murchisonshire

Ancient land under brilliant skies

Long-Term Financial Plan

Part of Council's Planning for the Future

27 August 2026

Preamble

Pursuant to s 5.56 of the Local Government Act 1995 a local government is required to plan for the future its district through the preparation and adoption of various plans in accordance with Division 3 of the Local Government *(Administration)* Regulations 1996 as shown below.

Reg	**Plan**
19C	Strategic Community Plan The Community Plan Sets out the vision, aspirations and objectives of the community. It also Covers a period of at least 10 years and to be reviewed every 4 years Developed with regard to the capacity of current and anticipated resources, strategic performance indicators and demographic trends
19DA	Corporate Business Plan The Corporate Business Plan Sets out consistently with any relevant priorities as set out in the Strategic Community Plan Council's priorities for dealing with the objectives and aspirations of the community Governs internal business planning by expressing priorities by reference to operations that are within Council's capacity Covers a period at least 4 years and to be reviewed annually Develops and integrate matters relating to resources including Asset Management Workforce Planning Long-Term Financial Planning

This document covers the Corporate Business Plan Elements as highlighted above

Introduction

The Local Government *(Administration)* Regulations 1996 require the Strategic Community Plan to cover a period of at least 10 Financial Years and be reviewed at least once every 4 years, whilst plans that make up the Corporate Business Plan are to cover a period of at least 4 years and be reviewed annually.

From a practical and operational perspective, Council considers that whilst the period of the Strategic Community Plan and associated priorities within the Corporate Business Plan and Workforce Plan may be appropriate, it is considered that a longer-term 20-year view be taken with respect the actual application of resources through the Asset Management Plan and Long-Term Financial Plan.

In part this will align with more contemporary practice and allows consideration of works that may be required beyond a 10-year period but also recognise as highlighted below under "Background that significant changes have occurred since 2017 when the Strategic Community Plan and Corporate Business were adopted; many of which were previously not on the horizon.

The basis of this approach is also to ensure that mid- and long-term matters are considered annually so that pre-emptive actions can be taken today to mitigate potential future impacts and ensure long-term sustainability, but also importantly and that intergeneration equity matters are considered.

The principle of intergenerational equity holds that, to promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation with the longer-term needs of future generations. It integral to the operation of society, governments including local government.

In local government this can be highlighted by the way it funds and accounts for the actions that it undertakes.

For instance, in any one year whilst operational cost are paid for by the community of the day some of the costs of replacement of assets should be paid and accounted for in the budget of the time as the residents and ratepayers have enjoyed the benefits of those assets and thereby not overly burden the future local community when assets need to be replaced. Similarly, current residents and ratepayers should not necessarily be required to pay entirely for future works which they have yet to benefit from.

Accordingly, both the Asset Management Plan and Long-Term Financial Plan are to address a period of 20 years each respective plan being prepared on the basis that it will be reviewed each year with year one of the Long-Term Financial Plan, which incorporates asset management aspects, being identical to the actual budget.

As a result, the Long-Term Financial Plan becomes effectively a 20-year budget document and one that can be reviewed and updated as new information comes to light but with the overall aim that it influences and guides the thinking as well as overall operation of the Shire in an integrated manner.

Put simply have regard to "*yesterday*", look *"today"* but always focus on *"tomorrow"*. This way the future *"today"* will be potentially better than it would have otherwise been, the community grow and develop as a result and the financial costs will be more equitably distributed across the years.

Clearly these aspects require balancing and judgment. The Asset Management Plan and Long-Term Financial Plan aims to improve this balance by highlighting *"yesterday", "today"* and *"tomorrow".*

As a result, the Corporate Business Plan includes elements based on the above overarching philosophy.

Murchison Settlement Redevelopment

Murchison Settlement Masterplan

The adopted in August 2021 the Settlement Masterplan took around 18 months to be finalised and provides a detailed layout of the way the settlement is to be developed. Importantly the Masterplan includes the following "Project Vision" statement which encapsulates the relationship of the Settlement within the context of the broader Shire.

> "*To ensure that Murchison Settlement is an attractive focal point that enables the Shire to function successfully and deliver a range of services that will underpin community, cultural and economic development within the Settlement and broader Shire"*

Design principles have been developed to help guide the development of the Murchison Settlement Masterplan.

~ To create an attractive activity hub for the community and visitors to Murchison that maintains the existing character, cultural and built qualities of the Settlement.
~ Provide functional pedestrian connectivity, improved access, and sight lines throughout the precinct.
~ Design a unified landscape character that maximises shade.
~ Create a consolidated sequence of spaces and activities for locals and tourists.
~ Allow space in design for Geo/Astro tourism and convey the idea of 'The Oasis'.

A range of projects identified (in no priority order) included Community Swimming Pool / Splash Pad, New -Caravan Park Ablution Block, (both completed in 2025), New -Caravan Park Ensuite Units (part way through construction), General Settlement Amenity Improvements, and Playground Upgrade. An Interpretive Centre was also identified but required further scoping and development

Murchison Settlement Roadhouse Precinct Detailed Concept Design

In 2020/21 it was realised that Roadhouse and Caravan Park layout needed a supplementary review to further develop desired expansion that would dovetail into the wider Settlement Masterplan. Work was undertaken to also review the overall operation of the roadhouse, with Council assuming operational control in March 2021. This included considering the need to provide suitable long-term accommodation for the Roadhouse Management, to improve the functionally of the Roadhouse Business and thereby allowing for an upgrade of the Roadhouse. Both of these elements are being actioned with three new dwelling units for Roadhouse staff midway through construction via Mid-West Development Commission Royalty for Regions Funding being obtained for the redevelopment of the Roadhouse.

Murchison Vast Sky Experience Business Case

Adopted in February 2023 this Business Case evaluated opportunities from the emerging Mid-West space economy, with particular focus on the SKA and Mingenew Space Precinct. In many ways the development with potential transformative effect. It ticks an abundance of boxes such as strategically linking Vast Sky tourism, showcasing SKA / CSIRO, providing an accessible outback feel without camping out, increased GeoTourism and broader tourism within a regional context, purveying local history and pastoral influence, inclusion of local Wadjarri aboriginal development opportunities, improved discovery walking trails as well as enhancing recruitment and retention opportunities for the Shire in an improved visually attractive environment.

The entire business case should be seen as being complimentary to the Murchison Settlement Masterplan and Roadhouse development plans that have already been undertaken. Stage 1 spend is around $10.4m with further stages foreshadowed totalling $11.5m over around a 10-year period. Business Case shows a profitable operation after 2 years. Significant levels of external funding will be required with any delivery will likely be very long term without significant external investment.

Murchison Settlement Infrastructure

Works previously identified to provide a Chlorinator for the Water Supply have been reassessed to include a major upgrade of the supply itself and provision of a new ring main unit to also separate drinking water from parks and gardens irrigation. A significant upgrade of the power supply on top of a planned solar microgrid upgrade has just been completed .

Local Roads and Community Infrastructure Funds

Commonwealth Funding from the Local Roads and Community Infrastructure Program was available in 2023/24 and in 2024/25 which assisted in funding the Carvan Park Community Pool in 2025.

Significant Road Considerations

Carnarvon-Mullewa Road Strategic Upgrade

In February 2020 Council reviewed its strategic approach in the construction and sealing of the Carnarvon-Mullewa Road and varying from a 4.0m seal to a 7.2m seal.

In November 2022 the Shire finally completed sealing to 7.2m width the remaining 9.0km gravel section on the Carnarvon-Mullewa Road between the Murchison Settlement and the southern Shire boundary. Overall, the Shire has constructed and sealed to a 7.2m width 35.42km since 2021. In part this accelerated program was aided by additional road grants but also by a $2.0m roadworks loan taken out in 2020/21 as part of a COVID19 Stimulus approach.

Construction and sealing of the remaining 27.6km within the City of Geraldton is still to be done an element that Council is encouraging the City to do. Rehabilitation and widening of the existing 4.0m sealed sections is underway. Further strategic work involving potential construction of the section north of the Murchison Settlement in accordance with Main Roads WA Roads 2040 Strategy is also possible.

Local Roads and Community Infrastructure Funds

Significant increases in Commonwealth Road Funding from the Local Roads and Community Infrastructure Program have been received and applied upgrade works on the Carnarvon-Mullewa Road. This is programmed may continue in the future.

Main Roads WA Regional Road Funds

The Carnarvon- Mullewa Road is the only road within the Shire classified of such strategic importance to potentially attract funds Main Roads Regional Road Group Funds on a 2 for 1 basis for more than one road funding project per annum. Changes in scoring criteria provide increased scope to construct and or rehabilitate sections moving forward.

SKA Route Works

The Shire has been assigned the responsibility to undertaker works on the SKA Road Route to assist in the establishment of the SKA Project on Boolardy Station for a five-year period commencing 2022/23. Almost all of the roads affected are the responsibility of Council meaning that external funds are being provided on roads that would have otherwise had to be funded from Councils own revenue sources. This funding source is nearing the end of its initial allocation with an extension to be requested.

Long-Term Financial Plan

The Long-Term Financial Plan is the consolidation of current annual budget operations with expenses arising from the Asset Management Plan within an operating template that effectively becomes a 20-year budget with the first year of the plan being the adopted budget. It is essential this be updated annually.

Assumptions

The plan has been based on the various assumptions as highlighted below.

Assumption	Comments
General	
Shire Population s to remain stable	At the last census the actual population increased.
The region and States economy will remain relatively stable over the long term.	Anecdotally this seems to be the situation
Current levels of service will remain and progressively increase as demand dictates so long as its financially prudent to do so	Current feedback from residents and tourists is positive and favourable.
Assets are expected to be adequately maintained and to continue to meet existing levels of service.	Periodic inspections and updated analysis will be undertaken, and scheduled replacement dates varied on annual basis and incorporated into the respective working models.
The level of grants and contributions that are recurrent from year to year will remain relatively stable	This applies to operational grants from organisations such as the Grants Commission and Main Roads WA and to Capital Grants revenue from Main Roads WA. Historically the has been no major variation.
Specific Grants for specific projects that may or may not arise have not been included.	It is considered prudent to where possible set aside some amounts each year by transfer to reserves so as to minimise any specific budget spike in any one year. This applies to aspects such as flood disaster repairs which cannot be forecast with any certainty and also to asset management and settlement development works so as to provide some potential revenue to provide matching funds for the specific project.
Rate Revenue	From a policy perspective option for future rate scenarios are explored with analysis tying into Council's Long Term Financial Plan on an annual basis and that in comparative terms between each year, that as far as practicable, aspects associated with natural growth or decline are ignored when setting rates.
Inflation	Specific estimates for inflation impacts for expenditure items are separately shown in the detailed plan. These can and do vary according to each class of expenditure.
Asset Lives and replacement timings	Reviewed annually as per the respective component of the Asset Management Plan
Staff	Current staffing levels have been assumed with the addition of two new staff members in the next year to upgrade the Road Maintenance Crew. The Workforce Plan incorporated as part of the Murchison Shire Organisational Rationale Recruitment Strategy will also have an influence

Forecasts

Long term forecasts are in inherently difficult and can be impacted upon if the assumptions that underpin the plan alter appreciably. The following are highlighted.

Asset Renewal

Costs and for replacement of existing and new assets once constructed can be addressed and risks mitigated if the plan is updated every year and if the accuracy of first three years detailed cost estimates and programs for Capital Works are improved through improve condition assessment and refined data collection and analysis. Reprogramming on this basis will ensure that the accuracy for timing for renewals is improved without reducing service levels.

New Assets

There is also a potential risk financially if additional new assets are created without a recognition that in some instances, but not all, additional operational and maintenance costs will be required to be met. Where these costs are known they have been reflected in the plan. Annual reviews will also assist in refinement.

This issue Long term asset replacement costs, some of which will fall outside of scope of the plan. These issues also need to reflect in the decision-making processes the benefit derived from those assets.

Murchison Shire is unique owing to its sparse population limited growth and that it has no town. This significantly shapes the plan compared with other local governments which have growing communities and need to constantly upgrade and add new assets. For instance

- Road upgrades identified relate to defined sections of only one road being the Carnarvon-Mullewa Road as well those within the Murchison Settlement and on other adjacent to one Station. There is minimal likelihood for justifications for other roads elsewhere such that the broad operation moving forward will eventually revolve mainly around asset renewal albeit with some upgraded elements such that the asset base will not increase significantly.
- Building upgrades within the Murchison Settlement in the main involve assets that have very long lives. Apart from works associated with the Murchison Vast Sky Experience Business Case which are largely beyond the resources of Council, and which generate additional operating income, once constructed there is little expectation of new facilities being required.

To assist in providing a context to the plan will show the intended distribution between Renewal and New / Upgraded expenditures.

Overall, though the confidence level of the general picture is reasonably high, which is as significant improvement.

Alignment with Financial Statements and Budgets

Amongst other things the Long-Term Financial Plan is based implementing the Asset Management Plan, which by its very nature a plan for the future based on local needs, judgements and outcomes.

As a result, works identified will vary from year to year and include new as well as renewal of assets such that several financial aspects such as depreciation and written down values will alter and vary markedly from values shown the adopted budget for each year and in the Annual Financial Statements which are based on an external assessment of values at a singular point in time.

Monitoring and Performance

The Office for Local Government specifies that various performance measure are identified and reported against.

However, the measures themselves and so-called ratios that are measured and align to a notional standard are unlikely to be fit for purpose locally as they will not suit local conditions and operations.

A more accurate and nuanced practical approach is to use the overall cash position through measurement of the Net Current Assets and Reserves. If this is healthy during and at the end of the life of the plan, then risks to the overall financial viability are significantly reduced. Over time an actual target should be established and set.

For clarity purposes the plan shows the net current asset as a continuum not like the normal budget requirements where the budgeted deficiency as notionally funded by rates is to be within 90% and 110%

As indicated though recent rating reviews the amount of rate revenue expressed as a % of depreciation is very low in comparison with other Shires. As a target this should be lifted. Notwithstanding that the assessed deprecation may not accord to local assessments of an annualised replacement cost it is an independent assessment which is consistent in methodology. Any increase in this % effectively assists not just the overall financial position but also provides evidence of improved application of intergenerational equity considerations.

Further performance measures may also be identified and if deemed appropriate introduced in the future.

Enclosures

Long-Term Financial Plan Budget Schedules

Previous

28 September 2017, 24 August 2023, 22 August 2024 & 28 August 2025

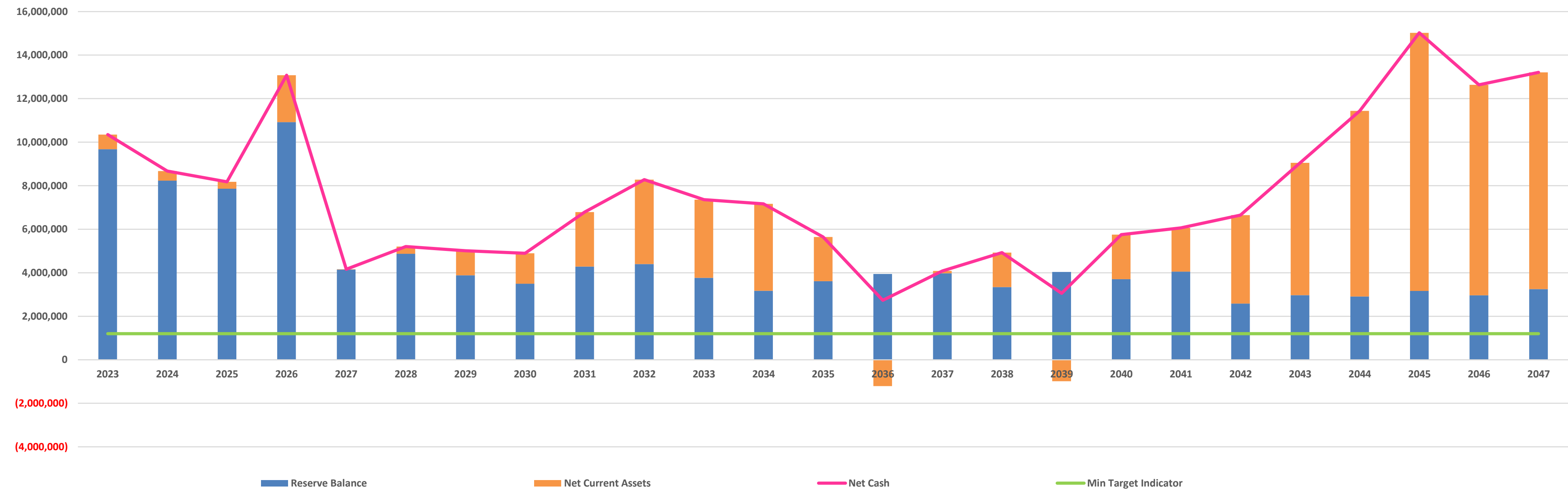
Long Term Financial Plan
Budget Schedules

27 August 2026

Murchison Shire - LTFP - Inflation

2027	<<<Start year																								
Classification	**Description**	**Base**	**Notional**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**2033**	**2034**	**2035**	**2036**	**2037**	**2038**	**2039**	**2040**	**2041**	**2042**	**2043**	**2044**	**2045**	**2046**	**2047**	**2048**
General Assumptions																									
General	General	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Grants Commission	Grants Commission	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Grants General	Grants General	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Depreciation	Depreciation	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Insurance	General	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Interest	General	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Nil		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Plant	Plant	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Fuel	Fuel	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Capital Upload Analysis	Capital Upload	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Rates	Separate Analysis	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Salaries	Salaries	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%

Graphs of Reserves & Net Current Assets



Reserve Balance	9,675,984	8,229,297	7,859,233	10,919,647	4,147,348	4,868,987	3,879,415	3,496,582	4,282,018	4,397,287	3,768,669	3,172,867	3,609,821	3,943,310	3,971,213	3,339,509	4,039,760	3,703,558	4,050,913	2,582,472	2,972,561	2,909,060	3,166,738	2,964,789	3,250,243
Net Current Assets	669,242	443,933	317,079	2,155,547	10,752	337,341	1,129,855	1,394,752	2,502,903	3,881,134	3,589,595	3,989,427	2,031,765	(1,208,214)	108,965	1,586,353	(987,779)	2,044,722	2,008,692	4,068,874	6,075,838	8,528,887	11,859,936	9,668,127	9,954,106
Net Cash	10,345,226	8,673,230	8,176,312	13,075,194	4,158,100	5,206,328	5,009,270	4,891,335	6,784,921	8,278,420	7,358,263	7,162,294	5,641,586	2,735,096	4,080,178	4,925,862	3,051,981	5,748,280	6,059,605	6,651,346	9,048,399	11,437,947	15,026,675	12,632,916	13,204,349
Min Target Indicator	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000

Statement of Financial Position	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
CURRENT ASSETS																						
Cash and cash equivalents	11,240,740	4,223,644	5,271,872	5,074,814	4,956,879	6,850,465	8,343,964	7,423,807	7,227,838	5,707,130	2,800,640	4,145,722	4,991,406	3,117,525	5,813,824	6,125,149	6,716,890	9,113,943	11,503,491	15,092,219	12,698,460	13,269,893
Trade and other receivables	973,272	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274	73,274
Other financial assets	2,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668	1,952,668
Inventories	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380	396,380
Total Current Assets	15,563,060	6,645,966	7,694,194	7,497,136	7,379,201	9,272,787	10,766,286	9,846,129	9,650,160	8,129,452	5,222,962	6,568,044	7,413,728	5,539,847	8,236,146	8,547,471	9,139,212	11,536,265	13,925,813	17,514,541	15,120,782	15,692,215
NON-CURRENT ASSETS																						
Trade and other receivables																						
Other financial assets																						
Property Plant and equipment	114,655,366	123,203,260	119,816,113	117,843,755	115,519,795	112,869,955	109,409,146	108,444,193	106,947,574	106,748,312	107,755,088	103,106,616	103,032,600	105,681,426	103,577,632	103,931,395	104,046,627	102,500,829	100,617,267	96,180,577	97,914,532	96,615,159
Infrastructure																						
Property Plant Equipment & Infrastructure	114,655,366	123,203,260	119,816,113	117,843,755	115,519,795	112,869,955	109,409,146	108,444,193	106,947,574	106,748,312	107,755,088	103,106,616	103,032,600	105,681,426	103,577,632	103,931,395	104,046,627	102,500,829	100,617,267	96,180,577	97,914,532	96,615,159
TOTAL ASSETS	130,218,427	129,849,225	127,510,307	125,340,892	122,898,995	122,142,742	120,175,433	118,290,322	116,597,734	114,877,764	112,978,049	109,674,660	110,446,329	111,221,273	111,813,778	112,478,867	113,185,839	114,037,094	114,543,081	113,695,117	113,035,314	112,307,374
CURRENT LIABILITIES																						
Trade & other payables	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370	1,676,370
Other liabilities	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496	811,496
Borrowings	204,043	204,043	204,043	204,043	204,043	204,043	204,043	204,043	204,043	204,043	204,043	204,043	152,541	41,681	0	0	0	0	0	0	0	0
Employee related provisions	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632	210,632
Total Current Liabilities	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,902,541	2,851,039	2,740,179	2,698,498	2,698,498	2,698,498	2,698,498	2,698,498	2,698,498	2,698,498	2,698,498
NON-CURRENT LIABILITES																						
Other Liabilities																						
Borrowings	945,490	745,767	546,044	342,625	135,442	924,424	628,315	434,485	345,740	252,957	155,952	54,532	0	0	0	0	0	0	0	0	0	0
Employee related provisions	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400
Total Non-Current Liabilities	987,890	788,167	588,444	385,025	177,842	966,824	670,715	476,885	388,140	295,357	198,352	96,932	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400	42,400
TOTAL LIABILITIES	3,890,431	3,690,708	3,490,985	3,287,566	3,080,383	3,869,365	3,573,256	3,379,426	3,290,681	3,197,898	3,100,893	2,999,473	2,893,439	2,782,579	2,740,898	2,740,898	2,740,898	2,740,898	2,740,898	2,740,898	2,740,898	2,740,898
NET ASSETS	126,327,996	126,158,517	124,019,321	122,053,325	119,818,612	118,273,377	116,602,177	114,910,897	113,307,053	111,679,866	109,877,157	106,675,187	107,552,890	108,438,694	109,072,880	109,737,969	110,444,941	111,296,196	111,802,183	110,954,219	110,294,416	109,566,476
EQUITY																						
Retained Surplus	35,993,280	42,596,101	39,735,266	38,758,842	36,906,962	34,576,290	32,789,822	31,727,159	30,719,117	28,654,977	26,518,778	23,288,905	24,798,312	24,983,866	25,954,253	26,271,987	28,447,402	28,908,567	29,478,055	28,372,413	27,914,558	26,901,165
Reserve Accounts	10,919,647	4,147,348	4,868,987	3,879,415	3,496,582	4,282,018	4,397,287	3,768,669	3,172,867	3,609,821	3,943,310	3,971,213	3,339,509	4,039,760	3,703,558	4,050,913	2,582,472	2,972,561	2,909,060	3,166,738	2,964,789	3,250,243
Revaluation surplus	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068	79,415,068
Total Equity	126,327,995	126,158,517	124,019,321	122,053,325	119,818,612	118,273,376	116,602,177	114,910,896	113,307,053	111,679,866	109,877,156	106,675,186	107,552,890	108,438,694	109,072,879	109,737,969	110,444,941	111,296,196	111,802,182	110,954,219	110,294,416	109,566,476

Murchison Shire LTFP

LTFP Description	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
GENERAL PURPOSE FUNDING																						
Rate Revenue																						
Rates Expenses	38,177	39,725	38,146	38,901	41,513	42,335	43,173	44,028	44,900	45,789	46,696	47,621	48,564	49,526	50,508	51,509	52,530	53,571	54,633	54,571	56,820	57,947
Rates Revenue	(777,617)	(1,076,665)	(1,129,698)	(1,185,367)	(1,243,803)	(1,305,145)	(1,369,536)	(1,437,129)	(1,508,085)	(1,582,570)	(1,660,761)	(1,742,843)	(1,829,010)	(1,919,466)	(2,014,425)	(2,114,111)	(2,218,761)	(2,328,623)	(2,443,956)	(2,565,033)	(2,692,143)	(2,825,584)
MML Rates Levied																						
MML Back Rates Levied																						
Other General Purpose Funding																						
Gen Purpose Expenses																						
Transfer to Grants Commission Reserve	4,864,076																					
Transfer to Asset Management Reserve	1,113,178																					
Gen Purpose Revenue	(7,886,260)	(1,025,039)	(5,942,430)	(6,061,279)	(6,063,992)	(6,765,271)	(6,900,577)	(7,038,588)	(7,179,360)	(7,322,947)	(7,469,406)	(7,618,794)	(7,771,170)	(7,926,594)	(8,085,126)	(8,246,828)	(8,411,765)	(8,580,000)	(8,751,600)	(8,926,632)	(9,105,165)	(9,287,268)
Transfer from Grants Commission Reserve	(2,744,673)	(4,857,958)																				
Transfer from Asset Management Reserve		(1,112,277)																				
GOVERNANCE																						
Members Of Council																						
Member Expenses	149,367	158,154	170,855	164,029	177,267	170,548	183,995	177,431	190,935	184,510	198,083	191,875	205,668	209,537	203,483	217,503	211,613	225,801	220,072	234,428	228,821	243,354
Member Capital Expenses																						
Governance - General																						
Expenses	369,245	375,715	367,971	375,166	391,031	398,642	406,598	414,558	422,676	430,956	439,259	448,011	456,794	465,752	474,887	484,195	493,707	503,399	513,283	511,643	533,548	544,034
ABC Expenses - Members	172,183	167,250	153,922	156,964	174,429	177,878	181,396	184,983	188,642	192,373	196,179	200,060	204,019	208,056	212,174	216,373	220,656	225,024	229,480	228,587	238,658	243,384
Administration																						
Admin Expenses	1,271,805	1,695,650	1,397,743	1,425,375	1,453,555	1,482,297	1,511,610	1,541,505	1,571,995	2,521,842	1,634,807	1,667,153	1,700,143	1,860,038	1,768,103	1,803,101	1,838,795	2,001,449	1,912,328	1,950,195	2,194,934	2,028,205
Depreciation - Admin	50,310	22,960	23,189	23,292	23,395	23,500	23,606	23,712	23,820	33,398	33,508	33,619	33,731	33,845	33,959	34,075	34,191	34,309	34,428	34,549	34,670	34,793
Trans to Leave Reserve	778	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298	298
Admin Revenue	(46,764)	(7,884)	(8,041)	(8,202)	(8,366)	(8,534)	(8,704)	(8,878)	(9,056)	(9,237)	(9,422)	(9,610)	(9,802)	(9,999)	(10,198)	(10,402)	(10,611)	(10,823)	(11,039)	(11,260)	(11,485)	(11,715)
ABC Costs Alloc to W & S	(1,308,783)	(1,386,839)	(1,390,814)	(1,418,307)	(1,446,370)	(1,474,968)	(1,504,134)	(1,533,880)	(1,564,218)	(1,595,159)	(1,626,715)	(1,658,900)	(1,691,724)	(1,725,201)	(1,759,344)	(1,794,167)	(1,829,682)	(1,865,904)	(1,902,847)	(1,895,444)	(1,978,952)	(2,018,144)
Transfer from Leave Reserve																						
Admin Capital Expenses																						
Admin Capital Revenue		(50,000)								(50,500)								(50,500)				
Trans From Plant Reserve - Admin																						
Transfer to Admin Buldings Reserve	2,387	3,615	2,700																			
Transfer from Admin Buldings Reserve																						
LAW ORDER & PUBLIC SAFETY																						
Fire Prevention, Animal Control, Other Law Order & Public Safety																						
Fire Prevention Expenses	55,132	30,479	31,551	32,008	31,762	32,221	32,687	33,161	33,644	34,135	34,634	35,142	35,658	36,184	36,719	37,263	37,816	38,379	38,952	39,445	40,128	40,731
Depreciation - Fire Prevention	5,097	890	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899	899
Animal Control Expenses	23,272	18,151	18,514	18,884	19,262	19,647	20,040	20,441	20,849	21,266	21,692	22,126	22,568	23,019	23,480	23,949	24,428	24,917	25,415	25,924	26,442	26,971
Other Law, Order & Public Safety Expenses	19,501	21,566	21,997	22,437	22,886	23,343	23,810	24,286	24,772	25,268	25,773	26,288	26,814	27,350	27,897	28,455	29,024	29,605	30,197	30,801	31,417	32,045
ABC Expenses - O.L.O. & P.S.	4,140	2,774	3,464	3,533	2,893	2,950	3,008	3,068	3,128	3,190	3,253	3,318	3,383	3,450	3,519	3,588	3,659	3,732	3,806	3,791	3,958	4,036
Fire Prevention Revenue	(17,624)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)	(14,795)
Animal Control Revenue	(470)	(510)	(520)	(531)	(541)	(552)	(563)	(574)	(586)	(598)	(609)	(622)	(634)	(647)	(660)	(673)	(686)	(700)	(714)	(728)	(743)	(758)
Law Order & Public Safety Revenue																						
Fire Prevention Capital Expenses																						
HEALTH																						
Preventative Services - Admin & Inspection, Pest Control, Other																						
Other Health																						
Health Preventative Expenses	14,330	16,306	16,612	16,924	17,242	17,567	17,897	18,234	18,577	18,927	19,284	19,648	20,019	20,397	20,782	21,175	21,575	21,984	22,400	22,824	23,256	23,697
ABC Health Expenses	13,302	8,321	14,009	14,286	8,678	8,850	9,025	9,203	9,385	9,571	9,760	9,953	10,150	10,351	10,556	10,765	10,978	11,195	11,417	11,372	11,874	12,109
Depreciation Ambulance Centre	5,815	7,040	7,110	7,181	7,253	7,325	7,399	7,473	7,547	7,623	7,699	7,776	7,854	7,932	8,012	8,092	8,173	8,254	8,337	8,420	8,505	8,590
Health Revenue																						
Health Capital Expenses																						

Murchison Shire LTFP

LTFP Description	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036
HOUSING											
Staff Housing											
Staff Housing Expenses	191,917	261,326	214,353	218,454	222,634	226,897	231,243	235,673	240,191	244,797	249,492
Other Staff Housing Costs											
Depreciation - Staff Housing	72,285	83,126	90,144	90,144	91,406	92,669	93,931	93,931	93,931	93,931	93,931
Staff Housing Costs Reallocated	(191,917)	(299,536)	(292,645)	(296,760)	(300,956)	(304,282)	(312,053)	(316,500)	(321,034)	(325,657)	(327,232)
Staff Housing Capital	484,205	565,000	500,000	5,202	106,306	106,412	106,520	5,631	5,743	332,377	11,531
Transfer to Staff Housing Reserve											
Transfer to Workforce Accomodation Reserve	2,097										
Transfer from Buildings Reserve											
Transfer from Workforce Accomodation	(300,000)	(150,000)									
COMMUNITY AMENITIES											
Household Refuse, Sewerage, Protection of Environment, Town Planning,Regional Development, Other Community Amenities											
Refuse Expenses	21,205	27,083	27,569	28,065	28,569	29,084	29,608	30,142	30,686	31,240	31,805
ABC Community Amemity Expenses	74,840	79,603	119,337	121,696	83,020	84,662	86,336	88,043	89,785	91,561	93,372
Sewerage Expenses	2,961	3,684	3,756	3,830	3,906	3,982	4,061	4,141	4,222	4,305	4,390
Protection of Environment Expenses	1,074	3,324	3,391	3,459	3,528	3,598	3,670	3,744	3,819	3,895	3,973
Town Plng & Reg. Dev Expenses	6,500	9,350									
O.C.A Expenses	13,383	24,858	40,290	40,970	77,825	155,019	43,094	43,831	44,582	102,590	46,129
Community Amenities Revenue	(1,287)	(840)	(857)	(874)	(892)	(910)	(928)	(946)	(965)	(985)	(1,004)
Community Amenities Capital	44,005		35,000				35,000				37,163
RECREATION & CULTURE											
Other Recreation & Sport											
Recreation & Sport Expenses	339,107	416,574	365,958	372,957	380,093	387,368	394,785	402,348	410,058	417,920	425,935
ABC Expenses - Other Rec. & Sport	66,340	83,209	105,155	107,234	86,781	88,497	90,247	92,031	93,852	95,708	97,601
Depreciation - Other Rec. and Sport	82,513	33,569	34,410	40,096	40,100	40,105	40,110	55,264	55,269	55,274	55,279
Sport & Recreation Revenue	(2,897)	(1,782)	(1,812)	(1,844)	(1,876)	(1,908)	(1,941)	(1,975)	(2,010)	(2,045)	(2,081)
Murchison Community Funds Internal Transfer		(365,118)									
Sport & Rec Capital Expenses	98,478	70,000	40,400	454,500	3,777			1,212,000			
Sport & Rec Capital Revenue	(21,000)										
Telev Rebroadcast & Libraries											
Telev Rebroadcasting Expenses	20,725	28,632	29,205	29,789	30,384	30,992	31,612	32,244	32,889	33,547	34,218
ABC TV Rebroadcasting & Libraries	16,888	832	22,116	22,554	868	885	902	920	939	957	976
Library Costs	1,185	2,798	2,854	2,911	2,969	3,029	3,089	3,151	3,214	3,278	3,344
Telev Rebroadcasting Revenue	(3,969)	(3,743)	(3,817)	(3,894)	(3,972)	(4,051)	(4,132)	(4,215)	(4,299)	(4,385)	(4,473)
Library Revenue											
Telev Rebroadcasting Library Capital Expenses											
Other Culture											
Cultural Development Expenses	28,290	61,472	62,332	63,384	64,457	65,538	66,703	67,841	69,002	70,186	71,349
ABC Expenses - Other Culture	31,271	40,495	40,616	41,419	42,233	43,068	43,920	44,789	45,674	46,578	47,499
Other Culture Depreciation	37,455	45,340	45,794	46,252	46,714	47,181	47,653	48,130	48,611	49,097	49,588
Other Culture Revenue	(1,382)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)
Other Culture Capital Expenses		300,000									27,472
Trans. to Res - Musuem	1,382	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600
Trans from Res - Musuem											

LTFP Description	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
HOUSING											
Staff Housing											
Staff Housing Expenses	254,280	259,162	264,139	269,214	274,388	279,663	285,042	290,527	296,118	301,820	307,633
Other Staff Housing Costs											
Depreciation - Staff Housing	93,931	93,931	93,931	93,931	93,931	93,931	93,931	93,931	93,931	93,931	93,931
Staff Housing Costs Reallocated	(335,176)	(340,076)	(345,072)	(350,166)	(355,138)	(360,655)	(366,055)	(371,560)	(377,174)	(380,724)	(386,560)
Staff Housing Capital	6,095	6,217	6,341	9,800	6,597	6,729	6,864	10,333	7,141	57,694	70,849
Transfer to Staff Housing Reserve											
Transfer to Workforce Accomodation Reserve											
Transfer from Buildings Reserve											
Transfer from Workforce Accomodation											
COMMUNITY AMENITIES											
Household Refuse, Sewerage, Protection of Environment, Town Planning,Regional Development, Other Community Amenities											
Refuse Expenses	32,381	32,967	33,565	34,174	34,794	35,427	36,071	36,728	37,397	38,078	38,773
ABC Community Amemity Expenses	95,219	97,103	99,025	100,985	102,984	105,022	107,101	109,222	108,797	113,590	115,840
Sewerage Expenses	4,476	4,565	4,654	4,746	4,840	4,935	5,032	5,131	5,233	5,336	5,441
Protection of Environment Expenses	4,052	4,133	4,216	4,300	4,386	4,474	4,563	4,655	4,748	4,843	4,940
Town Plng & Reg. Dev Expenses											
O.C.A Expenses	46,926	47,739	48,567	49,413	50,275	51,154	52,051	52,966	53,899	54,851	55,821
Community Amenities Revenue	(1,024)	(1,045)	(1,066)	(1,087)	(1,109)	(1,131)	(1,154)	(1,177)	(1,200)	(1,224)	(1,249)
Community Amenities Capital										43,357	
RECREATION & CULTURE											
Other Recreation & Sport											
Recreation & Sport Expenses	434,107	442,439	450,934	459,595	468,426	477,430	486,611	495,971	505,515	515,247	525,169
ABC Expenses - Other Rec. & Sport	99,532	101,502	103,510	105,559	107,648	109,779	111,952	114,169	113,725	118,735	121,087
Depreciation - Other Rec. and Sport	55,284	55,289	55,294	55,299	55,304	55,310	55,315	55,320	55,325	55,331	55,336
Sport & Recreation Revenue	(2,117)	(2,155)	(2,193)	(2,232)	(2,271)	(2,312)	(2,353)	(2,395)	(2,438)	(2,482)	(2,526)
Murchison Community Funds Internal Transfer											
Sport & Rec Capital Expenses				77,333				1,391			
Sport & Rec Capital Revenue											
Telev Rebroadcast & Libraries											
Telev Rebroadcasting Expenses	34,902	35,600	36,312	37,038	37,779	38,535	39,306	40,092	40,893	41,711	42,546
ABC TV Rebroadcasting & Libraries	995	1,015	1,035	1,056	1,076	1,098	1,120	1,142	1,137	1,187	1,211
Library Costs	3,411	3,479	3,548	3,619	3,692	3,766	3,841	3,918	3,996	4,076	4,158
Telev Rebroadcasting Revenue	(4,562)	(4,653)	(4,746)	(4,841)	(4,938)	(5,037)	(5,138)	(5,240)	(5,345)	(5,452)	(5,561)
Library Revenue											
Telev Rebroadcasting Library Capital Expenses											
Other Culture											
Cultural Development Expenses	72,626	73,882	75,163	76,469	77,799	79,161	80,547	81,961	83,403	84,842	86,342
ABC Expenses - Other Culture	48,439	49,398	50,375	51,372	52,389	53,426	54,484	55,562	55,346	57,784	58,929
Other Culture Depreciation	50,084	50,585	51,091	51,602	52,118	52,639	53,165	53,697	54,234	54,776	55,324
Other Culture Revenue	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)	(2,764)
Other Culture Capital Expenses											
Trans. to Res - Musuem	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600
Trans from Res - Musuem											

Murchison Shire LTFP

LTFP Description	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
TRANSPORT																						
Streets, Roads, Bridges & Depot Construction																						
Road Construction General		531,212																				
Sealed Roads Construction	1,613,966	3,403,197	2,694,244	2,039,976	556,034																	
Sealed Roads Sealing Works		284,050		44,290	229,397	159,519			284,354	8,831	633,248	90,996	5,602	129,772		2,208	2,532,462	2,534,682	2,831,844	78,335	44,290	2,009,953
Formed & Surfaced Roads Construction	4,074,745	4,355,914	148,212	2,041,385	3,428,358	2,546,672	4,012,428	5,641,222	5,814,292	3,232,845	3,438,183	3,101,023	3,171,419	8,749,763	3,301,105	6,986,283	2,495,626	2,456,632	1,912,248	2,552,809	8,780,505	4,385,512
Floodway Works	50,031									3,330,320	4,929,028		2,138,850									
Bridge Construction																						
Grids Construction	40,122	80,040	81,640	83,273	84,939	86,637	88,370	90,137	91,940	93,779	95,655	97,568	99,519	101,509	103,540	105,610	107,723	109,877	112,075	114,316	116,602	118,935
Depot Buildings & Improvements					1,639					4,835					33,745				28,686			
Road Loan Principal Repayments	200,715	199,723	199,723	203,419	207,183	211,017	214,923	108,948														
Trans to Road Related Reserves	104,142	998				101,537																
Mul Mining Related Reserve		38,238																				
Roads Capital Revenue	(6,277,013)	(8,116,835)	(2,599,686)	(2,599,686)	(2,440,000)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(2,435,488)	(995,488)	(995,488)	(995,488)
Roadworks Loans																						
Trans from Road Related Reserves		(500,000)																				
Trans from Carn-Mul Mining Related Reserve																						
Streets, Roads, Bridges & Depot Maintenance																						
Roads Maintenance	2,839,461	1,783,953	2,457,177	2,278,627	1,762,431	1,793,826	1,861,813	2,055,872	1,895,609	1,973,492	1,957,195	3,635,651	2,025,438	2,061,790	2,098,827	2,336,561	2,293,447	2,211,587	2,251,451	2,492,069	2,430,090	2,554,448
ABC Exp - Roads & Depot	109,826	108,333	107,715	109,844	112,983	115,217	117,495	119,819	122,189	124,606	127,071	129,585	132,149	134,764	137,431	140,151	142,925	145,755	148,641	148,062	154,586	157,647
Depreciation - Roads & Depot	4,776,212	6,646,450	6,712,914	6,791,764	6,904,207	6,948,041	7,067,131	7,266,759	7,482,965	7,586,414	7,703,239	7,830,054	5,524,606	5,660,153	5,845,978	5,946,385	6,155,166	6,282,806	6,580,374	6,679,095	6,787,496	6,951,639
Flood Works	3,384,558	7,335,994	3,433	3,433	3,433	3,433	5,003,433	3,433	3,433	3,433	5,003,433	3,433	3,433	3,433	5,003,433	3,433	3,433	3,433	5,003,433	3,433	3,433	3,433
Road Loan Interest	33,294	40,531	34,120	27,589	20,937	14,163	7,262	1,003														
Trans to Road Mtce Reserves	870	911	900	2,234	2,234	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Roads Capital Revenue	(8,221,772)	(8,267,639)	(1,166,292)	(1,172,965)	(578,044)	(584,987)	(5,367,069)	(599,292)	(606,660)	(614,175)	(5,396,841)	(629,660)	(637,635)	(645,770)	(5,429,068)	(662,531)	(671,164)	(679,969)	(5,463,951)	(698,112)	(707,457)	(716,988)
Trans from Road Mtce Reserves					(77)			(773,176)	(300,000)		(27,210)		(300,000)			(312,304)	(300,000)				(300,000)	
Road Plant Purchases																						
Road Plant Expenses																						
Road Plant Revenue																						
Road Plant Purchases	527,332	1,721,001	740,330	1,102,920	1,184,730	101,000	237,350	234,320	797,901	277,750	515,100	898,900	1,072,620	113,120	1,368,550	244,421	2,089,690	600,950	843,350	517,120	250,480	35,350
Plant Loan Principal Repayments																						
Trans to Plant Reserve	3,773	1,500,000	1,616,000	303,000	606,000	707,000	303,000	303,000	303,000	707,000	707,000	808,000	808,000	707,000	707,000	707,000	858,500	1,010,000	606,000	606,000	303,000	303,000
Road Plant Sales	(120,000)	(170,001)	(137,966)	(165,640)	(258,560)		(32,320)	(20,200)	(141,401)	(28,280)	(90,900)	(121,200)	(146,450)	(15,150)	(247,450)	(131,301)	(45,450)	(122,816)	(116,150)	(90,900)	(35,350)	(20,200)
Trans from Plant Reserve	(460,000)	(1,678,000)	(602,364)	(949,208)	(993,887)	(101,000)	(265,630)	(236,340)	(676,700)	(347,945)	(424,200)	(857,995)	(1,217,602)	(84,648)	(1,121,100)	(125,240)	(2,104,840)	(697,809)	(747,400)	(426,220)	(282,847)	(95,445)
Profit on Road Purchases																						
Aerodromes																						
Airport Espenses	48,648	11,864	12,101	12,343	12,589	12,840	13,096	13,358	13,624	13,896	14,174	14,456	14,745	15,039	15,339	15,646	15,958	16,276	16,601	16,933	17,271	17,615
ABC Exp. - Airport	3,687	2,774	7,081	7,221	2,893	2,950	3,008	3,068	3,128	3,190	3,253	3,318	3,383	3,450	3,519	3,588	3,659	3,732	3,806	3,791	3,958	4,036
Depreciation - Airport	117,085	16,513	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678	16,678
Airport Revenue																						
Airport Capital Expenses																						
Airport Capital Revenue																						

Murchison Shire LTFP

LTFP Description	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
ECONOMIC SERVICES																						
Pastoral Support																						
Rural Services Expenses	44,296	100,323	71,070	72,431	73,820	75,236	76,681	78,155	79,658	81,191	82,755	84,350	85,977	87,636	89,329	91,056	92,817	94,613	96,445	98,314	100,220	102,165
ABC Exp - Pastoral Support	3,230	27,736			28,927	29,499	30,082	30,677	31,284	31,903	32,534	33,177	33,834	34,503	35,186	35,883	36,593	37,317	38,056	37,908	39,578	40,362
Road Bunding Works		80,000	80,000	80,000	80,000																	
Rural Services Revenue		(377)	(81)	(83)	(84)	(86)	(87)	(89)	(91)	(92)	(94)	(95)	(97)	(99)	(100)	(102)	(103)	(105)	(106)	(108)	(110)	(111)
Tourism & Area Promotion																						
Tourism Expenses	145,364	204,570	165,535	168,787	172,102	175,483	178,931	182,448	186,034	189,692	193,422	197,226	201,105	205,061	209,096	213,210	217,407	221,686	226,051	230,502	235,041	239,671
Roadhouse Expenses	869,741	990,740	1,007,514	1,027,601	1,048,089	1,068,986	1,090,300	1,112,040	1,134,214	1,156,831	1,179,900	1,203,429	1,227,428	1,251,907	1,276,874	1,302,340	1,328,315	1,354,808	1,381,831	1,409,393	1,437,506	1,466,180
Roadhouse Loan Interest Expenses																						
Tourism Facilites Depreciation	99,094	109,510	110,605	110,642	110,679	110,716	110,754	110,792	110,831	110,869	110,909	110,948	110,989	111,029	111,070	111,111	111,153	111,195	111,238	111,281	111,324	111,368
ABC Exp- Tourism/Area Prom.	174,898	234,233	246,746	251,624	244,288	249,118	254,044	259,068	264,192	269,418	274,748	280,184	285,728	291,382	297,148	303,030	309,028	315,146	321,386	320,135	334,240	340,859
Housing Costs Allocated to Tourism / Area	8,635	12,461	11,869	12,030	12,194	12,321	12,637	12,811	12,988	13,169	13,219	13,541	13,732	13,928	14,127	14,320	14,536	14,747	14,962	15,181	15,311	15,539
Tourism Area Promotion Revenue																						
Roadhouse Revenue	(435,273)	(497,862)	(507,739)	(517,616)	(527,494)	(537,371)	(547,248)	(557,125)	(567,003)	(576,880)	(586,757)	(596,634)	(606,512)	(616,389)	(626,266)	(636,143)	(646,021)	(655,898)	(665,775)	(675,652)	(685,530)	(695,407)
Tour Area Prom Capital Expenses	1,534,178	3,932,558	17,850	18,207	18,571	8,118	8,281	8,446	8,615	80,102	8,963	9,142	9,325	9,512	13,385	9,896	12,985	10,296	14,184	10,712	10,926	11,145
Tourism Captal Grants		(200,000)	(50,000)																			
Trans to Tourism Area Prom Reserves	500,006	379,274	1,504	1,504																		
Trans from Tourism Area Prom Reserves	(27,600)	(400,000)	(300,000)	(350,000)																		
Roadhouse Loan Principal Repayments																						
Roadhouse Power Loan																						
Other Economic Services																						
Settlement Water Supply Expenses	51,974	13,359	13,535	13,662	13,791	13,921	14,054	14,190	14,327	14,467	14,610	14,754	14,902	15,051	15,204	15,359	15,516	15,677	15,840	16,006	16,174	16,346
Settlement Power Supply Expenses	549,389	473,596	463,501	472,424	481,524	516,054	329,362	335,089	340,929	346,884	352,956	359,147	365,459	371,896	378,459	385,152	391,975	398,934	406,029	413,263	420,640	428,162
Settlement Freight Service	184,198	185,681	189,386	193,166	197,021	200,953	204,964	209,055	213,227	217,483	221,824	226,252	230,768	235,375	240,073	244,865	249,753	254,739	259,824	265,011	270,302	275,698
Roadhouse Fuel Expenses	278,909	420,509	428,919	437,498	446,248	455,173	464,276	473,562	483,033	492,694	502,548	512,598	522,850	533,307	543,974	298,101	304,063	310,144	316,347	322,674	329,127	335,710
Economic Services Expenses	1,471	1,791	1,827	1,863	1,900	1,939	1,977	2,017	2,057	2,098	2,140	2,183	2,227	2,271	2,317	2,363	2,410	2,458	2,508	2,558	2,609	2,661
ABC Expenses - Other Economic Services	85,735	104,011	143,167	145,997	108,476	110,621	112,808	115,039	117,314	119,635	122,002	124,415	126,877	129,388	131,949	134,560	137,224	139,941	142,711	142,156	148,419	151,358
Housing Costs Allocated Economic Services	8,360	9,345																				
Depreciation - Other Economic Svcs	35,570	21,447	21,661	21,850	22,042	22,235	22,430	22,627	22,826	23,027	23,230	23,435	23,642	23,851	24,062	24,276	24,491	24,709	24,929	25,151	25,375	25,601
Settlement Power Loan Interest							44,097	40,402	36,540	32,501	28,279	23,865	19,249	14,424	9,379	4,105						
Tourism Area Promotion Revenue	(76,150)	(80,000)	(66,300)	(67,626)	(68,979)	(70,358)	(71,765)	(73,201)	(74,665)	(76,158)	(77,681)	(79,235)	(80,819)	(82,436)	(84,084)	(85,766)	(87,481)	(89,231)	(91,016)	(92,836)	(94,693)	(96,587)
Roadhouse Fuel Sales	(343,385)	(447,548)	(456,499)	(465,629)	(474,942)	(484,440)	(494,129)	(504,012)	(514,092)	(524,374)	(534,861)	(545,558)	(556,470)	(567,599)	(578,951)	(295,265)	(301,170)	(307,194)	(313,338)	(319,604)	(325,996)	(332,516)
Oth Econ Serv Revenue	(10,714)	(10,714)	(10,928)	(11,147)	(11,370)	(11,597)	(11,829)	(12,066)	(12,307)	(12,553)	(12,804)	(13,060)	(13,322)	(13,588)	(13,860)	(14,137)	(14,420)	(14,708)	(15,002)	(15,302)	(15,608)	(15,921)
Water Infrastructure	280,335																					
Power Infrastructure	1,022,504	550,000				2,020,000				16,021												
Oth Econ Serv Capital		93,000								3,049												
Tourism Capital Grants																						
Settlement Infrastructure Grants	(406,670)	(406,670)																				
Settlement Power Loan Principal Repayments							81,187	84,882	88,745	92,783	97,005	101,420	106,035	110,860	41,681							
Settlement Power Loan						(1,000,000)																

Murchison Shire LTFP

LTFP Description	Final 2026	2027 Budget	Indic 2028	Indic 2029	Indic 2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047
OTHER PROPERTY & SERVICES																						
Private Works																						
Private Works Expenses	1,822	7,439																				
ABC Expenses - Private Works																						
Private Works Revenue	(65,741)	(10,780)																				
Public Works Overheads																						
Public Wks Overhead Expenses	586,512	762,387	776,770	791,433	806,380	821,618	837,151	852,986	869,128	885,584	902,360	919,463	936,897	954,671	972,791	991,263	1,010,096	1,029,294	1,048,867	1,068,821	1,089,164	1,109,903
ABC Expenses - P.W.Overheads	92,632	128,697	37,054	37,786	134,221	136,875	139,581	142,342	145,157	148,028	150,957	153,943	156,989	160,096	163,265	166,496	169,792	173,153	176,581	175,894	183,644	187,281
Housing Costs Allocated to Works	134,607	221,452	217,821	220,872	223,983	226,433	232,248	235,545	238,907	242,334	243,453	249,393	253,026	256,730	260,508	264,191	268,286	272,290	276,373	280,536	283,134	287,463
PWO Allocated to Works	(813,750)	(1,112,535)	(1,031,645)	(1,050,092)	(1,164,584)	(1,184,926)	(1,208,980)	(1,230,873)	(1,253,192)	(1,275,947)	(1,296,771)	(1,322,799)	(1,346,913)	(1,371,498)	(1,396,563)	(1,421,950)	(1,448,173)	(1,474,737)	(1,501,821)	(1,525,251)	(1,555,942)	(1,584,646)
Plant Operation Costs																						
Plant Operation Costs	1,289,651	1,286,134	1,307,984	1,330,232	1,352,885	1,375,953	1,399,442	1,423,360	1,447,716	1,472,518	1,497,774	1,523,494	1,549,685	1,576,358	1,603,521	1,456,205	1,480,877	1,505,998	1,531,576	1,557,621	1,584,141	1,611,144
Housing (Plant) Related Costs	16,886	24,980	24,043	24,402	24,769	25,074	25,698	26,087	26,483	26,886	27,074	27,718	28,146	28,583	29,028	29,466	29,945	30,417	30,898	31,389	31,734	32,245
ABC Expenses - Plant Operation Costs	53,516																					
Plant Operation Costs Allocated to Works	(1,360,054)	(1,311,114)	(1,332,027)	(1,354,634)	(1,377,654)	(1,401,027)	(1,425,140)	(1,449,446)	(1,474,198)	(1,499,404)	(1,524,848)	(1,551,212)	(1,577,831)	(1,604,941)	(1,632,549)	(1,485,670)	(1,510,821)	(1,536,415)	(1,562,475)	(1,589,010)	(1,615,875)	(1,643,389)
Salaries & Wages																						
Gross Salaries & Wages	2,138,112	2,340,132	2,386,935	2,434,674	2,483,367	2,533,034	2,583,695	2,635,369	2,688,076	2,741,838	2,796,675	2,852,608	2,909,660	2,967,854	3,027,211	3,087,755	3,149,510	3,212,500	3,276,750	3,342,285	3,409,131	3,477,313
Less Sal & Wages Allocated	(2,118,144)	(2,340,132)	(2,386,935)	(2,434,674)	(2,483,367)	(2,533,034)	(2,583,695)	(2,635,369)	(2,688,076)	(2,741,838)	(2,796,675)	(2,852,608)	(2,909,660)	(2,967,854)	(3,027,211)	(3,087,755)	(3,149,510)	(3,212,500)	(3,276,750)	(3,342,285)	(3,409,131)	(3,477,313)

murchisonshire

PO Box 61, Mullewa WA 6630
T | (08) 9963 7999 F | (08) 9963 7966
E | admin@murchison.wa.gov.au
ABN 63 002 218 762
murchison.wa.gov.au