD Actual \$
General Purpose Funding				
F.A.G Grant - General	WALGGC	998,722	998,720	749,042
F.A.G Grant - Roads	WALGGC	217,085	217,084	157,880
Law, Order and Public Safety				
DFES Operating Grant	DFES	18,431	15,350	18,838
Education and Welfare				
Education & Welfare Revenue		250	200	-
Community Amenities				
Transport				
MRWA Direct	MRWA	251,732	209,770	251,732
WANDRRA Flood Damage	MRWA	13,179,220	13,178,320	5,202,892
Economic Services				
Tour Area Prom Revenue		88,490	73,070	49,693
Tour Area Prom Revenue		20,000	16,660	-
Other Property & Services				
Diesel Fuel Rebate		100,000	83,330	73,778
Total Operating Grants, Subsidies and Contributions		14,873,930	14,792,504	6,503,854

(b) Non-operating Grants, Subsidies and Contributions

Transport				
MRWA Specific	MRWA	480,000	400,000	372,000
Roads to Recovery		565,000	470,830	386,581
MRWA Black Spot		101,360	84,460	101,360
LRCIP		910,206	758,500	134,041
MRWA - SKA Roads	MRWA	363,000	302,500	1,153,092
Mining Related Road Contributions		7,500	6,250	-
Law, Order and Public Safety				
Fire Prevention Grant		2,000	1,494	-
Total Non-Operating Grants, Subsidies and Contributions		2,429,066	2,024,034	2,147,074
Total Grants, Subsidies and Contributions		17,302,996	16,816,538	8,650,929

Check				
Operating		14,873,930	14,792,504	6,503,854
Variance		-	-	-
Non-operating		2,429,066	2,024,034	2,147,074
Variance		-	-	-

SHIRE OF MURCHISON
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 For the Period Ending 30 April 2023

13. BUDGET AMENDMENTS

GL Code	Job Code	Description	Council Resolution	Increase in Cash	Decrease in Cash
03100	03100	ABC Expenses - Rate Revenue	Budget Review	150	
03103	03103	General Rates Levied	Budget Review	55,212	
03205	03205	Other General Purpose Funding	Budget Review	145	
03210	03210	Transfer to Grants Commission Reserve	Budget Review		(31,992)
04100	04100	Members Travelling Expenses	Budget Review		(3,819)
04101	04101	Members Conference Expenses	Budget Review		(4,295)
04104	04104	Members - Refresh & Receptions	Budget Review		(273)
04105	04105	Members - Insurance	Budget Review		(54)
04110	04110	Civic Receptions	Budget Review		(594)
04113	04113	ABC Expenses - Members	Budget Review	5,476	
04200	04200	ABC Expenses - Other Governance	Budget Review	11,730	
04203	04203	Other General Governance	Budget Review	11,500	
05100	05100	ABC Expenses - Fire Prevention	Budget Review	208	
05101	05101	Insurance - Fire Prevention	Budget Review		(1,342)
05102	05102	Income Relating to Fire Prevention	Budget Review	9,631	
05102	05102	Income Relating to Fire Prevention	Budget Review	907	
05105	05105	Fire Prevention Vehicle Expenses	Budget Review		(2,221)
05106	05106	Equip. & Cons - Fire Prevention	Budget Review	1,504	
05107	FIREO	Fire Expenses - Other	Budget Review		(1,500)
05107	FIREO	Fire Expenses - Other	Budget Review		(2,862)
05310	05310	ABC Expenses - O.L.O. & P.S.	Budget Review	138	
07404	07404	Analytical Expenses	Budget Review		(220)
07406	07406	ABC Expenses - Prev. Services	Budget Review	138	
07503	07503	ABC Expenses - Pest Control	Budget Review	138	
07700	07700	Medical Centre Expenses	Budget Review		(350)
07701	07701	Donation RFDS	Budget Review		(9,000)
07702	07702	Maintain Patient Transfer Vehicle	Budget Review		(1,336)
07705	07705	ABC Expenses - Other Health	Budget Review	311	
08002	08002	ABC Expenses - Education & Welfare	Budget Review	138	
08003	08003	Education Support	Budget Review		(3,575)
09101	M2OFF	Maintenance 2 Office Road (Ceo)	Budget Review	425	
09101	M2OFF	Maintenance 2 Office Road (Ceo)	Budget Review		(179)
09102	M4AKU	Maintenance 4A Kurara Way	Budget Review		(69)
09102	M4AKU	Maintenance 4A Kurara Way	Budget Review	58	
09103	M4BKU	Maintenance 4B Kurara Way	Budget Review		(42)
09104	M6KU	Maintenance 6 Kurara Way	Budget Review		(69)
09105	M8KU	Maintenance 8 Kurara Way	Budget Review		(74)
09106	M10AKU	Maintenance 10A Kurara Way	Budget Review	300	
09106	M10AKU	Maintenance 10A Kurara Way	Budget Review		(280)
09106	M10AKU	Maintenance 10A Kurara Way	Budget Review		(42)
09107	M10BKU	Maintenance 10B Kurara Way	Budget Review		(42)
09108	M12AKU	Maintenance 12A Kurara Way	Budget Review		(885)
09108	M12AKU	Maintenance 12A Kurara Way	Budget Review		(50)
09109	M12BKU	Maintenance 12B Kurara Way	Budget Review		(50)
09110	M14MUL	Maintenance 14 Mulga Cres	Budget Review		(656)
09110	M14MUL	Maintenance 14 Mulga Cres	Budget Review		(121)
09111	M16MUL	Maintenance 16 Mulga Cres	Budget Review		(46)
09113	09113	Staff Housing Costs Reallocated	Budget Review	3,014	
09117	M8MUL	Maintenance 8 Mulga Cres	Budget Review		(803)
09118	M10MUL	Maintenance 10 Mulga Cres	Budget Review		(391)
09133	09133	Staff Housing Furniture & Equipment	Budget Review		(2,909)
09134	RN6KU	Capex - Renovation 6 Kurara Way	Budget Review		(35,000)
09151	09151	Transfer to Reserves - Buildings	Budget Review		(2,625)
10100	MSANH	Expenses Relating To Sanitation - Household Refuse	Budget Review		(1,298)
10100	MSANH	Household Refuse Removal	Budget Review		(29)
10100	MSANH	Expenses Relating To Sanitation - Household Refuse	Budget Review		(1,758)
10100	MSANH	Expenses Relating To Sanitation - Household Refuse	Budget Review		(16)
10103	MTIP	Tip Maintenance	Budget Review		(11)
10104	C14703	Cap-Ex - New Rubbish Tip	Budget Review	19,030	
10105	10105	ABC Expenses - H'seohold Refuse	Budget Review	138	
10300	SEWER	Expenses Relating To Sewerage	Budget Review		(815)
10300	SEWER	Expenses Relating To Sewerage	Budget Review		(1,707)
10300	SEWER	Expenses Relating To Sewerage	Budget Review		(845)
10300	SEWER	Expenses Relating To Sewerage	Budget Review		(1,177)
10303	10303	ABC Expenses - Sewerage	Budget Review	138	
10500	MOSQ	Mosquito Control	Budget Review		(426)
10500	MOSQ	Mosquito Control	Budget Review		(2,580)
10500	MOSQ	Mosquito Control	Budget Review		(641)
10503	10503	ABC Exp. - Protection of Env.	Budget Review	279	
10604	10604	ABC Exp - Town Plng & Reg. Dev.	Budget Review	123	
10701	10701	Other Community Amenities Inc	Budget Review	186	
10704	MPTOIL	Maintenance - Public Conveniences (Near Roadhouse)	Budget Review		(2,546)
10704	MPTOIL	Maintenance - Public Conveniences (Near Roadhouse)	Budget Review		(181)
10704	MPTOIL	Maintenance - Public Conveniences (Near Roadhouse)	Budget Review		(1,901)
10704	MPTOIL	Maintenance - Public Conveniences (Near Roadhouse)	Budget Review		(18)

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		(4)
10705	MCEMET Maintenance - Cemetery	Budget Review
10709	10709 ABC Expenses - O.C.A.	Budget Review 141
10770	C14713 Cap Ex - Niche Wall For Settlement Cemetery	Budget Review 17,000
11300	11300 ABC Expenses - Other Rec. & Sport	Budget Review 224
11304	MPARKS Maintenance - Parks And Reserves	Budget Review 14,615
11304	MPARKS Maintenance - Parks And Reserves	Budget Review (181)
11304	MPARKS Maintenance - Parks And Reserves	Budget Review 6,759
11304	MPARKS Maintenance - Parks And Reserves	Budget Review (4,378)
11304	MPARKS Parks & Reserves Mtce	Budget Review (446)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (3,428)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (839)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (6,500)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (862)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (2,666)
11305	MSPORT Maintenance - Murchison Sports Club	Budget Review (11)
11306	MPOLOC Maintenance - Polocrosse Fields	Budget Review (700)
11306	MPOLOC Maintenance - Polocrosse Fields	Budget Review (362)
11306	MPOLOC Maintenance - Polocrosse Fields	Budget Review (1,763)
11307	MSTOIL Maintenance - Two Sports Toilet Blocks (Near Clubrooms And Betwee	Budget Review (590)
11307	MSTOIL Maintenance - Two Sports Toilet Blocks (Near Clubrooms And Betwee	Budget Review (449)
11307	MSTOIL Maintenance - Two Sports Toilet Blocks (Near Clubrooms And Betwee	Budget Review (81)
11307	MSTOIL Maintenance - Two Sports Toilet Blocks (Near Clubrooms And Betwee	Budget Review (1)
11400	11400 Television Rebroadcasting	Budget Review 19,000
11400	11400 Television Rebroadcasting	Budget Review (18,436)
11404	11404 ABC Exp - TV Rebroadcasting	Budget Review 138
11500	11500 Library Costs	Budget Review (107)
11500	11500 Library Costs	Budget Review (674)
11502	11502 ABC Expenses - Libraries	Budget Review 392
11602	MUSEUM Maintenance - Museum	Budget Review (2,488)
11602	MUSEUM Maintenance - Museum	Budget Review (2,470)
11602	MUSEUM Maintenance - Museum	Budget Review (267)
11604	MUCOTT Maintenance - Museum Cottage	Budget Review (1,576)
11604	MUCOTT Maintenance - Museum Cottage	Budget Review (2,954)
11604	MUCOTT Maintenance - Museum Cottage	Budget Review (95)
11604	MUCOTT Maintenance - Museum Cottage	Budget Review (35)
11604	MUCOTT Maintenance - Museum Cottage	Budget Review (1,613)
11606	11606 ABC Expenses - Other Culture	Budget Review 1,491
12101	C12003 Capex Roads Construction General	Budget Review 149,640
12101	C12003 Capex Roads Construction General	Budget Review 130,387
12101	C12003 Capex Roads Construction General	Budget Review 255,161
12101	C12020 Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Sea	Budget Review (75,373)
12101	C12020 Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Sea	Budget Review 4,812
12101	C12020 Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Sea	Budget Review 178,023
12101	C12020 Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Sea	Budget Review (70,555)
12101	C12020 Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet Prep for Sea	Budget Review (166,764)
12108	CGR000 Capex Grids General	Budget Review 35,000
12109	12109 Depot Buildings & Improvements	Budget Review 15,000
12111	12111 Depot Plant & Equipment	Budget Review (4,701)
12118	C12031 Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various sections	Budget Review 20,709
12118	C12031 Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various sections	Budget Review 3,745
12118	C12031 Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various sections	Budget Review 115,201
12118	C12031 Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various sections	Budget Review 17,532
12118	C12031 Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various sections	Budget Review 40,784
12119	C12032 General Road Sealing Works	Budget Review (15,743)
12119	C12032 General Road Sealing Works	Budget Review (722,758)
12119	C12032 General Road Sealing Works	Budget Review (14,168)
12119	C12032 General Road Sealing Works	Budget Review (17,064)
12120	C12026 Beri-Pindar Rd Wreath Flowers Works	Budget Review (9,689)
12120	C12026 Beri-Pindar Rd Wreath Flowers Works	Budget Review 288
12120	C12026 Beri-Pindar Rd Wreath Flowers Works	Budget Review (23,920)
12120	C12026 Beri-Pindar Rd Wreath Flowers Works	Budget Review (11,046)
12120	C12026 Beri-Pindar Rd Wreath Flowers Works	Budget Review (6,048)
12120	C12027 Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodways	Budget Review 3,460
12120	C12027 Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodways	Budget Review (2,688)
12120	C12027 Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodways	Budget Review (859)
12120	C12036 SKA Route Gravel Stockpiling Works	Budget Review (80,000)
12120	C12037 SKA Route Twin Peaks-Wooleen Rd Proj No 1	Budget Review (250,000)
12131	12131 Trans. from Res - Beringarra-Cue	Budget Review 1,214,814
12180	C12001 Capex - Beringarra-Cue Rd - Convert To Gravel	Budget Review (2,086)
12180	C12001 Capex - Beringarra-Cue Rd - Convert To Gravel	Budget Review (678,005)
12180	C12001 Capex - Beringarra-Cue Rd - Convert To Gravel	Budget Review (1,878)
12180	C12002 Cap Ex - Beringarra-Cue Road - Upgrade Floodways	Budget Review (149)
12180	C12002 Cap Ex - Beringarra-Cue Road - Upgrade Floodways	Budget Review (19,500)
12180	C12002 Cap Ex - Beringarra-Cue Road - Upgrade Floodways	Budget Review (304,648)
12180	C12002 Cap Ex - Beringarra-Cue Road - Upgrade Floodways	Budget Review (268)
12203	R0001 Beringarra-Pindar Road	Budget Review 29,823
12203	R0001 Beringarra-Pindar Road	Budget Review (235)
12203	R0001 Beringarra-Pindar Road	Budget Review 25,675
12203	R0003 Beringarra-Byro Road	Budget Review 5,401
12203	R0003 Beringarra-Byro Road	Budget Review 8,824
12203	R0004 Twin Peaks - Wooleen Road	Budget Review (2,967)
12203	R0004 Twin Peaks - Wooleen Road	Budget Review (2,841)
12203	R0004 Twin Peaks - Wooleen Road	Budget Review (7,646)
12203	R0005 Boolardy - Kalli Road	Budget Review 4,613

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12203	R0006	Byro - Woodleigh Road	Budget Review	1,598	
12203	R0008	New Forrest - Yallalong Road	Budget Review		(4,530)
12203	R0008	New Forrest - Yallalong Road	Budget Review		(8,309)
12203	R0008	New Forrest - Yallalong Road	Budget Review		(9,001)
12203	R0010	Coolcalalaya Road	Budget Review		(688)
12203	R0010	Coolcalalaya Road	Budget Review		(2,330)
12203	R0010	Coolcalalaya Road	Budget Review		(5,818)
12203	R0011	Mileura - Nookawarra Road	Budget Review	5,587	
12203	R0016	Beringarra - Mt Gould Road	Budget Review	3,644	
12203	R0017	Tardie - Yuin Road	Budget Review	2,214	
12203	R0022	Innouendy Road	Budget Review	479	
12203	R0024	Boolarly Station Access Road	Budget Review	191	
12203	R0025	Yunda Road	Budget Review	2,382	
12203	R0026	Meeberrie - Wooleen Road	Budget Review		(757)
12203	R0026	Meeberrie - Wooleen Road	Budget Review		(145)
12203	R0027	Wooleen - Mt Wittenoom Road	Budget Review	3,935	
12203	R0027	Wooleen - Mt Wittenoom Road	Budget Review		(3,629)
12203	R0028	Mt Wittenoom Road	Budget Review	2,929	
12203	R0031	Beringarra - Cue Road	Budget Review	1,789	
12203	R0032	Boolarly - Wooleen Road	Budget Review	1,030	
12203	R0032	Boolarly - Wooleen Road	Budget Review		(186)
12203	R0032	Boolarly - Wooleen Road	Budget Review	1,588	
12203	R0033	Cue - Kalli Road	Budget Review		(99)
12203	R0033	Cue - Kalli Road	Budget Review		(89)
12203	R0035	Butchers Track	Budget Review		(4,385)
12203	R0035	Butchers Track	Budget Review		(817)
12203	R0038	Mulga Crescent	Budget Review		(185)
12203	R0038	Mulga Crescent	Budget Review		(166)
12203	R0038	Mulga Crescent	Budget Review		(403)
12203	R0041	Kurara Way	Budget Review		(185)
12203	R0041	Kurara Way	Budget Review		(166)
12203	R0041	Kurara Way	Budget Review		(403)
12203	R0043	Carnarvon - Mullewa Road	Budget Review		(2,060)
12203	R0043	Carnarvon - Mullewa Road	Budget Review		(15,569)
12203	R0046	Wooleen Access Road	Budget Review		(259)
12203	R0046	Wooleen Access Road	Budget Review		(466)
12203	R0046	Wooleen Access Road	Budget Review		(1,127)
12203	R0047	Errabiddy Bluff Road	Budget Review		(342)
12203	R0047	Errabiddy Bluff Road	Budget Review		(666)
12203	R0047	Errabiddy Bluff Road	Budget Review		(1,529)
12203	R0051	Station Airstrips	Budget Review		(701)
12203	R0051	Station Airstrips	Budget Review		(1,263)
12203	R0051	Station Airstrips	Budget Review		(3,077)
12204	DEPOT	Depot Maintenance	Budget Review		(1,987)
12204	DEPOT	Depot Maintenance	Budget Review		(6,799)
12204	DEPOT	Depot Maintenance	Budget Review		(2,299)
12204	DEPOT	Depot Maintenance	Budget Review		(10,350)
12204	DEPOT	Depot Maintenance	Budget Review		(1,359)
12206	TSIGNS	Traffic Signs Maintenance	Budget Review		(2,043)
12206	TSIGNS	Traffic Signs Maintenance	Budget Review		(1,550)
12207	MBRIDG	Bridges Maintenance	Budget Review		(809)
12208	GPITS	Rehab Gravel Pits	Budget Review		(711)
12208	GPITS	Rehab Gravel Pits	Budget Review	3,910	
12208	GPITS	Rehab Gravel Pits	Budget Review		(1,281)
12208	GPITS	Rehab Gravel Pits	Budget Review		(3,910)
12210	BUND19	Bunding Kalli-Roderick Rd	Budget Review	80,000	
12212	12212	Grant - MRWA Direct	Budget Review	5,301	
12213	12213	Grant - MRWA Specific	Budget Review	120,000	
12220	12220	Traffic Licencing Commissions	Budget Review	23	
12223	MGRIDS	Maintenance/Improvements Grids	Budget Review		(3,103)
12223	MGRIDS	Maintenance/Improvements Grids	Budget Review		(5,866)
12223	MGRIDS	Maintenance/Improvements Grids	Budget Review		(3,889)
12227	12227	Road Loan Interest Expenses (WATC)	Budget Review		(581)
12227	12227	Road Loan Interest Expenses (WATC)	Budget Review		(1,381)
12235	FLOOD8	Flood Damage Feb 2021	Budget Review		(447)
12235	FLOOD8	Flood Damage Feb 2021	Budget Review		(805)
12235	FLOOD9	Flood Damage from Rain Event May 2021	Budget Review		(2,086)
12235	FLOOD9	Flood Damage from Rain Event May 2021	Budget Review		(3,755)
12237	12237	MRWA - SKA Roads Capital Grant	Budget Review	363,000	
12241	12241	ABC Exp - Roads & Depot	Budget Review	2,871	
12244	12244	Mining Related Roads Contributions	Budget Review	7,500	
12252	12252	Trans to Res - B/Pindar CSIRO	Budget Review		(975)
12302	12302	Road Plant Purchases	Budget Review	57,504	
12315	12315	Cap-Ex - Purchase Major Plant - Post Hole Digger & Trailer	Budget Review		(49,741)
12604	MAIRPT	Airport Maintenance	Budget Review	1,362	
12604	MAIRPT	Airport Maintenance	Budget Review		(308)
12604	MAIRPT	Airport Maintenance	Budget Review		(7,689)
12604	MAIRPT	Airport Maintenance	Budget Review		(2)
12605	12605	ABC Exp - Aerodrome	Budget Review	135	
13103	13103	ABC Exp - Rural Services	Budget Review	281	
13201	13201	Tourism Area Promotion Revenue	Budget Review	20,000	
13201	13201	Tourism Area Promotion Revenue	Budget Review	11,430	
13203	C13010	Capex - Roadhouse Residence	Budget Review	425,000	
13203	C13027	Staff Accommodation Units	Budget Review	250,000	

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13207	13207	ABC Exp- Tourism/Area Prom.	Budget Review	1,737	
13211	13211	Trans to Res - Com Econ Dev	Budget Review		(3,630)
13600	13600	ABC Expenses - Other Economic Services	Budget Review	1,332	
13601	WATER	Settlement Water Supply	Budget Review	1,117	
13601	WATER	Settlement Water Supply	Budget Review		(53)
13601	WATER	Settlement Water Supply	Budget Review		(7)
13602	POWER	Settlement Power Generation	Budget Review	1,701	
13602	POWER	Settlement Power Generation	Budget Review		(15,000)
13602	POWER	Settlement Power Generation	Budget Review		(1,582)
13602	GEN098	Powerhouse Generator No 1	Budget Review	2,299	
13602	GEN098	Powerhouse Generator No 1	Budget Review	1,269	
13602	GEN099	Powerhouse Generator No 2	Budget Review	974	
13602	GEN099	Powerhouse Generator No 2	Budget Review	1,269	
13603	FREGHT	Settlement Freight Service	Budget Review		(3,047)
13603	FREGHT	Settlement Freight Service	Budget Review		(26,618)
13603	FREGHT	Settlement Freight Service	Budget Review		(88)
13603	FREGHT	Settlement Freight Service	Budget Review		(2,335)
13604	RHTRAN	Roadhouse Transitional	Budget Review		(30,444)
13605	RHFDIE	Roadhouse Diesel Fuel Purchases	Budget Review		(77,933)
13606	RHFEXP	Roadhouse Fuel Other Expenses	Budget Review		(788)
13606	RHFEXP	Roadhouse Fuel Other Expenses	Budget Review		(346)
13606	RHFEXP	Roadhouse Fuel Other Expenses	Budget Review		(710)
13608	13608	Roadhouse Fuel Sales	Budget Review	60,180	
13609	13609	Roadhouse - Other Revenue	Budget Review	4,900	
13609	13609	Roadhouse - Other Revenue	Budget Review	771	
13612	13612	Trans to Res - Sett. Bldg & Facs.	Budget Review		(38,246)
13618	13618	Roadhouse - Shop Sales	Budget Review	127,490	
13619	RHOP1	Running Of The Roadhouse - Cost Of Goods	Budget Review		(104,939)
13619	RHOPER	Roadhouse Business Operational	Budget Review	4,686	
13619	RHOPER	Roadhouse Business Operational	Budget Review		(16,620)
13619	RHOPER	Roadhouse Business Operational	Budget Review		(2,560)
13619	RHOPER	Roadhouse Business Operational	Budget Review	7,756	
13619	RHOPER	Roadhouse Business Operational	Budget Review		(32,739)
13620	CPKEXP	Caravan Park Expenses - Grounds	Budget Review		(4,313)
13620	CPKEXP	Caravan Park Expenses - Grounds	Budget Review		(17,915)
13620	CPKEXP	Caravan Park Expenses - Grounds	Budget Review	412	
13620	CPBULD	Caravan Park Outbuildings	Budget Review		(2,044)
13620	CPBULD	Cabins Caravan Park Expenses	Budget Review		(948)
13620	CPBULD	Caravan Park Outbuildings	Budget Review		(2,444)
13620	RHACM	Maintenance of Tourist Accommodation Units	Budget Review	4,819	
13620	RHACM	Maintenance of Tourist Accommodation Units	Budget Review		(11)
13620	RHACM	Maintenance of Tourist Accommodation Units	Budget Review		(7,200)
13622	13622	Trans from Res - Sett Facs.	Budget Review		(750,000)
13640	RHGDNS	Roadhouse Precinct Gardens	Budget Review	5,647	
13640	RHGDNS	Roadhouse Precinct Gardens	Budget Review	1,951	
13640	RHM	Roadhouse Cafe Bldg Maint	Budget Review	8,731	
13640	RHM	Roadhouse Cafe Bldg Maint	Budget Review		(533)
13640	RHM	Roadhouse Building & Surrounds	Budget Review		(7,402)
13640	RHM	Roadhouse Cafe Bldg Maint	Budget Review	2,944	
13640	RHRES	Roadhouse Residence	Budget Review		(290)
13640	RHRES	Roadhouse Residence	Budget Review		(86)
13640	RHRES	Roadhouse Residence	Budget Review		(6,032)
13640	RHRES	Roadhouse Residence	Budget Review		(511)
13641	ECOOOTH	Other Economic Services Expenses	Budget Review	467	
13641	ECOOOTH	Other Economic Services Expenses	Budget Review		(1,700)
13653	13653	Loan Proceeds - Micro Grid Pwr	Budget Review		(950,000)
13654	13654	R'House - Accom & Camping	Budget Review	22,809	
13655	TOUR	Tourism Operational Expenses	Budget Review		(7,147)
13655	TOUR	Tourism Operational Expenses	Budget Review	12,700	
13655	TOEVNT	Tourism Events	Budget Review		(49,500)
13656	13656	Housing Costs Allocated Economic Services	Budget Review		(6,523)
13657	C14304	Capex - Provision of Solar Power	Budget Review	1,100,000	
13657	C14720	Improvements To drinking Water reticulation	Budget Review		(570,000)
14200	14200	Plant Expenses PWOH	Budget Review		(25,684)
14202	14202	Sick Leave Expense	Budget Review	2,188	
14204	14204	Protective Clothing - Outside Staff	Budget Review		(7,039)
14205	OFFWKS	Works Salaries & Wages	Budget Review	5,883	
14207	14207	Less PWO Allocated to Works	Budget Review	87,356	
14212	SMOHS	Staff Training/Meetings/Osh	Budget Review		(27,112)
14212	SMOHS	Staff Training/Meetings/Osh	Budget Review		(6,851)
14212	SMOHS	Staff Training/Meetings/Osh	Budget Review		(2,690)
14212	SMOHS	Staff Training/Meetings/Osh	Budget Review		(2,431)
14213	14213	TOIL - Works	Budget Review	6,024	
14214	14214	Public Holidays - Works	Budget Review		(14,611)
14215	14215	ABC Expenses - P.W.Overheads	Budget Review	1,998	
14216	14216	Housing Costs Allocated to Works	Budget Review		(1,634)
14217	14217	Superannuation - P.W.O.	Budget Review		(16,250)
14302	14302	Insurance - Plant	Budget Review	12,131	
14303	14303	Fuel & Oils	Budget Review		(142,076)
14305	14305	Parts & Repairs	Budget Review		(116,555)
14305	14305	Parts & Repairs	Budget Review	116,555	
14305	14305	Parts & Repairs	Budget Review		(4,254)
14305	14305	Parts & Repairs	Budget Review		(2,610)
14306	14306	Internal Repair Wages	Budget Review	8,097	

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14307	14307	Licences - Plant	Budget Review		(14,266)
14309	14309	Plant Operation Costs Allocated to Works	Budget Review	46,630	
14311	14311	Housing (Plant) Related Costs	Budget Review		(777)
14312	14312	Plant - Tools & Minor Equipment	Budget Review		(6,112)
14313	14313	ABC Expenses - Plant Operation Costs	Budget Review	3,118	
14500	14500	General Office and Administration	Budget Review		(792)
14500	14500	General Office and Administration	Budget Review	1,175	
14500	14500	General Office and Administration	Budget Review		(14,408)
14501	OFFADM	Administration Office Maintenance	Budget Review		(6,000)
14501	OFFADM	Administration Office Maintenance	Budget Review		(931)
14501	OFFADM	Administration Office Maintenance	Budget Review		(1,890)
14501	OFFADO	Administration Office Operations	Budget Review		(5,069)
14502	14502	Workers Comp. - Administration	Budget Review		(1,192)
14504	14504	Telecommunications - Admin	Budget Review		(3,304)
14505	14505	Travel & Accommodation - Admin	Budget Review		(851)
14507	14507	Trng./Conference - Admin	Budget Review		(4,003)
14507	14507	Trng./Conference - Admin	Budget Review		(53)
14507	14507	Trng./Conference - Admin	Budget Review		(635)
14508	14508	Printing & Stationery - Admin	Budget Review		(995)
14508	14508	Printing & Stationery - Admin	Budget Review		(4,929)
14512	14512	Income Relating to Administration	Budget Review	41,469	
14517	14517	Insurance - Admin	Budget Review	2,543	
14518	14518	Salaries - Administration	Budget Review	47,974	
14518	14518	Salaries - Administration	Budget Review		(1,782)
14520	14520	Superannuation - Admin	Budget Review		(2,049)
14522	14522	Consultants Administration	Budget Review		(38,800)
14522	14522	Consultants Administration	Budget Review	28,075	
14527	ADMVEH	Vehicle Expenses Administration	Budget Review		(701)
14550	14550	Less ABC Costs Alloc to W & S	Budget Review		(32,966)
14552	14552	Housing Costs Allocated to Admin	Budget Review		(603)
				5,604,534	(6,107,546)
					<u>(503,013)</u>
					(25,700)
					924,942
					396,229



murchisonshire

Ancient land under brilliant skies

**Asset Management Plan
Long Term Financial Plan**

Extracted Elements from the Plans for the Future

Preliminary Draft

May 2023

Preamble

Pursuant to s 5.56 of the Local Government Act 1995 a local government is required to plan for the future its district through the preparation and adoption of various plans in accordance with Division 3 of the Local Government (*Administration*) Regulations 1996 as shown below.

Reg	Plan
19C	<p>Strategic Community Plan</p> <p>The Community Plan Sets out the vision, aspirations and objectives of the community. It also</p> <ul style="list-style-type: none">Covers a period of at least 10 years and to be reviewed every 4 yearsDeveloped with regard to the capacity of current and anticipated resources, strategic performance indicators and demographic trends
19DA	<p>Corporate Business Plan</p> <p>The Corporate Business Plan</p> <ul style="list-style-type: none">Sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the communityGoverns internal business planning by expressing priorities by reference to operations that are within Council's capacityDevelops and integrate matters relating to resources including<ul style="list-style-type: none">Asset ManagementWorkforce PlanningLong-Term Financial Planning <p>Covers a period at least 4 years and to be reviewed annually</p>

This preliminary extract covers the Asset Management and Long-Term Financial Planning aspects as highlighted above

Introduction

The Local Government (*Administration*) Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation

with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to “*yesterday*”, look “*today*” but always focus on “*tomorrow*”. This way the future “*today*” will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting “*yesterday*”, “*today*” and “*tomorrow*”.

Background

Since 2017 work has continued to develop the scope of works and in deliver a range of Capital Works identified in the Corporate Business Plan. However various significant changes have occurred as outlined below that need to be considered.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following “Project Vision” statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

“To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire”

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

- ~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
- ~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.
- ~ Design a unified landscape character that maximises shade.
- ~ Create a consolidated sequence of spaces and activities for locals and tourists.
- ~ Allow space in design for Geo/Astro tourism and convey the idea of ‘The Oasis’.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, New -Caravan Park 2 Ensuite Units, General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionality of the Roadhouse Business and to explore opportunities for a potential Interpretive Centre.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjarri aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around \$10.4m with further stages foreshadowed totalling \$11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade also need to be considered.

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program is available in 2023/24 and potentially in 2024/25 which is applicable to Settlement Community related projects.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a \$2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed sections is planned. Further strategic work involving potential construction of some passing lanes passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed to continue for 2025/26 for rural, regional and outer suburban roads.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

Corporate Business Plan

Corporate Business Plan comprises the following segments.

Strategic Elements

This element sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the community and Governs internal business planning by expressing priorities by reference to operations that are within Council's capacity

Still to be refined

Asset Management Plan Elements

This is addressed in this extract as per the attached preliminary draft.

Long-Term Financial Plan Elements

This is addressed in this extract as per the attached preliminary draft.

Workforce Plan Elements

Adopted in March 2019. But requires refinement

Asset Management Plan

The Asset Management Plan is a long-term plan to manage a portfolio of Councils Assets. It as outlined as follows:

The Asset Management Plan comprises three separate plans comprising for Roads, Settlement Buildings and Facilities and Plant as summarised below.

Plan	Assets
Roads	Sealed Roads, Formed & Surfaced Roads, Formed Roads, Grids, Culverts, Signs
Settlement Building & Facilities	Shire Office Shire Depot & Sheds Community Centre Roadhouse Caravan Park Residential Houses Parks & Gardens and Sporting Facilities Airport Sealed Runway Taxiway Lighting and other infrastructure
Plant	Various items of major and minor plant
Other	Other Infrastructure

Each has its own separate analysis and working model which can be readily updated and which are separately attached. The summarised results feed into the Budget and Long-Term Financial Plan

Roads

Background

Council's current Asset Management Plan for the period 2012/23 to 2031/32 was adopted by Council on 21 June 2013. When adopted it was noted that it future financial forecasts would be improved by

- ~ Updating the ROMAN roads data base to include useful asset condition assessments and signs, grids and floodways
- ~ A more detailed component level analysis of future renewal requirements
- ~ Continuation of the analysis of upgrade work needed to bring all assets to an agreed service level]
- ~ A review of assets that are underperforming or nearing the end of their useful life and
- ~ Continued breakdown of asset expenditure and future projections for maintenance and capital renewal

Whilst being legislative compliant, in reality the 2013 document, was a broad overview document and is not intended nor suited to year-to-year management of all assets, and particularly roads which make up such a significant portion.

Under the Financial Management Regulations Council is required to update it valuations for the purposes of its Annual Financial Reports. This task is required to be undertaken by licenced valuers for buildings and roads. This work has been undertaken in 2007 and most recently in 2022 for inclusion into the 2021/22 Financial Reports.

Whilst Council has detailed data bases for roads and a summary assessment for buildings, it is fair to say that thus far the data has not been used in any meaningful way in any replacement programs, nor cater for any new future or upgraded assets.

Revaluation Work

As a prelude to the 2022 revaluation work in 2020 Greenfields were engaged to update the ROMAN roads data base with inclusion of information including asset condition assessments, signs, grids and floodways plus a more detailed component level analysis. Photos of the road conditions were also undertaken and may be particularly useful in establishing conditions for flood damage assessment. The 2020 information obtained has now been recently updated for inclusion in the 2022 revaluation.

A summary of Greenfield’s work is attached. Although only the summary sheets of this work is shown it has been undertaken at a comprehensive level with each road element contained on its own specific spreadsheet as per the following summary.

Road Element	No	Length (Km)	Area (m2)
Unformed Subgrade	16	295.03	1,675,970
Formed Subgrade	619	1,644.86	14,973,706
Unsealed Pavement	539	907.39	6,448,771
Sealed Pavement	122	206.03	1,921,209
Surfacing	345	290.24	1,774,250
Floodways	727		
Culverts	121		
Stock Grids	153		
Signs	2,945		
Bridge	1		

Whilst this information provides a sound base to support asset valuations, the data it required a significant amount of adaptive work to provide for not just programming for replacement works but also to include new works that have been or will be identified. Work to consolidate this into an adjustable program that can be readily amended, expanded has been undertaken and underpins the plan. This involved the following.

Existing Consolidation

- ~ Consolidating recorded information including formation, pavement and sealed widths and construction dates on a road and SLK basis
- ~ Classifying each segment by way of Surface Type into Formed, Formed and Surfaced, Concrete and Sealed on a road and SLK basis
- ~ Incorporating all of the descriptive supporting information for each floodway section which is separately identified in each road plus identified replacement dates as recorded through Greenfield’s analysis

Future Management

- ~ 20-year management model on the same format as the current plant replacement program. This can be varied easily altered annually and includes options such as changing the start year and including inflation impacts
- ~ Provision of a variable upgraded works program that incorporates a variety of components for each section of road including road width standards and scheduled replacement dates, intended treatment, and costs that can distinguish between our costs and those of contractors.
- ~ Provision of a schedule of variable rates for unit costs, asset lives that can be adapted as required
- ~ Matching of capital road expenses with matching expenditures requirements as required by the grant for Main Roads WA and SKA Route Work.

Replacement Works

Gravel Resheet Programs

Replacements are based on a life of the asset. With an unsealed road network assessments can vary widely and to a certain extent are blurred within normal maintenance activities and flood damage repairs which for all intents and purposes can often restore the drivability of a road and extend its life. There is inbuilt degree of elasticity. A broad-brush assessment, whilst sufficient for an asset valuation purposes, needs to be modified according to local circumstances and conditions, as well as the degree of risk associated with each particular segment of road. Having a conservative approach will overstate the situation.

The Plan makes allowance for a “local” condition assessment in part by segmenting each road into small segments and having options for varying levels of intervention such with the Works Manager being able to use local knowledge to assess features such as location, traffic, availability of gravel and water, road classification etc.

The result of this approach should see a more realistic assessment which will most likely vary from that derived through the revaluation process and which will become in effect a de facto service level.

Floodways

To a large extent the treatment of floodway areas will perhaps have most critical impact on the road network as these sections will in many instances will more or less determine whether a road is open or closed. There are some 727 recorded but a number of others need to be added. Each floodway has its own construction elements. The Plan makes provision for these variations by providing options for various treatments and variations to asset lives and where necessary adding in new floodways. It is also likely that these areas will be the ones with the earlier focus

Reseal Programs

These are based on a life of the asset determined by a condition assessment. Unlike unsealed roads there are more potential risks associated with extending life of a reseal as this can have a detrimental effect on the quality of the surface and life of the pavement.

Rehabilitation of Existing Sealed Roads

Those that are not subject to upgrade during life of the plan have not included as the scheduled replacements are beyond the plans 20-year window. As time moves on this will alter. Once a road is upgraded to seal the next replacement to be included will have a reseal treatment.

Upgrade Works

Carnarvon-Mullewa Road

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of existing 4.0m sealed sections is planned. Further strategic work involving potential construction of some passing lanes passing lanes in sections north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23.

Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources.

New Sections of Sealed Roads

Thus far upgrade and sealing on Mulga Crescent, Airport Access Road and Works Depot Road within the Settlement have been included. A section on the Beringarra-Pindar Road adjacent to the Nookawarra Homestead has been previously identified by Council.

Major Floodways

Reconstruction, upgrade and widening of concrete floodways on the Meeberrie- Wooleen Road over the Richardson River and Carnarvon- Mullewa Road over the Wooramel River have been identified

Other Works

Other major works not yet identified and not already included in the above will need to be considered as they come to light.

General

Unlike the June 2013 Asset Management which has really not been used in any meaningful way since, this Plan is intended to be an ongoing piece of work that is reviewed and updated on an annual basis. Whilst a 20-year period seems well into the future, annual reviews should identify any major issues well ahead so that that any adjustments and potential funding issues can be phased in over time.

Settlement Buildings & Facilities

APV Valuers were engaged to undertake a revaluation of the Shires Building and Assets located within the Murchison Settlement. Data from this revaluation was used to determine scheduled replacements. More detailed work will be required to refine this work.

New and expanded facilities as identified through the Murchison Settlement Masterplan Report, Murchison Roadhouse Precinct Redevelopment Detailed Concept Design and Vast Sky Experience Business Case have also been addressed. Various other infrastructure and building works have also been identified

Plant

The Shire updates its Plant Replacement Program annually

*Enc Road Asset Management Program
 Settlement Building and Facilities Program
 Plant Replacement Program*

Long-Term Financial Plan

The Long-Term Financial Plan is the consolidation of current annual budget operations with expenses arising from the Asset Management Plan within an operating template that effectively becomes a 20-year budget with the first year of the plan being the adopted budget. It is essential this be updated annually.

Assumptions

The plan has been based on the various assumptions as highlighted below.

Assumption	Comments
General	
Shire Population s to remain stable	At the last census the actual population increased.
The region and States economy will remain relatively stable over the long term.	Anecdotally this seems to be the situation
Current levels of service will remain and progressively increase as demand dictates so long as its financially prudent to do so	Current feedback from residents and tourists is positive and favourable.
Assets are expected to be adequately maintained and to continue to meet existing levels of service.	Periodic inspections and updated analysis will be undertaken, and scheduled replacement dates varied on annual basis and incorporated into the respective working models.
The level of grants and contributions that are recurrent from year to year will remain relatively stable	This applies to operational grants from organisations such as the Grants Commission and Main Roads WA and to Capital Grants revenue from Main Roads WA. Historically the has been no major variation.
Specific Grants for specific projects that may or may not arise have not been included.	It is considered prudent to where possible set aside some amounts each year by transfer to reserves so as to minimise any specific budget spike in any one year. This applies to aspects such as flood disaster repairs which cannot be forecast with any certainty and also to asset management and settlement development works so as to provide some potential revenue to provide matching funds for the specific project.
Rate Revenue	From a policy perspective option for future rate scenarios are explored with analysis tying into Council's Long Term Financial Plan on an annual basis and that in comparative terms between each year, that as far as practicable, aspects associated with natural growth or decline are ignored when setting rates.
Inflation	Specific estimates for inflation impacts for expenditure items are separately shown in the detailed plan. These can and do vary according to each class of expenditure.
Asset Lives and replacement timings	Reviewed annually as per the respective component of the Asset Management Plan
Staff	Current staffing levels have been assumed with the addition of two new staff members in the medium term only. This is considered essential given current workloads but may change later when a more in-depth review is undertaken when the Workforce Plan is updated

Forecasts

Long term forecasts are inherently difficult and can be impacted upon if the assumptions that underpin the plan alter appreciably. The following are highlighted.

Asset Renewal

Costs and for replacement of existing and new assets once constructed can be addressed and risks mitigated if the plan is updated every year and if the accuracy of first three years detailed cost estimates and programs for Capital Works are improved through improve condition assessment and refined data collection and analysis. Reprogramming on this basis will ensure that the accuracy for timing for renewals is improved without reducing service levels.

New Assets

There is also a potential risk financially if additional new assets are created without a recognition that in some instances, but not all, additional operational and maintenance costs will be required to be met. Where these costs are known they have been reflected in the plan. Annual reviews will also assist in refinement.

This issue Long term asset replacement costs, some of which will fall outside of scope of the plan. These issues also need to reflect in the decision-making processes the benefit derived from those assets.

Murchison Shire is unique owing to its sparse population limited growth and that it has no town. This significantly shapes the plan compared with other local governments which have growing communities and need to constantly upgrade and add new assets. For instance

- ~ Road upgrades identified relate to defined sections of only one road being the Carnarvon-Mullewa Road as well those within the Murchison Settlement and on other adjacent to one Station. There is minimal likelihood for justifications for other roads elsewhere such that the broad operation moving forward will eventually revolve mainly around asset renewal albeit with some upgraded elements such that the asset base will not increase significantly.
- ~ Building upgrades within the Murchison Settlement in the main involve assets that have very long lives. Apart from works associated with the Murchison Vast Sky Experience Business Case which are largely beyond the resources of Council, and which generate additional operating income, once constructed there is little expectation of new facilities being required.

To assist in providing a context to the plan will show the intended distribution between Renewal and New / Upgraded expenditures.

Overall though the confidence level of the general picture is reasonably high, which is as significant improvement.

Monitoring and Performance

The Office for Local Government specifies that various performance measure are identified and reported against.

However, the measures themselves and so-called ratios that are measured and align to a notional standard are unlikely to be fit for purpose locally as they will not suit local conditions and operations.

A more accurate and nuanced practical approach is to use the overall cash position through measurement of the Net Current Assets and Reserves. If this is healthy during and at the end of the life of the plan, then risks to the overall financial viability are significantly reduced. Over time an actual target should be established and set.

For clarity purposes the plan shows the net current asset as a continuum not like the normal budget requirements where the budgeted deficiency as notionally funded by rates is to be within 90% and 110%

As indicated though recent rating reviews the amount of rate revenue expressed as a % of depreciation is very low in comparison with other Shires. As a target this should be lifted. Notwithstanding that the assessed depreciation may not accord to local assessments of an annualised replacement cost it is an independent assessment which is consistent in methodology. Any increase in this % effectively assists not just the overall financial position but also provides evidence of improved application of intergenerational equity considerations.

Further performance measures may also be identified and if deemed appropriate introduced in the future.

Enc Long-Term Financial Plan

Previous

Strategic Community Plan	28 September 2017
Corporate Business Plan	28 September 2017
Asset Management Plan	28 September 2017
Long Term Financial Plan	28 September 2017
Workforce Plan	28 September 2017
	28 March 2019



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Ancient land under brilliant skies

Road Asset Management Plan

Preliminary Draft

May 2023

Assumptions & Rates									
Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Formed & Surfaced Construction									
Conventional Resheet	Resheet		Cost per m2	4.00	40.0%	5.60			150mm compacted thickness.
Resheet Cat A	Resheet Typ 1	9.0	Cost per m2	4.00	40.0%	5.60	50,400		
Resheet Cat B	Resheet Typ 2	8.0	Cost per m2	4.00	40.0%	5.60	44,800		
Resheet Cat C	Resheet Typ 3	7.0	Cost per m2	4.00	40.0%	5.60	39,200		
Resheet Cat D	Resheet Typ 4	6.5	Cost per m2	4.00	40.0%	5.60	36,400		
Resheet Cat E	Resheet Typ 5	6.0	Cost per m2	4.00	40.0%	5.60	33,600		
Improvement Works & Resheet Cat A	ImpResheet Typ 1	9.0	Cost per m2	4.00	75.0%	7.00	63,000		35% markup on Resheet for additional drainage / bunding works
Improvement Works & Resheet Cat B	ImpResheet Typ 2	8.0	Cost per m2	4.00	75.0%	7.00	56,000		20% markup on Resheet for additional drainage / bunding works
Improvement Works & Resheet Cat C	ImpResheet Typ 3	7.0	Cost per m2	4.00	75.0%	7.00	49,000		20% markup on Resheet for additional drainage / bunding works
Improvement Works & Resheet Cat D	ImpResheet Typ 4	6.5	Cost per m2	4.00	75.0%	7.00	45,500		20% markup on Resheet for additional drainage / bunding works
Improvement Works & Resheet Cat E	ImpResheet Typ 5	6.0	Cost per m2	4.00	75.0%	7.00	42,000		20% markup on Resheet for additional drainage / bunding works
Floodway Resheet Conventional									150mm compacted thickness. Widths as per Conventional Resheet
Floodway Cement Stab Resheet	Cem Resheet	9.0	Cost per m2	6.00	30.0%	7.80	70,200		150mm compacted thickness cement stabilised. Standard Width
Formed or Unformed Roads	Nil		Cost per m2	0.00	0.0%	0.00			
Intersection Upgrade	Int Upgrade		Cost per Item	60,000	0.0%	60,000.00			Item
Contractor Markup	Cont		% of cost		90.0%				
SKA Contractor & Supervisor Markup	Cont Sup		% of cost		100.0%				
Sealed / Concrete Pavement Construction									
Pavement New Conventional	Pave	9.0	Cost per m2	6.50	25.0%	8.13	73,125		250mm compacted thickness
Pavement New High Cost	Pave High Cost	9.0	Cost per m2	6.50	55.0%	10.08	73,125		250mm compacted thickness. Mark up 30% higher for road relignments
Standard Construction Width									
Pavement Non Cement Stabilised Standard Width	Stab	9.0	Cost per m2	6.00	25.0%	7.50	67,500		75mm overlay onto existing bitumen then stabilised
Pavement Cement Stabilised Standard Width	Cem Stab	9.0	Cost per m2	11.75	25.0%	14.69	132,188		75mm overlay onto existing bitumen then cements stabilised. For floodway areas
Standard Width									
Reseal Pavement Standard Width	Reseal Pave	9.0	Cost per m2	0.00	0.0%	0.00			Nil Cost
Pavement Concrete Standard Width	Conc Pave	8.0	Cost per m2	2.50	0.0%	2.50			Bedding for concrete floodway
Seal / Concrete Surfacing Construction									
Two Coat Seal	Two Coat Seal	7.2	Cost per m2	9.50	10.0%	10.45	75,240		Sprayed Bituminous Initial Two Coat Seal

Assumptions & Rates									
Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Standard Width									
Reseal	Reseal	7.2	Cost per m2	5.50	20.0%	6.60	47,520		Sprayed Bituminous One Coat Reseal
Standard Width									
Concrete	Concrete	8.0	Cost per m2	545.00	10.0%	599.50			Concrete Floodway
Standard Width									
Floodway Other Costs									
Rock Protection One Side	Rock 1 Side		Cost per m	50.00	0.0%	50.00			Floodway with protection on one side
Rock Protection Two Sides	Rock 2 Sides		Cost per m	100.00	0.0%	100.00			Floodway with protection on two sides
Concrete Cut-off Wall One Side	Conc Wall 1 Side		Cost per m	100.00	0.0%	100.00			Floodway with cut-off wall on one side
Concrete Cut-off Wall Two Sides	Conc Wall 2 Sides		Cost per m	200.00	0.0%	200.00			Floodway with cut-off wall on two sides
Additional Culverts	Culverts		Cost per item	250.00	0.0%	250.00			Additional costs for major culverts associated upgrades
Major River Addition Works	River Wks		Cost per item	2000.00	0.0%	2,000.00			Additional costs for major river upgrade crossings
Other					0.0%	0.00			
Single Lane Grid Construction	3.8m Grid		Cost per Grid	15,000	0.0%	15,000.00			Single Lane Grid Construction
Two Lane Grid Construction	7.8m Grid		Cost per Grid	20,000	0.0%	20,000.00			Two Lane Grid Construction
Useful Lives									
Formed	Nil		No of Years					0	No resheet required
Gravel Resheet Cat A	Resheet Typ 1		No of Years					25	Standard Gravel Resheet Category A Road. Also cement stabilised sections
Gravel Resheet Cat B	Resheet Typ 2		No of Years					30	Standard Gravel Resheet Category B Road. Also cement stabilised sections
Gravel Resheet Cat C	Resheet Typ 3		No of Years					35	Standard Gravel Resheet Category C Road. Also cement stabilised sections
Gravel Resheet Cat D	Resheet Typ 4		No of Years					40	Standard Gravel Resheet Category D Road. Also cement stabilised sections
Gravel Resheet Cat E	Resheet Typ 5		No of Years					45	Standard Gravel Resheet Category E Road. Also cement stabilised sections
Gravel Floodway Resheet Cat A	Fwy Resheet Typ 1		No of Years					20	Gravel Floodway Resheet Category A Road
Gravel Floodway Resheet Cat B	Fwy Resheet Typ 2		No of Years					25	Gravel Floodway Resheet Category B Road
Gravel Floodway Resheet Cat C	Fwy Resheet Typ 3		No of Years					30	Gravel Floodway Resheet Category C Road
Gravel Floodway Resheet Cat D	Fwy Resheet Typ 4		No of Years					35	Gravel Floodway Resheet Category D Road
Gravel Floodway Resheet Cat E	Fwy Resheet Typ 5		No of Years					40	Gravel Floodway Resheet Category E Road
Pavement & Cem Pavement	Pave		No of Years					60	Life not used in model as this applies to sealed roads which will need resealing prior to reconstruction and is beyond the scope of the 20 year Program
Formed or Unformed Roads	Nil		No of Years					0	Not Applicable
Reseal	Reseal		No of Years					17	
Culverts	Culverts		No of Years					80	

Assumptions & Rates									
Item	Treatment	Widths (m)	Measure	Raw Rate	Markup	Rate	Cost \$ per km	Life	Comments
Concrete	Concrete		No of Years					80	
Single Lane Grid Construction	3.8m Grid		No of Years					80	
Two Lane Grid Construction	7.8m Grid		No of Years					80	
Intersection Upgrade	Int Upgrade		No of Years					0	
Culverts									
	300 RCP			50.00	0.0%	50.00		40	
	375 RCP			60.00	0.0%	60.00		40	
	450 RCP			70.00	0.0%	70.00		40	
	500 RCP			80.00	0.0%	80.00		40	
	600 RCP			85.00	0.0%	85.00		40	
	900 RCP			90.00	0.0%	90.00		40	
	1200 RCP			100.00	0.0%	100.00		40	
	1500 RCP			110.00	0.0%	110.00		40	
	450 Heli Corr			20.00	0.0%	20.00		40	
	300 HDP			30.00	0.0%	30.00		40	
	400 HDP			35.00	0.0%	35.00		40	
	450 HDP			40.00	0.0%	40.00		40	
	1270 HDP			75.00	0.0%	75.00		40	

Murchison Shire - Roads Program Summary																										
Road	JobNo	Description	Surface Type	Updated Surface Type	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
BERINGARRA - BYRO ROAD	C12029	Floodway Works	Concrete	Concrete																						
BERINGARRA - BYRO ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced									13,272	3,688		5,688	79,808	7,458	293,908	144,928	201,476	820,646	76,832	1,146,074		
BERINGARRA - BYRO ROAD	C12040	Resheet Works	Formed	Formed & Surfaced																						
BERINGARRA - CUE ROAD	C12029	Floodway Works	Concrete	Concrete																						
BERINGARRA - CUE ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced														35,264			320,825	137,004		3,332		
BERINGARRA - CUE ROAD	C12040	Resheet Works	Formed	Formed																						305,956
BERINGARRA - MT GOULD ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced									61,226					62,720		65,282	52,282				85,344	
BERINGARRA - MT GOULD ROAD	C12040	Resheet Works	Formed	Formed																						
BERINGARRA - PINDAR ROAD	C12029	Floodway Works	Concrete	Concrete																						
BERINGARRA - PINDAR ROAD	C12029	Floodway Works	Concrete	Formed & Surfaced																						
BERINGARRA - PINDAR ROAD	C12033	Reseal Works	Sealed	Sealed														75,108								
BERINGARRA - PINDAR ROAD	C12034	Formed & Surfaced Construction	Formed	Sealed							26,330															
BERINGARRA - PINDAR ROAD	C12034	Formed & Surfaced Construction	Formed & Surfaced	Sealed							242,816															
BERINGARRA - PINDAR ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	74,412	1,767,936	188,496	272,160																		
BERINGARRA - PINDAR ROAD	C12035	Formed & Surfaced Construction SKA	Formed	Formed & Surfaced	36,288	345,744		25,200																		
BERINGARRA - PINDAR ROAD	C12040	Resheet Works	Concrete	Concrete																						
BERINGARRA - PINDAR ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced	317,156	271,566		116,030	13,239	14,654	54,331		84,608	165,117	564,029	743,904	303,404	1,852,301	2,253,575	1,860,970	4,234	1,137,528	262,735	1,663	17,237	85,428
BERINGARRA - PINDAR ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced	90,954	221,130								30,744	71,064	1,262,873	142,632	998,978	645,120	400,327		74,088		240,453		
BERINGARRA - PINDAR ROAD	C12040	Resheet Works	Sealed	Sealed														37,343								
BERINGARRA HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
BERINGARRA HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Unformed	Unformed																						
BILLABALONG - NEW FORREST RD	C12040	Resheet Works	Unformed	Unformed																						
BILLABONG HOMESTEAD ACCESS ROAD	C12033	Reseal Works	Sealed	Sealed										2,310												
BILLABONG HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
BILUNG POOL ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																			2,184			
BILUNG POOL ACCESS ROAD	C12040	Resheet Works	Formed	Formed																						
BILUNG POOL ACCESS ROAD	C12040	Resheet Works	Formed	Formed																						
BOOL - WOOLEEN - BERRI-PIDAT INT	C12034	Formed & Surfaced Construction	Formed & Surfaced	Formed & Surfaced																						
BOOLARDY - KALLI ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced		927,373	15,286	16,934																		63,595
BOOLARDY - KALLI ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced		545,227																				
BOOLARDY - KALLI ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced						7,560			37,800	61,589	34,927			847,174	223,373	449,921						
BOOLARDY - KALLI ROAD	C12040	Resheet Works	Formed	Formed											173,628			396,850								
BOOLARDY - WOOLEEN ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	110,376	564,480	372,456																			
BOOLARDY - WOOLEEN ROAD	C12035	Formed & Surfaced Construction SKA	Formed	Formed	343,314	79,632	503,496																		83,538	
BOOLARDY STATION ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																			4,586			
BULLARDOO HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
BULLARDOO HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Sealed	Sealed																						
BUTCHERS TRACK	C12034	Formed & Surfaced Construction	Formed & Surfaced	Sealed														22,255								
BUTCHERS TRACK	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced						15,608	1,008		656,436		227,052	309,456	136,080	1,029,924					46,116			
BUTCHERS TRACK	C12040	Resheet Works	Formed	Formed																						
BYRO - WOODLEIGH ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced				33,768	26,672	3,528	22,088		158,244	624,708	429,237	173,376	97,776	370,440	260,568	38,808						
BYRO - WOODLEIGH ROAD	C12040	Resheet Works	Formed	Formed																						
BYRO STATION ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced				1,008					48,384													
BYRO STATION ACCESS ROAD	C12040	Resheet Works	Formed	Formed																						
CARNARVON - MULLEWA ROAD CGG	C12034	Formed & Surfaced Construction	Formed & Surfaced	Sealed																						
CARNARVON - MULLEWA ROAD		Ballinyoo Bridge	Ballinyoo Bridge	Ballinyoo Bridge																						
CARNARVON - MULLEWA ROAD	C12029	Floodway Works	Concrete	Concrete										1,253,560												
CARNARVON - MULLEWA ROAD	C12030	Sealed Roads Construction	Sealed	Sealed	1,369,876	906,887	939,980	1,000,861	1,029,965	1,946,441	853,046	359,013											4,778	11,550		
CARNARVON - MULLEWA ROAD	C12033	Reseal Works	Formed & Surfaced	Formed & Surfaced																						
CARNARVON - MULLEWA ROAD	C12033	Reseal Works	Sealed	Sealed	22,315	98,122		11,180	73,791	297,732	382,154	753,448		81,037	53,592			101,317	1,169,467	807,602		22,315	98,122		11,180	73,791
CARNARVON - MULLEWA ROAD	C12034	Formed & Surfaced Construction	Formed & Surfaced	Sealed																						
CARNARVON - MULLEWA ROAD	C12034	Formed & Surfaced Construction	Sealed	Sealed																						
CARNARVON - MULLEWA ROAD	C12034	Sealed Roads Construction	Sealed	Sealed																						
CARNARVON - MULLEWA ROAD	C12040	Floodway Works	Concrete	Concrete																						
CARNARVON - MULLEWA ROAD	C12040	Floodway Works	Formed & Surfaced	Formed & Surfaced																						
CARNARVON - MULLEWA ROAD	C12040	Formed & Surfaced Construction	Sealed	Sealed																						
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Concrete	Concrete																						
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced			81,456		7,560		538,704		118,616	468,215	24,638	152,727	14,558	943,783	1,580,989	550,861	167,684	241,005	349,423	128,887		1,090,707
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced										162,036												
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	SealedFormed & Surface	SealedFormed & Surfaced																						
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
CARNARVON - MULLEWA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced			</																			

Murchison Shire - Roads Program Summary																										
Road	JobNo	Description	Surface Type	Updated Surface Type	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
PINEGROVE HOMESTEAD ACCESS ROAD	C12033	Reseal Works	Sealed	Sealed			594																594			
PINEGROVE HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																			1,638			
REFUSE SITE ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
REFUSE SITE ACCESS ROAD	C12040	Resheet Works	Formed	Formed																						
RODERICK STREET	C12033	Reseal Works	Sealed	Sealed						4,990						17,820										
RODERICK STREET	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced														3,830								
SHIRE DEPOT ACCESS ROAD	C12034	Formed & Surfaced Construction	Formed & Surfaced	Formed & Surfaced																						
TARDIE - YUIN ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
TARDIE - YUIN ROAD	C12040	Resheet Works	Formed	Formed																						
TWIN PEAKS - WOOLEEN ROAD	C12033	Formed & Surfaced Construction SKA	Sealed	Sealed		104,513																104,513				
TWIN PEAKS - WOOLEEN ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	50,400																					
TWIN PEAKS - WOOLEEN ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	889,337	75,484	2,794,910	271,717																	46,098	
TWIN PEAKS - WOOLEEN ROAD	C12035	Formed & Surfaced Construction SKA	Formed	Formed & Surfaced	480,312																					
TWIN PEAKS ACCESS RD	C12040	Resheet Works	Unformed	Unformed																						
WAS 0004 TWIN PEAKS-WOOLEEN RD	C12040	Resheet Works	Unformed	Unformed																						
WOOLEEN - MT WITTENOOM ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	267,246			2,381,666																	12,600	
WOOLEEN - MT WITTENOOM ROAD	C12035	Formed & Surfaced Construction SKA	Formed & Surfaced	Formed & Surfaced	650,160			123,480																		
WOOLEEN ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced												20,160										
WOOLEEN ACCESS ROAD	C12040	Resheet Works	Formed	Formed																						81,732
WOOLGORONG - YUIN ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																		2,016				
WOOLGORONG - YUIN ROAD	C12040	Resheet Works	Unformed	Unformed																						
WOOLGORONG ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced					11,676				3,864													
WOOLGORONG ROAD	C12040	Resheet Works	Formed	Formed																						
WREATH FLOWERS ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced			5,020												11,592							
WREATH FLOWERS ACCESS ROAD	C12040	Resheet Works	Formed	Formed															96,264							
YUIN HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																						
YUIN HOMESTEAD ACCESS ROAD	C12040	Resheet Works	Formed	Formed												7,560										
YUNDA ROAD	C12040	Resheet Works	Formed & Surfaced	Formed & Surfaced																			19,292			
YUNDA ROAD	C12040	Resheet Works	Formed	Formed																						
Totals					4,702,145	5,908,095	4,901,694	4,264,863	1,151,227	2,301,951	3,244,904	1,262,400	1,192,003	2,850,694	1,623,635	4,854,824	1,344,784	9,303,475	6,211,661	5,455,637	691,968	2,043,337	2,024,208	405,489	1,708,530	2,560,669



murchisonshire

Ancient land under brilliant skies

Settlement Buildings & Infrastructure

Preliminary Draft

May 2023

Murchison Settlement Buildings & Infrastructure - 2023

COA	Description	Job No	Description	Comments	Ext Cost \$ (excl Inflation)	Year
Various Works as at May 2023 not included in Current Assets						
09134	Staff Housing Buildings Improvements	C14226	Capex - Construct Staff Housing, Murchison	New Staff Housing	450,000	2028
09134	Staff Housing Buildings Improvements	C14226	Capex - Construct Staff Housing, Murchison	New Staff Housing	450,000	2030
09134	Staff Housing Buildings Improvements	RN10BK	CapEx - Renovation 10B Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
09134	Staff Housing Buildings Improvements	RN4AKU	CapEx - Renovation 4A Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
09134	Staff Housing Buildings Improvements	RN4BKU	CapEx - Renovation 4B Kurara Way	New Single Room Extension as per 10A Kurara Way	90,000	2030
10702	O.C.A Buildings & Improvements	C10002	D Capex - Community Centre Upgrade	Refurbish existing Sports Club	750,000	2029
10702	O.C.A Buildings & Improvements	C14234	A Capex - Transportable Class Room - Murchison		400,000	2032
11302	Other Rec & Sport Buildings & Improvements	C11002	E Capex - Community Swimming Pool	Part LRCIP Funded	1,050,000	2024
11302	Other Rec & Sport Buildings & Improvements	C11003	J Capex - Playground Upgrade	Potential part Lottery West Funded	200,000	2026
11302	Other Rec & Sport Buildings & Improvements	C11004	Sports Club Access Upgrade	Relay Paving and extend grass areas	30,000	2024
11302	Other Rec & Sport Buildings & Improvements	C11006	Community Splash Pad	Part Lottery West Funded	350,000	2024
11302	Other Rec & Sport Buildings & Improvements	C11050	Other Rec & Sport Bldg & Improv General			
11609	Museum Buildings & Improvements	C11640	Museum Build & Improv General	Extension following implementation Part of Vast Sky Business Works		
13203	Tour Area Prom Buildings & Improvements	C13005	F Capex - New Caravan Park Ablution Block		400,000	2024
13203	Tour Area Prom Buildings & Improvements	C13010	Capex - Roadhouse Residence	New Accomodation for Roadhouse Manager	450,000	2025
13203	Tour Area Prom Buildings & Improvements	C13015	Capex - Roadhouse Business Bldg.	Major refurbishment	500,000	2026
13203	Tour Area Prom Buildings & Improvements	C13016	Cap Ex Ensuites to C/V Park Cabins	Defer at this stage and revisit if necessary		
13203	Tour Area Prom Buildings & Improvements	C13025	H Caravan Park Ensuites	New 3 Units	350,000	2029
13203	Tour Area Prom Buildings & Improvements	C13026	K Interpretive Centre	Part of Vast Sky Business Case		
13203	Tour Area Prom Buildings & Improvements	C13027	Staff Accommodation Units	Initial two separate units	300,000	2025
13203	Tour Area Prom Buildings & Improvements	C13027	Staff Accommodation Units	Part of Vast Sky Business Case Requirements		
13657	Water Infrastructure	C13670	Water Supply Capital	General Water Asset Replacement Works Post plan as majority new in 2024		
13657	Water Infrastructure	C13671	Irrigation Water Supply Capital	Replacements to be separately assessed as required		
13657	Water Infrastructure	C14720	Improvements To drinking Water reticulation	New Bores, Shed Pump House & Ring Main Unit	200,000	2024
13657	Water Infrastructure	C14720	Improvements To drinking Water reticulation	New Chlorinator. Potential Infrastructure Development Funding	230,000	2025
13658	Power Infrastructure	C13660	Power Supply Capital	Replace section underground power - Part 1	150,000	2028
13658	Power Infrastructure	C13660	Power Supply Capital	Replace section underground power - Part 2	150,000	2036
13658	Power Infrastructure	C13661	Power Supply Upgrade	Upgrade of Powerhouse. Potential Infrastructure Development Funding	450,000	2024
13658	Power Infrastructure	C13662	Solar Power Provision	Potential Grant or loan funded	1,000,000	2026
14515	Administration Building & Improvements	C14001	Capex Minor Modifications to Council Building	Move Library, Refurbish & Extend Council Chamber to cover in verandah	600,000	2029



murchisonshire

Ancient land under brilliant skies

Plant Replacement Program

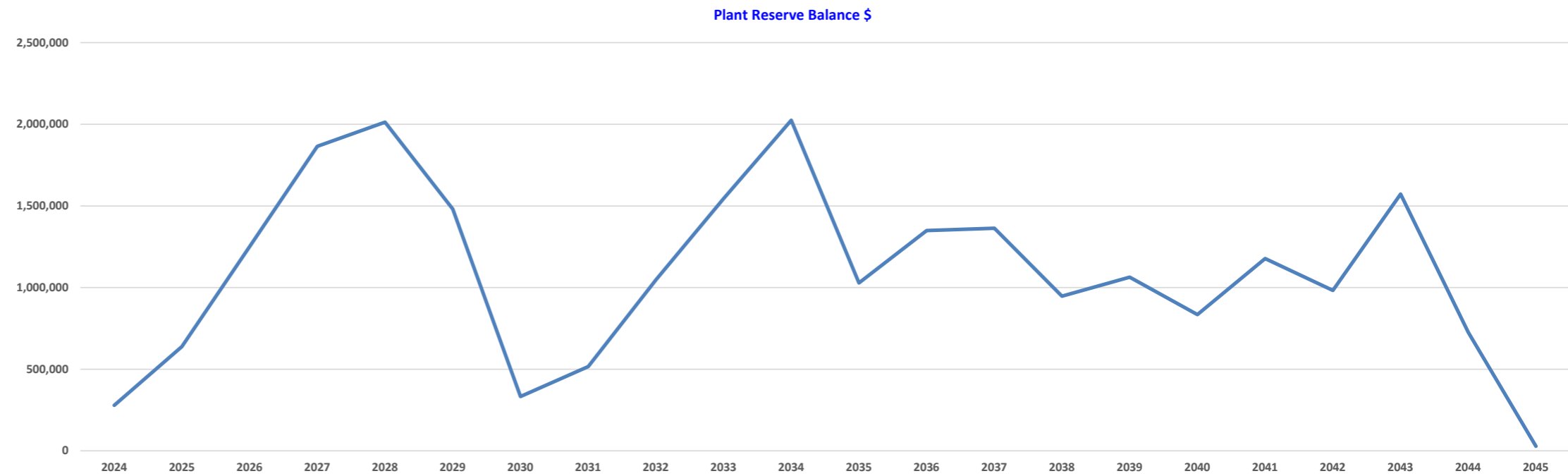
Preliminary Draft May 2023

Plant Replacement Program

2024	<<<program year Note: Trade in shown in blue	plant expenses inflation>>>>					0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
Plant No	Plant Description	Cost	Trade	Net	Life	Ist Replac	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
P084	Costmac Trailer (Signs Constructiuon)	20,000		20,000	20	2027				21,224																		
P085	Elross Caravan Constuction	110,000		110,000	20	2030							123,878															
P085	Elross Caravan Constuction		10,000	(10,000)	20	2030							(11,262)															
P086	Maxitrans Tandem axle Dolly	30,000		30,000	25	2030							33,785															
P086	Maxitrans Tandem axle Dolly		3,000	(3,000)	25	2030							(3,378)															
P087	Kubota Generator 20KVA SQ3200B-AU-B	8,000	-	8,000	8	2026			8,323							9,752								11,426				
P088	Triaxle Flat Top trailer (unregistered)			0	20																							
P089	Toyota Prado GXL	70,000		70,000	5	2030							78,831					87,036						96,095				106,097
P089	Toyota Prado GXL		25,000	(25,000)	5	2030							(28,154)					(31,084)						(34,320)				(37,892)
P090	Plant trailer GH1055	12,000		12,000	20	2030							13,514															
P091	Caterpillar 950GC	450,000		450,000	10	2029						496,836												605,641				
P091	Caterpillar 950GC		90,000	(90,000)	10	2029						(99,367)												(121,128)				
P092	Kenworth T909 Prime Mover	335,000		335,000	10	2025		341,700										416,530										507,748
P092	Kenworth T909 Prime Mover		100,000	(100,000)	10	2025		(102,000)										(124,337)										(151,567)
P093	Caterpillar 150G	500,000		500,000	7	2028					541,216							621,687							714,123			
P093	Caterpillar 150G		90,000	(90,000)	7	2028					(97,419)							(111,904)							(128,542)			
P094	Water Truck Acco 2350 (secondand)	100,000		100,000	10	2028					108,243												131,948					
P095	John Papas Trailer - Dump point			0	20																							
P096	Hilux Single Cab 01MU - Works Manager	43,000		43,000	3	2024	43,000			45,632			48,425		51,389			54,534										
P096	Hilux Single Cab 01MU - Works Manager		10,000	(10,000)	3	2024	(10,000)			(10,612)			(11,262)		(11,951)			(12,682)										
P097	Trailer 8x5 Fire Prevention (Coast			0	20																							
P100	Caravan Explorex	110,000		110,000	20	2041																			154,027			
P100	Caravan Explorex		10,000	(10,000)	20	2041																			(14,002)			
P101	Diesel Generator SQ1120B-AU-B			0	8																							
P103	KUBOTA GZD15-3D ZERO TUIRN MOWER	12,000		12,000	8	2029						13,249											15,523					18,188
P104	Coerco 2000Litre Cartage Tank With Skid																											
P105	Workshop Consumeables																											
P106	1 @ 4"Crommelins 8.5hp PTG Diesel																											
P107	1 @ 4"Crommelins 8.5hp PTG Diesel																											
P108	Roadpod VT5900 Traffic Counters																											
P109	Fuel Tank Petro Cube 65,000 Litres																											
P110	Fuel Tank 13,000 Litre Self Bunded Cube																											
P111	Mobile Fuel Tank - 19,000 Lite Self			0	8																							
P112	Generator			0	8																							
P114	BROONS BH-14H GRID ROLLER (2nd																											
P114	BROONS BH-14H GRID ROLLER (2nd																											
P115	Isuzu FRR500 5-Tonne Truck - Construction	125,000		125,000	10	2032									146,457										178,531			
P115	Isuzu FRR500 5-Tonne Truck - Construction		22,000	(22,000)	10	2032									(25,777)										(31,421)			
P116	UTF 4500mm Flattop Trailer																											
P116	UTF 4500mm Flattop Trailer																											
P117	2012 John Deere 8310R Tractor																											
P117	2012 John Deere 8310R Tractor																											
P118	1983 Howard Porter Bogie Dolly																											
P118	1983 Howard Porter Bogie Dolly																											
P119	1983 Fruehauf 40ft Trailer																											
P119	1983 Fruehauf 40ft Trailer																											
P120	2022 Toyota Landcruiser VDJ79R																											
P120	2022 Toyota Landcruiser VDJ79R																											
P121	Skel Trailer	150,000		150,000	15	2038																			197,922			
P121	Skel Trailer		30,000	(30,000)	15	2038																			(39,584)			
P122	UTF Tip Trailer - Gardener			0																								
P122	UTF Tip Trailer - Gardener			0																								
P11076	Mower Ride on JDZ	12,000		12,000	8	2027				12,734								14,920								17,482		
P11076	Mower Ride on JDZ		500	(500)	8	2027				(531)								(622)								(728)		
P13043	Steam Cleaner Diesel Fired - P13043																											
P15003	Grader John Deere 672G	500,000		500,000	7	2023							563,081					646,803									742,974	
P15003	Grader John Deere 672G		90,000	(90,000)	7	2023							(101,355)					(116,425)									(133,735)	
P15006	Truck – Isuzu NPR 65/45	80,000		80,000	10	2023									95,607											116,545		
P15006	Truck – Isuzu NPR 65/45		10,000	(10,000)	10	2023									(11,951)											(14,568)		
P16063	2016 Toyota Prado																											
P16063	2016 Toyota Prado																											
Net Totals with Inflation		7,157,510	937,802	6,219,708			573,000	239,700	38,495	85,427	552,040	1,231,942	1,847,357	516,909	120,681	151,777	119,461	1,595,871	279,013	586,004	1							

Plant Replacement Program

2024 <<<program year		plant expenses inflation>>>>					0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
Note. Trade in shown in blue		100.0%	102.0%	104.0%	106.1%	108.2%	110.4%	112.6%	114.9%	117.2%	119.5%	121.9%	124.3%	126.8%	129.4%	131.9%	134.6%	137.3%	140.0%	142.8%	145.7%	148.6%	151.6%					
Plant No	Plant Description	Cost	Trade	Net	Life	lst Replac	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
	Road Plant Purchases	683,000					683,000	341,700	39,535	96,570	649,459	1,457,950	2,038,354	620,290	146,457	175,679	131,651	1,805,379	291,696	702,428	1,174,336	605,641	937,613	483,797	1,104,034	177,731	1,850,005	1,636,920
	Minor Plant Purchases	0					0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Proceeds Sale of Assets Road Plant Purch -	(110,000)					(110,000)	(102,000)	(1,040)	(11,143)	(97,419)	(226,008)	(241,674)	(103,382)	(25,777)	(23,902)	(12,190)	(265,460)	(12,682)	(116,425)	(158,337)	(121,128)	(20,592)	(76,596)	(159,964)	(16,753)	(252,611)	(358,607)
	Admin Vehicle Sales	0					0	0	0	0	0	0	(28,154)	0	0	0	0	(31,084)	0	0	0	0	(34,320)	0	0	0	0	(37,892)
	Admin Vehicle Purchases	0					0	0	0	0	0	0	78,831	0	0	0	0	87,036	0	0	0	0	96,095	0	0	0	0	106,097
		573,000					573,000	239,700	38,495	85,427	552,040	1,231,942	1,847,357	516,909	120,681	151,777	119,461	1,595,871	279,013	586,004	1,015,999	484,513	978,796	407,201	944,071	160,978	1,597,393	1,346,518
	Plant Reserve																											
	Opening Balance of Plant Reserve	801,449					801,449	278,190	638,490	1,249,995	1,864,568	2,012,528	1,480,585	333,229	516,320	1,045,639	1,543,862	2,024,401	1,028,530	1,349,517	1,363,513	947,514	1,063,002	834,205	1,177,004	982,933	1,571,956	724,562
	Trans from Res - Plant Repl - GEN	(573,000)					(573,000)	(239,700)	(38,495)	(85,427)	(552,040)	(1,231,942)	(1,847,357)	(516,909)	(120,681)	(151,777)	(119,461)	(1,595,871)	(279,013)	(586,004)	(1,015,999)	(484,513)	(978,796)	(407,201)	(944,071)	(160,978)	(1,597,393)	(1,346,518)
	Trans to Res - Plant Rep	49,741					49,741	600,000	650,000	700,000	700,000	700,000	700,000	700,000	650,000	650,000	600,000	600,000	600,000	600,000	600,000	600,000	750,000	750,000	750,000	750,000	750,000	650,000
	Adjustment to Actual	0					0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Closing Balance Plant Reserve	278,190					278,190	638,490	1,249,995	1,864,568	2,012,528	1,480,585	333,229	516,320	1,045,639	1,543,862	2,024,401	1,028,530	1,349,517	1,363,513	947,514	1,063,002	834,205	1,177,004	982,933	1,571,956	724,562	
	Net Transfer	(523,259)					(523,259)	360,300	611,505	614,573	147,960	(531,942)	(1,147,357)	183,091	529,319	498,223	480,539	(995,871)	320,987	13,996	(415,999)	115,487	(228,796)	342,799	(194,071)	589,022	(847,393)	(696,518)
	Plant Reserve Balance	278,190					278,190	638,490	1,249,995	1,864,568	2,012,528	1,480,585	333,229	516,320	1,045,639	1,543,862	2,024,401	1,028,530	1,349,517	1,363,513	947,514	1,063,002	834,205	1,177,004	982,933	1,571,956	28,044	





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Ancient land under brilliant skies

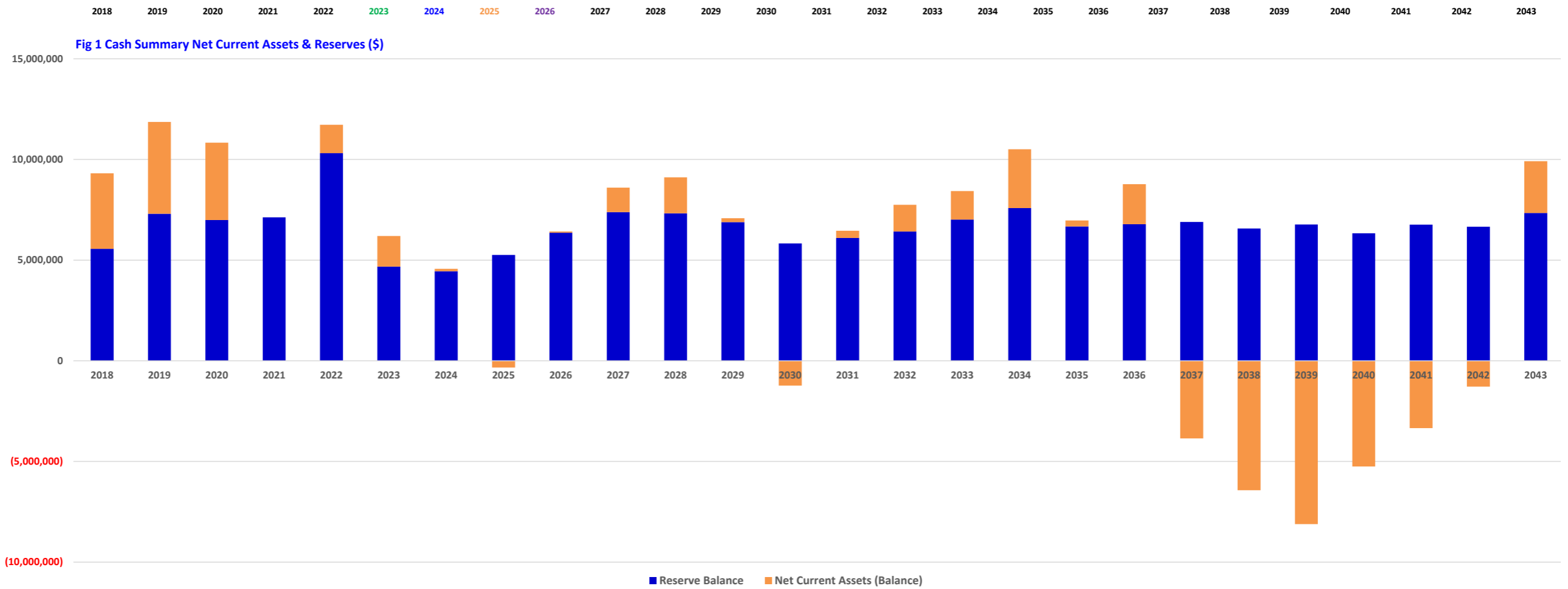
**Long Term Financial Plan
Budget Schedules**

Preliminary Draft

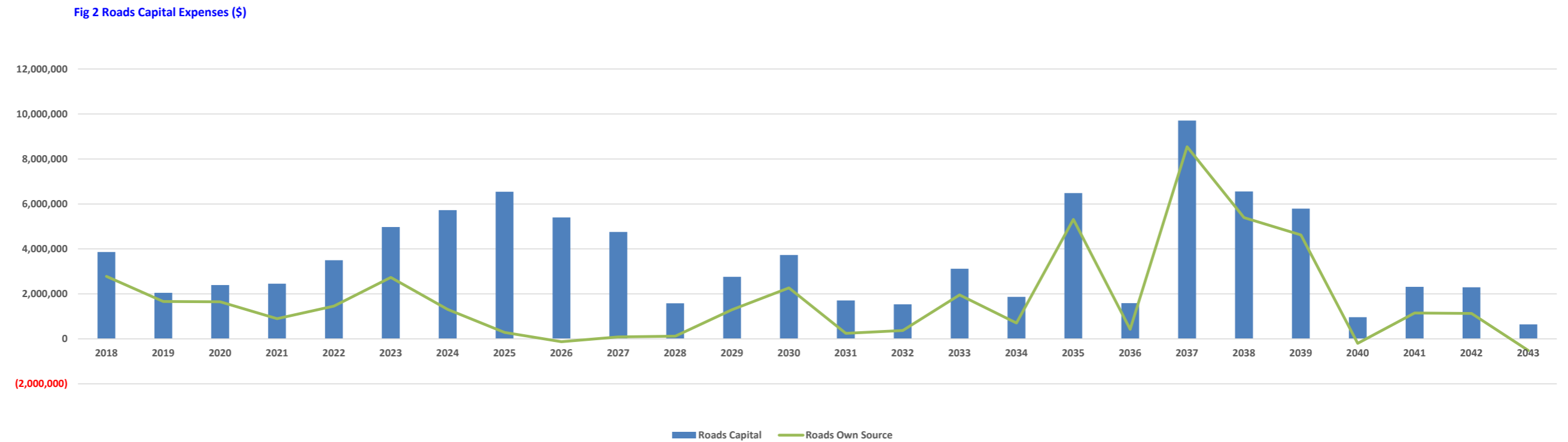
May 2023

Indicative Long Term Rate Setting Statement	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Activities by Reporting Program																					
Net current assets at start of financial year - surplus/(deficit)	1,406,382	1,519,161	119,678	(332,856)	63,107	1,214,362	1,782,513	196,104	(1,227,141)	352,696	1,325,409	1,420,394	2,925,411	291,762	1,987,077	(3,855,852)	(6,428,855)	(8,109,534)	(5,252,366)	(3,344,604)	(1,283,047)
Revenue from operating activities (* excl general rates)																					
Governance	69,469	69,469	70,511	71,569	72,642	73,732	74,838	75,960	77,100	78,256	79,430	80,622	81,831	83,058	84,304	85,569	86,852	88,155	89,477	90,820	92,182
General purpose funding *	1,269,516	4,485,043	4,574,475	4,665,692	4,758,729	4,853,623	4,950,411	5,049,129	5,149,818	5,252,517	5,357,265	5,464,103	5,573,073	5,684,218	5,797,582	5,913,207	6,031,141	6,151,428	6,274,116	6,399,252	6,526,886
Law, order, public safety	85,388	19,588	19,592	19,595	19,599	19,603	19,607	19,611	19,615	19,619	19,624	19,628	19,632	19,637	19,641	19,646	19,650	19,655	19,660	19,665	19,669
Health																					
Education and welfare	250																				
Housing																					
Community amenities	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486	486
Recreation and culture	8,960	8,960	9,042	9,125	9,209	9,295	9,382	9,470	9,560	9,651	9,743	9,837	9,932	10,028	10,126	10,225	10,326	10,429	10,533	10,638	10,745
Transport	10,710,285	3,153,345	4,956,445	260,291	264,196	9,248,159	272,181	276,264	280,408	9,264,614	288,883	293,216	297,615	9,282,079	306,610	311,209	315,877	9,300,615	325,425	330,306	335,261
Economic services	1,203,421	1,077,829	1,103,396	1,122,718	1,142,271	1,162,059	1,182,088	1,202,362	1,222,886	1,243,665	1,264,704	1,286,009	1,307,584	1,329,435	1,351,568	1,373,988	1,396,702	1,419,713	1,443,030	1,466,658	1,490,602
Other property and services	100,000	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	124,337	126,824	129,361	131,948	134,587	137,279	140,024	142,825	145,681
	13,447,774	8,914,720	10,835,946	6,253,517	6,373,254	15,475,200	6,619,401	6,745,899	6,874,742	15,985,974	7,139,644	7,275,800	7,414,490	16,535,766	7,699,678	7,846,279	7,995,621	17,127,760	8,302,750	8,460,649	8,621,513
Expenditure from operating activities																					
Governance	(832,175)	(844,184)	(857,718)	(913,949)	(928,794)	(991,658)	(1,023,485)	(1,040,243)	(1,073,173)	(1,090,687)	(1,108,495)	(1,126,604)	(1,145,018)	(1,163,744)	(1,182,785)	(1,202,149)	(1,221,839)	(1,241,863)	(1,262,226)	(1,282,933)	(1,303,991)
General purpose funding	(26,712)	(11,809)	(11,994)	(12,546)	(12,745)	(13,356)	(13,569)	(13,786)	(14,006)	(14,230)	(14,458)	(14,689)	(14,924)	(15,163)	(15,406)	(15,653)	(15,903)	(16,158)	(16,417)	(16,680)	(16,948)
Law, order, public safety	(94,588)	(92,885)	(94,116)	(96,242)	(97,526)	(99,815)	(101,155)	(102,513)	(103,892)	(105,289)	(106,707)	(108,145)	(109,604)	(111,084)	(112,585)	(114,107)	(115,652)	(117,219)	(118,808)	(120,420)	(122,055)
Health	(47,647)	(39,036)	(42,636)	(44,711)	(45,359)	(47,666)	(48,368)	(49,081)	(49,806)	(50,543)	(51,291)	(52,052)	(52,825)	(53,611)	(54,410)	(55,221)	(56,046)	(56,885)	(57,737)	(58,603)	(59,483)
Education and welfare	(13,386)	(9,958)	(10,116)	(10,641)	(10,811)	(11,394)	(11,578)	(11,765)	(11,955)	(12,148)	(12,345)	(12,544)	(12,747)	(12,953)	(13,163)	(13,376)	(13,593)	(13,813)	(14,037)	(14,264)	(14,496)
Housing	(84,330)	(83,630)	(85,236)	(86,801)	(88,393)	(90,011)	(91,346)	(93,119)	(94,815)	(96,755)	(98,729)	(100,738)	(102,783)	(104,864)	(106,981)	(109,135)	(111,328)	(113,558)	(115,828)	(118,137)	(120,487)
Community amenities	(153,960)	(139,457)	(141,683)	(146,046)	(148,388)	(153,133)	(155,600)	(158,108)	(160,658)	(163,251)	(165,887)	(168,567)	(171,292)	(174,062)	(176,878)	(179,742)	(182,653)	(185,613)	(188,623)	(191,683)	(194,795)
Recreation and culture	(395,179)	(426,970)	(433,758)	(446,021)	(453,144)	(466,417)	(477,783)	(485,437)	(497,192)	(505,150)	(513,242)	(521,470)	(529,835)	(538,340)	(546,988)	(555,781)	(564,722)	(573,813)	(583,056)	(592,455)	(602,012)
Transport	(14,484,498)	(7,142,309)	(9,068,669)	(4,114,858)	(4,154,247)	(13,727,447)	(4,252,955)	(4,283,953)	(4,325,444)	(13,893,206)	(4,416,862)	(4,468,179)	(4,520,483)	(14,098,451)	(4,627,093)	(4,681,419)	(4,736,438)	(14,317,160)	(4,848,596)	(4,905,754)	(4,963,645)
Economic services	(2,387,970)	(2,548,917)	(2,595,359)	(2,674,780)	(2,572,646)	(2,622,390)	(2,663,998)	(2,706,223)	(2,749,070)	(2,792,543)	(2,836,645)	(2,881,382)	(2,926,755)	(2,972,768)	(3,024,275)	(3,078,316)	(3,133,344)	(3,189,378)	(3,246,438)	(3,304,541)	(3,363,708)
Other property and services	(104,041)	(158,894)	(165,963)	(172,855)	(179,903)	(187,110)	(194,478)	(202,011)	(209,712)	(217,584)	(225,631)	(233,855)	(242,261)	(250,851)	(259,630)	(268,601)	(277,767)	(287,132)	(296,701)	(306,477)	(316,464)
	(18,624,485)	(11,498,049)	(13,507,247)	(8,719,451)	(8,691,956)	(18,410,398)	(9,034,316)	(9,146,241)	(9,289,724)	(18,941,387)	(9,550,293)	(9,688,226)	(9,828,527)	(19,495,891)	(10,120,194)	(10,273,500)	(10,429,285)	(20,112,593)	(10,748,466)	(10,911,948)	(11,078,085)
Operating Activities excluded from budget																					
(Profit) / Loss on disposal of assets																					
Loss on Disposal of assets																					
Other																					
Movement in employee benefit provisions (non-current)																					
Depreciation & amortisation of assets	3,518,742	3,518,742	3,553,930	3,589,469	3,625,364	3,661,617	3,698,233	3,735,216	3,772,568	3,810,294	3,848,397	3,886,881	3,925,749	3,965,007	4,004,657	4,044,703	4,085,151	4,126,002	4,167,262	4,208,935	4,251,024
Non-cash amounts excluded from operating activities	3,518,742	3,518,742	3,553,930	3,589,469	3,625,364	3,661,617	3,698,233	3,735,216	3,772,568	3,810,294	3,848,397	3,886,881	3,925,749	3,965,007	4,004,657	4,044,703	4,085,151	4,126,002	4,167,262	4,208,935	4,251,024
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Amount attributable to operating activities	(1,657,969)	935,413	882,629	1,123,535	1,306,661	726,420	1,283,318	1,334,875	1,357,586	854,881	1,437,747	1,474,454	1,511,712	1,004,882	1,584,141	1,617,483	1,651,487	1,141,169	1,721,546	1,757,635	1,794,452
Investing Activities																					
Non-operating grants, subsidies and contributions	2,239,198	5,270,898	6,259,264	5,528,305	4,670,601	1,467,000	1,467,000	1,467,000	1,467,000	1,167,000	1,167,000	1,167,000	1,805,394	1,167,000	1,167,000	1,167,000	1,167,000	1,167,000	1,167,000	1,167,000	1,167,000
Proceeds from disposal of assets	59,000	110,000	102,000	1,040	11,143	97,419	226,008	269,829	103,382	25,777	23,902	12,190	296,545	12,682	116,425	158,337	121,128	55,735	76,596	159,964	16,753
Land & Buildings	(142,099)	(440,000)	(822,077)	(523,570)	(31,490)	(486,550)	(1,734,000)	(917,459)	(19,364)	(408,000)			(307,835)	(7,420)			(41,125)		(2,920)		
Plant & Equipment	(692,997)	(683,000)	(341,700)	(39,535)	(96,570)	(649,459)	(1,457,950)	(2,117,185)	(620,290)	(146,457)	(175,679)	(131,651)	(1,892,416)	(291,696)	(702,428)	(1,174,336)	(605,641)	(1,049,213)	(483,797)	(1,104,034)	(177,731)
Furniture & Equipment	(117,533)	(25,000)	(10,150)	(10,302)	(10,457)	(10,614)	(210,773)	(10,934)	(11,098)	(11,265)	(56,434)	(11,605)	(11,779)	(11,956)	(12,136)	(12,318)	(12,502)	(12,690)	(12,880)	(13,073)	(13,270)
Infrastructure Roads	(4,750,358)	(5,413,092)	(6,236,994)	(5,087,297)	(4,439,043)	(1,264,467)	(2,439,559)	(3,402,744)	(1,381,985)	(1,311,595)	(3,004,896)	(1,754,754)	(5,087,107)	(1,473,307)	(9,592,696)	(6,440,593)	(5,671,019)	(813,672)	(2,193,686)	(2,175,816)	(526,390)
Infrastructure Other	(976,230)	(2,100,000)	(242,100)	(1,254,000)		(183,000)	(20,000)	(10,355)				(35,615)	(1,276,789)	(153,000)							
Purchase property, plant and equipment																					
Purchase and construction of infrastructure																					
Amount attributable to investing activities	(4,381,020)	(3,280,194)	(1,291,758)	(1,385,359)	104,185	(1,029,672)	(4,169,274)	(4,721,849)	(462,356)	(684,541)	(2,046,107)	(754,436)	(6,473,988)	(757,696)	(9,023,836)	(6,301,909)	(5,001,034)	(693,965)	(1,446,767)	(1,968,880)	466,363
Financing Activities																					
Repayment of borrowings	(200,598)	(189,033)	(192,531)	(235,241)	(280,978)	(288,787)	(296,873)	(305,248)	(313,924)	(212,961)	(109,279)	(114,811)	(120,623)	(61,018)							
Proceeds from new borrowings				1,000,000																	
Proceeds from self supporting loans																					
Transfers to cash backed reserves (restricted assets)	(631,269)	(471,166)	(1,167,826)	(1,144,731)	(1,112,668)	(792,308)	(790,405)	(790,405)	(790,405)	(740,405)	(740,405)	(690,405)	(690,405)	(690,405)	(690,405)	(690,405)	(690,405)	(851,655)	(840,405)	(840,405)	(840,405)
Transfers from cash backed reserves (restricted assets)	6,269,037	698,000	364,700	38,495	85,427	852,04															

Graphs



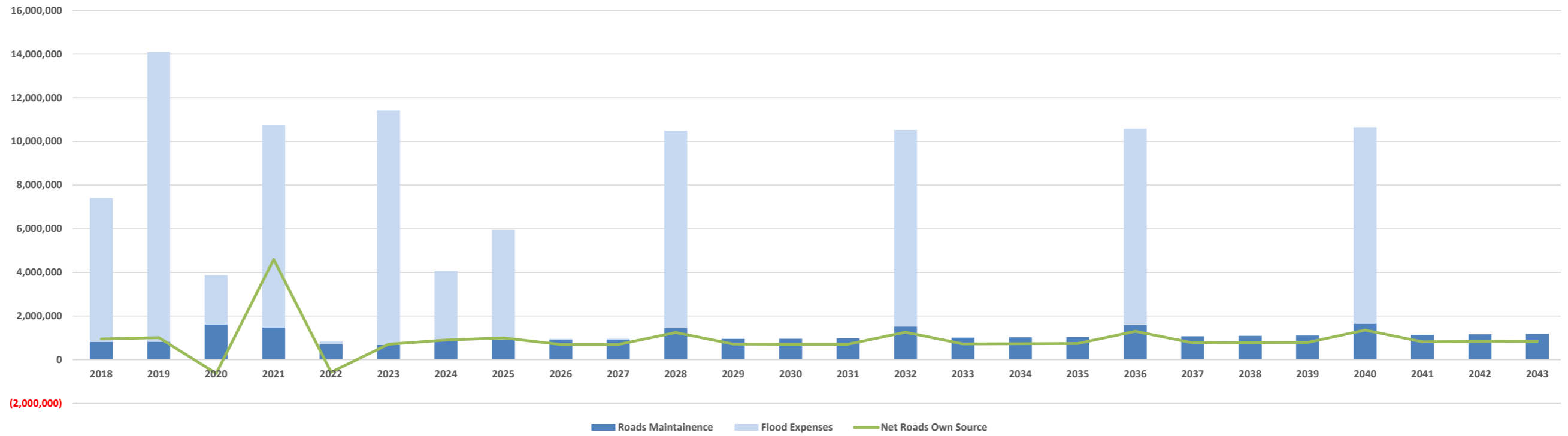
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Net Current Assets (Balance)	3,752,856	4,562,188	3,843,908	(17,596)	1,406,381	1,519,161	119,678	(332,856)	63,107	1,214,362	1,782,513	196,104	(1,227,141)	352,696	1,325,409	1,420,394	2,925,411	291,762	1,987,077	(3,855,852)	(6,428,855)	(8,109,534)	(5,252,366)	(3,344,604)	(1,283,047)	2,575,599
Reserve Balance	5,559,862	7,303,108	6,989,920	7,128,984	10,316,451	4,678,683	4,451,849	5,254,975	6,361,211	7,388,452	7,328,720	6,887,183	5,830,231	6,103,728	6,423,452	7,012,081	7,583,024	6,677,558	6,788,950	6,893,352	6,567,758	6,773,651	6,331,828	6,765,031	6,661,366	7,340,793



Graphs

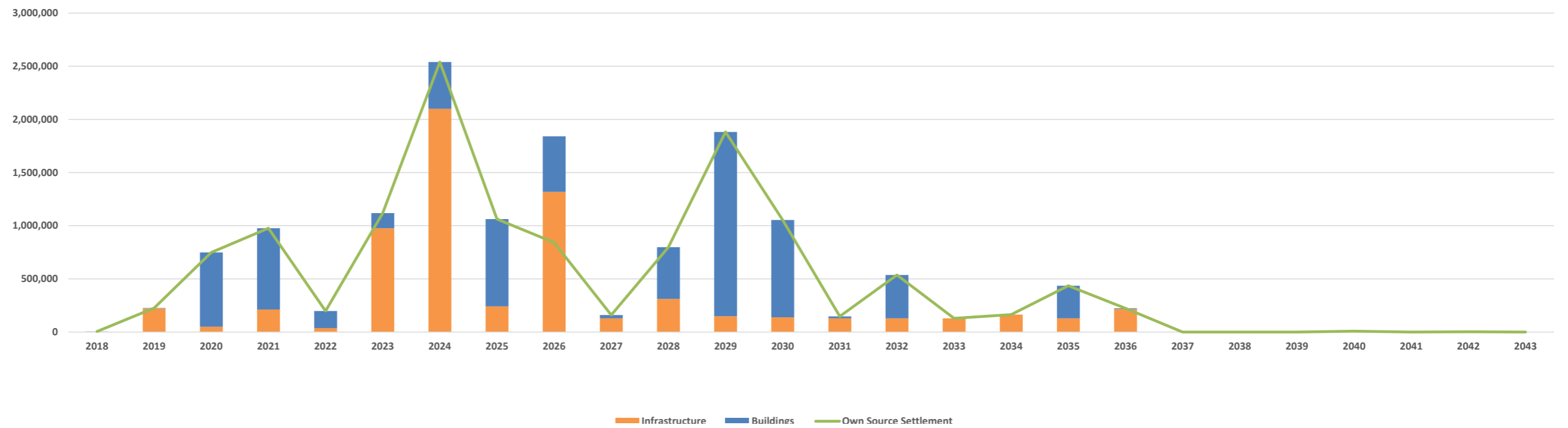
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Roads Capital	3,860,119	2,045,474	2,394,632	2,455,077	3,498,013	4,972,331	5,722,499	6,543,195	5,396,077	4,752,856	1,582,385	2,759,751	3,728,846	1,710,764	1,534,832	3,119,624	1,869,928	6,479,523	1,589,393	9,709,249	6,557,619	5,788,525	964,301	2,312,174	2,294,807	645,890
Roads Own Source	2,779,574	1,659,939	1,647,335	899,806	1,456,888	2,733,133	1,306,048	285,931	(130,229)	84,255	117,385	1,294,751	2,263,846	245,764	369,832	1,954,624	704,928	5,314,523	424,393	8,544,249	5,392,619	4,623,525	(200,699)	1,147,174	1,129,807	(519,110)

Fig 3 Road Maintenance Expenses (\$)



	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Roads Maintenance	822,620	826,151	1,606,888	1,471,922	722,399	680,856	882,836	895,231	909,033	923,064	1,462,328	951,828	966,570	981,557	1,521,794	1,012,285	1,028,034	1,044,047	1,585,327	1,076,880	1,093,709	1,110,821	1,653,221	1,145,912	1,163,901	1,182,192
Flood Expenses	6,587,197	13,277,155	2,266,657	9,295,053	112,044	10,738,685	3,176,192	5,057,896	50,259	42,504	9,034,631	36,637	18,520	10,277	9,002,676	330	0	0	9,000,000	0	0	0	9,000,000	0	0	0
Net Roads Own Source	952,690	1,013,322	(625,580)	4,595,013	(568,902)	710,179	906,606	997,619	699,951	702,338	1,249,780	717,278	709,836	712,451	1,260,896	724,788	735,889	747,519	1,304,352	771,390	783,637	796,098	1,353,776	821,676	834,801	848,156

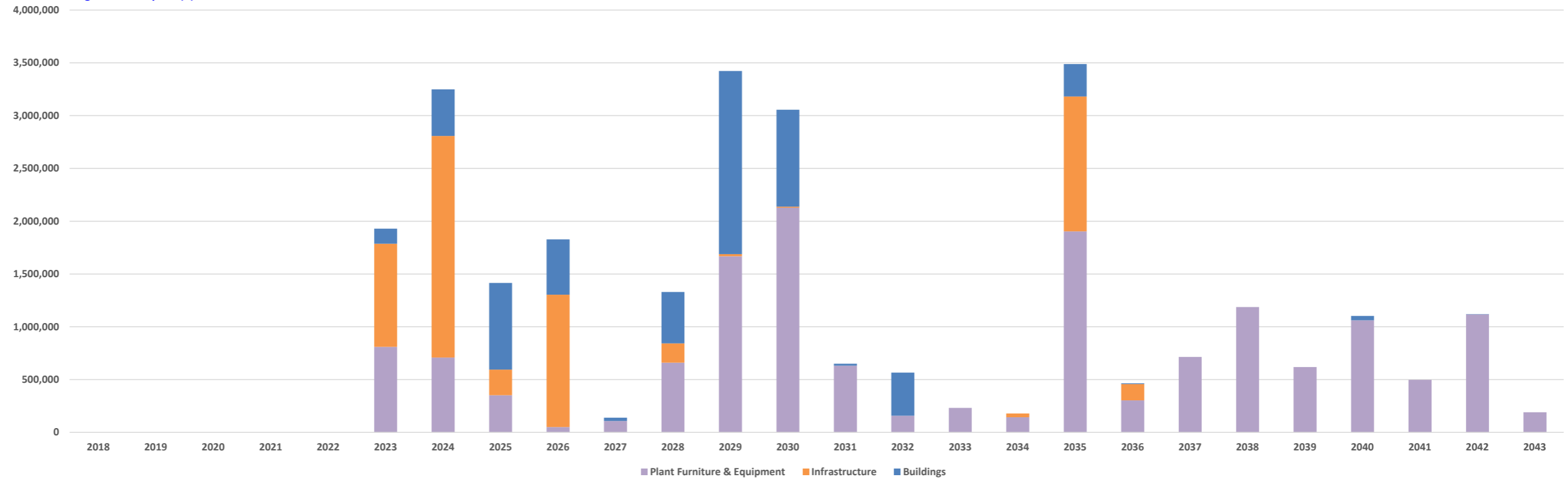
Fig 4 Settlement Works



Graphs

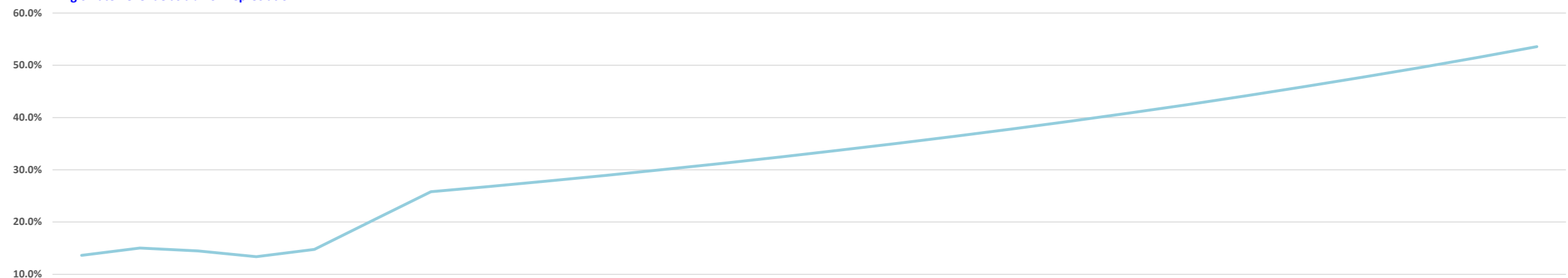
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Infrastructure	0	222,077	50,897	212,590	37,997	976,230	2,100,000	242,100	1,318,147	128,294	311,294	148,294	138,649	128,294	128,294	128,294	163,909	128,294	215,583	0	0	0	0	0	0	0
Buildings	5,932	3,980	698,259	764,189	159,457	142,099	440,000	820,697	523,570	31,490	486,550	1,734,000	915,803	19,364	408,000	0	0	307,835	7,420	0	0	0	8,489	0	2,920	0
Own Source Settlement	5,932	226,057	749,155	976,779	197,454	1,118,329	2,540,000	1,062,797	841,717	159,784	797,845	1,882,294	1,054,453	147,658	536,294	128,294	163,909	436,130	223,002	0	0	0	8,489	0	2,920	0

Fig 5 Other Capital (\$)



	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Plant Furniture & Equipment						810,530	708,000	351,850	49,837	107,027	660,073	1,668,723	2,128,120	631,389	157,722	232,113	143,257	1,904,195	303,652	714,564	1,186,654	618,143	1,061,903	496,678	1,117,108	191,000
Infrastructure						976,230	2,100,000	242,100	1,254,000	0	183,000	20,000	10,355	0	0	0	35,615	1,276,789	153,000	0	0	0	0	0	0	0
Buildings						142,099	440,000	822,077	523,570	31,490	486,550	1,734,000	917,459	19,364	408,000	0	0	307,835	7,420	0	0	0	41,125	0	2,920	0

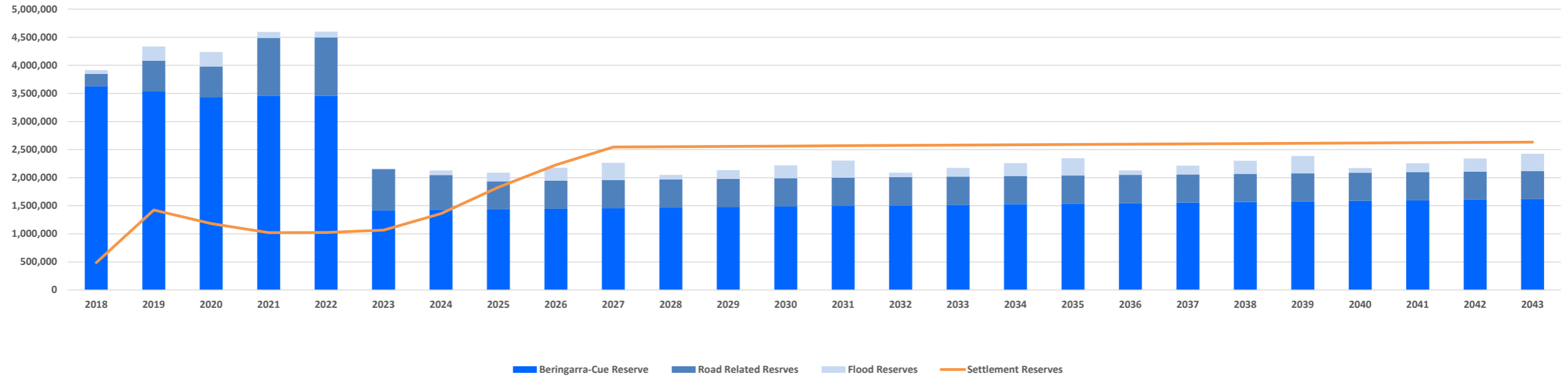
Fig 6 Rate Revenue as a % of Depreciation



Graphs

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
0.0%	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Rate Revenue as a % of Depreciation	13.6%	15.0%	14.5%	13.4%	14.8%	20.3%	25.8%	26.8%	27.8%	28.9%	30.1%	31.2%	32.4%	33.7%	35.0%	36.4%	37.8%	39.3%	40.9%	42.5%	44.2%	45.9%	47.7%	49.6%	51.5%	53.6%

Fig 7 Settlement & Road Related Reserves Snapshot \$



	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Beringarra-Cue Reserve	3,625,234	3,536,484	3,430,426	3,454,306	3,457,924	1,417,110	1,427,110	1,437,110	1,447,110	1,457,110	1,467,110	1,477,110	1,487,110	1,497,110	1,507,110	1,517,110	1,527,110	1,537,110	1,547,110	1,557,110	1,567,110	1,577,110	1,587,110	1,597,110	1,607,110	1,617,110
Road Related Resrves	220,671	546,673	550,053	1,034,807	1,034,936	736,811	621,186	497,086	497,986	499,889	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792	501,792
Flood Reserves	69,145	250,568	255,503	105,968	105,968	6,468	81,468	156,468	231,468	306,468	81,468	156,468	231,468	306,468	81,468	156,468	231,468	306,468	81,468	156,468	231,468	306,468	81,468	156,468	231,468	306,468
Settlement Reserves	487,459	1,423,318	1,182,005	1,022,057	1,022,494	1,066,065	1,360,014	1,829,960	2,228,637	2,546,393	2,551,799	2,557,204	2,562,609	2,568,014	2,573,419	2,578,824	2,584,229	2,589,635	2,595,040	2,600,445	2,605,850	2,611,255	2,616,660	2,622,065	2,627,470	2,632,876

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
GENERAL PURPOSE FUNDING																						
Schedule 03																						
Sub Program 031, 032																						
General Rates																						
03103	General Rates Levied	(679,131)	(907,497)	(952,252)	(999,264)	(1,048,627)	(1,100,459)	(1,154,882)	(1,212,026)	(1,272,027)	(1,335,059)	(1,401,251)	(1,470,754)	(1,543,783)	(1,620,540)	(1,701,167)	(1,785,830)	(1,874,762)	(1,968,140)	(2,066,187)	(2,169,136)	(2,277,258)
03105	Penalty Interest Raised on Rates	(5,500)	(5,500)	(5,583)	(5,666)	(5,751)	(5,837)	(5,925)	(6,014)	(6,104)	(6,196)	(6,289)	(6,383)	(6,479)	(6,576)	(6,675)	(6,775)	(6,876)	(6,979)	(7,084)	(7,190)	(7,298)
03109	Rates Administration Fees	(330)	(330)	(335)	(340)	(345)	(350)	(356)	(361)	(366)	(372)	(377)	(383)	(389)	(395)	(400)	(406)	(413)	(419)	(425)	(431)	(438)
03106	Rates Written-off	15,000																				
03104	Ex-Gratia Rates Received																					
03111	Rates Collection Costs Recovered																					
Operating Rates Section																						
03100	ABC Expenses - Rate Revenue	4,846	4,943	5,025	5,473	5,565	6,069	6,173	6,279	6,386	6,496	6,607	6,721	6,836	6,954	7,074	7,195	7,319	7,445	7,574	7,704	7,837
03102	Valuation Exp.& Title Searches	1,234	1,234	1,253	1,271	1,290	1,310	1,329	1,349	1,370	1,390	1,411	1,432	1,454	1,475	1,498	1,520	1,543	1,566	1,589	1,613	1,637
03107	Back Rates Levied	(35,467)																				
03108	Installment Interest Received																					
03110	Pens Deferred Rates Interest Grant																					
03101	Rates Stationery/Advertising	632	632	641	651	661	671	681	691	701	712	723	733	744	756	767	778	790	802	814	826	839
03113	Rates Recovery Expenses	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717	5,803	5,890	5,978	6,068	6,159	6,251	6,345	6,440	6,537	6,635
Other General Purpose Income																						
03201	F.A.G Grant - General	(998,722)	(3,438,288)	(3,507,054)	(3,577,195)	(3,648,739)	(3,721,714)	(3,796,148)	(3,872,071)	(3,949,513)	(4,028,503)	(4,109,073)	(4,191,254)	(4,275,079)	(4,360,581)	(4,447,793)	(4,536,749)	(4,627,484)	(4,720,033)	(4,814,434)	(4,910,723)	(5,008,937)
03202	F.A.G Grant - Roads	(217,085)	(993,045)	(1,012,906)	(1,033,165)	(1,053,828)	(1,074,904)	(1,096,402)	(1,118,331)	(1,140,697)	(1,163,511)	(1,186,781)	(1,210,517)	(1,234,727)	(1,259,422)	(1,284,610)	(1,310,302)	(1,336,508)	(1,363,239)	(1,390,503)	(1,418,313)	(1,446,680)
03203	Grants Commission Grants Received - Special																					
03204	Interest Received - Municipal	(2,036)	(2,036)	(2,066)	(2,097)	(2,129)	(2,161)	(2,193)	(2,226)	(2,259)	(2,293)	(2,328)	(2,362)	(2,398)	(2,434)	(2,470)	(2,507)	(2,545)	(2,583)	(2,622)	(2,661)	(2,701)
03206	Interest Received - Reserve	(45,698)	(45,698)	(46,383)	(47,079)	(47,785)	(48,502)	(49,229)	(49,968)	(50,717)	(51,478)	(52,250)	(53,034)	(53,829)	(54,637)	(55,456)	(56,288)	(57,132)	(57,989)	(58,859)	(59,742)	(60,638)
03207	Interest Received - Other (Not Reserves)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
03205	Other General Purpose Funding	(145)	(145)	(148)	(150)	(152)	(154)	(157)	(159)	(161)	(164)	(166)	(169)	(171)	(174)	(177)	(179)	(182)	(185)	(187)	(190)	(193)
Other General Purpose Income																						
03200	Expenses relating to Other General Purpose Funding																					
03210	Transfer to Grants Commission Reserve	31,992																				
03208	Transfer from Grants Commission Reserve	(3,183,223)																				
Capital																						
Furniture and Equipment																						
General Purpose Funding																						
		(5,108,632)	(5,380,731)	(5,514,733)	(5,652,410)	(5,794,612)	(5,940,726)	(6,091,723)	(6,247,369)	(6,407,839)	(6,573,345)	(6,744,058)	(6,920,168)	(7,101,932)	(7,289,595)	(7,483,343)	(7,683,385)	(7,889,999)	(8,103,410)	(8,323,885)	(8,551,708)	(8,787,196)

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
GOVERNANCE MEMBERS OF COUNCIL																						
Schedule 04																						
Sub Program 041, 042																						
Members Renumeration																						
04103	Shire President's Allowance	14,032	14,032	14,242	14,456	14,673	14,893	15,116	15,343	15,573	15,807	16,044	16,285	16,529	16,777	17,029	17,284	17,543	17,806	18,074	18,345	18,620
04107	Deputy President's Allowance paid	3,508	3,508	3,561	3,614	3,668	3,723	3,779	3,836	3,893	3,952	4,011	4,071	4,132	4,194	4,257	4,321	4,386	4,452	4,518	4,586	4,655
04109	Members Sitting Fees	63,323	63,323	64,273	65,237	66,215	67,209	68,217	69,240	70,279	71,333	72,403	73,489	74,591	75,710	76,846	77,998	79,168	80,356	81,561	82,785	84,027
04108	Members Communications	12,000	12,000	12,180	12,363	12,548	12,736	12,927	13,121	13,318	13,518	13,721	13,926	14,135	14,347	14,563	14,781	15,003	15,228	15,456	15,688	15,923
04100	Members Travelling Expenses	18,819	18,819	19,101	19,388	19,678	19,974	20,273	20,577	20,886	21,199	21,517	21,840	22,168	22,500	22,838	23,180	23,528	23,881	24,239	24,603	24,972
04104	Members - Refresh & Receptions	3,773	3,773	3,829	3,887	3,945	4,004	4,064	4,125	4,187	4,250	4,314	4,378	4,444	4,511	4,578	4,647	4,717	4,788	4,859	4,932	5,006
04118	Other Members Expenses	2,000	2,000	2,030	2,060	2,091	2,123	2,155	2,187	2,220	2,253	2,287	2,321	2,356	2,391	2,427	2,464	2,500	2,538	2,576	2,615	2,654
04099	Members Reimbursements																					
04101	Members Conference Expenses	9,295	9,295	9,434	9,575	9,719	9,865	10,013	10,163	10,315	10,470	10,627	10,787	10,948	11,113	11,279	11,449	11,620	11,795	11,972	12,151	12,333
04111	Members - Training	1,000	1,000	1,015	1,030	1,046	1,061	1,077	1,093	1,110	1,126	1,143	1,161	1,178	1,196	1,214	1,232	1,250	1,269	1,288	1,307	1,327
04117	Members IT Expenses																					
04105	Members - Insurance	1,534	1,534	1,557	1,580	1,604	1,628	1,653	1,677	1,703	1,728	1,754	1,780	1,807	1,834	1,862	1,890	1,918	1,947	1,976	2,005	2,036
04106	Members - Subs., Donations	19,510	19,510	19,803	20,100	20,401	20,707	21,018	21,333	21,653	21,978	22,308	22,642	22,982	23,327	23,676	24,032	24,392	24,758	25,129	25,506	25,889
04115	President's Mobile Phone																					
04102	Council Election Expenses																					
04112	Council Chambers Maintenance	1,000	1,000	1,015	1,030	1,046	1,061	1,077	1,093	1,110	1,126	1,143	1,161	1,178	1,196	1,214	1,232	1,250	1,269	1,288	1,307	1,327
04120	Members Other Costs	400	400	406	412	418	425	431	437	444	451	457	464	471	478	485	493	500	508	515	523	531
04113	ABC Expenses - Members	179,290	182,868	185,918	202,479	205,904	224,529	228,376	232,292	236,276	240,331	244,457	248,656	252,929	257,277	261,703	266,206	270,789	275,453	280,200	285,030	289,946
Other General Governance																						
04110	Civic Receptions	2,594	2,594	2,633	2,672	2,712	2,753	2,794	2,836	2,879	2,922	2,966	3,010	3,055	3,101	3,148	3,195	3,243	3,291	3,341	3,391	3,442
04201	Civic Reception Expenses																					
04119	Housing Costs -Members	11,494	11,671	11,815	11,964	12,115	12,268	17,599	17,817	23,335	23,621	23,911	24,204	24,502	24,804	25,110	25,420	25,734	26,053	26,376	26,704	27,036
04203	Other General Governance	3,500	3,500	3,553	3,606	3,660	3,715	3,770	3,827	3,884	3,943	4,002	4,062	4,123	4,185	4,247	4,311	4,376	4,441	4,508	4,576	4,644
04204	Housing Costs (Other Gov)	24,240	24,782	25,088	25,406	25,728	26,055	36,737	37,194	48,251	48,844	49,445	50,054	50,672	51,298	51,933	52,576	53,229	53,891	54,562	55,242	55,931
04205	Consultants Other Governance	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717	5,803	5,890	5,978	6,068	6,159	6,251	6,345	6,440	6,537	6,635
04200	ABC Expenses - Other Governance	386,395	394,106	400,680	436,370	443,751	483,890	492,183	500,621	509,208	517,947	526,839	535,888	545,097	554,469	564,006	573,711	583,588	593,640	603,870	614,280	624,875
04150	Income for Members Reimbursements																					
Capital																						
CHFURN	Council Chambers Communications Gear/Tables	15,000	15,000																			
	Purchase of Plant and Equipment																					
	Sal of Plant and Equipmenmt																					
Governance Members of Council		777,706	789,715	787,207	842,381	856,152	917,926	948,648	964,282	996,073	1,012,430	1,029,065	1,045,982	1,063,188	1,080,685	1,098,481	1,116,580	1,134,987	1,153,708	1,172,748	1,192,113	1,211,809

ADMINISTRATION
Schedule 04
Sub Program 145

General Office																						
14500	General Office and Administration	18,675	18,675	18,955	19,239	19,528	19,821	20,118	20,420	20,726	21,037	21,352	21,673	21,998	22,328	22,663	23,003	23,348	23,698	24,053	24,414	24,780
OFFADM	Administration Office Maintenance	47,211	41,626	42,306	42,997	43,699	44,413	45,140	45,878	46,629	47,392	48,168	48,957	49,759	50,574	51,404	52,247	53,104	53,975	54,862	55,763	56,679
OFFADO	Administration Office Operations	5,069																				
Staff & Contractors																						
14518	Salaries - Administration	372,188	404,112	412,194	500,438	510,447	610,656	622,869	635,326	648,033	660,993	674,213	687,697	701,451	715,480	729,790	744,386	759,274	774,459	789,948	805,747	821,862
14520	Superannuation - Admin	53,963	53,963	54,772	55,594	56,428	57,274	58,133	59,005	59,891	60,789	61,701	62,626	63,566	64,519	65,487	66,469	67,466	68,478	69,505	70,548	71,606
14511	Staff Uniform - Admin	2,000	2,000	2,030	2,060	2,091	2,123	2,155	2,187	2,220	2,253	2,287	2,321	2,356	2,391	2,427	2,464	2,500	2,538	2,576	2,615	2,654
14519	Staff Appointment Expenses	9,000	9,000	9,135	9,272	9,411	9,552	9,696	9,841	9,989	10,138	10,291	10,445	10,602	10,761	10,922	11,086	11,252	11,421	11,592	11,766	11,943
14502	Workers Comp. - Administration	27,192	27,192	27,600	28,014	28,434	28,860	29,293	29,733	30,179	30,631	31,091	31,557	32,031	32,511	32,999	33,494	33,996	34,506	35,024	35,549	36,082
14509	Fringe Benefits Tax - Admin	32,000	32,000	32,480	32,967	33,462	33,964	34,473	34,990	35,515	36,048	36,588	37,137	37,694	38,260	38,834	39,416	40,007	40,608	41,217	41,835	42,462
14507	Trng./Conference - Admin	10,190	10,190	10,343	10,498	10,655	10,815	10,977	11,142	11,309	11,479	11,651	11,826	12,003	12,183	12,366	12,551	12,740	12,931	13,125	13,322	13,521

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	
14505	Travel & Accommodation - Admin	3,851	3,851	3,909	3,967	4,027	4,087	4,148	4,211	4,274	4,338	4,403	4,469	4,536	4,604	4,673	4,743	4,814	4,887	4,960	5,034	5,110	
14523	Accounting Support Services	194,000	194,000	196,910	199,864	202,862	205,905	208,993	212,128	215,310	218,540	221,818	225,145	228,522	231,950	235,429	238,961	242,545	246,183	249,876	253,624	257,428	
14522	Consultants Administration	41,725	41,725	42,351	42,986	43,631	44,285	44,950	45,624	46,308	47,003	47,708	48,424	49,150	49,887	50,635	51,395	52,166	52,948	53,743	54,549	55,367	
General Operations																							
14504	Telecommunications - Admin	30,304	30,304	30,758	31,220	31,688	32,163	32,646	33,135	33,632	34,137	34,649	35,169	35,696	36,232	36,775	37,327	37,887	38,455	39,032	39,617	40,211	
14503	IT Expense	55,000	55,000	55,825	56,662	57,512	58,375	59,251	60,139	61,041	61,957	62,886	63,830	64,787	65,759	66,745	67,747	68,763	69,794	70,841	71,904	72,982	
14517	Insurance - Administration	54,893	54,893	55,716	56,552	57,400	58,261	59,135	60,022	60,923	61,837	62,764	63,706	64,661	65,631	66,616	67,615	68,629	69,658	70,703	71,764	72,840	
14528	Finance Costs Administration	5,100	5,100	5,177	5,254	5,333	5,413	5,494	5,577	5,660	5,745	5,831	5,919	6,008	6,098	6,189	6,282	6,376	6,472	6,569	6,667	6,767	
14529	Office Furn & Equipment	7,500	7,500	7,613	7,727	7,843	7,960	8,080	8,201	8,324	8,449	8,575	8,704	8,835	8,967	9,102	9,238	9,377	9,517	9,660	9,805	9,952	
14521	Audit Fees (Administration)	55,200	55,200	56,028	56,868	57,721	58,587	59,466	60,358	61,263	62,182	63,115	64,062	65,023	65,998	66,988	67,993	69,013	70,048	71,099	72,165	73,248	
14524	Subscriptions	25,000	25,000	25,375	25,756	26,142	26,534	26,932	27,336	27,746	28,162	28,585	29,014	29,449	29,890	30,339	30,794	31,256	31,725	32,201	32,684	33,174	
14508	Printing & Stationery - Admin	14,923	14,923	15,147	15,374	15,605	15,839	16,077	16,318	16,563	16,811	17,063	17,319	17,579	17,843	18,110	18,382	18,658	18,938	19,222	19,510	19,803	
ADMVEH	Vehicle Expenses Administration	19,993	19,993	20,193	20,395	20,599	20,805	21,013	21,223	21,435	21,649	21,866	22,084	22,305	22,528	22,754	22,981	23,211	23,443	23,678	23,914	24,153	
14506	Legal Expenses Administration	20,000	20,000	20,300	20,605	20,914	21,227	21,546	21,869	22,197	22,530	22,868	23,211	23,559	23,912	24,271	24,635	25,005	25,380	25,760	26,147	26,539	
14510	Depreciation - Admin	30,236	30,236	30,539	30,844	31,152	31,464	31,779	32,096	32,417	32,741	33,069	33,400	33,734	34,071	34,412	34,756	35,103	35,454	35,809	36,167	36,529	
Other Administration																							
14552	Housing Costs Allocated to Admin																						
14550	Less ABC Costs Alloc to W & S	(1,065,743)	(1,087,013)	(1,105,143)	(1,203,584)	(1,223,941)	(1,334,653)	(1,357,524)	(1,380,799)	(1,404,483)	(1,428,585)	(1,453,112)	(1,478,072)	(1,503,471)	(1,529,320)	(1,555,625)	(1,582,394)	(1,609,637)	(1,637,361)	(1,665,576)	(1,694,290)	(1,723,512)	
14512	Income Relating to Administration	(69,469)	(69,469)	(70,511)	(71,569)	(72,642)	(73,732)	(74,838)	(75,960)	(77,100)	(78,256)	(79,430)	(80,622)	(81,831)	(83,058)	(84,304)	(85,569)	(86,852)	(88,155)	(89,477)	(90,820)	(92,182)	
Capital																							
14551	Transfer to Leave Reserve	25,700	25,700																				
14514	Cap-Ex - Purchase Furniture & Equipment -																						
c C14001	Modifications to Council Building					27,550	612,000																
c C14241	Operating Server & System Replacement	30,025					200,000					35,000											
c 14565	Administration Vehicles Purchases	70,000						78,831						87,036						97,536			
14526	Vehicle Sales - Admin	(25,000)						(28,154)						(31,084)						(34,834)			
14572	Transfer From Plant Res - ADMIN	(45,000)																					
09161	Transfer from Bldg Reserve																						
Administration		55,725	25,700	0	(0)	0	27,550	812,000	50,677	0	(0)	45,000	(0)	55,952	0	(0)	(0)	(0)	(0)	62,702	0	(0)	0
FIRE PREVENTION																							
Schedule 05																							
Sub Program 051																							
Operating																							
05101	Insurance - Fire Prevention	4,165	4,165	4,227	4,291	4,355	4,421	4,487	4,554	4,623	4,692	4,762	4,834	4,906	4,980	5,054	5,130	5,207	5,285	5,365	5,445	5,527	
FIRVEH	Fire Prevention Vehicle Expenses	2,221	2,221	2,243	2,266	2,288	2,311	2,334	2,358	2,381	2,405	2,429	2,453	2,478	2,503	2,528	2,553	2,579	2,604	2,630	2,657	2,683	
05106	Equip. & Cons - Fire Prevention	246	246	250	254	258	262	265	269	273	278	282	286	290	295	299	304	308	313	317	322	327	
FIREO	Fire Expenses - Other	12,407	10,396	10,546	10,698	10,852	11,009	11,169	11,331	11,496	11,663	11,833	12,006	12,182	12,360	12,541	12,725	12,913	13,103	13,296	13,492	13,692	
05100	ABC Expenses - Fire Prevention	6,841	6,978	7,094	7,226	7,357	7,493	7,634	7,774	7,914	8,054	8,194	8,334	8,474	8,614	8,754	8,894	9,034	9,174	9,314	9,454	9,594	
05108	Depreciation - Fire Prevention	34,146	34,146	34,488	34,833	35,181	35,533	35,888	36,247	36,609	36,976	37,345	37,719	38,096	38,477	38,862	39,250	39,643	40,039	40,440	40,844	41,252	
05121	Grant Revenue - Fire Prevention		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	
05102	Income Relating to Fire Prevention	(85,138)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	(19,338)	
Capital																							
c 05104	Purchase Fire Prevention Plant	65,800																					
Fire Prevention		40,689	36,815	37,511	38,729	39,454	40,765	41,520	42,285	43,061	43,846	44,642	45,448	46,265	47,093	47,932	48,783	49,644	50,517	51,402	52,299	53,207	

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
ANIMAL CONTROL																						
Schedule 05																						
Sub Program 052																						
05200	Animal Control Expenses	15,500	15,500	15,733	15,968	16,208	16,451	16,698	16,948	17,203	17,461	17,723	17,988	18,258	18,532	18,810	19,092	19,379	19,669	19,964	20,264	20,568
05202	Dog Registration Fee Income	(250)	(250)	(254)	(258)	(261)	(265)	(269)	(273)	(277)	(282)	(286)	(290)	(294)	(299)	(303)	(308)	(313)	(317)	(322)	(327)	(332)
Animal Control		15,250	15,250	15,479	15,711	15,947	16,186	16,429	16,675	16,925	17,179	17,437	17,698	17,964	18,233	18,507	18,784	19,066	19,352	19,642	19,937	20,236
LAW ORDER & PUBLIC SAFETY																						
Schedule 05																						
Sub Program 053																						
Operating																						
05307	CESM Program Expenses	13,200	13,200	13,398	13,599	13,803	14,010	14,220	14,433	14,650	14,870	15,093	15,319	15,549	15,782	16,019	16,259	16,503	16,751	17,002	17,257	17,516
COVID19	Covid-19 Pandemic Expenses	1,000	1,075	1,096	1,118	1,141	1,164	1,187	1,211	1,235	1,259	1,285	1,310	1,337	1,363	1,391	1,418	1,447	1,476	1,505	1,535	1,566
05308	AWARE Program Expenses																					
05310	ABC Expenses - O.L.O. & P.S.	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
Capital																						
Law Order & Public Safety		19,061	19,233	19,535	20,207	20,526	21,261	21,599	21,942	22,291	22,645	23,005	23,371	23,743	24,121	24,505	24,895	25,291	25,694	26,104	26,520	26,943
HEALTH																						
Schedule 07																						
Sub Program 074, 075, 076, 077																						
Operating																						
Preventative Services - Administration & Inspection																						
07400	Preventative Services - Admin & Inspection	8,800	8,800	8,932	9,066	9,202	9,340	9,480	9,622	9,767	9,913	10,062	10,213	10,366	10,521	10,679	10,839	11,002	11,167	11,335	11,505	11,677
07404	Analytical Expenses	720	720	731	742	753	764	776	787	799	811	823	836	848	861	874	887	900	914	927	941	955
07406	ABC Expenses - Prev. Services	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
Preventative Services - Pest Control																						
07500	Preventative Services - Pest Control	1,000	1,000	1,015	1,030	1,046	1,061	1,077	1,093	1,110	1,126	1,143	1,161	1,178	1,196	1,214	1,232	1,250	1,269	1,288	1,307	1,327
07503	ABC Expenses - Pest Control	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
07401	Preventative Services Admin & Inspection Revenue																					
Other Health																						
07700	Medical Centre Expenses	4,350	4,350	4,416	4,482	4,549	4,617	4,687	4,757	4,828	4,901	4,974	5,049	5,125	5,201	5,280	5,359	5,439	5,521	5,603	5,688	5,773
07701	Donation RFDS	9,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
07702	Maintain Patient Transfer Vehicle	1,636	1,636	1,653	1,671	1,690	1,708	1,727	1,746	1,765	1,784	1,804	1,823	1,843	1,864	1,884	1,905	1,926	1,947	1,968	1,990	2,012
07705	ABC Expenses - Other Health	9,812	10,008	10,175	11,081	11,269	12,288	12,499	12,713	12,931	13,153	13,379	13,608	13,842	14,080	14,322	14,569	14,820	15,075	15,335	15,599	15,868
07706	Depreciation Ambulance Centre	2,607	2,607	2,633	2,659	2,686	2,713	2,740	2,767	2,795	2,823	2,851	2,879	2,908	2,937	2,967	2,996	3,026	3,057	3,087	3,118	3,149
07703	Income Relating to Other Health																					
Capital																						
07402	Prevent Serv - Admin & Inspection Furniture &																					
07704	Cap-Ex - Purchase Furniture & Equipment - Other																					
Health		47,647	39,036	42,636	44,711	45,359	47,666	48,368	49,081	49,806	50,543	51,291	52,052	52,825	53,611	54,410	55,221	56,046	56,885	57,737	58,603	59,483

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
EDUCATION & WELFARE																						
Schedule 08																						
Sub Program 080																						
Operating																						
Education & Welfare																						
08002	ABC Expenses - Education & Welfare	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
08003	Education Support	6,525	3,000	3,045	3,091	3,137	3,184	3,232	3,280	3,330	3,379	3,430	3,482	3,534	3,587	3,641	3,695	3,751	3,807	3,864	3,922	3,981
08004	Education & Welfare Revenue	(250)																				
Care of Families & Children																						
08000	Care of Families & Children	2,000	2,000	2,030	2,060	2,091	2,123	2,155	2,187	2,220	2,253	2,287	2,321	2,356	2,391	2,427	2,464	2,500	2,538	2,576	2,615	2,654
Education & Welfare		13,136	9,958	10,116	10,641	10,811	11,394	11,578	11,765	11,955	12,148	12,345	12,544	12,747	12,953	13,163	13,376	13,593	13,813	14,037	14,264	14,496

HOUSING																						
Schedule 09																						
Sub Program 091																						
Operating																						
09113	Staff Housing Costs Reallocated	(202,007)	(188,090)	(190,314)	(192,635)	(194,987)	(197,371)	(225,667)	(228,418)	(257,690)	(260,826)	(264,004)	(267,225)	(270,490)	(273,799)	(277,154)	(280,554)	(284,001)	(287,496)	(291,038)	(294,629)	(298,270)
09148	Depreciation - Staff Housing	84,330	84,330	85,173	86,025	86,885	87,754	88,632	89,518	90,413	91,317	92,230	93,153	94,084	95,025	95,975	96,935	97,905	98,884	99,872	100,871	101,880
Capital																						
09133	Staff Housing Furniture & Equipment	2,909																				
C14225	Sheds For Houses - Own Source Funds																					
RN10AK	Capex - Renovation 10A Kurara Way					13,555								1,807								
RN10BK	CapEx - Renovation 10B Kurara Way					13,555			91,800					1,807								
RN12AK	Capex - Renovation 12A Kurara Way													2,503								
RN12BK	Capex - Renovation 12B Kurara Way													2,503								
RN14MU	Capex - Renovation 14 Mulga Crescent								4,225					64,151								
RN16MU	CapEx - Renovation 16 Mulga Crescent			39,899										31,778								
RN20FF	Capex - Renovation 2 Office Road			3,365																	3,365	
RN4AKU	CapEx - Renovation 4A Kurara Way												91,800	16,459								
RN4BKU	CapEx - Renovation 4B Kurara Way												91,800	16,459								
RN6KU	CapEx - Renovation 6 Kurara Way	142,099		8,715																		
09151	Transfer to Reserves - Buildings	5,325	5,325	2,700	2,700	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405
Housing		234,664	88,955	139,914	89,501	120,907	554,416	96,751	837,149	100,220	102,160	104,134	106,144	394,845	115,879	112,386	114,540	116,733	122,328	121,233	123,543	125,892

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
REFUSE REMOVAL TIPSITES & SEWERAGE																						
Schedule 10																						
Sun Program 101, 102, 103																						
Operating																						
Sanitation Household Refuse Removal																						
MSANH	Household Refuse Removal	19,120	17,659	17,972	18,291	18,615	18,945	19,281	19,624	19,972	20,328	20,689	21,057	21,432	21,814	22,203	22,599	23,002	23,413	23,831	24,257	24,690
MTIP	Tip Maintenance	11	304	310	316	322	329	335	342	348	355	362	369	377	384	392	399	407	415	423	432	440
10105	ABC Expenses - H'sehold Refuse	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
10101	Household Refuse Revenue																					
Sewerage																						
SEWER	Expenses Relating To Sewerage	7,144	5,554	5,641	5,729	5,818	5,909	6,001	6,095	6,190	6,287	6,385	6,485	6,587	6,691	6,796	6,903	7,011	7,122	7,234	7,348	7,464
10303	ABC Expenses - Sewerage	4,861	4,958	5,041	5,490	5,582	6,087	6,192	6,298	6,406	6,516	6,628	6,741	6,857	6,975	7,095	7,217	7,342	7,468	7,597	7,728	7,861
Capital																						
C14703	Cap-Ex - New Rubbish Tip	30,970											35,615									
Refuse Removal Tipsites & Sewerage		66,966	33,434	34,004	35,315	35,920	37,357	38,001	38,656	39,323	40,001	40,692	77,010	42,111	42,839	43,581	44,335	45,104	45,886	46,682	47,492	48,317
PROTECTION OF ENVIRONMENT																						
Schedule 10																						
Sub Program 105																						
Operating																						
MOSQ	Mosquito Control	18,173	17,751	18,041	18,335	18,634	18,939	19,248	19,563	19,882	20,207	20,538	20,874	21,215	21,563	21,916	22,275	22,640	23,011	23,388	23,771	24,161
MSANO	Gen Exp Relating To Protection Of Environment	3,679	2,440	2,479	2,519	2,559	2,599	2,641	2,683	2,725	2,769	2,813	2,858	2,903	2,950	2,997	3,045	3,093	3,142	3,193	3,244	3,295
10510	Protection of Environment Donations	10,000	15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151	17,408	17,669	17,934	18,203	18,476	18,753	19,035	19,320	19,610	19,904
10503	ABC Exp. - Protection of Env.	9,015	9,195	9,348	10,181	10,353	11,289	11,483	11,680	11,880	12,084	12,291	12,502	12,717	12,936	13,158	13,385	13,615	13,850	14,088	14,331	14,579
10501	Income Relating to Protection Of Environment																					
Protection of Environment		40,866	44,386	45,093	46,488	47,231	48,748	49,531	50,327	51,136	51,958	52,793	53,642	54,505	55,383	56,274	57,180	58,102	59,038	59,989	60,957	61,940

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
TOWN PLANNING & OTHER COMMUNITY																						
Schedule 10																						
Sub Program 106, 107																						
Operating																						
Town Planning																						
10600	Town Plng & Reg. Dev Expenses	35,000																				
10604	ABC Exp - Town Plng & Reg. Dev.	4,203	4,287	4,359	4,747	4,827	5,264	5,354	5,446	5,539	5,634	5,731	5,829	5,930	6,031	6,135	6,241	6,348	6,458	6,569	6,682	6,797
Town Planning & Regional Development Expenses																						
Other Community Amenities																						
MPTOIL	Maintenance - Public Conveniences (Near	18,063	19,261	19,600	19,946	20,298	20,656	21,021	21,392	21,770	22,154	22,546	22,945	23,351	23,764	24,185	24,613	25,049	25,493	25,945	26,405	26,873
MCEMET	Maintenance - Cemetery	3,653	1,612	1,639	1,666	1,694	1,723	1,752	1,781	1,811	1,842	1,873	1,905	1,937	1,969	2,003	2,036	2,071	2,106	2,141	2,178	2,214
MGRAVE	Maintenance - Grave Digging	2,000	2,000	2,030	2,060	2,091	2,123	2,155	2,187	2,220	2,253	2,287	2,321	2,356	2,391	2,427	2,464	2,500	2,538	2,576	2,615	2,654
OCMFAC	Other Community Amenities Facilities	9,123	10,823	10,940	11,058	11,177	11,298	11,420	11,543	11,668	11,794	11,922	12,051	12,181	12,313	12,446	12,581	12,717	12,855	12,994	13,135	13,278
OCOP	Other Community Operations		10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434	11,605	11,779	11,956	12,136	12,318	12,502	12,690	12,880	13,073	13,270
OLDDPT	Maintenance - Old Depot Shed (Gardener's Shed)		1,000	1,015	1,030	1,046	1,061	1,077	1,093	1,110	1,126	1,143	1,161	1,178	1,196	1,214	1,232	1,250	1,269	1,288	1,307	1,327
OLDFRE	Maintenance - Old Fire Shed		7,500	7,613	7,727	7,843	7,960	8,080	8,201	8,324	8,449	8,575	8,704	8,835	8,967	9,102	9,238	9,377	9,517	9,660	9,805	9,952
10709	ABC Expenses - Other Community Amenities	5,054	5,155	5,241	5,707	5,804	6,329	6,437	6,548	6,660	6,774	6,891	7,009	7,129	7,252	7,377	7,504	7,633	7,764	7,898	8,034	8,173
10701	Other Community Amenities Inc	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)	(486)
Capital																						
C10050	O.C.A Bldg & Improv General								76,440													
C10002	D Capex - Community Centre Upgrade						765,000			19,364												
C14234	A Capex - Transportable Class Room - Murchison										408,000											
10703	O.C.A Plant & Equipment																					
C10003	I Capex - General Settlement Amenity Improvements																					
C14707	Cap-Ex - Cemetary Beautification - Own Source Funds																					
C14713	Cap Ex - Niche Wall For Settlement Cemetary	15,260																				
C11005	Container Deposit Shed		10,000																			
Town Planning & Other Community Amenities		91,871	71,151	62,100	63,758	64,751	66,541	832,582	145,080	89,078	478,806	71,916	73,043	74,189	75,354	76,537	77,740	78,962	80,204	81,466	82,749	84,052
OTHER RECREATION & SPORT																						
Schedule 11																						
Sub program 113																						
Operating																						
MPARKS	Maintenance - Parks And Reserves	98,146	130,917	133,280	135,686	138,136	140,631	143,172	145,759	148,395	151,078	153,812	156,595	159,430	162,317	165,257	168,252	171,302	174,408	177,571	180,793	184,074
MBOTWK	Murchison Botanical Walk Maintenance	946	446	453	459	466	473	480	488	495	502	510	518	525	533	541	549	558	566	574	583	592
MOTSET	Outer Settlement Land Maintenance																					
MSPORT	Maintenance - Murchison Sports Club	42,536	39,365	40,000	40,645	41,301	41,968	42,646	43,336	44,036	44,749	45,473	46,209	46,957	47,718	48,491	49,278	50,077	50,889	51,716	52,556	53,409
MPOLOC	Maintenance - Polocrosse Fields	40,420	32,720	33,230	33,748	34,275	34,810	35,355	35,908	36,471	37,043	37,624	38,216	38,817	39,428	40,050	40,682	41,324	41,978	42,642	43,318	44,004
MSTOIL	Maintenance - Two Sports Toilet Blocks (Near	3,688	8,659	8,818	8,979	9,143	9,310	9,480	9,653	9,830	10,010	10,193	10,380	10,570	10,764	10,961	11,162	11,367	11,575	11,788	12,004	12,224
11308	Insurance - Other Recreation & Sport																					
GARDEN	Garden Expenses Other		15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151	17,408	17,669	17,934	18,203	18,476	18,753	19,035	19,320	19,610	19,904
RCSPOP	Other Recreation & Sport Operations	2,583	2,500	2,538	2,576	2,614	2,653	2,693	2,734	2,775	2,816	2,858	2,901	2,945	2,989	3,034	3,079	3,126	3,172	3,220	3,268	3,317
11318	Depreciation - Other Rec. and Sport	46,172	46,172	46,634	47,100	47,571	48,047	48,527	49,013	49,503	49,998	50,498	51,003	51,513	52,028	52,548	53,074	53,604	54,141	54,682	55,229	55,781
11300	ABC Expenses - Other Rec. & Sport	8,191	8,355	8,494	9,251	9,407	10,258	10,434	10,613	10,795	10,980	11,169	11,360	11,556	11,754	11,957	12,162	12,372	12,585	12,802	13,022	13,247
11347	Loss on Sale of Assets - Other Rec & Sport - Op Exp																					
11301	Income - Other Recreation & Sport																					
11312	Grant - Regional Grant Scheme																					
11367	Profit on Sale of Assets - Other Rec & Sport - Op Exp																					
Capital																						
C11050	Other Rec & Sport Buldg & Improv General								3,814													1,405
C11002	E Capex - Community Swimming Pool		1,050,000																			

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
c C11006	Community Splash Pad		350,000																			
c C11003	J Capex - Playground Upgrade				204,000																	
c C11004	Sports Club Access Upgrade		30,000																			
c 11303	Other Rec & Sport Furniture & Equipment																					
c C14216	Cap-Ex - Equestrian Stabling Centre								53,207													
11311	Other Rec & Sport Grants		(852,446)																			
11369	Proceeds Sale of Assets Oth Rec & Sport -Cap Inc																					
Other Recreation & Sport		242,683	861,689	288,670	497,897	298,598	304,071	308,947	370,926	318,946	324,074	329,288	334,590	339,982	345,466	351,043	356,714	362,482	369,754	374,315	380,382	386,554
OTHER CULTURE																						
Schedule 11																						
Sub Program 114, 115, 116																						
Operating																						
11400	Television Rebroadcasting	18,436	18,436	18,713	18,994	19,278	19,568	19,861	20,159	20,461	20,768	21,080	21,396	21,717	22,043	22,373	22,709	23,050	23,395	23,746	24,103	24,464
11404	ABC Exp - TV Rebroadcasting	4,797	4,892	4,974	5,417	5,509	6,007	6,110	6,215	6,321	6,430	6,540	6,652	6,767	6,883	7,001	7,122	7,244	7,369	7,496	7,625	7,757
11500	Library Costs	2,381	2,381	2,416	2,453	2,489	2,527	2,565	2,603	2,642	2,682	2,722	2,763	2,804	2,846	2,889	2,932	2,976	3,021	3,066	3,112	3,159
11502	ABC Expenses - Libraries	13,910	14,188	14,424	15,709	15,975	17,420	17,718	18,022	18,331	18,646	18,966	19,292	19,623	19,961	20,304	20,653	21,009	21,371	21,739	22,114	22,495
CULDEV	Cultural Development Expenses	15,750	15,750	15,986	16,226	16,469	16,716	16,967	17,222	17,480	17,742	18,008	18,279	18,553	18,831	19,113	19,400	19,691	19,987	20,286	20,591	20,899
MOSAIC	Mosaic Project Expenses	22,240																				
CUEVNT	Cultural Development Events		15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151	17,408	17,669	17,934	18,203	18,476	18,753	19,035	19,320	19,610	19,904
MUSEUM	Maintenance - Museum	9,372	9,372	9,513	9,656	9,800	9,947	10,097	10,248	10,402	10,558	10,716	10,877	11,040	11,206	11,374	11,544	11,718	11,893	12,072	12,253	12,437
MUCOTT	Maintenance - Museum Cottage	17,172	14,063	14,289	14,518	14,752	14,989	15,230	15,475	15,724	15,977	16,234	16,496	16,762	17,032	17,307	17,586	17,869	18,158	18,451	18,749	19,051
11606	ABC Expenses - Other Culture	44,513	45,401	46,158	50,270	51,120	55,744	56,699	57,672	58,661	59,667	60,692	61,734	62,795	63,875	64,973	66,092	67,229	68,387	69,566	70,765	71,986
11611	Housing Costs Other Cult	3,925	3,353	3,390	3,428	3,468	3,507	7,429	7,515	11,575	11,709	11,845	11,983	12,123	12,264	12,407	12,552	12,699	12,848	12,999	13,151	13,306
11610	Other Culture Depreciation																					
DC 11401	Income Relating to Television and Rebroadcasting	(5,460)	(5,460)	(5,542)	(5,625)	(5,709)	(5,795)	(5,882)	(5,970)	(6,060)	(6,151)	(6,243)	(6,337)	(6,432)	(6,528)	(6,626)	(6,725)	(6,826)	(6,929)	(7,033)	(7,138)	(7,245)
11501	Income Relating to Libraries																					
11601	Income Relating to Other Culture	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Capital																						
c 11402	Telev & Rebroadcasting Buildings & Improvements																					
c 11403	Telev & Rebroadcasting Furniture & Equipment																					
c 11603	Other Culture Furniture & Equipment																					
c C11001	CapEx - Museum Cottage Verandah Enclosure				13,570										1,809							
c C11640	Museum Build & Improv General																					
Other Culture		143,536	133,876	136,046	156,569	145,336	153,051	159,454	162,062	168,685	171,426	174,212	177,043	179,921	184,656	185,820	188,842	191,913	195,035	198,209	201,435	204,714

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
CONSTRUCTION ROADS FOOTPATHS DRAINS																						
Schedule 12																						
Sub Program 121, 123																						
Capital Roads																						
C12003	Cap-Ex - Roads Construction General		375,946																			
C12020	Carn-Mul Rd 245.04 - 254.10 Reconstruct Resheet	770,268																				
C12030	Sealed Roads Construction General			925,025	958,780	1,020,879	1,050,565	1,985,370	870,107	366,194										4,874	11,781	
C12031	Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen	218,759	1,369,876																			
C12032	General Road Sealing Works	769,733																				
C12033	Reseal Works		22,315	206,688	606	22,478	75,267	308,533	395,795	776,932		82,658	63,550	25,043		179,953	1,192,857	823,754		22,761	206,688	606
C12034	Formed & Surfaced Roads Construction General								274,529	144,522					657,539	1,442,051						
C12026	Beri-Pindar Rd Wreath Flowers Works	214,455																				
C12027	Beri-Pindar Rd 288.05 - 309.50 Resheet incl Floodway	368,323	408,110	502,550																		
C12028	Carn-Mul Rd 82.62 - 83.54 & 86.90 - 88.05 Resheet inc		250,000																			
C12035	SKA Route General Construction Works	23,551	2,901,844	4,514,394	3,952,136	3,152,981																
C12036	SKA Route Gravel Stockpiling Works	80,000																				
C12037	SKA Route Twin Peaks-Woolleen Rd Proj No 1	250,000																				
C12040	Resheet Works				88,206	153,823	48,420	54,087	666,883		1,215,843	1,546,419	1,592,558	4,926,877	714,141	7,867,540	5,143,037	4,740,995	705,808	2,061,443	1,853,130	401,212
C12029	Floodway Works General			2,062							1,102,487			35,061								
C12001	Capex - Beringarra-Cue Rd - Convert To Gravel	1,579,122																				
C12002	Cap Ex - Berringarra-Cue Road - Upgrade Floodways	370,765																				
CGR000	Capex Grids General	105,383	85,000	86,275	87,569	88,883	90,216	91,569	92,943	94,337	95,752	97,188	98,646	100,126	101,628	103,152	104,699	106,270	107,864	109,482	111,124	112,791
C12150	Depot Buildings & Improvements			1,380					1,655												32,636	
12110	Depot Furniture & Equipment																					
12111	Depot Plant & Equipment	4,701																				
12152	Transfer to Reserves - Ballinyoo Bridge																					
12153	Trans to Res - Asset Rehab.																					
12151	Trans. to Res - Beringarra - Cue	24,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
12154	Trans to Res - Carn-Mul Mining Related		7,500																			
12213	Grant - MRWA Specific	(480,000)	(817,569)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
12214	Grant - Specific Bridges																					
12215	Grant - Roadwise																					
12216	Grant - Roads to Recovery	(386,581)	(529,776)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)	(565,000)
12217	Grant - MRWA Blackspot	(101,360)	(101,360)																			
12238	Grant - LCRIP	(910,206)																				
12237	MRWA - SKA Roads Capital Grant	(353,551)	(2,960,247)	(4,792,264)	(4,061,305)	(3,203,601)																
12244	Mining Related Roads Contributions	(7,500)	(7,500)																			
12167	Loan Proceeds Roadworks																					
12131	Trans. from Res - Beringarra-Cue	(2,064,814)																				
12132	Cap Inc - Transfer from Reserves - Ballinyoo Bridge																					
12133	Trans from Asset Rehab. Res.	(300,000)	(125,000)	(125,000)																		
12155	Trans from Res - Carn-Mul Mining Related																					
12240	Principal Repayment - Road Loans	185,598	189,033	192,531	196,094	199,723	203,419	207,183	211,017	214,923	108,948											
Construction Roads Footpaths Drains Bridges Depot		360,646	1,078,173	58,641	(232,914)	(19,835)	12,886	1,191,742	2,160,417	141,908	265,543	1,849,896	599,754	3,932,107	318,307	8,437,696	5,285,593	4,516,019	(308,692)	1,038,686	1,020,816	(628,610)

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
MAINTENANCE ROADS FOOTPATHS DRAINS																						
Schedule 12																						
Sub Program 122																						
Operating Roads																						
12202	Street Lighting Maint.	750	750	761	773	784	796	808	820	832	845	858	870	883	897	910	924	938	952	966	981	995
TSIGNS	Traffic Signs Maintenance	31,487	37,199	37,839	38,491	39,154	39,829	40,515	41,215	41,926	42,650	43,387	44,138	44,902	45,679	46,470	47,276	48,095	48,930	49,779	50,644	51,524
MBRIDG	Bridges Maintenance	14,809	14,809	15,031	15,257	15,486	15,718	15,954	16,193	16,436	16,683	16,933	17,187	17,445	17,706	17,972	18,241	18,515	18,793	19,075	19,361	19,651
MGRIDS	Maintenance/Improvements Grids	23,353	26,488	26,929	27,378	27,834	28,299	28,771	29,252	29,741	30,238	30,745	31,260	31,784	32,317	32,860	33,413	33,974	34,546	35,128	35,720	36,323
GPITS	Rehab Gravel Pits	31,992	31,414	31,873	32,338	32,811	33,290	33,777	34,271	34,772	35,281	35,797	36,321	36,853	37,393	37,941	38,497	39,061	39,634	40,215	40,805	41,404
ORBUND	Bunding Of Old Roads			80,000	81,200	82,418	83,654	84,909	86,183	87,475	88,788	90,119	91,471	92,843	94,236	95,649	97,084	98,540	100,019	101,519	103,042	104,587
BUND19	Bunding Kalli-Roderick Rd		80,000																			
DC R0000	Road Maintenance General	601,819	618,663	628,226	637,952	647,843	657,904	668,137	678,544	689,131	699,899	710,852	721,993	733,326	744,854	756,582	768,512	780,648	792,995	805,556	818,334	831,335
RMTCSF	Road Maintenance Special Projects		100,000	101,500	103,023	104,568	106,136	107,728	109,344	110,984	112,649	114,339	116,054	117,795	119,562	121,355	123,176	125,023	126,899	128,802	130,734	132,695
RHMO	Heavy Maintenance General						525,000				525,000				525,000							
SKA00	SKA Roads Maintenance General																					
FLOOD0	Flood Damage General						9,000,000				9,000,000				9,000,000							
FLOOD9	Flood Damage from Rain Event May 2021	1,417,021	10,085																			
FLOOD10	Flood Damage from Rain Event Mar April 2022	7,116	3,099,330																			
FLOOD11	Flood Damage from Rain Event Mar April 2023			5,000,000																		
FLOOD6	Flood Damage April 2019																					
12242	Road Consultants	10,000	26,000	26,390	26,786	27,188	27,595	28,009	28,430	28,856	29,289	29,728	30,174	30,627	31,086	31,552	32,026	32,506	32,994	33,489	33,991	34,501
DEPOT	Depot Maintenance	43,268	45,022	45,816	46,623	47,445	48,282	49,134	50,001	50,884	51,783	52,698	53,629	54,577	55,543	56,525	57,526	58,544	59,581	60,637	61,712	62,806
12200	Depreciation - Roads & Depot	2,868,354	2,868,354	2,897,037	2,926,008	2,955,268	2,984,820	3,014,668	3,044,815	3,075,263	3,106,016	3,137,076	3,168,447	3,200,131	3,232,133	3,264,454	3,297,099	3,330,070	3,363,370	3,397,004	3,430,974	3,465,284
12241	ABC Exp - Roads & Depot	94,133	96,012	97,613	106,308	108,106	117,885	119,905	121,961	124,053	126,181	128,348	130,552	132,796	135,079	137,402	139,767	142,173	144,622	147,114	149,650	152,231
12243	Housing Costs Road Maint	2,770	2,469	2,499	2,532	2,565	2,599	2,634	2,668	2,704	2,740	2,776	2,813	2,851	2,889	2,927	2,967	3,007	3,047	3,088	3,130	3,172
12227	Road Loan Interest Expenses (WATC)	72,846	66,777	57,896	50,259	42,504	34,631	36,637	18,520	10,277	2,676	330										
12212	Grant - MRWA Direct	(251,732)	(251,732)	(255,508)	(259,341)	(263,231)	(267,179)	(271,187)	(275,255)	(279,383)	(283,574)	(287,828)	(292,145)	(296,527)	(300,975)	(305,490)	(310,072)	(314,723)	(319,444)	(324,236)	(329,099)	(334,036)
12236	MRWA - SKA Roads Operating Grant																					
12219	Grant - Wandrra Flood Damage	(10,457,630)	(2,900,690)	(4,700,000)			(8,980,000)				(8,980,000)				(8,980,000)					(8,980,000)		
12218	Contribution - CSIRO																					
12220	Traffic Licencing Commissions	(923)	(923)	(937)	(951)	(965)	(980)	(994)	(1,009)	(1,024)	(1,040)	(1,055)	(1,071)	(1,087)	(1,103)	(1,120)	(1,137)	(1,154)	(1,171)	(1,189)	(1,207)	(1,225)
12239	CSIRO Contribution Beringarra / Pindar Roads																					
12251	Trans to Res - Flood Damage	500	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
12252	Trans to Res - B/Pindar CSIRO	1,875	1,875	900	900	1,903	1,903															
12231	Transfer from Reserves - Flood Damage	(100,000)					(300,000)				(300,000)				(300,000)					(300,000)		
Maintenance Roads Footpaths Drains Bridges Depot		3,653,509	4,046,904	4,168,867	3,910,535	3,946,682	4,235,183	4,034,405	4,060,953	4,097,927	4,381,103	4,180,103	4,226,694	4,274,198	4,567,295	4,370,991	4,420,296	4,470,218	4,765,765	4,571,947	4,623,771	4,676,248

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Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
PLANT																						
	Schedule 12	601,819		628,226	637,952																	
	Sub Program 123																					
Road Plant Purchases																						
12302	Road Plant Purchases	552,496	683,000	341,700	39,535	96,570	649,459	1,457,950	2,038,354	620,290	146,457	175,679	131,651	1,805,379	291,696	702,428	1,174,336	605,641	951,677	483,797	1,104,034	177,731
12303	Minor Plant Purchases																					
12315	Cap-Ex - Purchase Major Plant - Post Hole Digger & Tr																					
12347	Loss on Sale of Assets - Rd Plant Purch - Op Exp																					
12367	Profit on Sale of Assets - Rd Plant Purch - Op Inc																					
12369	Proceeds Sale of Assets Road Plant Purch -Cap Inc		(110,000)	(102,000)	(1,040)	(11,143)	(97,419)	(226,008)	(241,674)	(103,382)	(25,777)	(23,902)	(12,190)	(265,460)	(12,682)	(116,425)	(158,337)	(121,128)	(20,901)	(76,596)	(159,964)	(16,753)
12361	Principal Repayment - Plant	15,000																				
12398	Sale of Assets - Road Plant Purchases	(34,000)																				
12321	Trans from Res - Plant Repl - GEN	(576,000)	(573,000)	(239,700)	(38,495)	(85,427)	(552,040)	(1,231,942)	(1,847,357)	(516,909)	(120,681)	(151,777)	(119,461)	(1,595,871)	(279,013)	(586,004)	(1,015,999)	(484,513)	(993,478)	(407,201)	(944,071)	(160,978)
12305	Trans to Res - Plant Rep	500,000	49,741	600,000	650,000	700,000	700,000	700,000	700,000	700,000	650,000	650,000	600,000	600,000	600,000	600,000	600,000	600,000	761,250	750,000	750,000	750,000
12500	Expenses Relating to Vehicle Licensing																					
12301	Income Relating to Road Plant Purchases																					
Road Plant Purchases		457,496	49,741	600,000	650,000	700,000	700,000	700,000	649,323	700,000	650,000	650,000	600,000	544,048	600,000	600,000	600,000	600,000	698,548	750,000	750,000	750,000
AIRPORT																						
	Schedule 12																					
	Sub Program 126																					
Operating																						
12600	Expenses Relating to Aerodromes																					
MAIRPT	Airport Maintenance	18,476	14,240	14,484	14,733	14,986	15,243	15,505	15,771	16,042	16,318	16,599	16,884	17,175	17,471	17,772	18,078	18,390	18,707	19,029	19,358	19,692
12605	ABC Exp. - Aerodrome	4,604	4,696	4,774	5,199	5,287	5,765	5,864	5,965	6,067	6,171	6,277	6,385	6,495	6,606	6,720	6,836	6,953	7,073	7,195	7,319	7,445
12608	Depreciation - Airstrip																					
Capital																						
12602	Aerodromes Furniture & Equipment																					
12603	Aerodromes Plant & Equipment -																					
C12050	Airport Improvements General																					
C12012	Capex Dept Of Industry - Airport Grant Works																					
C14705	Cap-Ex-Airport Lighting Upgrade - Own Source Funds																					
C14712	Capex - Reseal Runway And Repaint Runway													1,276,789								
12673	Dept Industry Airport Grant													(638,394)								
12601	Grant Income - Aerodromes																					
Airport		23,080	18,936	19,258	19,932	20,273	21,008	21,369	21,736	22,109	22,489	22,876	23,269	662,064	24,077	24,492	24,913	25,343	25,780	26,224	26,677	27,137

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
OTHER ECONOMIC SERVICES																						
Schedule 13																						
Sub Program 136																						
Operating																						
Rural Services																						
13100	Expenses Relating to Rural Services	20,000	20,000	20,300	20,605	20,914	21,227	21,546	21,869	22,197	22,530	22,868	23,211	23,559	23,912	24,271	24,635	25,005	25,380	25,760	26,147	26,539
13101	Vermin Control	13,000	13,000	13,195	13,393	13,594	13,798	14,005	14,215	14,428	14,644	14,864	15,087	15,313	15,543	15,776	16,013	16,253	16,497	16,744	16,995	17,250
13102	Ammunition	1,331	1,000	1,015	1,030	1,046	1,061	1,077	1,093	1,110	1,126	1,143	1,161	1,178	1,196	1,214	1,232	1,250	1,269	1,288	1,307	1,327
13103	ABC Exp - Rural Services	9,299	9,485	9,643	10,502	10,679	11,645	11,845	12,048	12,255	12,465	12,679	12,897	13,118	13,344	13,573	13,807	14,045	14,287	14,533	14,783	15,038
13105	Rural Services Income	(350)	(350)	(355)	(361)	(366)	(371)	(376)	(382)	(387)	(392)	(397)	(403)	(408)	(413)	(418)	(424)	(429)	(434)	(439)	(444)	(450)
Other Economic Services																						
13600	ABC Expenses - Other Economic Services	43,304	44,168	44,905	48,905	49,732	54,230	55,160	56,105	57,068	58,047	59,044	60,058	61,090	62,140	63,209	64,297	65,404	66,530	67,676	68,843	70,031
13656	Housing Costs Allocated to Other Eco Serv	6,523																				
WATER	Settlement Water Supply	9,335	9,406	9,567	9,731	9,898	10,068	10,241	10,416	10,595	10,777	10,963	11,151	11,343	11,538	11,737	11,939	12,145	12,354	12,567	12,784	13,004
IRRIG	Settlement Irrigation																					
POWER	Settlement Power Generation	49,661	54,797	55,709	56,638	57,582	58,543	59,520	60,514	61,525	62,554	63,601	64,666	65,749	66,851	67,973	69,113	70,274	71,454	72,656	73,878	75,121
PHFUEL	Powerhouse Fuel	323,540	323,540	330,011	336,611	171,672	175,105	178,607	182,179	185,823	189,539	193,330	197,197	201,141	205,163	209,267	213,452	217,721	222,076	226,517	231,047	235,668
GEN035	Genset Power House Standby	9,509	9,153	9,275	9,398	9,523	9,650	9,779	9,909	10,041	10,175	10,311	10,448	10,588	10,729	10,873	11,018	11,165	11,315	11,466	11,620	11,775
GEN098	Powerhouse Generator No 1	23,651	186,981	190,567	194,222	197,948	201,747	205,620	209,569	213,594	217,698	221,882	226,148	230,497	234,930	239,451	244,059	248,758	253,548	258,432	263,411	268,487
GEN099	Powerhouse Generator No 2	29,232	191,045	194,682	198,389	202,169	206,021	209,948	213,951	218,032	222,192	226,432	230,755	235,161	239,653	244,233	248,901	253,659	258,511	263,456	268,497	273,637
FREGHT	Settlement Freight Service	141,553	141,557	143,717	145,910	148,137	150,398	152,694	155,025	157,393	159,796	162,237	164,715	167,231	169,786	172,381	175,015	177,690	180,406	183,164	185,965	188,808
ECOOOTH	Other Economic Services Expenses	3,233	3,233	3,281	3,331	3,381	3,431	3,483	3,535	3,588	3,642	3,696	3,752	3,808	3,865	3,923	3,982	4,042	4,103	4,164	4,227	4,290
13650	Power Loan Interest Expenses (WATC)				25,000	47,039	42,926	38,604	34,064	29,293	24,281	19,016	13,483	7,671	1,565							
13648	Depreciation - Other Economic Svcs	19,740	19,740	19,937	20,137	20,338	20,541	20,747	20,954	21,164	21,376	21,589	21,805	22,023	22,243	22,466	22,691	22,917	23,147	23,378	23,612	23,848
13607	Income Other Economic Services	(300)		(305)	(309)	(314)	(318)	(323)	(327)	(332)	(336)	(341)	(345)	(350)	(354)	(359)	(363)	(368)	(372)	(376)	(381)	(385)
Capital																						
c C13028	Roadhouse Additional ULP Tank																					
c C13029	Roadhouse Vehicle Battery Charging Station			7,500																		
c C13650	Oth Econ Serv Buld & Improv General													3,079								
c C14720	Improvements To drinking Water reticulation	750,000	200,000	234,600																		
c C13670	Water Supply Capital																					
c C13671	Irrigation Water Supply Capital																					
c C13660	Power Supply Capital						153,000		10,355						153,000							
c C13661	Power Supply Upgrade	180,000	450,000																			
c C13662	Solar Power Provision				1,020,000																	
13643	Prin. Repay - Microgrid Power Loan				39,147	81,255	85,368	89,690	94,231	99,001	104,013	109,279	114,811	120,623	61,018							
13653	Loan Proceeds - Micro Grid Pwr				(1,000,000)																	
Other Economic Services		1,632,261	1,676,754	1,287,244	1,152,278	1,044,226	1,218,072	1,081,866	1,109,324	1,116,388	1,134,128	1,152,196	1,170,596	1,192,416	1,295,712	1,099,568	1,119,367	1,139,531	1,160,068	1,180,986	1,202,290	1,223,989

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
RURAL SERVICES TOURISM ECONOMIC SERVICES																						
Schedule 13																						
Sub Program 132, 136																						
Operating																						
Tourism & Area Promotion																						
TOUR	Tourism Operational Expenses	74,647	74,647	75,766	76,903	78,056	79,227	80,416	81,622	82,846	84,089	85,350	86,631	87,930	89,249	90,588	91,947	93,326	94,726	96,147	97,589	99,053
CMULBC	Murchison Roads Planning and Design Project	44,500																				
SKAIBC	SKA Interpretive Experience Planning Project	58,190																				
TOEVNT	Tourism Events	115,000	70,046	71,197	72,367	73,557	74,767	75,997	77,247	78,519	79,812	81,126	82,463	83,822	85,204	86,609	88,038	89,491	90,968	92,470	93,998	95,551
13207	ABC Exp- Tourism/Area Prom.	53,055	54,114	55,016	59,917	60,930	66,442	67,580	68,739	69,918	71,118	72,339	73,582	74,846	76,133	77,442	78,775	80,131	81,511	82,916	84,345	85,800
13209	Housing Costs Allocated to Tourism / Area Prom	2,504	2,880	2,918	2,957	2,997	3,037	3,077	3,119	3,161	3,204	3,247	3,291	3,335	3,381	3,427	3,473	3,521	3,569	3,618	3,668	3,718
13201	Tourism Area Promotion Revenue	(119,120)																				
Roadhouse Ongoing Operations																						
<i>Roadhouse Old Accounts</i>																						
13604	Roadhouse General Expenses																					
RHTRAN	Roadhouse Transitional Expenses	15,222																				
MRHEXP	Roadhouse Expenses																					
MRHRET	Roadhouse Retainer																					
<i>Roadhouse Business Expenses</i>																						
RHOP1	Running Of The Roadhouse - Cost Of Goods	294,939	294,939	299,363	303,854	308,412	313,038	317,733	322,499	327,337	332,247	337,231	342,289	347,424	352,635	357,924	363,293	368,743	374,274	379,888	385,586	391,370
RHOPER	Roadhouse Business Operational	257,754	255,118	260,089	265,154	270,315	275,573	280,931	286,390	291,953	297,621	303,396	309,282	315,279	321,390	327,618	333,964	340,432	347,023	353,740	360,585	367,561
RHOTH	Roadhouse - Other	2,301	440	448	457	466	476	485	495	505	515	525	536	547	557	569	580	592	603	615	628	640
RHOTH	Roadhouse Non-service Operational Expenses																					
<i>R'House Bldg & Surrounds</i>																						
RHGDNS	Roadhouse Precinct Gardens	20,832	22,210	22,619	23,034	23,458	23,890	24,330	24,778	25,235	25,700	26,174	26,657	27,149	27,651	28,162	28,683	29,213	29,754	30,305	30,866	31,438
RHM	Roadhouse Cafe Building Maintenance	30,483	30,184	30,643	31,109	31,583	32,063	32,551	33,046	33,549	34,059	34,577	35,103	35,638	36,180	36,731	37,290	37,858	38,434	39,019	39,613	40,217
RHRES	Roadhouse Residence Maintenance	9,172	9,454	9,601	9,750	9,901	10,055	10,211	10,369	10,530	10,694	10,860	11,029	11,200	11,374	11,551	11,731	11,913	12,098	12,286	12,478	12,672
<i>Cabins/Caravan Park</i>																						
CPKEXP	Caravan Park Expenses - Grounds	37,798	45,412	46,181	46,963	47,759	48,569	49,392	50,230	51,082	51,949	52,832	53,729	54,642	55,571	56,517	57,478	58,456	59,452	60,464	61,495	62,543
CPBULD	Caravan Park Outbuildings	12,758	17,809	18,128	18,452	18,783	19,119	19,462	19,811	20,166	20,528	20,896	21,271	21,653	22,042	22,438	22,842	23,252	23,670	24,096	24,530	24,972
RHACM	Maintenance of Tourism Accommodation Units	69,153	58,666	59,786	60,927	62,091	63,277	64,486	65,718	66,974	68,254	69,559	70,889	72,244	73,626	75,035	76,471	77,934	79,426	80,947	82,497	84,077
<i>Roadhouse Fuel Purchases</i>																						
RHFPUR	Roadhouse Fuel Purchases																					
RHFDIE	Roadhouse Diesel Fuel Purchases	437,933	437,933	446,692	455,626	464,738	474,033	483,513	493,184	503,047	513,108	523,370	533,838	544,515	555,405	566,513	577,843	589,400	601,188	613,212	625,476	637,986
RHFULP	Roadhouse ULP Fuel Purchases	80,000	80,000	81,600	83,232	84,897	86,595	88,326	90,093	91,895	93,733	95,607	97,520	99,470	101,459	103,489	105,558	107,669	109,823	112,019	114,260	116,545
<i>Roadhouse Fuel Expenses</i>																						
RHFFMC	Roadhouse Fuel Facilities Maintenance	3,000	3,000	3,045	3,091	3,137	3,184	3,232	3,280	3,330	3,379	3,430	3,482	3,534	3,587	3,641	3,695	3,751	3,807	3,864	3,922	3,981
RHFEXP	Roadhouse Fuel Other Expenses	10,055	9,986	10,139	10,294	10,452	10,612	10,774	10,940	11,107	11,278	11,451	11,626	11,804	11,985	12,169	12,356	12,546	12,738	12,933	13,132	13,334
RHFCOM	Roadhouse Fuel Commission	788		800	812	824	836	848	859	871	883	895	907	918	930	942	954	966	978	989	1,001	1,013
<i>Depreciation</i>																						
13649	Depreciation - Roadhouse	38,701	38,701	39,088	39,479	39,873	40,272	40,675	41,082	41,492	41,907	42,326	42,750	43,177	43,609	44,045	44,485	44,930	45,380	45,833	46,292	46,755
13200	Caravan Park Depreciation	16,274	16,274	16,436	16,601	16,767	16,934	17,104	17,275	17,448	17,622	17,798	17,976	18,156	18,338	18,521	18,706	18,893	19,082	19,273	19,466	19,660
13609	Roadhouse - Other Revenue	(6,171)		(6,264)	(6,356)	(6,449)	(6,541)	(6,634)	(6,727)	(6,819)	(6,912)	(7,004)	(7,097)	(7,189)	(7,282)	(7,375)	(7,467)	(7,560)	(7,652)	(7,745)	(7,837)	(7,930)
13654	R'House - Accom & Camping	(136,809)	(136,809)	(138,862)	(140,914)	(142,966)	(145,018)	(147,070)	(149,122)	(151,174)	(153,227)	(155,279)	(157,331)	(159,383)	(161,435)	(163,487)	(165,539)	(167,592)	(169,644)	(171,696)	(173,748)	(175,800)
13618	Roadhouse - Shop Sales	(374,490)	(374,490)	(380,107)	(385,725)	(391,342)	(396,960)	(402,577)	(408,194)	(413,812)	(419,429)	(425,046)	(430,664)	(436,281)	(441,898)	(447,516)	(453,133)	(458,750)	(464,368)	(469,985)	(475,602)	(481,220)
13608	Roadhouse Fuel Sales	(566,180)	(566,180)	(577,503)	(589,054)	(600,835)	(612,851)	(625,108)	(637,610)	(650,363)	(663,370)	(676,637)	(690,170)	(703,973)	(718,053)	(732,414)	(747,062)	(762,004)	(777,244)	(792,788)	(808,644)	(824,817)
Capital																						
C14237	Roadhouse Coolroom/Freezer Room Combination																					
13202	Tour Area Prom Furniture & Equipment																					
C13013	Cap Ex Point Of Sale System Roadhouse	22,000																				
C13021	Capex - Washing Machines & Dryers	15,000																				
C13023	Roadhouse Appliances	22,599	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717	5,803	5,890	5,978	6,068	6,159	6,251	6,345	6,440	6,537	6,635
C13024	Roadhouse Furniture	10,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717	5,803	5,890	5,978	6,068	6,159	6,251	6,345	6,440	6,537	6,635
C13050	Tour Area Prom Buildings & Improv General			3,719		4,380								18,100						3,719		2,920
C13005	F Capex - New Caravan Park Ablution Block		400,000																			

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
c C13009	Capex - Three Accomodation Units Purchase																					
c C13010	Capex - Roadhouse Residence			459,000																		
c C13014	Capex Three Accomodation Units																					
c C13015	Capex - Roadhouse Business Bldg.				510,000																	
c C13016	Cap Ex Ensuites to C/V Park Cabins																					
c C13025	H Caravan Park Ensuites							357,000														
c C13026	K Interpretive Centre																					
c C13027	Staff Accommodation Units			306,000																		
c C14220	Cap-Ex - Development Plans For Interpretive Centre -																					
c C13017	Roadhouse & C/V Park Precinct Works		20,000					20,000														
c C13022	Tourism Information Bays & Signage		30,000		30,000		30,000															
13612	Trans to Res - Sett. Bldg & Facs.	38,246	288,624	467,246	395,977	312,351																
13211	Trans to Res - Com Econ Dev	3,630	7,401	11,981	10,153	8,009																
13622	Trans from Res - Sett Facs.																					
13230	Trans from Res - Com Econ Dev																					
Rural Services Tourism Economic Services		593,763	1,200,358	1,704,915	1,415,364	802,601	521,241	877,507	553,774	519,895	530,027	540,458	551,193	580,336	573,595	585,274	597,278	609,614	626,005	635,302	651,587	662,387
PRIVATE WORKS																						
Schedule 14																						
Sub Program 141																						
Operating																						
Private Works																						
PWVAR	Private Works Various																					
14101	ABC Expenses - Private Works																					
14150	Private Works Income																					
Private Works		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

c	Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
		PUBLIC WORKS OVERHEADS																					
		Schedule 14																					
		Sub Program 142																					
		Operating																					
	OFFWKS	Works Salaries & Wages	118,516	151,987	155,027	158,127	161,290	164,515	167,806	171,162	174,585	178,077	181,638	185,271	188,977	192,756	196,611	200,543	204,554	208,645	212,818	217,075	221,416
	14217	Superannuation - P.W.O.	167,398	154,167	156,480	158,827	161,209	163,627	166,082	168,573	171,102	173,668	176,273	178,917	181,601	184,325	187,090	189,896	192,745	195,636	198,570	201,549	204,572
	14202	Sick Leave Expense	36,987																				
	14203	Annual & LSL - Works	92,836																				
	14214	Public Holidays - Works	14,611																				
	14213	TOIL - Works	(6,024)	(6,024)	(6,145)	(6,267)	(6,393)	(6,521)	(6,651)	(6,784)	(6,920)	(7,058)	(7,199)	(7,343)	(7,490)	(7,640)	(7,793)	(7,949)	(8,108)	(8,270)	(8,435)	(8,604)	(8,776)
	SMOHS	Staff Training/Meetings/OSH	62,948	100,083	101,965	103,884	105,839	107,831	109,861	111,930	114,039	116,188	118,379	120,611	122,886	125,204	127,567	129,975	132,429	134,930	137,479	140,077	142,725
	14204	Protective Clothing - Outside Staff	7,039	7,039	7,144	7,251	7,360	7,471	7,583	7,696	7,812	7,929	8,048	8,169	8,291	8,416	8,542	8,670	8,800	8,932	9,066	9,202	9,340
	14215	ABC Expenses - P.W.Overheads	58,845	60,019	61,020	66,456	67,580	73,692	74,955	76,240	77,548	78,879	80,233	81,611	83,014	84,441	85,893	87,371	88,876	90,406	91,964	93,550	95,163
	14216	Housing Costs Allocated to Works	122,640	113,741	115,089	116,497	117,924	119,371	120,837	122,324	123,831	125,359	126,908	128,478	130,070	131,684	133,320	134,979	136,662	138,367	140,097	141,851	143,629
	14211	Camp Expenses	8,000	8,000	8,120	8,242	8,365	8,491	8,618	8,748	8,879	9,012	9,147	9,284	9,424	9,565	9,708	9,854	10,002	10,152	10,304	10,459	10,616
	14200	Plant Expenses PWO	25,684	25,684	25,940	26,200	26,462	26,726	26,994	27,264	27,536	27,812	28,090	28,371	28,654	28,941	29,230	29,523	29,818	30,116	30,417	30,721	31,029
	14220	Insurance - Works	27,374	27,374	27,784	28,201	28,624	29,054	29,489	29,932	30,381	30,836	31,299	31,768	32,245	32,729	33,220	33,718	34,224	34,737	35,258	35,787	36,324
	14206	Consultant Expenses - Works Program	7,572	7,572	7,686	7,801	7,918	8,037	8,158	8,280	8,404	8,530	8,658	8,788	8,920	9,054	9,190	9,327	9,467	9,609	9,753	9,900	10,048
	14208	Expendable Stores Expense																					
	14209	Workers Compensation Payments																					
	14210	Workers Compensation Reimbursements																					
	14218	Other PWO Expenses	1,500	1,500	1,523	1,545	1,569	1,592	1,616	1,640	1,665	1,690	1,715	1,741	1,767	1,793	1,820	1,848	1,875	1,903	1,932	1,961	1,990
	14201	PWO Related Income																					
	14207	Less PWO Allocated to Works	(745,925)	(628,828)	(637,288)	(650,627)	(659,779)	(674,043)	(683,585)	(693,279)	(703,126)	(713,130)	(723,294)	(733,620)	(744,111)	(754,770)	(765,600)	(776,604)	(787,785)	(799,146)	(810,691)	(822,422)	(834,342)
		Public Works Overheads	0	22,313	24,346	26,136	27,968	29,843	31,763	33,726	35,736	37,791	39,895	42,046	44,246	46,497	48,798	51,152	53,558	56,019	58,534	61,105	63,734
		PLANT OPERATION COSTS																					
		Schedule 14																					
		Sub Program 143																					
	14303	Fuel & Oils	363,429	363,429	370,697	378,111	385,673	393,387	401,255	409,280	417,465	425,814	434,331	443,017	451,878	460,915	470,134	479,536	489,127	498,910	508,888	519,065	529,447
	14304	Tyres and Tubes	24,957	24,957	25,331	25,711	26,097	26,488	26,885	27,289	27,698	28,114	28,535	28,963	29,398	29,839	30,286	30,741	31,202	31,670	32,145	32,627	33,116
	14305	Parts & Repairs	308,113	307,797	312,401	317,073	321,816	326,630	331,516	336,475	341,508	346,617	351,802	357,065	362,406	367,828	373,331	378,916	384,584	390,338	396,178	402,105	408,121
	14302	Insurance - Plant	33,220	33,220	33,718	34,224	34,737	35,258	35,787	36,324	36,869	37,422	37,983	38,553	39,131	39,718	40,314	40,919	41,533	42,156	42,788	43,430	44,081
	14307	Licences - Plant	14,266	14,266	14,480	14,697	14,918	15,142	15,369	15,599	15,833	16,071	16,312	16,556	16,805	17,057	17,313	17,572	17,836	18,104	18,375	18,651	18,930
	14306	Internal Repair Wages	70,088																				
	14308	Depreciation - Plant	339,634	339,634	343,031	346,461	349,925	353,425	356,959	360,529	364,134	367,775	371,453	375,167	378,919	382,708	386,535	390,401	394,305	398,248	402,230	406,253	410,315
	14312	Plant - Tools & Minor Equipment	18,112	18,112	18,384	18,660	18,940	19,224	19,512	19,805	20,102	20,404	20,710	21,020	21,336	21,656	21,980	22,310	22,645	22,984	23,329	23,679	24,034
	14313	ABC Expenses - Plant Operation Costs	96,472	98,398	100,039	108,950	110,793	120,814	122,885	124,991	127,135	129,317	131,537	133,797	136,096	138,436	140,817	143,240	145,706	148,216	150,770	153,369	156,014
	14311	Housing (Plant) Related Costs	25,387	20,726	20,947	21,179	21,414	21,652	21,893	22,136	22,382	22,632	22,884	23,140	23,398	23,660	23,924	24,192	24,464	24,738	25,016	25,297	25,582
	14402	Purchase of Stock Materials																					
	14403	Stock Allocated to Works and Plant																					
	14310	Plant Depreciation Costs Allocated to Works																					
	14221	Rebates and reimbursements - Plant																					
		Sub Total	1,293,678	1,220,539	1,239,028	1,265,067	1,284,314	1,312,020	1,332,060	1,352,428	1,373,127	1,394,165	1,415,547	1,437,279	1,459,367	1,481,816	1,504,635	1,527,827	1,551,401	1,575,363	1,599,719	1,624,476	1,649,642
		Less																					
	14309	Plant Operation Costs Allocated to Works	(1,193,678)	(1,083,958)	(1,097,411)	(1,118,348)	(1,132,378)	(1,154,753)	(1,169,345)	(1,184,143)	(1,199,151)	(1,214,372)	(1,229,811)	(1,245,469)	(1,261,352)	(1,277,462)	(1,293,803)	(1,310,378)	(1,327,192)	(1,344,249)	(1,361,552)	(1,379,105)	(1,396,912)
	14404	Diesel Fuel Rebate	(100,000)	(100,000)	(102,000)	(104,040)	(106,121)	(108,243)	(110,408)	(112,616)	(114,869)	(117,166)	(119,509)	(121,899)	(124,337)	(126,824)	(129,361)	(131,948)	(134,587)	(137,279)	(140,024)	(142,825)	(145,681)
	14405	Sale of Stock																					
		Sub Total	(1,293,678)	(1,183,958)	(1,199,411)	(1,222,388)	(1,238,499)	(1,262,997)	(1,279,753)	(1,296,759)	(1,314,019)	(1,331,538)	(1,349,320)	(1,367,369)	(1,385,689)	(1,404,286)	(1,423,163)	(1,442,326)	(1,461,779)	(1,481,527)	(1,501,576)	(1,521,929)	(1,542,593)
		Plant Operation Costs	0	36,581	39,617	42,679	45,814	49,023	52,308	55,669	59,108	62,627	66,227	69,910	73,677	77,530	81,471	85,501	89,622	93,835	98,143	102,547	107,049

Job No	Description	Budget Indic Final 2023	Budget 2024	Indic 2025	Indic 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
SALARIES & WAGES																						
Schedule 14																						
Sub Program 146																						
Operating																						
14602	Gross Salaries & Wages	1,864,783	1,939,149	1,977,932	2,017,491	2,057,841	2,098,997	2,140,977	2,183,797	2,227,473	2,272,022	2,317,463	2,363,812	2,411,088	2,459,310	2,508,496	2,558,666	2,609,839	2,662,036	2,715,277	2,769,583	2,824,974
14605	Unallocated Salaries & Wages	4,041																				
14606	Less Subcontractor Payments Allocated																					
14603	Less Sal & Wages Allocated	(1,864,783)	(1,939,149)	(1,977,932)	(2,017,491)	(2,057,841)	(2,098,997)	(2,140,977)	(2,183,797)	(2,227,473)	(2,272,022)	(2,317,463)	(2,363,812)	(2,411,088)	(2,459,310)	(2,508,496)	(2,558,666)	(2,609,839)	(2,662,036)	(2,715,277)	(2,769,583)	(2,824,974)
Salaries & Wages		4,041	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Works Total Included in Above		6,664,217	8,646,092	7,653,021	6,914,704	4,577,559	2,594,091	5,862,282	6,458,678	2,032,737	1,877,317	3,237,009	1,933,626	8,575,927	1,937,379	10,307,260	7,627,247	6,289,163	1,916,700	2,690,363	3,295,844	717,390



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Ancient land under brilliant skies

Rating Strategy Review

May 2023

Introduction

The following Rating Strategy Review provides a summary of various matters that relevant to consideration of rates that are adopted annually as well as providing guidance on an a long-term policy basis.

Background & Legislative Provisions

It is incumbent on the Shire administration, for equity reasons to ensure that differential rating proposals are highly equitable amongst ratepayer groupings, optimise total rate yields and are legally compliant.

Whilst the consideration of rates and the supporting objects and reasons for differential rates is an annual event given the COVID19 influence and zero rate increase scenario in 2020/21 and expansive COVID 19 changes to Council's operating environment, it is considered prudent to further expand on the 2021/22 and 2022/23 resets and continue with a more "eyes wide open review" but on a long-term basis.

The legislative provisions for rating are lengthy and complex. The following relevant summary highlights relevant legislative provisions under the *Local Government 1995* that are provided as a snap shot as part of this Rating Strategy Review

Rateable Land – s6.26

Except as provided all land within a district is rateable land. Exemptions include:

- ~ Land which is the property of the Crown and used or held for a public purpose.
- ~ Land owned by the local government and used for that purpose by the local government.
- ~ Land used exclusively for charitable purposes.
- ~ Land which is exempt from rates under any written law
- ~ Land which is declared by the Minister to be exempt from rates.

Basis of Rates – s 6.28

Land is rated according to the method of valuation as determined by the Minister. ie

- ~ unimproved value for land use predominately for rural purposes (UV); or
- ~ gross rental value for land used predominately for non-rural purposes (GRV).

Rates are based on valuations under the *Valuation of Land Act 1978*. The local government sets a rate in the dollar which is applied to this valuation to give the rates liability for each property.

Mining Valuations and Rates – s6.29

Unless otherwise provided for mining tenements under the *Mining Act 1978* or permit drilling leases or licences under the *Petroleum and Geothermal Energy Resources Act 1967* are rated on unimproved value.

Rates and Service Charges - s 6.32

Rates are established at the time Council adopts its budget to make up the budget deficiency. The following may be imposed:

- ~ a general rate imposed either uniformly or differentially.
- ~ a special area rate of minimum payment and
- ~ service charges

Where a rate is imposed it is required to be expressed rate in the dollar of the gross rental value of rateable land or on the unimproved value of rateable land depending on the circumstances.

Differential General Rates – s6.33

A local government may impose a single general rate which applies to all the properties in the unimproved value or gross rental value category; or alternatively, the local government can distinguish between land in either category on the basis of its zoning, use or whether or not it is vacant land (or a combination of these factors) and apply a differential rate to each.

Ministerial approval is required where a differential rate which is more than twice the lowest differential rate is to be imposed by it.

Limit on Revenue from General Rates – s 6.34

Unless otherwise approved by the Minister the amount shown in the annual budget as being yielded from general rates shall be within 90 and 110% of the budget deficiency.

Minimum Payment – s 6.35

A local government may impose on any rateable land in its district a minimum payment which is greater than the general rate which would otherwise be payable on that land. A minimum payment is to be a general minimum but, must ensure that the general minimum is imposed on not greater than —

- ~ 50% of the total number of separately rated properties in the district; or
- ~ 50% of the number of properties in each category being land rated on gross rental value, unimproved value to each differential rating category where a differential general rate is imposed.

A minimum payment is not to be imposed on more than the prescribed percentage separately rated properties or the number of properties rated under gross rental value, (GRV), unimproved value (UV) or in each differential rate category where this is imposed. The current prescribed limits are set under the *Local Government Financial Regulations 1996*.

There is no restriction on the proportion of properties subject to the minimum providing the minimum is not more than \$200. If the minimum is over \$200, no more than half of the properties (50%) can be subject to the minimum unless the differential rating category is for vacant land **and** Ministerial approval is granted.

Local Government to give notice of certain rates – s6.36

Before imposing any differential general rates or a minimum payment applying to a differential rate category a local government is to

- ~ give local public notice of its intention to do so.
- ~ prepare a document describing the objects of, and reasons for, each proposed rate and minimum payment and to publish the document on the local government's official website.
- ~ provide opportunity to receive and hear any submissions.

Service Charges – s 6.38

The money from any service charge imposed on owners or occupiers can only be used to meet the cost of providing a specific service. Under the *Local Government Financial Regulations 1996* prescribed works include property surveillance and security, television and radio rebroadcasting, underground electricity, and water.

Rates Charges on Land- s 6.43

Subject to the *Rates and Charges (Rebates and Deferments) Act 1992*, rates remain a charge on the land.

A Value and Principle Approach

Through the Local Government Act 1995, Part 6, the Western Australian Parliament has conferred upon local government the power to levy and collect property tax in the form of rates. Property taxes with rare exemptions, are not fees for service or relate to directly or indirectly an any specific services provided by the Shire. Just like income tax they are a just that, a tax; with the property owner responsible for paying, although it is doubtful whether all ratepayers would necessarily see this in this light.

The application of Councils rate and budget setting are partly outlined in the Minister's policy approach when exercising his / her discretionary powers in relation to Minimum Payments, and differential rating with key values of **objectivity, fairness and equity, consistency, transparency, and administrative efficiency** required to be demonstrated. So long as Council meets these criteria the rating regime should comply.

However, this does not really provide much guidance when it comes to determining matters such as the levels and nexus between differential rates and minimums or any specific justification.

As with all taxation systems there are various well-established principles that have been applied in other local government jurisdictions. Some of these seem to have been included in the above values but perhaps the most useful in this regard a few points to consider.

Does the tax burden fall appropriately across different classes of ratepayers? Equity is a subjective concept that is difficult to define. What is considered fair for one person may be considered unfair for another. There are two main equity concepts used to guide the development of rating strategies (and taxation more generally): namely the Benefit Principle (Horizontal Equity) and Capacity to Pay Principle (Vertical Equity).

Benefit Principle

Taxpayers should receive some benefits from paying tax, but not necessarily to the extent of the tax paid. Ratepayers in similar situations should pay similar amounts (ensured mainly by accurate property valuations undertaken in a consistent manner, their classification into homogenous property classes and the right of appeal against valuation).

Example of this is the application of a fixed charge or minimum rate component of a rating system; although the minimum payment example applies on a 'sliding' scale and unlike the fixed charge is not applied equally to all ratepayers.

In many local government jurisdictions this must be applied the same across all differential rate sectors whilst in Western Australia it can vary between differential rates sectors, although in doing so it could be argued that it weakens this principle.

Capacity to Pay Principle

In levying taxes, the ability of the taxpayer to pay the tax must be considered. Those who are better off should pay more than those worse off (the rationale applies for the use of progressive and proportional income taxation. It implies a "relativity" dimension to the fairness of the tax burden).

Example of this is the rate in the \$ component and differential rate classification. How this is balanced is open to question. Benchmarking with other local governments are a useful exercise although only this provides a guide.

Rating Nuances

A few rating issues.

- (a) There is a common misconception that rates are directly set by property values when in fact they are only derived in part from them after Council has considered a raft of budget and equity considerations.
- (b) If property values increase generally due to market forces by say 10%, rarely do rates increase by that amount and if property values decline, rates do not normally reduce. In each instance the rate in the \$ and potentially the minimum rate is adjusted.
- (c) Property valuations are a surrogate for income when it comes to the application of the Capacity to Pay Principle, even though this may not reflect in a personal sense. Just because a property valuation is higher than another doesn't necessarily mean that owner has an actual greater capacity to pay, just that on proportional basis they will attract under this principle a larger proportion of rates levied.
- (d) For properties that have a perpetual life and continue to exist from one year to the next, when property valuations increase through market forces, in reality there is no change to the rates base. If, however, a property has its GRV expanded by a capital development or subdivision or say a new tenement or changes its rating category then that is often termed "natural growth." If that element is not segmented for analysis purposes, then a rates base does not grow, adversely affecting the financial capacity of the local government and leads to new "growth" ratepayers subsidising old ones. This situation also applies reverse where a property such as a mining tenement or lease ceases to exist and disappears from the rates base
 As a result, any increase in the rate should be expressed in terms of a % revenue increase "excluding natural decline or growth." However, for UV properties that situation is less clear as there is no easy identifiable increase through natural growth as would be the case for GRV or Capital Values which apply in other rating systems.
- (e) For properties such as in the mining sector that do not have a perpetual life and are often highly speculative and can come and go regularly, property numbers and valuations from year to year can vary markedly. This makes it more difficult to treat in the same manner as perpetual life properties in part as the use of the capacity to pay principle may be relatively short lived and often any rates levied do not necessarily remain a charge on the land. Yet the entire value of the infrastructure and services provided by the Shire are also available to all ratepayers regardless and invariably this can only be addressed through differential rating. Not unreasonably high to very high differentials would be expected.
- (f) With perhaps the exception of perpetual life mining type properties given the vagaries and variables of valuations, differential rates, minimum rates and rates in the \$, the best and least unreliable comparator is properties' actual rates from one year to another and on sector and a district wide basis the average rate in a sector.

Benchmarking

Like previous years, benchmarking included comparisons with neighbouring Shires. In 2021/22 the depth of analysis was expanded with the addition of two additional sparsely populated Shires more akin in makeup to Murchison. A far more expansive comparison was then undertaken. Last year five (5) additional comparators of which three (3) specifically relate to Murchison. This year this analysis has been further expanded upon.

As indicated in the attached (*Regional Rates Benchmarking Comparison*), whilst such an exercise is far from perfect and not conclusive there are common themes.

Like all local governments the Grants Commission undertakes a more systematic amongst other things to establish an average local government's rate capacity and with it an assessed level applied to each local government. This analysis is also presented.

The following tables and graphs are attached. Summary comments are also shown.

Sector Comparisons

- fig 00 Valuation Base \$
Provided as the “base” as this aspect is not subject to Council Policy influences. Murchison has way and far the smallest valuation base
- fig 0 Average Valuations
Murchison’s average UV Valuation for the mining sector is significantly greater all of the others However, a number also have GRV mining values whereas some don’t.
- fig 1 Rate Revenue by Sector \$
Murchison is way and far the smallest rate base.
- fig 2 Rate Revenue by Sector %
In % terms the Mining contribution Murchison appears well within the parameters compared to others.
- fig 3 Average Rate by Sector \$
The average mining rates paid in Murchison on the surface are well outside those of other Shires giving an opposite picture to fig 2 but as shown in fig 8 can partly be explained by the small size of the mining sector compared to other local governments.
- fig 4 Rate Cents in \$ by Sector
The Pastoral and Mining Exploration Rates in the \$ appear low compared to others. However as indicated under points (a) and (f) above under Rating Nuances; rates in the \$ are not a good comparator per say.
- fig 5 Rate Highest Rate in \$ v Pastoral Rate in the \$
The Mining Rate differential for Murchison appears and is very high compared to others but as other figs show there are a range of relevant reasons. The Threshold triggering requirements to obtain Ministerial Approval is also shown.
- fig 6 % of ratepayers based on Minimum Payment
No major difference compared to others in the region.
- fig 7 Min UV Rates Comparison \$
Min UV Rates for Murchison appear within the parameters of others. However, the amount is really a function of the rates base and equity considerations
- fig 8 No of Pastoral Properties vs Others
The small numbers for Murchison appear to reflect our relatively small pastoral rates base compared to others. By comparison mining and other sectors elsewhere are very much larger in number
- fig 9 UV Rates Comparison as % of Rates Base.
In % terms the Pastoral sector in Murchison appears to contribute to greater extent than other areas most likely reflecting the lack of GRV rates
- fig 10 Min Rates
Min Rates for Murchison are within parameters of others. However, the amount is really a function of the rates base and equity considerations
- fig 11 Grant Commission 3 Year Average Rates Assessments (\$)
Grants Commission have assessed Murchison as having significant capacity to lift rates in the pastoral sectors but also conversely reduce rates in the mining sector. However, this situation is not dissimilar to most other Shires.
- fig 12 Grants Commission 3 Year Average Rates Comparison (%)
Grants Commission have assessed Murchison as having significant capacity to lift rates in the pastoral sectors but also conversely reduce rates in the mining sector. However, this situation is not dissimilar to most other Shires.

fig 13 Non-Current Assets (\$)

fig 14 Depreciation Non-Current Assets

Figs 13 & 14 shows a general snapshot of the value of assets that each Shire is required to manage and provides some broad context to the comparison as rate revenue is a significant source of own source funds. By comparison Murchison has a moderately large infrastructure component to manage but as shown in fig 1 has the equally smallest rate base by some measure.

fig 15 Rates as a % of Depreciation.

This highlights the importance of lifting overall levels of rate revenue as the proportion is very low, especially as there will be likely increase in new or upgraded assets which will need to be funded and replaced over time.

fig 16 Revenue Rates & Grants Commission (\$)

Shows the portion of rate revenue relative to other untied revenue sources (Grants Commission). Murchison is the smallest in \$ terms

fig 17 Revenue Rates & Grants Commission (%)

Shows the portion of rate revenue relative to other untied revenue sources (Grants Commission). Murchison is the smallest in % terms

Murchison Comparisons

fig A Murchison Grants Commission 3 Year Average Yearly Comparison (\$)

This shows the continued effects of the previous policy approach where the distribution of rate revenue with increases in the pastoral sector over the past three years. Whilst rates from the mining sector have increased in total this was result if an increase in the numbers of mining tenements

fig B Average Rates Yearly Comparison \$

This shows the start of a policy approach to lift the quantum of rate revenue, in part as outlined by the Grants Commission Analysis in figs 11 and 12 but in doing so distribute rate revenue across sectors with increases in the Pastoral and Prospecting & Exploration Sector but with a reduction in the Mining Sector

fig C Murchison Differential Rates Yearly History

This shows empirically a reduction in the ratio of differentials between the mining and pastoral sectors over time

The following observations are also noted.

- ~ The Mining Rate appears on the surface to be too high in comparison and makes up a much higher percentage of the rate base than compared to other areas.
- ~ As outlined in *DLGSC Rates Detailed Discussion Paper* a differential of 4 times the lowest differential rate has been suggested instead of the current level requiring rates to obtain Ministerial approval. This implies a recognition that large differentials are not exceptional
- ~ As shown Murchison's rate base is very very much smaller by some margin in comparison with others. Other Shires also have larger numbers within the Other (Mining and Other GRV) than Murchison. By contrast Murchison has a more infrastructure to manage relative to out rates base so the current differences are in part explainable.
- ~ Even though the Pastoral Rate makes up a small percentage of the rates base the average rate appears low in comparison and in 2021/22 a program to lift this commenced. Given the apparent and arguable over reliance on the mining sector, lifting the pastoral rates is appropriate. As indicated in the attached comparative local analysis a continuation of this strategic approach but in an accelerated manner is considered essential.

Local Rates Rationale

Whilst benchmarking with Shires provides a useful guide, modelling local rates and changes in valuations needs to be undertaken. This is done on an annual basis once details of new valuations arrive.

Under the current methodology Local Government has limited options available to with respect to raising rates but needs to ensure long term financial sustainability it being incumbent that a long-term strategic approach be undertaken.

Essentially one can only control the controllables. For instance, local government it can only control through its decision-making aspects such as what it spends its money on, what fees and charges it can levy and what rates are derived. Virtually all other aspects a local government can address by way of influence, not direct control.

For Murchison like all local governments Rates are by and far the largest component in revenue raising. Whilst rates are small compared with grant revenue nevertheless, they are essential, and yield should be maximised.

Rationale to lift rate revenue is justified amongst other things for the following reasons

- 1 As indicated in the previous analysis in a number of figures there is a significant inequity between the current mining and pastoral rate. The current differential of 5.05 (even though reducing) is too large. When one considers that the rating methodology ignores capital improvements, which are mainly only applicable to pastoral properties, then this inequity is further compounded.

- 2 The current differentials based on average rates shows a significantly distorted picture.

Rating Sector	Rate cents in \$	Ratio	Average Rate \$	Ratio
Pastoral	4.9	1.0	2,313	1.0
Mining	24.6	5.02	36,249	15.67
Exploration & Prospecting	9.3	1.92	2,259	0.98

- 3 The current average rate for a pastoral property of \$2,313 is virtually the same as for Prospecting and Exploration but pales into insignificance compared the average rates of \$36,250 for a mine. Arguably Pastoral properties have more opportunity to benefit from Shire works than others.
- 4 Mining rate revenue is \$398,744 which is 64% of the rates base derived from just 11 properties. Such a heavy dependence is a potential risk.
- 5 The proportion of rate revenue as related to Councils recurrent works is extremely low. This makes Murchison more reliant than many on external grants such as grants commission, roads and flood damage and represents a potential risk financially if funding in these aspects are reduced.
- 6 Most local governments will improve the levels of service and undertake new works and upgrade assets. This in itself partly justifies an increase in rates. In our instance we have already substantially increased our asset base through new works and have an expanded works program to deliver. This provides ample justification for significant increases in rates.

Strategic Rates Approach

It is essential that from a policy perspective options for future rate scenarios are explored with analysis tying into Council's Long Term Financial Plan. This should be done annually and also ensure that in comparative terms between each year, that as far as practicable, aspects associated with natural growth or decline are ignored.

Enc Rates Benchmarking Comparison May 2023



murchisonshire

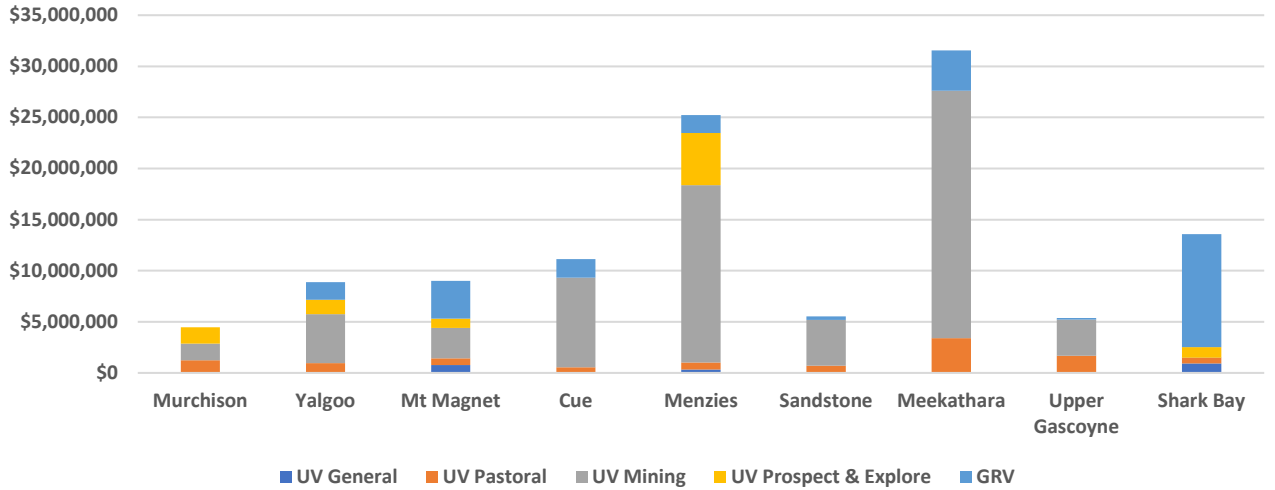
Ancient land under brilliant skies

Rates Benchmarking Comparison

May 2023

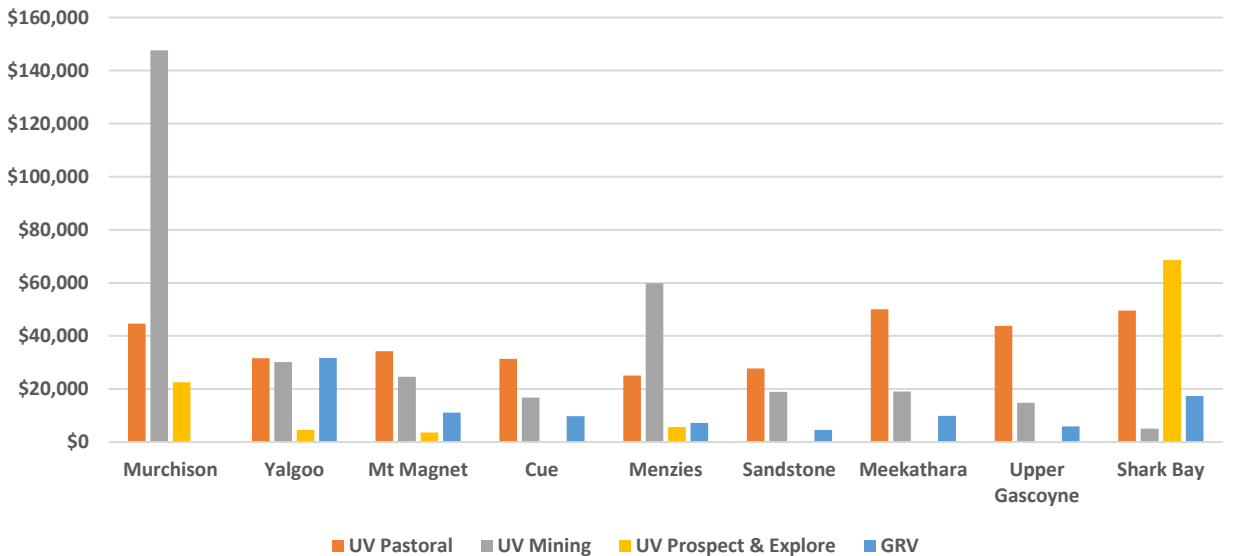
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 00 Valuation Base \$



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
UV General	\$0	\$0	\$780,000	\$0	\$340,200	\$0	\$0	\$0	\$931,642
UV Pastoral	\$1,250,213	\$946,504	\$651,270	\$565,432	\$677,718	\$693,674	\$3,404,248	\$1,662,786	\$544,676
UV Mining	\$1,624,078	\$4,802,576	\$2,972,016	\$8,758,860	\$17,360,497	\$4,499,025	\$24,206,400	\$3,566,639	\$10,050
UV Prospect & Explore	\$1,599,404	\$1,417,197	\$893,710	\$0	\$5,092,213	\$0	\$0	\$0	\$1,029,637
GRV	\$0	\$1,716,046	\$3,702,593	\$1,796,660	\$1,761,663	\$328,990	\$3,937,711	\$147,952	\$11,054,833

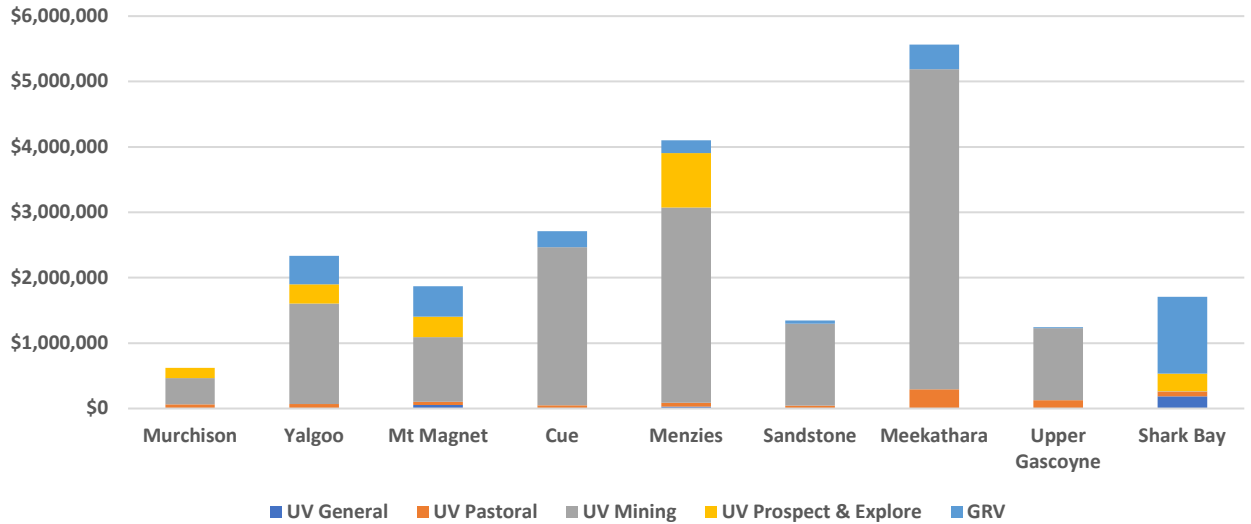
Fig 0 Average Valuations \$ (Mt Mag UV General not graphed)



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
UV General	\$0	\$0	\$780,000	\$0	\$4,792	\$0	\$0	\$0	\$71,665
UV Pastoral	\$44,650	\$31,550	\$34,277	\$31,413	\$25,101	\$27,747	\$50,062	\$43,758	\$49,516
UV Mining	\$147,643	\$30,205	\$24,562	\$16,812	\$59,864	\$18,903	\$19,030	\$14,861	\$5,025
UV Prospect & Explore	\$22,527	\$4,572	\$3,663	\$0	\$5,709	\$0	\$0	\$0	\$68,642
GRV	\$0	\$31,779	\$11,086	\$9,712	\$7,220	\$4,569	\$9,919	\$5,918	\$17,382

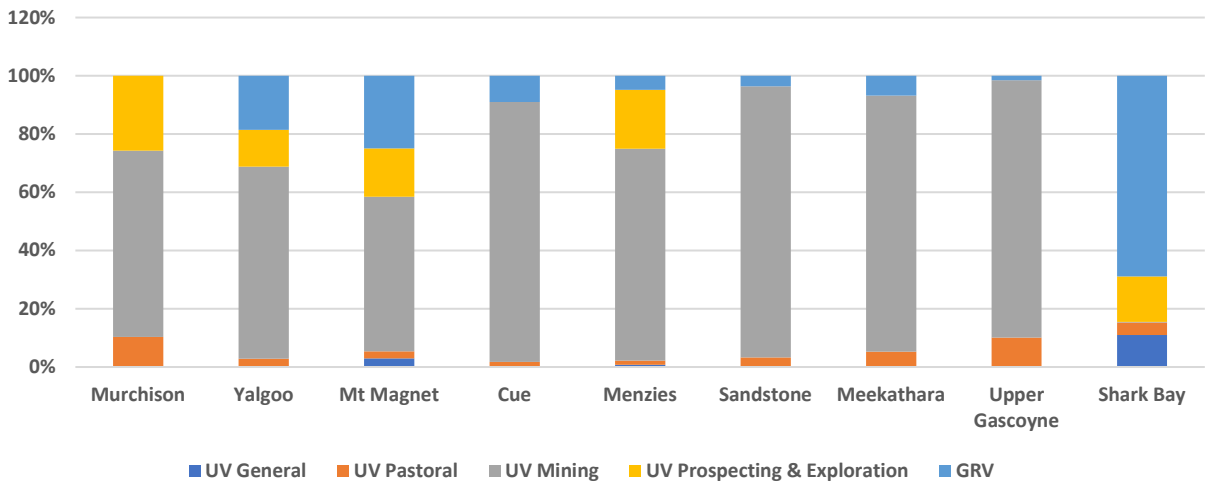
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 1 Rate Revenue \$



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
UV General	\$0	\$0	\$55,310	\$0	\$29,598	\$0	\$0	\$0	\$187,082
UV Pastoral	\$64,756	\$66,916	\$45,287	\$46,814	\$59,392	\$44,920	\$296,091	\$125,721	\$73,842
UV Mining	\$398,744	\$1,538,662	\$991,909	\$2,420,904	\$2,984,345	\$1,251,032	\$4,890,425	\$1,100,754	\$3,468
UV Prospect & Explore	\$160,418	\$295,534	\$309,888	\$0	\$831,068	\$0	\$0	\$0	\$267,694
GRV	\$0	\$432,373	\$466,155	\$242,691	\$195,866	\$49,116	\$379,696	\$18,674	\$1,177,697
Total	\$623,918	\$2,333,485	\$1,868,548	\$2,710,409	\$4,100,270	\$1,345,068	\$5,566,213	\$1,245,149	\$1,709,783
<i>Previous Year</i>	<i>\$541,927</i>	<i>\$2,705,463</i>	<i>\$1,677,330</i>	<i>\$2,544,643</i>	<i>\$3,568,434</i>	<i>\$1,189,178</i>	<i>\$4,803,850</i>	<i>\$538,323</i>	<i>\$1,561,378</i>

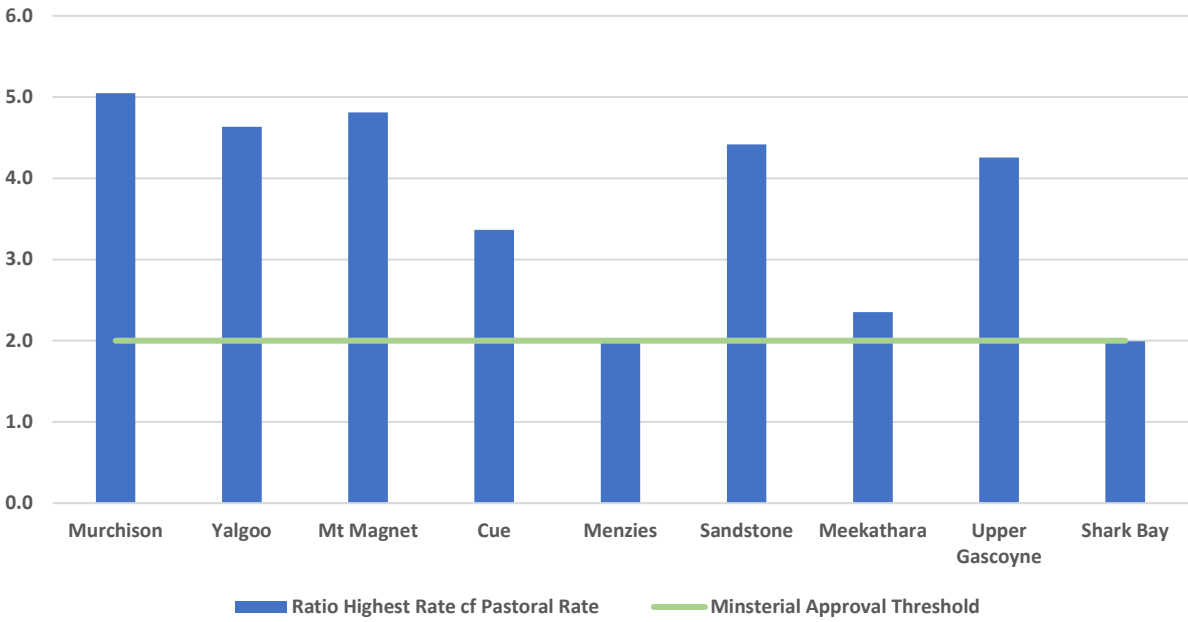
Fig 2 Rate Revenue by Sector %



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
UV General	0%	0%	3%	0%	1%	0%	0%	0%	11%
UV Pastoral	10%	3%	2%	2%	1%	3%	5%	10%	4%
UV Mining	64%	66%	53%	89%	73%	93%	88%	88%	0%
UV Prospecting & Exploration	26%	13%	17%	0%	20%	0%	0%	0%	16%
GRV	0%	19%	25%	9%	5%	4%	7%	1%	69%

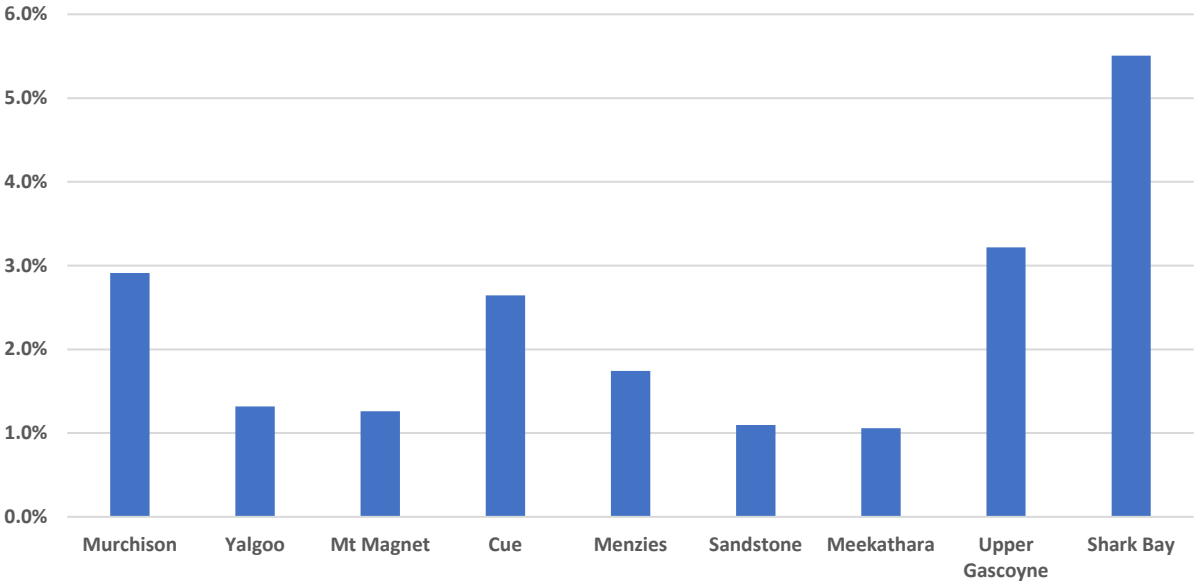
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 5 Highest Rate in \$ vs Pastoral Rate



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Ratio Highest Rate of Pastoral Rate	5.0	4.6	4.8	3.4	2.0	4.4	2.4	4.3	2.0
Ministerial Approval Threshold	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

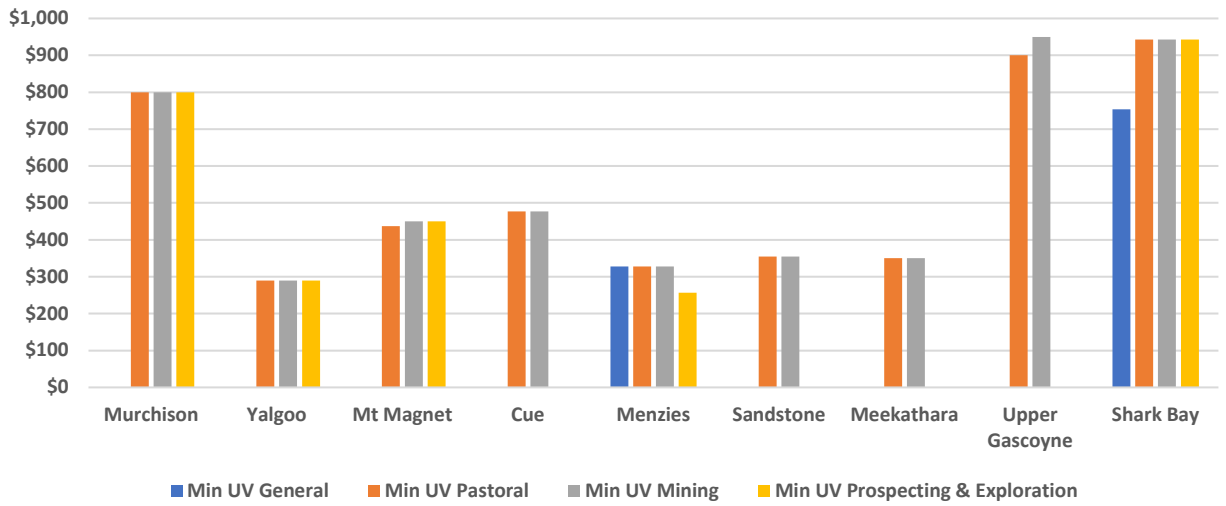
Fig 6 % of Ratepayers on Minimum Payment



Shire	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
% of Ratepayers on Minimum Payment	2.9%	1.3%	1.3%	2.6%	1.7%	1.1%	1.1%	3.2%	5.5%

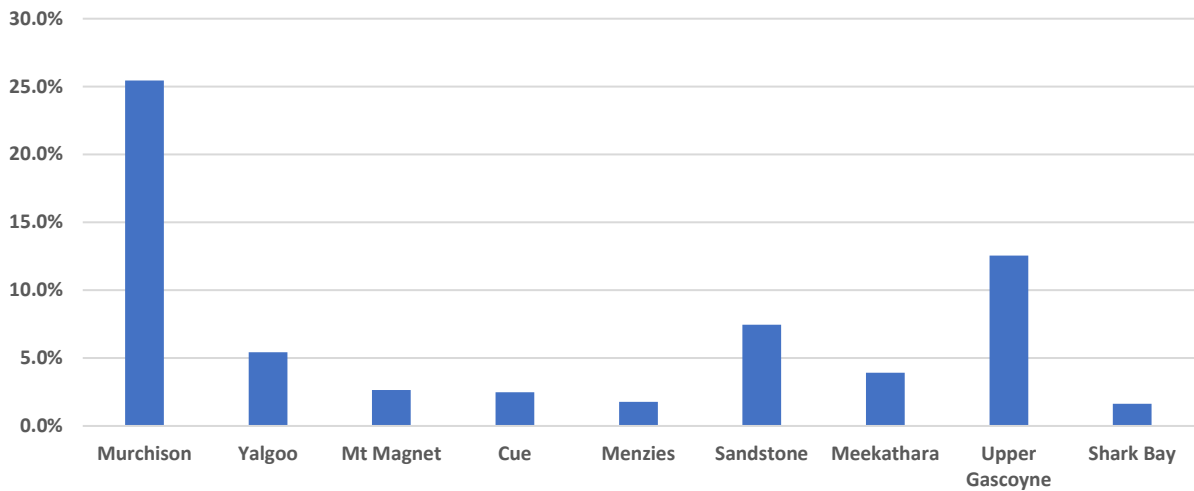
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 7 min UV Rates Comparison \$



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Min UV General	\$0	\$0	\$0	\$0	\$328	\$0	\$0	\$0	\$754
Min UV Pastoral	\$800	\$290	\$437	\$477	\$328	\$355	\$350	\$900	\$943
Min UV Mining	\$800	\$290	\$450	\$477	\$328	\$355	\$350	\$950	\$943
Min UV Prospecting & Exploration	\$800	\$290	\$450	\$0	\$257	\$0	\$0	\$0	\$943

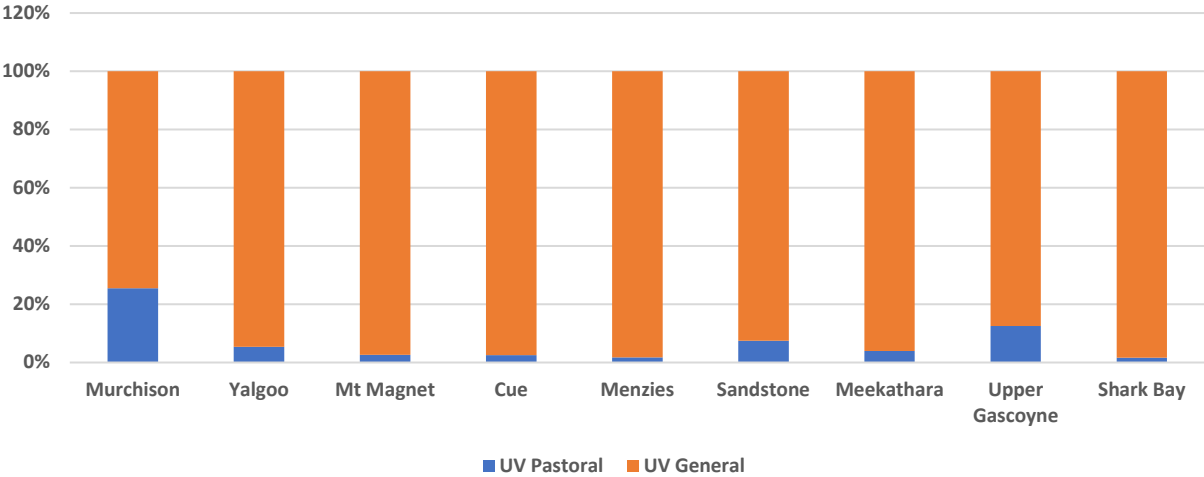
Fig 8 % of Pastoral Properties vs Others



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
%	25.5%	5.4%	2.6%	2.5%	1.8%	7.5%	3.9%	12.5%	1.6%
UV Pastoral	28	30	19	18	27	25	68	38	11
UV Other	82	523	700	706	1,497	310	1,669	265	666

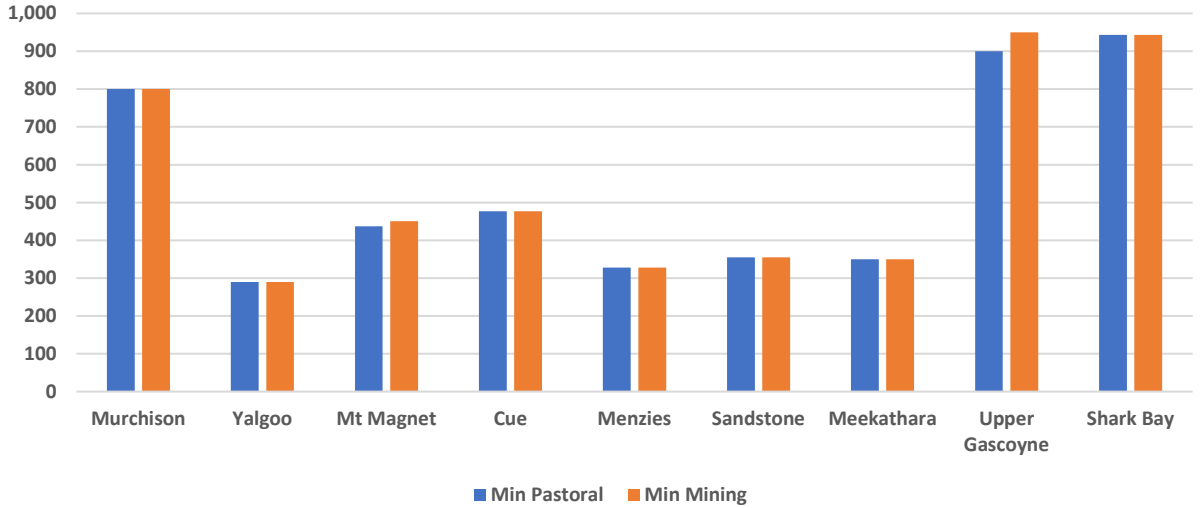
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 9 UV Pastoral Rates Comparison % of Rates Base



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
UV Pastoral	25%	5%	3%	2%	2%	7%	4%	13%	2%
UV General	75%	95%	97%	98%	98%	93%	96%	87%	98%

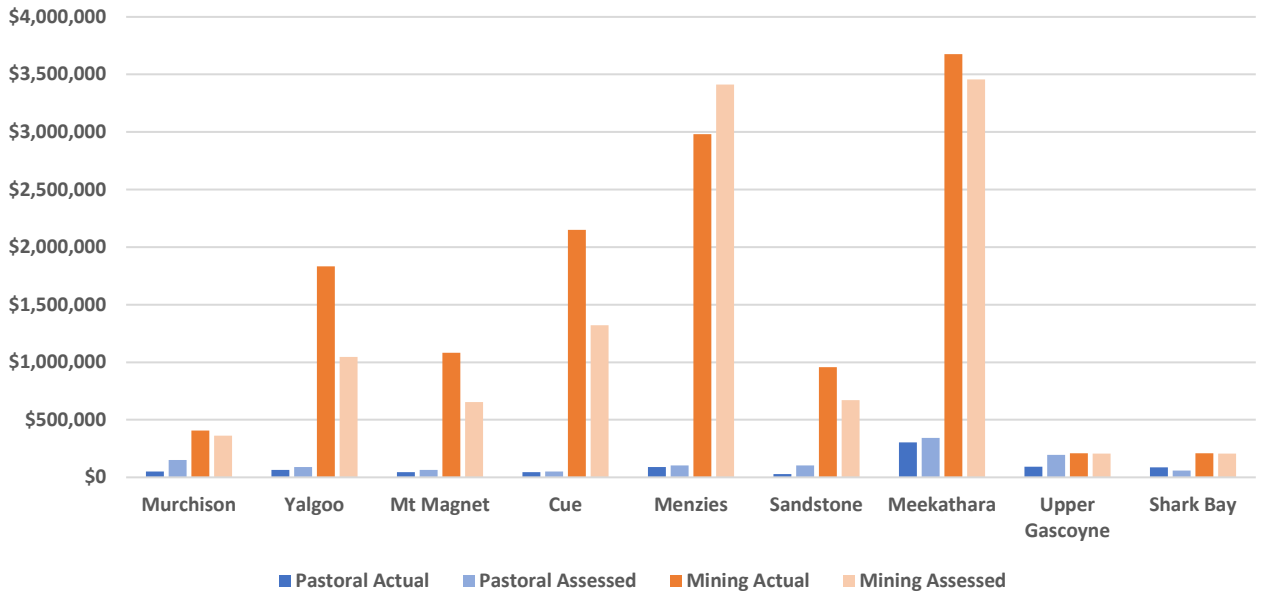
Fig 10 Min Rates



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Min Pastoral	800	290	437	477	328	355	350	900	943
Min Mining	800	290	450	477	328	355	350	950	943

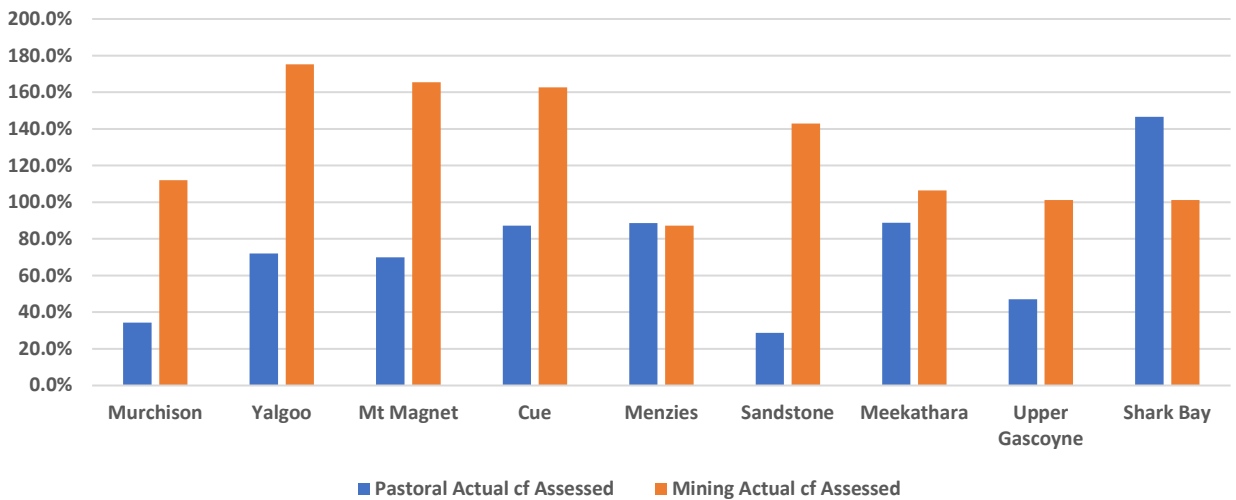
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 11 Grants Commission 3 Year Average Rates Assessments (\$)



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Pastoral Actual	\$51,817	\$64,244	\$44,830	\$44,747	\$90,727	\$29,438	\$304,927	\$92,042	\$87,751
Pastoral Assessed	\$150,732	\$89,250	\$64,059	\$51,255	\$102,387	\$102,675	\$343,580	\$195,653	\$59,844
Mining Actual	\$405,949	\$1,832,457	\$1,082,895	\$2,149,970	\$2,980,280	\$958,132	\$3,675,883	\$208,329	\$208,329
Mining Assessed	\$362,518	\$1,045,633	\$654,206	\$1,320,856	\$3,413,381	\$670,465	\$3,455,502	\$205,790	\$205,790

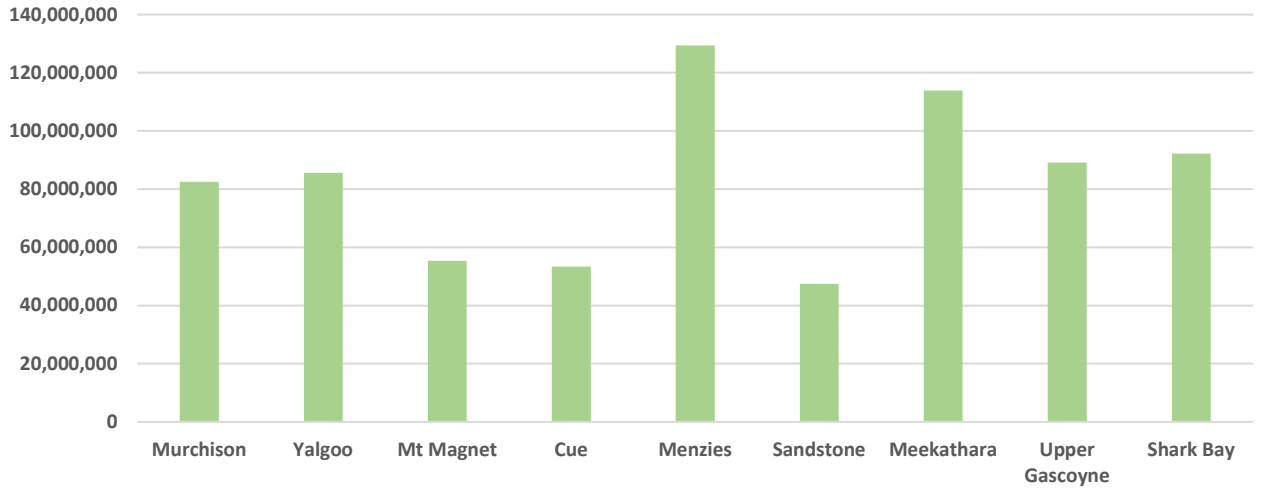
Fig 12 Grants Commission 3 Year Average Rates Comparison %



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Pastoral Actual cf Assessed	34.4%	72.0%	70.0%	87.3%	88.6%	28.7%	88.7%	47.0%	146.6%
Mining Actual cf Assessed	112.0%	175.2%	165.5%	162.8%	87.3%	142.9%	106.4%	101.2%	101.2%

Murchison Shire - Rates Benchmarking Comparison - May 2023

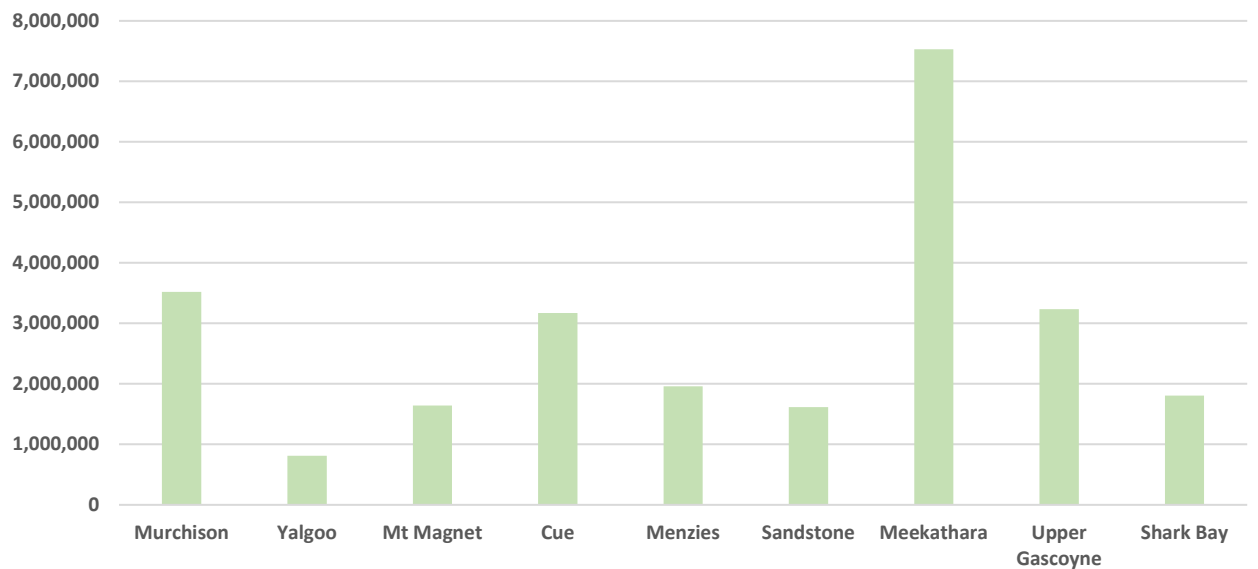
Fig 13 Non Current Assets



Non Current Assets

Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
82,533,018	85,585,286	55,388,018	53,388,729	129,447,590	47,441,761	113,831,448	89,093,203	92,154,116

Fig14 Depreciation Non Current Assets

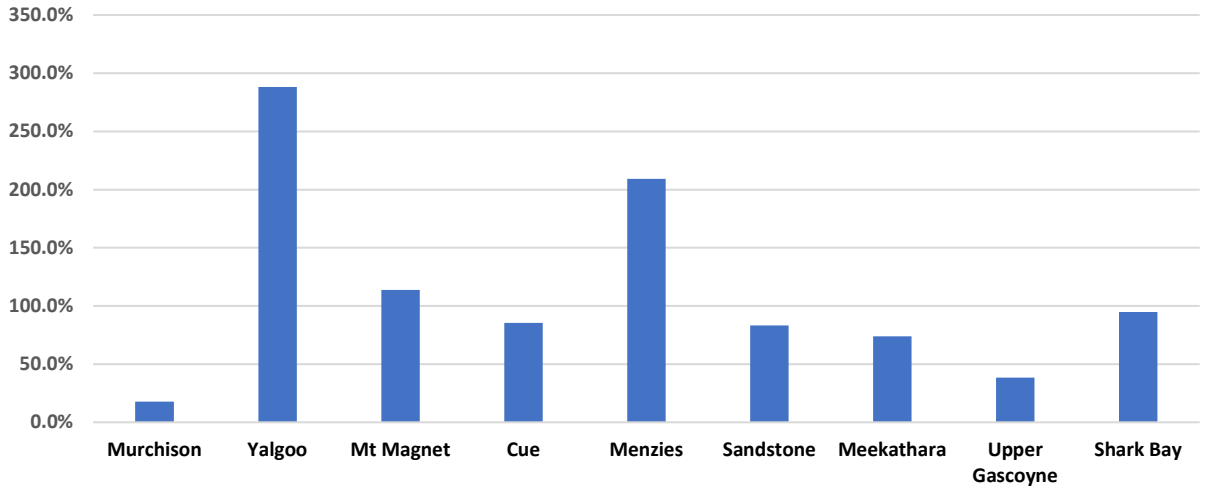


Depreciation

Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
3,520,116	809,421	1,642,481	3,168,660	1,961,063	1,614,835	7,532,730	3,233,745	1,805,485

Murchison Shire - Rates Benchmarking Comparison - May 2023

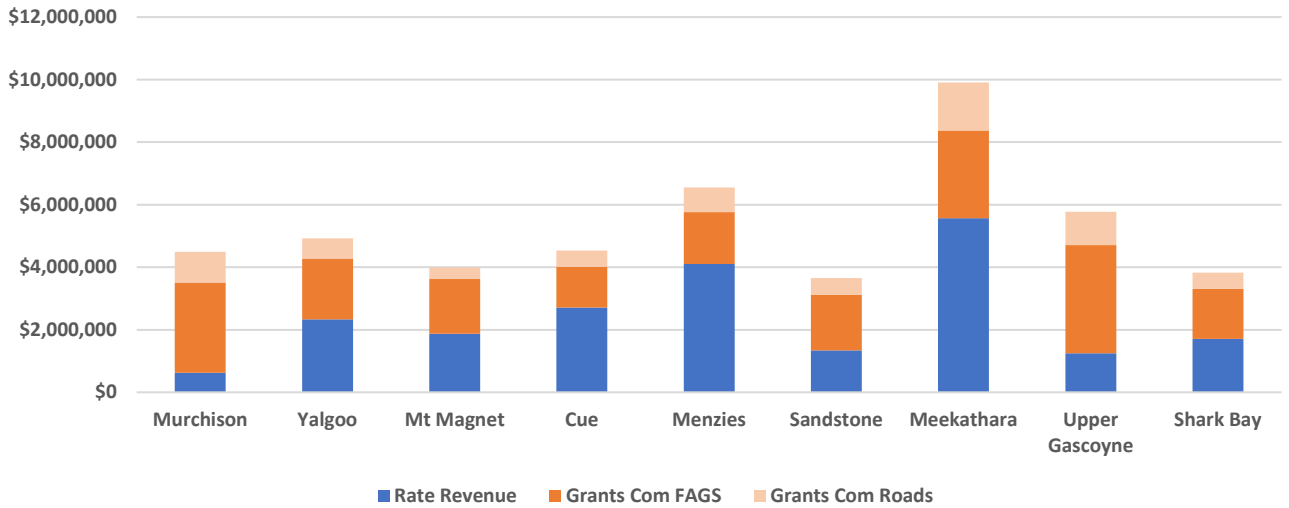
Fig 15 Rates as a % of Depreciation



Rates as a % of Depreciation

Shire	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Rates as a % of Depreciation	17.7%	288.3%	113.8%	85.5%	209.1%	83.3%	73.9%	38.5%	94.7%

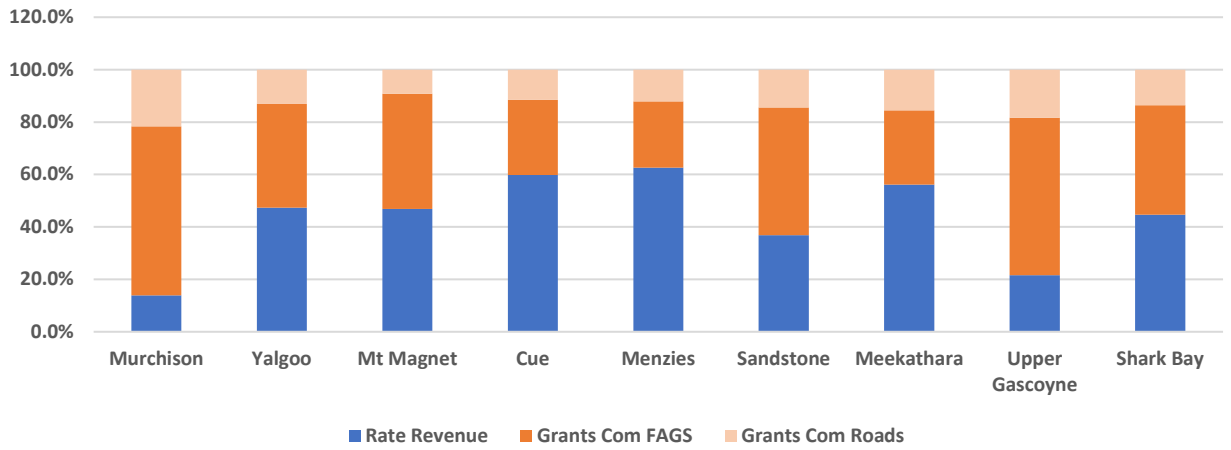
Fig 16 Revenue Rates & Grants Commission \$



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Rate Revenue	\$623,918	\$2,333,485	\$1,868,548	\$2,710,409	\$4,100,270	\$1,345,068	\$5,566,213	\$1,245,149	\$1,709,783
Grants Com FAGS	\$2,890,861	\$1,941,643	\$1,752,412	\$1,305,504	\$1,657,840	\$1,779,975	\$2,804,913	\$3,464,963	\$1,599,299
Grants Com Roads	\$973,575	\$647,054	\$366,966	\$519,327	\$791,203	\$524,886	\$1,534,381	\$1,061,615	\$518,647
Total	\$4,488,353	\$4,922,182	\$3,987,926	\$4,535,240	\$6,549,312	\$3,649,929	\$9,905,507	\$5,771,727	\$3,827,728

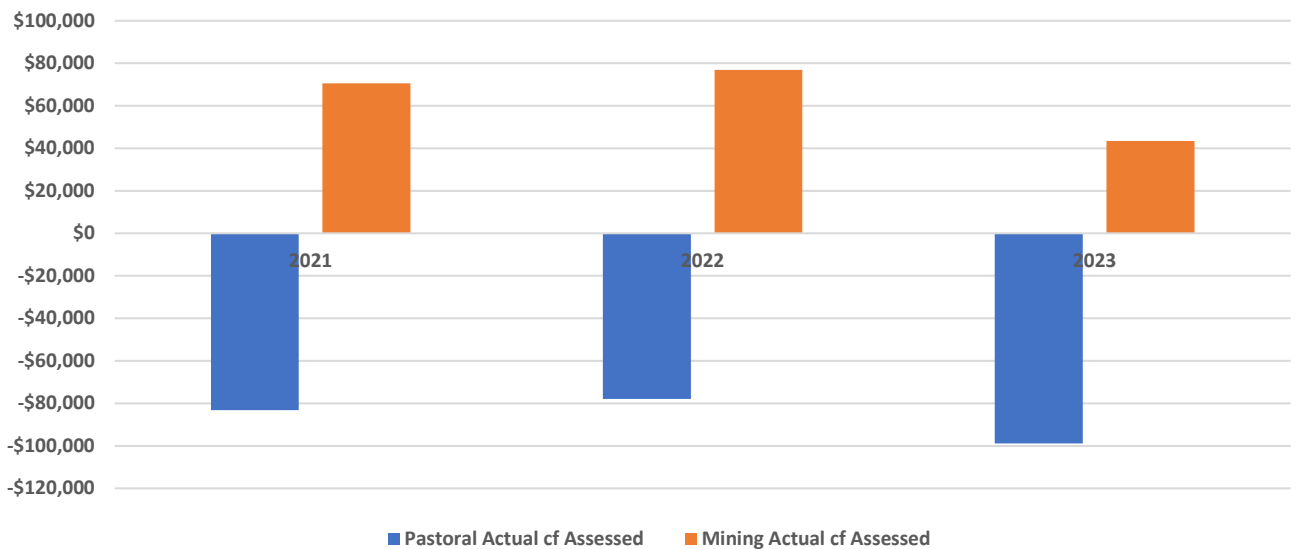
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig 17 Revenue Rates & Grants Commission %



	Murchison	Yalgoo	Mt Magnet	Cue	Menzies	Sandstone	Meekathara	Upper Gascoyne	Shark Bay
Rate Revenue	13.9%	47.4%	46.9%	59.8%	62.6%	36.9%	56.2%	21.6%	44.7%
Grants Com FAGS	64.4%	39.4%	43.9%	28.8%	25.3%	48.8%	28.3%	60.0%	41.8%
Grants Com Roads	21.7%	13.1%	9.2%	11.5%	12.1%	14.4%	15.5%	18.4%	13.5%
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

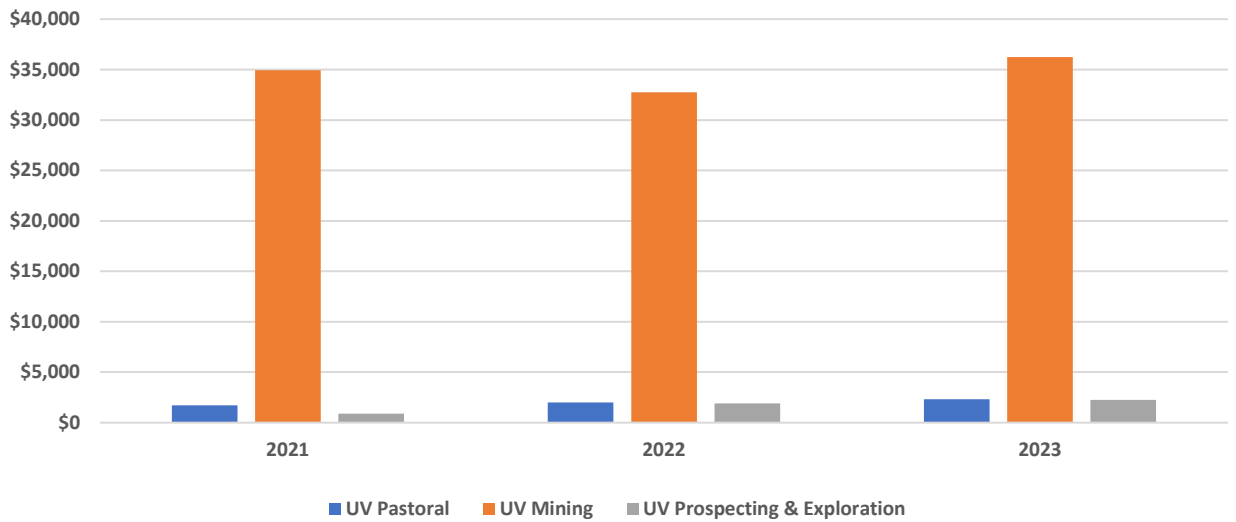
Fig A Murchison Grants Commission 3 Year Average Yearly Comparison \$



	2021	2022	2023		2021	2022	2023
Pastoral Actual	\$43,747	\$45,409	\$51,817	Pastoral Actual cf Assessed	-\$83,132	-\$77,930	-\$98,915
Pastoral Assessed	\$126,879	\$123,339	\$150,732	Mining Actual cf Assessed	\$70,507	\$76,911	\$43,431
Mining Actual	\$373,699	\$389,269	\$405,949				
Mining Assessed	\$303,192	\$312,358	\$362,518				

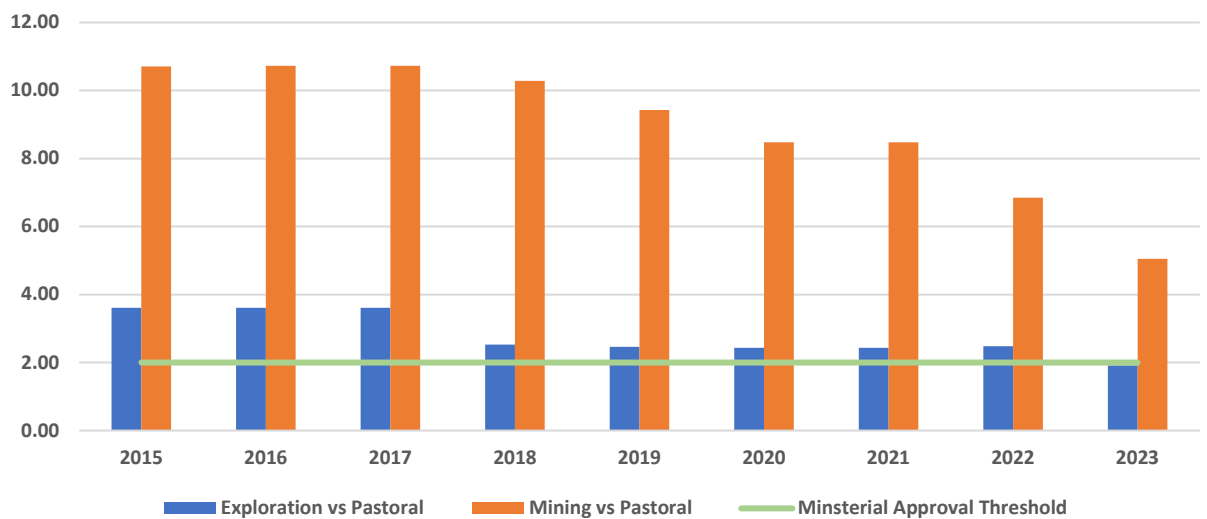
Murchison Shire - Rates Benchmarking Comparison - May 2023

Fig B Murchison Average Rates Yearly Comparison



	2021	2022	2023
UV Pastoral	\$1,725	\$2,000	\$2,313
UV Mining	\$34,926	\$32,754	\$36,249
UV Prospecting & Exploration	\$877	\$1,893	\$2,259

Fig C Murchison Differential Rates Ratio History



	2015	2016	2017	2018	2019	2020	2021	2022	2023
Exploration vs Pastoral	3.61	3.61	3.61	2.52	2.46	2.43	2.43	2.48	1.92
Mining vs Pastoral	10.70	10.72	10.72	10.29	9.42	8.48	8.48	6.85	5.05
Ministerial Approval Threshold	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Rates cents in \$									
UV Pastoral	2.28	2.48	2.48	2.54	2.67	2.70	2.70	2.86	3.12
UV Mining	25.30	26.56	26.56	27.22	28.58	28.95	28.95	29.40	29.40
UV Prospecting & Exploration	8.52	8.95	8.95	9.17	9.63	9.76	9.76	7.21	7.68



2023/24 Financial Year

Objects of and Reasons for Proposed Differential Rates and Minimum Payments

Council Meeting 25 May 2023

Overall Objectives

The purpose of levying rates is to meet a local governments' budget deficiency in each financial year in order to deliver services and facilities as detailed in the Strategic Community Plan and Corporate Business Plan but also address issues that arise from time to time that have impacts on the Council budget.

Historically, Council has imposed differential rates on the basis of whether land is used for pastoral purposes, mining or mineral exploration as it considers that under the general principles of taxation differential rating this is more equitable than a flat rate. It is essential for equity reasons to ensure that differential rating proposals are highly equitable amongst ratepayer groupings, which in themselves are diverse and optimise total rate yields in a legally compliant manner.

Council's overall objective is to balance these complex issues and levy property rates in a fair and equitable manner within Council's overarching philosophy to consider the key values of objectivity, fairness and equity, consistency, transparency, and administrative efficiency.

Reasons

Context

Murchison located within the broader Mid-West region of Western Australia and is known for being both the least populated local government area, and the only one without a town. Murchison Settlement acts as the heart of the Shire and is home to both the 'Oasis' Roadhouse and Shire Office and all Shire employees. It therefore it has no residential, commercial or industrial rate base in which to draw upon. It does, however, have an important responsibility for the maintenance of a vast network of inland roads, as well as providing support for travellers and locals through the provision of fuel services, a caravan park, recreational services, power, water and an aerodrome. Unlike other local governments these costs are for the most part additional to a normal local government operation.

For the Financial years 2020/21 to 2022/23, Council also acknowledges the strategic importance of the Budget, given the COVID-19 pandemic situation, and desires that all level of governments look to stimulate to assist in the recovery of the economy and council's positive response to this scenario. Like those budgets, the 2023/24 budget will still be affected by these considerations in part as the Council has received significant COVID19 related grants which inevitably require additional top up expenditure and needs to service a road loan associated with this stimulus approach.

More importantly significant changes have occurred since 2017 Council's Asset Management Plan and Long-Term Financial Plan were adopted. A recent review has confirmed a lift in rate revenue is required to fund immediate and long-term works and to address intergenerational issues. In accordance with sound practice as far as practicable rates in the \$ adopted from year to year are set excluding any *Natural Decline or Growth*.

Council is satisfied that the services and facilities it provides are managed efficiently and effectively and that it is adapting in an appropriate manner to the COVID19 environment and with it meeting significant the significant challenges of the times. Council remains of the opinion, one that is shared universally in the Region that it is appropriate to rate differentially in order to meet the budget deficiency.

As part of its drive to ensure efficiency and transparency within the organisation, Council continuously reviews its budget to ensure income and expenditure targets will be met. It also reviews the appropriateness and effectiveness of its risk management, internal control and legislative compliance as required under *Local Government (Audit) Regulations 1996* and reviews the appropriateness and effectiveness of the financial management systems and

procedures of the Shire as per regulation 5(2)(c) of the *Local Government (Financial Management) Regulations 1996*.

For consistency, Council has ensured that properties that are used for the same purpose are rated in the same way and has considered and analysed in detailed the rates charged by neighbouring councils in its deliberations. For a very small local government achieving equity across the Pastoral and Mining Sectors is not without its challenges but the variable nature of the Minerals Exploration Sector and small size of the rate base also provides an additional complexity

In line with the latest Rating Strategy Review including a regional rates benchmarking analysis, it is proposed to continue the trend that started in 2021/22 to continue have the mining differential reduce as a ratio compared to the Pastoral Rate. The Prospecting and Exploration Rate will further increase.

UV – Pastoral

Current				Proposed			
4.863	cents in the dollar	\$800	Min Payment	8.894	cents in the dollar	\$800	Min Payment

Pastoral UV applies to any land that currently has a pastoral lease granted and is rated as the benchmark level. Council recognises the reduced viability of the sector caused by many years of droughts and floods, the devastation caused by the wild dog problem and noting that many in this category are required supplement their income through non pastoral activities. It also recognises the perpetual nature of the land, use, the long-term commitment of pastoralists to the region, their stewardship of Crown Land and that a non-Shire biosecurity rate is additionally linked to the valuations provided by the Valuer General. Several Pastoral Stations have in recent years also been taken over by the Crown or CSIRO and become non-rateable, thereby further impacting on this rating sector.

UV – Mining

Current				Proposed			
24.552	cents in the dollar	\$800	Min Payment	16.941	cents in the dollar	\$800	Min Payment

Mining UV applies to land for which a mining lease has been granted. The mining sector tends to be transitory in nature and benefits from established Shire services and infrastructure which is maintained in the long term with funding assistance by those rate payers who are established long term in the region. A consideration in setting the UV - Mining rate at a higher level than the benchmark UV – Pastoral rate is to ensure that the mining sector's contribution is proportionate to the advantage it gains in using established facilities, and the relatively short time that the operation exists also noting that if a mine is developed into production, it will often place significant additional impacts on roads. Unlike pastoral sector the mining sector does not pay a biosecurity rate linked to the valuations provided by the Valuer General, even though the mining/exploration sectors may pose a biosecurity risk.

UV – Exploration/Prospecting

Current				Proposed			
9.339	cents in the dollar	\$600	Min Payment	16.941	cents in the dollar	\$800	Min Payment

Exploration/Prospecting UV applies to land for which an exploration/prospecting lease has been granted. As with the UV – Mining sector, the UV - Exploration/Prospecting sector tends to be transitory. Mining licences also have a limited intrinsic value unless minerals are found and mined but the opportunity is still afforded to gain advantage from established facilities. Mining licences also have a high turnover of ownership. If a licence is terminated or the lessee does not pay rates for the period of the licence, the rates are generally not able to be recovered by the local government. Administration of licences for rating purposes is technically complex and disproportionate to that of base level rating. Unlike pastoral sector the mining sector does not pay a biosecurity rate linked to the valuations provided by the Valuer General, even though the mining/exploration sectors may pose a biosecurity risk.

Meekatharra are only asking council to discuss the matter and provide comments and our in principal position on the matter at this stage.

Cr Broad said that this was an old idea and had been discussed at a meeting with Upper Gascoyne and Meekatharra held at Erong back in 1994. There would be nothing for the Shire of Murchison to gain from such a road – the country is very harsh and would be difficult to get a road through.

There has been no mention of closing any of the existing roads so it would just be another road to maintain. Cr Foulkes-Taylor queried whether it would be a shire road or a Main Roads road.

Back in 1994 the talk was about putting a road through as a main trucking route across country to Carnarvon.

Statutory Environment:

Land Administration Act 1997.

Strategic Implications:

Nil

Policy Implications:

Nil

Financial Implications:

Nil

Recommendation:

To be determined following discussion on the matter.

Voting Requirements:

Absolute Majority

Council Decision:

Moved: Councillor Broad

Seconded: Councillor Whitmarsh

The Shire of Murchison advises the Shire of Meekatharra that they would support a newly aligned road if it is to be a Main Roads road built and maintained at no cost to the Shire of Murchison.

The Shire of Murchison would not support a new road that would incur construction or maintenance costs to the shire.

Carried

For: 5

Against: 0

17.3

Wild Dog Control

File:	13.2
Author:	Jenny Goodbourn
Interest Declared:	No interest to disclose
Date:	19 th December 2013
Attachments:	Bounty Authorisation Form

Matter for Consideration:

Council to consider the recommendations of the Wild Dog Control Working Group.

Background:

At the October meeting Council resolved:

That Council allocates \$15,000 to set up a bounty system for the control of wild dogs along the same lines as the bounty system recently announced by the Minister for Agriculture and Food which is being trialled in the adjoining MRBA area:-

- \$100 per dog;
- only pastoralists able to claim the bounty;
- doggers and professionals to be excluded;

- *to cover all stations within the shire of Murchison except those already included under the States' trial who would be able to get their bounties from that scheme.*
- *details of where dogs are destroyed to be noted to enable a map of the area to be built up;*
- *pastoralists to take the scalps (ears and scalp strip) to regional coordinators who sign off and advise the shire to make the payment – suggested Reg Seaman, Andrew Whitmarsh and Mark Halleen as the coordinators*

and that Council allocates \$5,000 to purchase meat for the preparation of baits, this meat to be stored at the community freight shed freezer and made available to pastoralists as required.

Comment:

The working group has been in discussion regarding the details required for the authorisation form and the procedures to adopt to implement the bounty scheme. Attached is a copy of the draft authorisation form and procedures. The procedures developed are as follows:-

The Shire of Murchison Wild Dog Control Bounty Scheme has been developed to offer a bounty of \$100 per dog for every wild dog killed.

Doggers and professionals are excluded from the scheme.

It covers all stations within the shire of Murchison except for those covered by the state's trial scheme which is being established in conjunction with the Meekatharra Rangelands Biosecurity Association. Bounty payments for dogs killed on those stations can be claimed under that scheme.

All claims are to be made by the station owner/manager. Persons destroying the dog must take the scalps to the property owner/ manager. The property owner/manager makes their own arrangements with the person who destroyed the dog regarding payment.

Scalps are defined as the two ears and the strip of scalp connecting them and the tail.

Property Owner/Manager must complete the form with all details and verify number of scalps.

Property Owner/Manager is then responsible for getting the forms and the scalps to one of the three regional coordinators for authorisation.

Once regional coordinators have authorised payment the form is to be sent to the Shire of Murchison who will make the payment to the claimant and maintain a data base of all the details.

Regional Coordinators are:-

Mark Halleen
Booldardy Station Tel: 08 9963 7987

Andrew Whitmarsh
Byro Station Tel: 08 9961 3870

Reg Seaman
Murgoo Station Tel: 08 9963 7985

Scalps are not to be taken directly to the Shire of Murchison

Once the procedures are agreed upon we will be able to send details out to the community and put it in the Monologue and on the website.

There was discussion on the procedures and two changes made:-
Doggers and professionals are excluded from the scheme - Changed to - Professional doggers are excluded from the scheme.

Scalps are defined as the two ears and the strip of scalp connecting them and the tail. – changed to - Scalps are defined as the two ears and the strip of scalp connecting them.

Statutory Environment:

Nil

Strategic Implications:

Nil

Policy Implications:

Nil

Financial Implications:

There has been a \$15,000 allocation made in this year’s budget.

Recommendation:

That Council adopts the procedures as presented; taking into account the two amendments as above; for the implementation of the Wild Dog Control Bounty Scheme.

Voting Requirements:

Simple Majority

Council Decision:

Moved: Councillor Whitmarsh

Seconded: Councillor Squires

That Council adopts the procedures as presented; taking into account the two amendments as above; for the implementation of the Wild Dog Control Bounty Scheme.

Carried

For: 5

Against: 0

17.4 Crosslands Camp – Transportable Accommodation Units

File:	13.11
Author:	Jenny Goodbourn
Interest Declared:	No interest to disclose
Date:	19 th December 2013
Attachments:	Nil

Matter for Consideration:

Consideration of the tender for disposal of accommodation dongas from Jack Hills mine site via Ross’s Auctions.

Background:

The shire has been in discussion with MDP the owners of Crosslands Resources regarding the termination of the Road train permit agreement and has also discussed the fact that they will be selling off some of their dongas from the site. At one of the latest meetings Peter Spalding advised that they had appointed Ross’s Auctions to dispose of them by tender in the New Year.

Comment:

Council had been planning to build some new accommodation units at the caravan park this year and quotes had been obtained. In view of the loss of the CLGF funding this process has been placed on hold until suitable grants or funding can be accessed. Council has previously expressed an interest in getting one or two of the units from Jack Hills to use as motel type accommodation in the settlement.

There are several things we need to discuss if we are going to make an offer on the units,

The mine has been there since 2006 so the units could be seven years old

Cost and practicality of transportation from the site to the settlement and likelihood of any damage along the way.

Location within the settlement.

Funding for the project.

Strategic Implications:

The replacement of the Ballinyoo Bridge is one of the important actions noted in the Shire of Murchison's Strategic Community Plan. The replacement aligns with the strategy of maintaining and improving an efficient road network which in turn aids in the development of the region's economic potential, encouraging families and businesses to stay in the area.

Promoting and supporting a sustainable tourism industry is another key objective of the Strategic Community Plan including showcasing the natural and built attractions and history of the Shire.

Sustainability Implications

- **Environmental**
There are no known significant environmental considerations
- **Economic**
An historic marker will aid in the economic development of the region through improved tourist numbers
- **Social**
There are no known significant social considerations

Policy Implications:

N/A

Financial Implications:

Council may need to re-direct funds from another program for an interpretive design brief.

Consultation:

N/A

Recommendation:

That council:

- a) Direct the CEO to liaise with the engineers and contractor to determine what part of the bridge is most likely to be salvaged, so that a decision can be made at the June meeting;
- b) Direct the CEO to seek quotes from interpretive design consultants to bring to the June meeting;
- c) Determine to select the interpretive site during the road inspection on the 25th and 26th May.

Voting Requirements:

Simple Majority

Council Decision:

Moved: Councillor Broad

Seconded: Councillor Foulkes-Taylor

That Council:

- a) *Direct the CEO to liaise with the engineers and contractor to determine what part of the bridge is most likely to be salvaged, so that a decision can be made at the June meeting;*
- b) *Direct the CEO to seek quotes from interpretive design consultants to bring to the June meeting;*
- c) *Determine to assess potential interpretive sites during the road inspection on the 25th and 26th May*

Carried

For: 6

Against: 0

17.3 Amending Rules for Wild Dog Bounty

File:	13.2
Author:	Dianne Daniels
Interest Declared:	No interest to disclose
Date:	11 th May 2015
Attachments:	N/A

Matter for Consideration:

Council to consider the recommendations of the Wild Dog Control Working Group in regard to amending the rules for the payment of the Wild Dog Bounty.

Background:

At the October 2013 meeting Council resolved:

That Council allocates \$15,000 to set up a bounty system for the control of wild dogs along the same lines as the bounty system recently announced by the Minister for Agriculture and Food which is being trialled in the adjoining MRBA area:-

- *\$100 per dog;*
- *only pastoralists able to claim the bounty;*
- *doggers and professionals to be excluded;*
- *to cover all stations within the shire of Murchison except those already included under the States' trial who would be able to get their bounties from that scheme.*
- *details of where dogs are destroyed to be noted to enable a map of the area to be built up;*
- *pastoralists to take the scalps (ears and scalp strip) to regional coordinators who sign off and advise the shire to make the payment – suggested Reg Seaman, Andrew Whitmarsh and Mark Halleen as the coordinators*

and that Council allocates \$5,000 to purchase meat for the preparation of baits, this meat to be stored at the community freight shed freezer and made available to pastoralists as required.

Comment:

Following the cessation of the MRVC Bounty trial on the 30 November 2014, the Wild Dog Control Working Group has suggested some changes to the rules for payment of the Shire of Murchison Wild Dog bounty. The suggested changes are that:

1. the Wild Dog Bounty Scheme be changed to include all land that is encompassed by the shire of Murchison local government boundary and that this be backdated to the end of MRVC Bounty program; and
2. professional doggers should be entitled to claim for dogs destroyed on their own Murchison Shire Property, within their own time and utilizing their own resources”.

Statutory Environment:

N/A

Strategic Implications:

Nil

Sustainability Implications

- **Environmental**
Extending the Bounty scheme to encompass the whole of the shire and to include professional doggers will encourage the control of wild dogs in the Murchison Shire.
- **Economic**
Eradication of wild dogs is essential to the economic viability of pastoralism in the region.
- **Social**
There are no known significant social considerations that need to be addressed as a result of this decision.

Policy Implications:

Nil

Financial Implications:

\$10,000 has been allowed in the 2014-15 Budget for the Wild Dog Bounty. Extending the scheme to cover the whole of the Shire and professional doggers may mean that the budget allocation is used up sooner than it would otherwise have been under the old rules. However, the positive benefits to the viability of the pastoral industry would need to be considered.

Consultation:

Wild Dog Working Group

Recommendation:

That Council amend the rules of the Shire of Murchison Wild Dog Bounty from those adopted October 2013 to:

1. \$100 per dog;
2. the Wild Dog Bounty Scheme shall include all land that is encompassed by the Shire of Murchison local government boundary, backdated to the end of MRVC Bounty program on 30 November 2014;
3. professional doggers are entitled to claim for dogs destroyed on their own Murchison Shire Property, within their own time and utilizing their own resources.
4. details of where dogs are destroyed to be noted to enable a map of the area to be built up;
5. pastoralists to take the scalps (ears and scalp strip) to regional coordinators who sign off and advise the shire to make the payment - Reg Seaman, Andrew Whitmarsh and Mark Halleen are the coordinators. A professional dogger can't sign off on his own scalps if he is a Regional Coordinator.

Councillor Whitmarsh had reservations about allowing professional doggers to claim the bounty.

Councillor Broad asked who was on the Wild dog Working Group and was informed that Councillor Whitmarsh, the CEO, Mr Reg Seaman and Mr Sandy McTaggart were on the working group. He suggested that a flat rate per dog be given to professional doggers (obviously not \$100).

Councillor Squires said that we had two high integrity doggers, but he wasn't in favour of point 3

It was mentioned by Councillor Whitmarsh that the CRBA supply traps/baits etc to pastoralists and doggers and so the only grey area was time.

Councillor Foulkes-Taylor thought the only grey area was honesty and that doggers need to be able to catch their own dogs. Need to log location so that no-one can rot the system.

The CEO mentioned that professional doggers are obliged to map and diarise the dogs they catch during work time.

Councillor Williams said he was ambivalent as two recipients were on the committee that made the recommendation.

It was suggested to add Point 6. Rules to be reviewed in a year.

Voting Requirements:**Council Decision:**

Moved: Councillor Squires

Seconded: Councillor Foulkes-Taylor

That Council amend the rules of the Shire of Murchison Wild Dog Bounty from those adopted October 2013 to:

1. \$100 per dog
2. The Wild Dog Bounty Scheme shall include all land that is encompassed by the Shire of Murchison Local Government boundary, backdated to the end of MRVC Bounty program on 30 November 2014;
3. Professional doggers are entitled to claim for dogs destroyed on their own Murchison Shire Property, within their own time and utilising their own resources;
4. Details of where dogs are destroyed is to be noted to enable a map of the area to be built up;
5. Pastoralists to take the scalps (ears and scalp strip) to regional coordinators who sign off and advise the Shire to make the payment – Reg Seaman, Andrew Whitmarsh and Mark Halleen are the coordinators. A professional dogger can't sign off on his own scalps if he is Regional Coordinator.
6. Rules to be reviewed in a year.

Carried

For: 4

Against: 2

The Order of Business was Amended and 18.1 was considered next.

From: [michelle fowler](#)
To: [Bill Boehm](#)
Subject: Australia's Biggest Morning Tea
Date: Wednesday, 24 May 2023 11:53:18 AM

Morning Bill and fellow councillors,

I'm seeking your permission and support to hold Australia's Biggest Morning Tea on the 22nd June at the Murchison Community Pavillon.

I feel our community benefits greatly from our Morning Tea and it has been well supported these last 2 years. Keeping awareness of how Cancer Council can support those who live remotely and raise much needed funds to do so.

Would the Murchison Shire be able to support our Fundraiser by matching dollar to dollar, up to \$500. All support is very much appreciated.

Kindest regards,

Shelly Fowler.



6.1 Roads

Well-being

Economic and Environmental

Objectives

Murchison Shire is responsible for managing a large road network within the Shire and recognises that it needs to ensure a safe road network that is sustainably managed from a financial, environmental and cultural perspective.

Details

Technical Responsibility

Technical responsibility for road design, construction and maintenance rests with the Chief Executive Officer and Works Manager.

Use of Heavy Vehicle Combinations on Local Roads

The Chief Executive Officer is authorised by Council to consider and approve requests from operators:

- (a) to add or amend a road on a Restricted Access Vehicle Network, or
- (b) or a Restricted Local Access Period Permit,

on the condition that the application has been made in the prescribed manner to Main Roads Heavy Vehicle Services, in the first instance.

The CEO is to give due consideration to the condition of the road and other assets, such as grids and culverts, prior to forwarding approval to HVS, especially if the application is for a Restricted Local Access Period Permit, where Route Assessment Guidelines are not met.

The following conditions are to be included in all approvals:

- 1 Permit holders are to comply with Main Roads WA Operating Conditions for restricted vehicle access including mass, width and length limits, and configurations;
- 2 In the event that road closures are activated due to bad weather or for any other reason, all vehicle movements on the subject roads will cease until the road closures are lifted by the Shire of Murchison;
- 3 CA07 – All operators must carry the written approval from the LG authority permitting use of the road;
- 4 The following speed limits will generally apply
Unsealed open road 80 km / hour
Built up areas 50 km / hour or 10 km below the designated speed limit whichever is the lesser

Stock Grids

- 1 Where a pastoral fence adjoining a stock grid is not stock proof and has remained in a poor state of repair (or has been removed) for a period of 12 months or more, the CEO may commence the process to remove the grid;
- 2 The process is that the CEO will notify the lessee/landowner of Council's intention to remove the grid, allowing the lessee/landowner 30 days to respond. If the lessee/landowner objects, then the objection is to be referred to Council at the meeting immediately following receipt of the objection;
- 3 After consideration of the objection, if council decides that the grid is to be removed, then it can be removed by suitable contractors or by the Shire crew as soon as practical;
- 4 If a grid has been removed and the lessee/landowner later wishes to have a new grid installed, then the new grid should be at least 7.4 metres wide and should only be installed once fences have been fully rebuilt or a new fence constructed
- 5 This policy does not prevent agreement with any lessee/landowner to remove a grid at any time where advice has been received from the lessee/landowner in writing that the grid is no longer required. Council reserves the right to request a financial contribution from the applicant should they request a grid in a new location.
- 6 Boundary grids will be maintained.

Gravel Supply Agreements

Where gravel is negotiated with land holders from pastoral property either a written or verbal agreement is to be entered into with the landholder as required. The agreement is to clearly identify estimated area required and the amount of gravel to be extracted.

If the proposed pit requires clearing, then a clearing permit is to be obtained from the Department of Environment Regulation prior to extraction of the gravel. The landholders' permission will be required for the application to progress.

Once a clearing permit has been obtained extraction shall be undertaken in accordance with any approved conditions and operational practices

Once the pit is depleted gravel pits are to be levelled and reinstated by council staff at the end of their useful life as determined by the Works Manager or Chief Executive Officer in accordance with any approved conditions and operational practices:

Note: Council reserves the right to enforce its rights to extract gravel by legal means if arrangements cannot be made with landholders.

Roads Hierarchy

Council has an adopted and from time to time will amend a Road Hierarchy for all of roads throughout the Shire of Murchison. This hierarchy is used as a means of defining the function of the road, categorising its importance, prioritising works, determining asset management strategies as well as maintenance levels throughout the Shire. The Road hierarchy will be consistent with Main Roads WA road classification system.

Road Drainage Principles and Practices

On a situation by situation basis, roads need to be constructed and maintained within in accordance with established road design standards.

In doing so the environmental impacts associated with drainage of land and roads need to be recognised and considered such that where possible road construction and maintenance activities need to be undertaken in a practical and appropriate manner so as to

- ~ cater for variable rainfall frequencies and intensities events
- ~ minimise water velocities
- ~ minimise scouring not just to the road but also surrounding land
- ~ minimise or prevent rain shadow effects on one side of the road through as far as practicable natural distribution of floodwaters
- ~ minimise or prevent ponding adjacent to the road formation
- ~ avoid the road becoming an effective channel for floodwaters
- ~ avoid if at all possible, interfering with the natural water flow

It is recognised that not all situations will be identical with different techniques applied in flat terrain compared to undulating breakaway country and in large and small catchments but in many instances a road design and practices can be adapted to suit the above aims and principles without compromising road safety.

Examples of potential solutions could include but are not limited to the following

- ~ use of bunds and drains
- ~ lengthening floodways
- ~ constructing the road level at the level of the natural stream
- ~ installing low flow culverts that drain the water catchment after the flood peak has passed where road is required to be built up
- ~ where the road has become an effective channel for floodwaters distribute flows at regular intervals back into the surrounding land rather than within the road reserve

These principles also apply in situations where Council chooses to undertake works when Bunding Old Roads

References

Rangelands NRM Fact Sheet Rangelands Rehydration – “*Managing Outback Tracks*” 2018 by Hugh Pringle & Mez Clunies-Ross

Previous

2005 Policy Manual - 25 November 2020 Update
12 December 2020