



**murchisonshire**

*Ancient land under brilliant skies*

**Ordinary Council Meeting**

**23 November 2023**

**Agenda Attachments**



**murchison**shire

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## **SHIRE OF MURCHISON**

### **MONTHLY FINANCIAL REPORT**

**For the Period Ending 31 October 2023**



**SHIRE OF MURCHISON**  
**MONTHLY FINANCIAL REPORT**  
**For the Period Ending 31 October 2023**  
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## **Compilation Report**

### **To the Council**

### **Shire of Murchison**

#### **Scope**

We have compiled the accompanying special purpose financial statements.

The specific purpose for which the special purpose financial report has been prepared is to provide information relating to the financial performance and financial position of the Shire that satisfies the information needs of the Council and the *Local Government Act 1995* and associated regulations.

#### **The responsibility of the Shire**

The Shire is solely responsible for the information contained in the special purpose financial report and have determined that the accounting policies used are consistent and are appropriate to satisfy the requirements of the Council and the *Local Government Act 1995* and associated regulations.

#### **Our responsibility**

On the basis of information provided by the Shire, we have compiled the accompanying special purpose financial statements in accordance with the significant accounting policies adopted as set out in Note 1 to the financial statements and APES 315: Compilation of Financial Information.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Management provided, into a financial report. Our procedures do not include any verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

To the extent permitted by law, we do not accept liability for any loss or damage which any person, other than the Shire of Murchison, may suffer arising from negligence on our part.

This report was prepared for the benefit of the Council of the Shire of Murchison and the purpose identified above. We do not accept responsibility to any other person for the content of the report.

Travis Bate  
Signed at GERALDTON

RSM Australia Pty Ltd  
Chartered Accountants

Date 17<sup>th</sup> November 2023

#### **THE POWER OF BEING UNDERSTOOD**

**AUDIT | TAX | CONSULTING**

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RSM Australia Pty Ltd ACN 009 321 377 atf Birdanco Practice Trust ABN 65 319 382 479 trading as RSM

Liability limited by a scheme approved under Professional Standards Legislation

**SHIRE OF MURCHISON**  
**MONTHLY FINANCIAL REPORT**  
For the Period Ending 31 October 2023  
**EXECUTIVE SUMMARY**

**Statement of Financial Activity**

Statements are presented on pages 5 and 6 showing a surplus/(deficit) as at 31 October 2023 of \$5,758,097

**Significant Revenue and Expenditure**

	Collected / Completed %	Annual Budget \$	YTD Budget \$	YTD Actual \$
<b>Significant Projects</b>				
Beri-Pindar Rd - Resheet Incl Floodway Sections	100%	623,448	207,816	634,561
Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen vario	31%	2,291,451	763,812	703,544
Community Swimming Pool	53%	1,050,000	350,000	-
SKA Route General Construction Works	0%	3,045,854	1,015,284	1,743,379
Improvements To drinking Water reticulation	0%	450,000	150,000	94,127
	44%	7,010,754	2,336,912	3,081,484
<b>Grants, Subsidies and Contributions</b>				
Grants, subsidies and contributions	42%	5,504,585	5,139,758	2,330,741
Capital grants, subsidies and contributions	56%	5,800,331	2,038,334	3,273,053
	50%	11,304,916	7,178,092	5,603,794
<b>Rates Levied</b>				
	70%	3,261,265	1,573,881	2,268,671

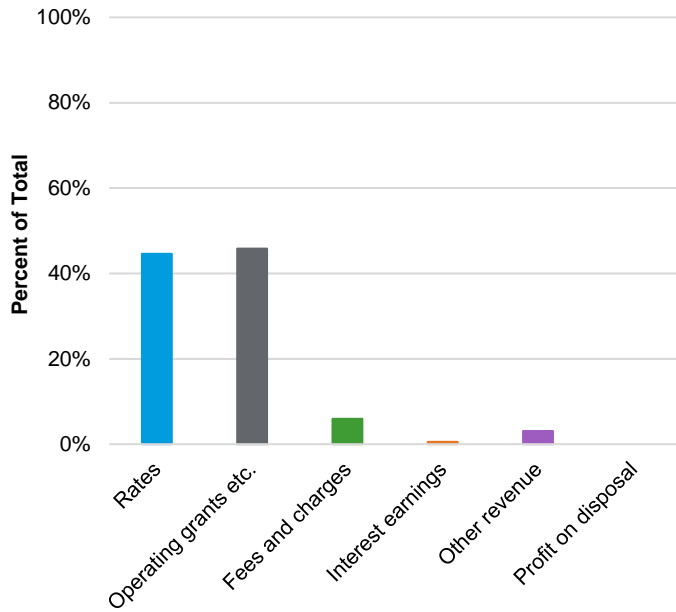
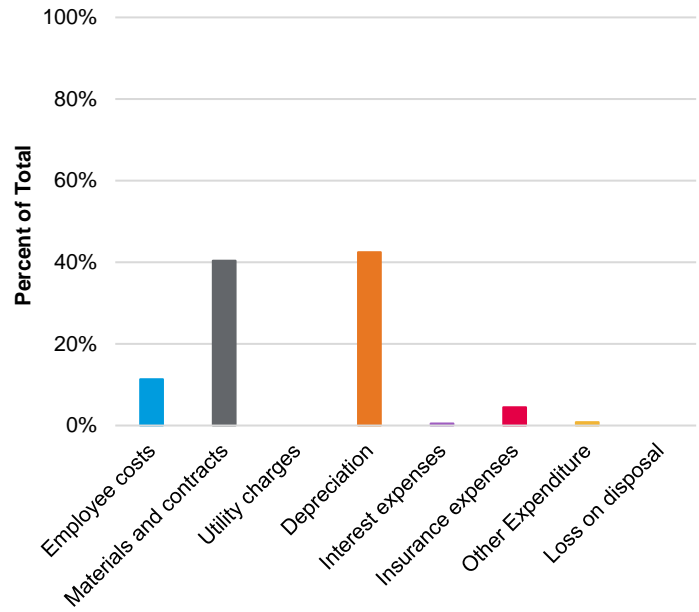
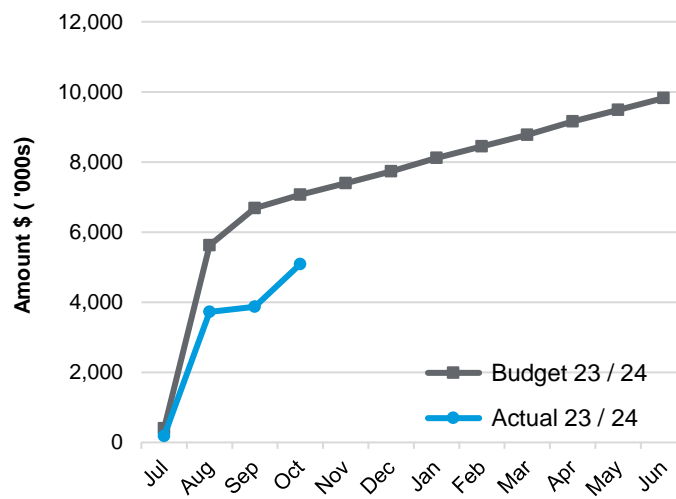
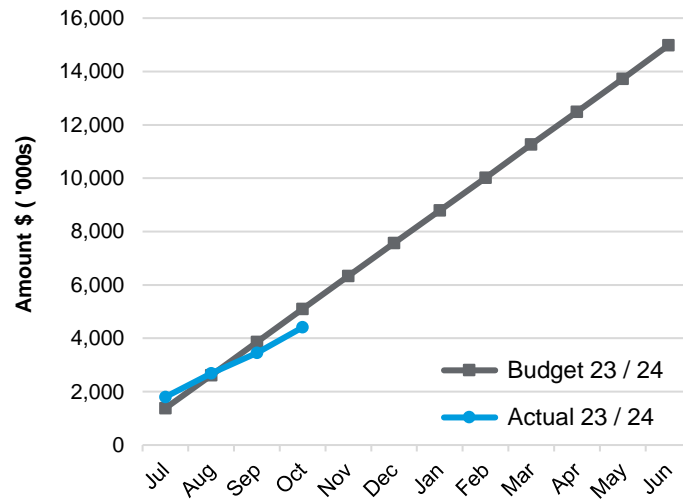
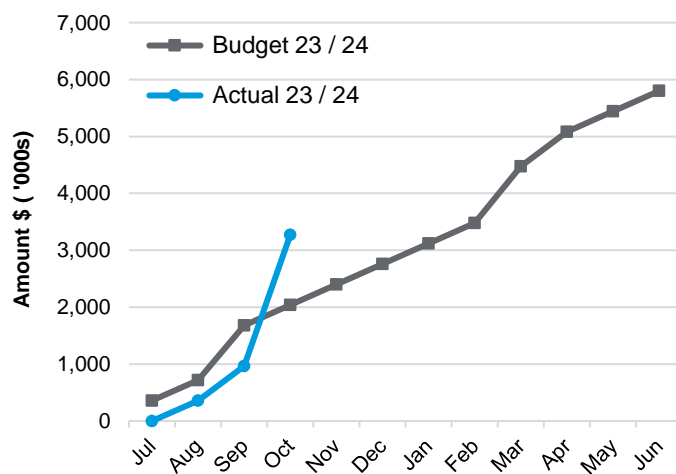
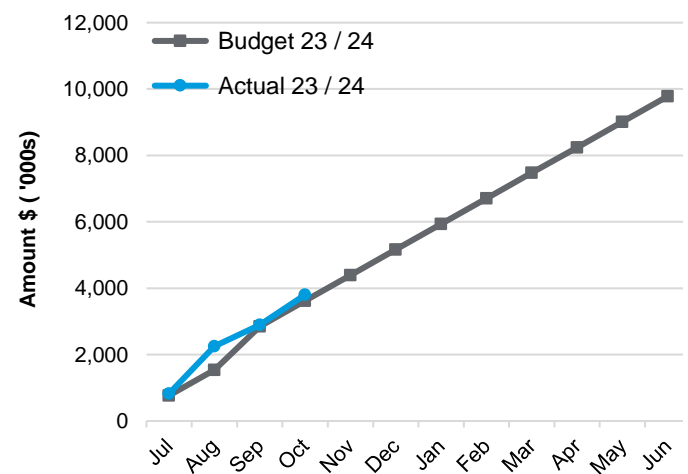
% - Compares current YTD actuals to the Annual Budget

**Financial Position**

Account	Difference to Prior Year %	Current Year 31 Oct 23 \$	Prior Year 31 Oct 22 \$
Adjusted net current assets	1,047%	5,758,097	550,076
Cash and equivalent - unrestricted	306%	4,922,877	1,606,338
Cash and equivalent - restricted	0%	6,534,911	10,329,232
Receivables - rates	146%	227,327	156,141
Receivables - other	17,337%	1,316,396	7,593
Payables	165%	3,048,281	1,850,702

% - Compares current YTD actuals to prior year actuals

**SHIRE OF MURCHISON**  
**MONTHLY FINANCIAL REPORT**  
For the Period Ending 31 October 2023  
**SUMMARY GRAPHS**

**Operating Income****Operating Expenditure****Operating Revenues****Operating Expenses****Capital Revenues - Investing****Capital Expenses**

**SHIRE OF MURCHISON**  
**STATEMENT OF FINANCIAL ACTIVITY**  
For the Period Ending 31 October 2023  
**NATURE OR TYPE**

	Note	Annual Budget \$	YTD Budget \$	YTD Actual \$	Var* \$	Var* %	Var
<b>Revenue from Operating Activities</b>							
Rates	10	3,261,265	1,573,881	2,268,671	694,790	44%	▲
Grants, subsidies and contributions	12(a)	5,504,585	5,139,758	2,330,741	(2,809,017)	(55%)	▼
Fees and charges		586,958	195,640	302,284	106,644	55%	▲
Interest earnings		88,100	28,139	27,952	(187)	(1%)	
Other revenue		378,701	126,418	156,777	30,359	24%	▲
Profit on disposal of assets	8	-	-	-	-		
		<b>9,819,610</b>	<b>7,063,836</b>	<b>5,086,425</b>			
<b>Expenditure from Operating Activities</b>							
Employee costs		(1,362,949)	(487,086)	(500,200)	(13,114)	(3%)	
Materials and contracts		(7,821,231)	(2,619,424)	(1,781,017)	838,407	32%	▲
Depreciation on non-current assets		(5,400,126)	(1,799,968)	(1,872,746)	(72,778)	(4%)	
Finance cost		(44,738)	(20,491)	(22,058)	(1,567)	(8%)	
Insurance expenses		(188,949)	(135,330)	(197,357)	(62,027)	(46%)	▼
Other expenditure		(160,373)	(48,448)	(36,389)	12,059	25%	▲
Loss on disposal of assets	8	-	-	-	-		
		<b>(14,978,366)</b>	<b>(5,110,747)</b>	<b>(4,409,767)</b>			
<b>Excluded Non-cash Operating Activities</b>							
Depreciation and amortisation		5,400,126	1,799,968	1,872,746			
(Profit) / loss on asset disposal		-	-	-			
<b>Net Amount from Operating Activities</b>		<b>241,370</b>	<b>3,753,057</b>	<b>2,549,404</b>			
<b>Investing Activities</b>							
<b>Inflows from Investing Activities</b>							
Capital grants, subsidies and contributions	12(b)	5,800,331	2,038,334	3,273,053	1,234,719	61%	▲
Proceeds from disposal of assets	8	100,000	33,333.33	-	(33,333)	(100%)	▼
		<b>5,900,331</b>	<b>2,071,667</b>	<b>3,273,053</b>			
<b>Outflows from Investing Activities</b>							
Land and buildings	9(a)	(567,500)	(189,160)	(27,972)	161,188	85%	▲
Plant and equipment	9(c)	(543,000)	(543,000)	(285,547)	257,453	47%	▲
Furniture and equipment	9(b)	(91,500)	(30,496)	(29,174)	1,322	4%	
Infrastructure - roads	9(d)	(6,331,117)	(2,110,352)	(3,234,914)	(1,124,562)	(53%)	▼
Infrastructure - other	9(e)	(2,250,000)	(749,992)	(225,077)	524,915	70%	
		<b>(9,783,117)</b>	<b>(3,623,000)</b>	<b>(3,802,684)</b>			
<b>Net Amount from Investing Activities</b>		<b>(3,882,786)</b>	<b>(1,551,333)</b>	<b>(529,631)</b>			
<b>Financing Activities</b>							
<b>Inflows from Financing Activities</b>							
Transfer from reserves	7	6,327,983	6,269,037	4,684,983	(1,584,054)	25%	
		<b>6,327,983</b>	<b>6,269,037</b>	<b>4,684,983</b>			
<b>Outflows from Financing Activities</b>							
Repayment of debentures	11(a)	(189,033)	(94,083)	(94,083)	(0)	(0%)	
Transfer to reserves	7	(2,972,301)	(631,268)	(1,543,902)	(912,634)	(145%)	▼
		<b>(3,161,334)</b>	<b>(725,351)</b>	<b>(1,637,985)</b>			
<b>Net Amount from Financing Activities</b>		<b>3,166,649</b>	<b>5,543,686</b>	<b>3,046,998</b>			
<b>Movement in Surplus or Deficit</b>							
<b>Opening Funding Surplus / (Deficit)</b>	3	508,088	508,088	691,325			
Amount attributable to operating activities		241,370	3,753,057	2,549,404			
Amount attributable to investing activities		(3,882,786)	(1,551,333)	(529,631)			
Amount attributable to financing activities		3,166,649	5,543,686	3,046,998			
<b>Closing Surplus / (Deficit)</b>	3	<b>33,321</b>	<b>8,253,498</b>	<b>5,758,096</b>			

\* - Note 2 provides an explanation for the relevant variances shown above.

This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

**SHIRE OF MURCHISON**  
**STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**  
**REPORTING PROGRAM**

	Note	Annual Budget \$	YTD Budget \$	YTD Actual \$	Var* \$	Var* %
<b>Revenue from Operating Activities</b>						
Governance		45,469	15,156	14,259	(897)	(6%)
General purpose funding		3,556,858	1,705,906	2,350,043	644,137	38%
Law, order and public safety		19,567	18,892	10,187	(8,705)	(46%)
Housing		-	-	6,291	6,291	
Recreation and culture		9,350	3,084	2,491	(593)	(19%)
Transport		5,158,007	4,977,362	2,235,848	(2,741,514)	(55%)
Economic services		945,358	315,104	434,418	119,314	38%
Other property and services		85,000	28,332	32,887	4,555	16%
		<b>9,819,610</b>	<b>7,063,836</b>	<b>5,086,425</b>		
<b>Expenditure from Operating Activities</b>						
Governance		(888,938)	(369,486)	(266,369)	103,117	28%
General purpose funding		(14,122)	(4,700)	(17,733)	(13,033)	(277%)
Law, order and public safety		(81,961)	(30,123)	(31,669)	(1,546)	(5%)
Health		(37,904)	(12,612)	(17,429)	(4,817)	(38%)
Education and welfare		(10,357)	(2,200)	-	2,200	100%
Housing		(86,790)	(28,732)	(35,538)	(6,806)	(24%)
Community amenities		(180,489)	(55,080)	(58,987)	(3,907)	(7%)
Recreation and culture		(419,281)	(139,644)	(128,705)	10,939	8%
Transport		(11,057,300)	(3,701,582)	(2,910,374)	791,208	21%
Economic services		(2,122,234)	(707,212)	(798,668)	(91,456)	(13%)
Other property and services		(78,990)	(59,376)	(144,296)	(84,920)	(143%)
		<b>(14,978,366)</b>	<b>(5,110,747)</b>	<b>(4,409,767)</b>		
<b>Excluded Non-cash Operating Activities</b>						
Depreciation and amortisation		5,400,126	1,799,968	1,872,746		
Movement in Employee Benefits		-	-	-		
(Profit) / loss on asset disposal	8	-	-	-		
<b>Net Amount from Operating Activities</b>		<b>241,370</b>	<b>3,753,057</b>	<b>2,549,404</b>		
<b>Investing Activities</b>						
<b>Inflows from Investing Activities</b>						
Capital grants, subsidies and contribution	12(b)	5,800,331	2,038,334	3,273,053	1,234,719	61%
Proceeds from disposal of assets	8	100,000	33,333	-	(33,333)	(100%)
		<b>5,900,331</b>	<b>2,071,667</b>	<b>3,273,053</b>		
<b>Outflows from Investing Activities</b>						
Land and buildings	9(a)	(567,500)	(189,160)	(27,972)	161,188	85%
Plant and equipment	9(c)	(543,000)	(543,000)	(285,547)	257,453	47%
Furniture and equipment	9(b)	(91,500)	(30,496)	(29,174)	1,322	4%
Infrastructure - roads	9(d)	(6,331,117)	(2,110,352)	(3,234,914)	(1,124,562)	(53%)
Infrastructure - other	9(e)	(2,250,000)	(749,992)	(225,077)	524,915	70%
		<b>(9,783,117)</b>	<b>(3,623,000)</b>	<b>(3,802,684)</b>		
<b>Net Amount from Investing Activities</b>		<b>(3,882,786)</b>	<b>(1,551,333)</b>	<b>(529,631)</b>		
<b>Financing Activities</b>						
<b>Inflows from Financing Activities</b>						
Transfer from reserves	7	6,327,983	6,269,037	4,684,983	(1,584,054)	(25%)
		<b>6,327,983</b>	<b>6,269,037</b>	<b>4,684,983</b>		
<b>Outflows from Financing Activities</b>						
Repayment of debentures	11(a)	(189,033)	(94,083)	(94,083)	(0)	(0%)
Transfer to reserves	7	(2,972,301)	(631,268)	(1,543,902)	(912,634)	(145%)
		<b>(3,161,334)</b>	<b>(725,351)</b>	<b>(1,637,985)</b>		
<b>Net Amount from Financing Activities</b>		<b>3,166,649</b>	<b>5,543,686</b>	<b>3,046,998</b>		
<b>Movement in Surplus or Deficit</b>						
<b>Opening Funding Surplus / (Deficit)</b>						
Amount attributable to operating activities	3	508,088	508,088	691,325		
Amount attributable to investing activities		241,370	3,753,057	2,549,404		
Amount attributable to financing activities		(3,882,786)	(1,551,333)	(529,631)		
		3,166,649	5,543,686	3,046,998		
<b>Closing Funding Surplus / (Deficit)</b>	3	<b>33,321</b>	<b>8,253,498</b>	<b>5,758,097</b>		

\* - Note 2 provides an explanation for the relevant variances shown above.  
This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

**SHIRE OF MURCHISON**  
**STATEMENT OF FINANCIAL POSITION**  
For the Period Ending 31 October 2023

	<u>NOTE</u>	<u>FY 2024</u> <u>31 October 2023</u>	<u>FY 2023</u> <u>30 June 2023</u>
		\$	\$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	4	8,394,301	9,307,956
Trade and other receivables	5	1,686,183	301,632
Other financial assets	4	3,063,486	1,234,567
Inventories		260,470	230,472
Other assets	7	1,774,285	1,774,285
<b>TOTAL CURRENT ASSETS</b>		<b>15,178,726</b>	<b>12,848,912</b>
<b>NON-CURRENT ASSETS</b>			
Other financial assets		20,372	20,372
Property, plant and equipment	9	13,365,044	13,172,851
Infrastructure	9	93,380,309	91,643,564
<b>TOTAL NON-CURRENT ASSETS</b>		<b>106,765,726</b>	<b>104,836,788</b>
<b>TOTAL ASSETS</b>		<b>121,944,451</b>	<b>117,685,700</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	14	1,941,212	1,538,088
Other liabilities		950,026	950,026
Borrowings	11(a)	190,774	189,033
Employee related provisions		246,429	246,429
<b>TOTAL CURRENT LIABILITIES</b>		<b>3,328,440</b>	<b>2,923,576</b>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	11(a)	1,438,014	1,533,838
Employee related provisions		60,087	60,087
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>1,498,101</b>	<b>1,593,925</b>
<b>TOTAL LIABILITIES</b>		<b>4,826,541</b>	<b>4,517,501</b>
<b>NET ASSETS</b>		<b>117,117,910</b>	<b>113,168,199</b>
<b>EQUITY</b>			
Retained surplus		32,713,781	26,619,903
Reserve accounts	7	4,989,061	7,133,228
Revaluation surplus		79,415,068	79,415,068
<b>TOTAL EQUITY</b>		<b>117,117,910</b>	<b>113,168,199</b>

## SHIRE OF MURCHISON

## STATEMENT OF CAPITAL ACQUISITIONS AND FUNDING

For the Period Ending 31 October 2023

## CAPITAL ACQUISITIONS AND FUNDING

Asset Group	Note	Annual Budget \$	YTD Actual Total \$
Land and buildings	9(a)	567,500	27,972
Plant and equipment	9(c)	543,000	285,547
Furniture and equipment	9(b)	91,500	29,174
Infrastructure - roads	9(d)	6,331,117	3,234,914
Infrastructure - other	9(e)	2,250,000	225,077
<b>Total Capital Expenditure</b>		<b>9,783,117</b>	<b>3,802,684</b>
<b>Capital Acquisitions Funded by:</b>			
Capital grants and contributions		5,800,331	3,273,053
Borrowings		-	-
Other (disposals and c/fwd)		100,000	-
Council contribution - from reserves		1,643,000	-
Council contribution - operations		2,239,786	529,631
<b>Total Capital Acquisitions Funding</b>		<b>9,783,117</b>	<b>3,802,684</b>



**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**1. SIGNIFICANT ACCOUNTING POLICIES**

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996 Regulation 34*.

The material variance adopted by the Shire of Murchison for the 2023/24 year is \$10,000 or 10%, whichever is greater. Items considered to be of material variance are disclosed in Note 2.

The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation. The preparation also requires management to make judgements, estimates and assumptions which effect the application of policies and the reported amounts in the statements and notes. These estimated figures are based on historical experience or other factors believed to be reasonable under the circumstances. Therefore, the actual results may differ from these reported amounts.

Actual and Budget comparatives are presented in year to date format unless otherwise stated. The Adopted Budget is used in the report until superseded by the Budget Review.

**Preparation**

Prepared by: Bertus Lochner  
 Reviewed by: Travis Bate  
 Date prepared: 17 Nov 23

**(a) Basis of Preparation**

The following financial statements are special purpose financial statements that have been prepared in accordance with the Australian Accounting Standards, Authoritative Interpretations, the *Local Government Act 1995*, and regulations, within the context in which they relate to local governments and not-for-profit entities.

With the exception of the cash flow statement and rate setting information, the following report has been prepared on an accrual basis with balances measured at historical cost unless subject to fair value adjustments. Items subject to fair value adjustments include certain non-current assets, financial assets, and financial liabilities. Items such as assets, liabilities, equity, income and expenses have been recognised in accordance with the definitions and recognition criteria set out in the Framework for the Preparation and Presentation of Financial Statements.

These financial statements comply with, and supersede, the Australian Accounting Standards with the *Local Government (Financial Management) Regulations 1996* where applicable. Further information is provided in Note 1(i).

The functional and presentation currency of the report is Australian dollars.

**(b) The Local Government Reporting Entity**

The Australian Accounting Standards define local government as a reporting entity which can be a single entity or a group comprising a parent and all its subsidiaries. All funds controlled by the Shire in order to provide its services have formed part of the following report. Transactions and balances related to these controlled funds, such as transfers to and from reserves, were eliminated during the preparation of the report.

Funds held in Trust, which are controlled but not owned by the Shire, do not form part of the financial statements. Further information on the Shire funds in Trust are provided in Note 5.

**(c) Rounding of Amounts**

The Shire is an entity to which the *Local Government (Financial Management) Regulations 1996* applies and, accordingly amounts in the financial report have been rounded to the dollar except for amounts shown as a rate in the dollar. Where total assets exceed \$10,000,000 in the prior audited annual financial report, the amounts may be rounded to the nearest \$1,000.

**SHIRE OF MURCHISON****NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY****For the Period Ending 31 October 2023****1. SIGNIFICANT ACCOUNTING POLICIES (Continued)****(d) Goods and Services Tax (GST)**

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

**(e) Superannuation**

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

**(f) Cash and Cash Equivalents**

Cash and cash equivalents normally include cash on hand, cash at bank, deposits on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

**(g) Financial Assets at Amortised Cost**

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**(h) Inventories****General**

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs related to completion and its sale.

**Land Held for Resale**

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

**(i) Trade and Other Receivables**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed on the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected credit loss allowance for all trade receivables. To measure the expected credit losses, rates receivables are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**1. SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(j) Fixed Assets**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

**Recognition of Assets**

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**Gains and Losses on Disposal**

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

**(i) Depreciation of Non-current Assets**

The depreciable amount of fixed assets included in buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

<b>Asset Class</b>	<b>Useful life</b>
Buildings & Improvements	7 to 90 years
Furniture and equipment	3 to 25 years
Plant and equipment	5 to 20 years
Sealed roads and streets	
formation	not depreciated
pavement	12 years
seal	10 years
- bituminous seals	20 years
- asphalt surfaces	25 years
Gravel roads	
formation	not depreciated
pavement	45 years
Footpaths	10 years
Culverts	60 years
Signs	20 years
Stock Grids	80 years
Floodways	21 years
Water supply piping and drainage systems	75 years
Bridges	80 years

**SHIRE OF MURCHISON****NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY****For the Period Ending 31 October 2023****1. SIGNIFICANT ACCOUNTING POLICIES (Continued)****(l) Trade and Other Payables**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**(m) Prepaid Rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

**(n) Employee Benefits****Short-term employee benefits**

Provision is made for the Shire's obligation for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position. The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

**Other long-term employee benefits**

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in the statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**(o) Interest-bearing Loans and Borrowings**

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. Subsequent measurement is at amortised cost using the effective interest method. The annual government guarantee fee is expensed in the year incurred.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

**Borrowing Costs**

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied. Fair values of borrowings are not materially different to their carrying amount, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Borrowings fair values are based on the discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the unobservable inputs, including own credit risk.

**(p) Provisions**

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measure using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**1. SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(q) Contract Liabilities**

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

**(r) Current and Non-current Classification**

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

**(p) Nature or Type Classifications**

**Rates**

All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

**Grants, Subsidies and Contributions**

Refer to all amounts received as grants, subsidies and contributions that are not capital grants.

**Capital Grants, Subsidies and Contributions**

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

**Revenue from Contracts with Customers**

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

**Profit on Asset Disposal**

Gain on the disposal of assets including gains on the disposal of long term investments.

**Fees and Charges**

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

**Service Charges**

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Excluding rubbish removal charges, interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

**Interest Earnings**

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

**Other Revenue / Income**

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

**Employee Costs**

All costs associated with the employment of a person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**1. SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(p) Nature or Type Classifications (Continued)**

**Materials and Contracts**

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.

**Utilities (Gas, Electricity, Water, etc.)**

Expenditures made to the respective agencies for the provision of power, gas, water and communication expenses. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

**Insurance**

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

**Loss on Asset Disposal**

Loss on the disposal of fixed assets.

**Depreciation on Non-current Assets**

Depreciation expense raised on all classes of assets.

**Finance Cost**

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

**Other Expenditure**

Statutory fees, taxes, provision for bad debts, member's fees or State taxes, donations and subsidies made to community groups.

**SHIRE OF MURCHISON****NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY****For the Period Ending 31 October 2023****1. SIGNIFICANT ACCOUNTING POLICIES (Continued)****(q) Program Classifications (Function / Activity)**

Council operations as disclosed in these financial statements encompass the following service orientated activities/programs.

**GOVERNANCE**

Administration and operation of facilities and services to members of Council. Other costs that relate to the task of assisting elected members and electors on matters which do not concern specific Council services.

**GENERAL PURPOSE FUNDING**

Rates, general purpose government grants and interest revenue.

**LAW, ORDER AND PUBLIC SAFETY**

Supervision of various by-laws, fire prevention and animal control.

**HEALTH**

Monitor health control standards within the community, provide support and assistance with airstrips to enable all residents access to the Royal Flying Doctor for regular and emergency health services.

**EDUCATION AND WELFARE**

Support of education facilities within the Shire and of any external resources necessary to assist with education programmes for all residents.

**HOUSING**

Provision and maintenance of staff housing.

**COMMUNITY AMENITIES**

Maintain a refuse site for the settlement.

**RECREATION AND CULTURE**

Provide a library and museum and operation there of. Maintain recreation centre, sports field, parks, gardens and other recreational facilities.

**TRANSPORT**

Construction and maintenance of roads, drainage works and traffic signs. Maintenance of the settlement airstrip.

**ECONOMIC SERVICES**

Building control, provision of power and water supplies. Supply and maintenance of television re-broadcasting installation. Provision of radio communication. Maintenance of caravan park. Vermin control and area promotion.

**OTHER PROPERTY AND SERVICES**

Private works operations, plant repairs and operation costs.



## SHIRE OF MURCHISON

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

## (r) Revenue Recognition Policy

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle



## SHIRE OF MURCHISON

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

## (r) Revenue Recognition Policy (Continued)

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Sale of stock	Roadhouse fuel & kiosk sales.	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council policy & annual fees and charges review, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

## SHIRE OF MURCHISON

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 2. EXPLANATION OF MATERIAL VARIANCES

Variances which have exceeded the thresholds are listed below by Program. Significant variances within the Program are listed underneath it by Nature or Type.

The material variance adopted by Council for the 2023/24 year is \$10,000 and 10%.

Nature or Type Operating Revenues	Var \$	Var %	Var	Timing / Permanent	Explanation of Variance
Rates	694,790	44%	▲	Timing	Timing issue of budget profile. Misc licences back rates pending.
Grants, Subsidies and Contributions	(2,809,017)	(55%)	▼	Timing	Relates mainly to budget on flood damage, timing issue. Refer note 12 for more detail.
Fees and Charges	106,644	55%	▲	Timing	Mostly related to Roadhouse Fuel Sales.
Other Revenue	30,359	24%	▲	Timing	Mostly related to Roadhouse Shop Sales
Capital Operating Grants, Subsidies and Contributions	1,234,719	61%	▲	Timing	Bulk relating to MRWA - SKA Roads. Refer to Note 12 for further detail.

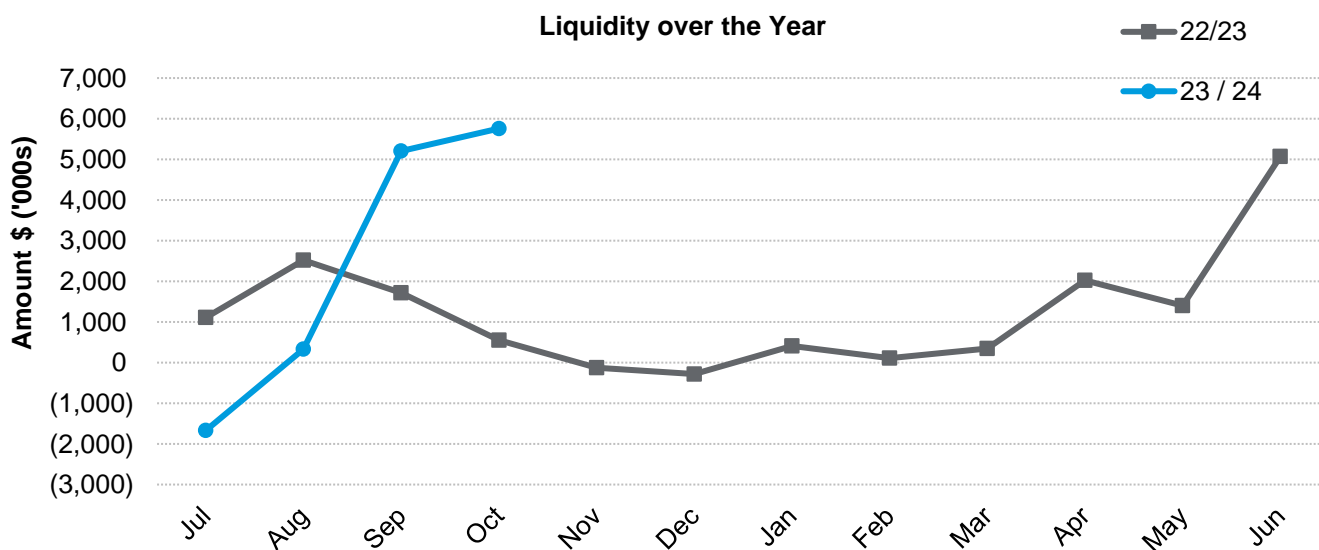
## Operating Expense

Materials and contracts	838,407	32%	▲	Timing	Manily due to timing of Flood Damage works.
Insurance Expenses	(62,027)	(46%)	▼	Timing	Insurance expensed for the year, to normalise towards year end.
Other expenditure	12,059	25%	▲	Timing	Timing differences in relation to council fees, will likely normalise during the year.

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
For the Period Ending 31 October 2023

**3. NET CURRENT FUNDING POSITION**

	Note	Current Month 31 Oct 23	Prior Year Closing 30 Jun 23	This Time Last Year 31 Oct 22
<b>Current Assets</b>		\$	\$	\$
Cash unrestricted	4	4,922,877	866,532	1,606,338
Cash restricted	4	6,534,911	9,675,991	10,329,232
Receivables - rates	6(a)	227,327	60,272	156,141
Receivables - sundry	6(b)	1,316,396	118,942	7,593
Receivables - other		117,024	170,594	203,598
Provision for doubtful debts		(8,295)	(8,295)	(16,493)
Contract assets		1,774,285	1,774,285	182,020
Inventories		260,470	230,472	174,596
<b>Total Current Assets</b>		<b>15,144,995</b>	<b>12,888,793</b>	<b>12,643,025</b>
<b>Current Liabilities</b>				
Payables - sundry		(436,740)	(234,549)	(859,843)
Payables - other		(224,052)	(82,143)	(102,821)
PAYG Tax withheld		(34,747)	(50,303)	
Accrued salaries and wages		(47,726)	(47,726)	
Accrued expenses		(646,519)	(646,519)	
Trust Liability		(251)	-	
Deposits and bonds		(157,160)	(511,211)	(423,990)
Contract liabilities		(950,026)	(950,026)	(377,174)
Murchison Community Fund		(354,767)		
Loan liabilities	11(a)	(196,293)	(194,552)	(86,874)
<b>Total Payables</b>		<b>(3,048,281)</b>	<b>(2,717,029)</b>	<b>(1,850,702)</b>
Provisions		(246,429)	(246,429)	(183,760)
<b>Total Current Liabilities</b>		<b>(3,294,709)</b>	<b>(2,963,458)</b>	<b>(2,034,462)</b>
Less: cash reserves	7	(6,534,911)	(9,675,991)	(10,329,232)
Less: movement in provisions (non current)		246,429	246,429	183,759
Add: loan principal (current)		196,293	194,552	86,986
<b>Net Funding Position - Surplus / (Deficit)</b>		<b>5,758,097</b>	<b>690,325</b>	<b>550,076</b>



## SHIRE OF MURCHISON

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 4. CASH AND FINANCIAL ASSETS

	Unrestricted	Restricted	Total	Institution	Interest	Maturity
	\$	\$	\$		Rate	Date
Cash					%	
Murchison Community Fund	355,249		355,249	Westpac	Variable	N/A
Municipal	4,080,102		4,080,102	Westpac	Variable	N/A
Cash On Hand	500		500	Cash on hand	Nil	N/A
Muni Short Term Investment	154,722		154,722	Westpac	Variable	N/A
Roadhouse	324,896		324,896	Westpac	Variable	N/A
CSIRO	7,407		7,407	Westpac	Variable	N/A
Reserve Funds		6,534,911	6,534,911	Westpac	Variable	N/A
<b>Total Cash and Financial Assets</b>	<b>4,922,877</b>	<b>6,534,911</b>	<b>11,457,787</b>			

## 5. TRUST FUND

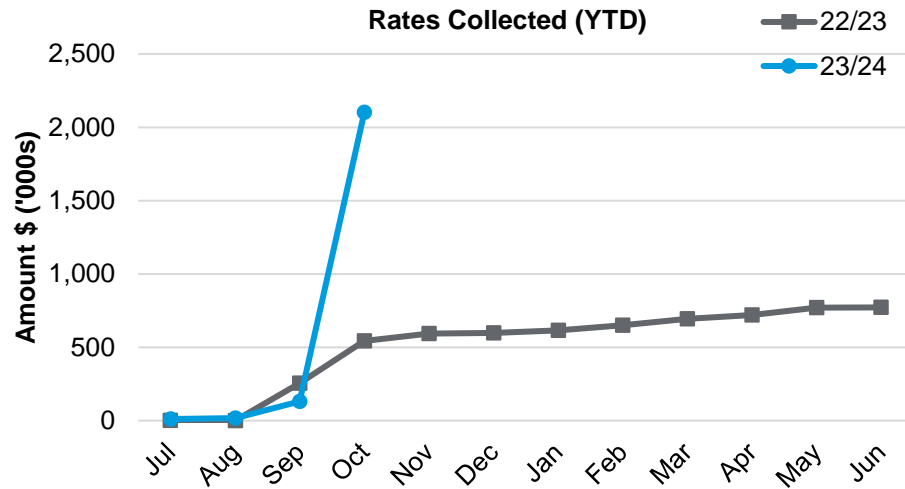
There are no funds held at balance date over which the Shire has no control

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**6. RECEIVABLES**

**(a) Rates Receivable**

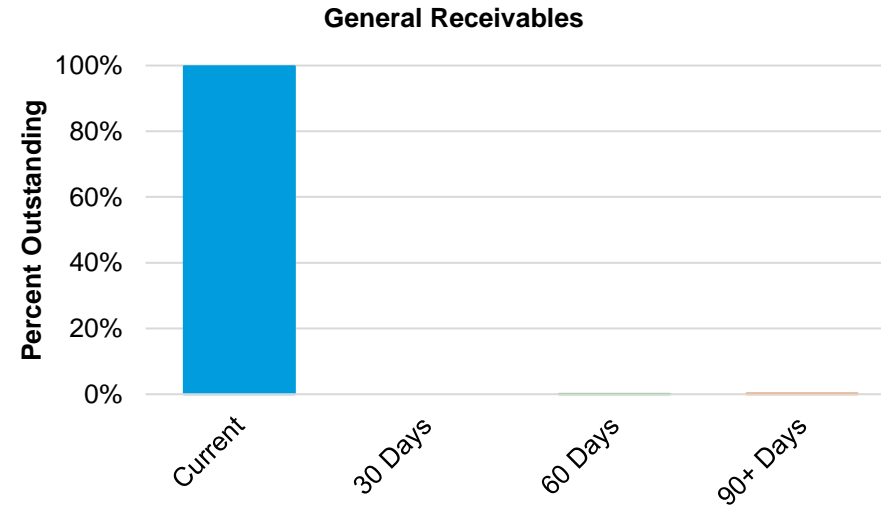
	31 Oct 23
	\$
Rates receivables	227,327
<b>Total Rates Receivable Outstanding</b>	<b>227,327</b>
Closing balances - prior year	60,272
Rates levied this year	2,268,671
Closing balances - current month	(227,327)
<b>Total Rates Collected to Date</b>	<b>2,101,616</b>



**Comments / Notes**

**(b) General Receivables**

	31 Oct 23
	\$
Current	1,313,450
30 Days	-
60 Days	200
90+ Days	2,745
<b>Total General Receivables Outstanding</b>	<b>1,316,396</b>



**Comments / Notes**

Amounts shown above include GST (where applicable)

## SHIRE OF MURCHISON

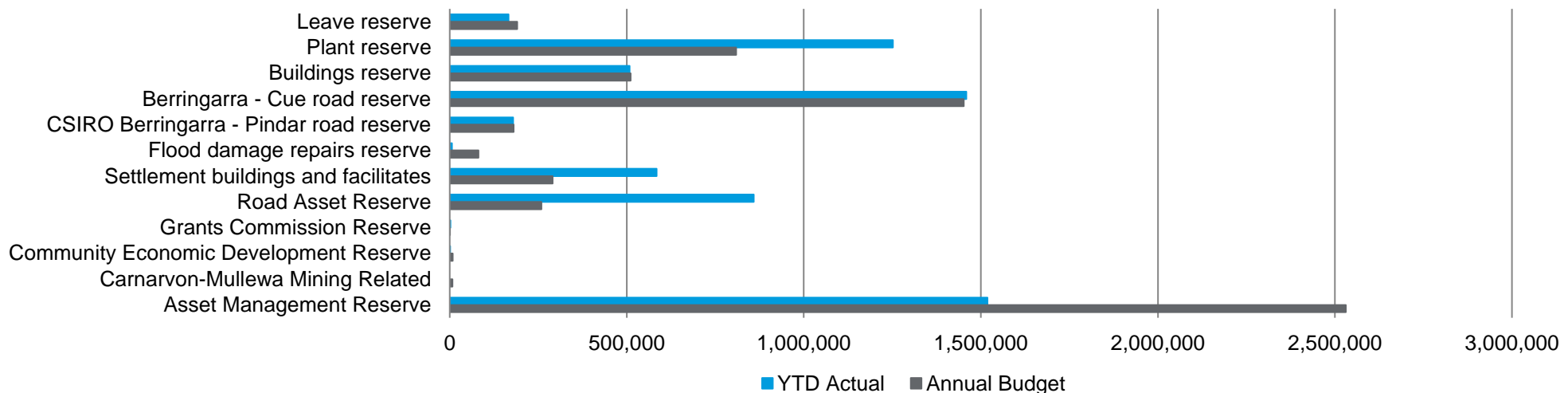
## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 7. CASH BACKED RESERVES

Restricted by council:	Annual Budget				YTD Actual			
	Balance 01 Jul 23 \$	Transfers from \$	Transfer to \$	Balance 30 Jun 24 \$	Balance 01 Jul 23 \$	Transfers from \$	Transfer to \$	Balance 31 Oct 23 \$
<b>Reserve Name</b>								
Leave reserve	164,992	-	25,844	190,836	164,992	-	779	165,771
Plant reserve	1,251,758	(443,000)	-	808,758	1,251,758	-	-	1,251,758
Buildings reserve	505,854	-	5,325	511,179	505,854	-	2,389	508,243
Berringarra - Cue road reserve	1,441,587	-	10,000	1,451,587	1,441,587	-	17,500	1,459,087
CSIRO Berringarra - Pindar road rese	178,214	-	1,875	180,089	178,214	-	842	179,056
Flood damage repairs reserve	5,968	-	75,000	80,968	5,968	-	-	5,968
Settlement buildings and facilitates	581,775	(600,000)	308,961	290,736	581,775	-	2,601	584,376
Road Asset Reserve	858,912	(600,000)	-	258,912	858,912	-	-	858,912
Grants Commission Reserve	4,685,590	(4,684,983)	-	607	4,685,590	(4,684,983)	1,395	2,002
Community Economic Development F	1,335	-	6,720	8,055	1,335	-	2	1,337
Carnarvon-Mullewa Mining Related	-	-	7,500	7,500	-	-	-	-
Asset Management Reserve	-	-	2,531,076	2,531,076	-	-	1,518,394	1,518,394
<b>Total Cash Backed Reserves</b>	<b>9,675,985</b>	<b>(6,327,983)</b>	<b>2,972,301</b>	<b>6,320,303</b>	<b>9,675,985</b>	<b>(4,684,983)</b>	<b>1,543,902</b>	<b>6,534,904</b>

Annual Budget v YTD Actual



**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
For the Period Ending 31 October 2023

**8. DISPOSAL OF ASSETS**

**Annual Budget**

	<b>WDV</b>	<b>Proceeds</b>	<b>Profit</b>	<b>(Loss)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Transport</b>				
<b>Plant and Equipment</b>				
Plant and Equipment	100,000	100,000	-	-
<b>Total Disposal of Assets</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>
<b>Total Profit or (Loss)</b>				<b>-</b>

**YTD Actual**

	<b>WDV</b>	<b>Proceeds</b>	<b>Profit</b>	<b>(Loss)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Other Property &amp; Services</b>				
<b>Motor Vehicle</b>				
	-	-	-	-
				-
				-
				-
<b>Total Disposal of Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Profit or (Loss)</b>				<b>-</b>

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
For the Period Ending 31 October 2023

**9. CAPITAL ACQUISITIONS**

<b>(a) Land and Buildings</b>	<b>Funding Source</b>	<b>Annual Budget \$</b>	<b>YTD Budget \$</b>	<b>YTD Actual \$</b>	<b>YTD Variance \$</b>	<b>% Complete</b>
<b>Community Amenities</b>						
Container Deposit Shed		10,000	3,332	-	3,332	0%
<b>Economic Services</b>						
Tour Area Prom Buildings & Improvements		507,500	169,164	27,972	141,192	6%
Tour Area Prom Infrastructure		50,000	16,664	-	16,664	0%
<b>Total Land and Buildings</b>		<b>567,500</b>	<b>189,160</b>	<b>27,972</b>	<b>161,188</b>	

<b>(b) Furniture &amp; Equipment</b>	<b>Funding Source</b>	<b>Annual Budget \$</b>	<b>YTD Budget \$</b>	<b>YTD Actual \$</b>	<b>YTD Variance \$</b>	<b>% Complete</b>
<b>Housing</b>						
Staff Housing Furniture & Equipment		3,000	1,000	2,693	(1,693)	100%
<b>Economic Services</b>						
Cap Ex Point Of Sale System Roadhouse		25,000	8,332	-	8,332	0%
Capex - Washing Machines		22,000	7,332	20,945	(13,613)	95%
Roadhouse Appliances		16,000	5,332	5,536	(204)	35%
Roadhouse Furniture		10,500	3,500	-	3,500	0%
Tour Area & Prom Buildings & Improvements		15,000	5,000	-	5,000	0%
<b>Total Furniture &amp; Equipment</b>		<b>91,500</b>	<b>30,496</b>	<b>29,174</b>	<b>1,322</b>	

<b>(c) Plant and Equipment</b>	<b>Funding Source</b>	<b>Annual Budget \$</b>	<b>YTD Budget \$</b>	<b>YTD Actual \$</b>	<b>YTD Variance \$</b>	<b>% Complete</b>
<b>Transport</b>						
Road Plant Purchases		543,000	543,000	285,547	257,453	53%
<b>Total Plant and Equipment</b>		<b>543,000</b>	<b>543,000</b>	<b>285,547</b>	<b>257,453</b>	



**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**9. CAPITAL ACQUISITIONS (Continued)**

**(d) Infrastructure - Roads**

<b>Funding Source</b>	<b>Annual Budget \$</b>	<b>YTD Budget \$</b>	<b>YTD Actual \$</b>	<b>YTD Variance \$</b>	<b>% Complete</b>
<b>Transport</b>					<b>#DIV/0!</b>
Beri-Pindar Rd Wreath Flower Works	-	-	15,009	(15,009)	
Beri-Pindar Rd - Resheet Incl Floodway Sections	623,448	207,816	634,561	(426,745)	
Carn-Mul Rd - Resheet Incl Floodway Sections	121,834	40,608	121,834	(81,226)	100%
Carn-Mul Rd 208.68 - 241.74 Reconstruct & Widen various s	2,291,451	763,812	703,544	60,268	31%
Reseal Works	148,530	49,508	-	49,508	0%
SKA Route General Construction Works	3,045,854	1,015,284	1,743,379	(728,095)	
SKA Route Twin Peaks - Wooleen Rd	-	-	1,976	(1,976)	
Capex Grids General	100,000	33,324	14,611	18,713	15%
	<b>6,331,117</b>	<b>2,110,352</b>	<b>3,234,914</b>	<b>(1,124,562)</b>	
<b>Total Infrastructure - Roads</b>	<b>6,331,117</b>	<b>2,110,352</b>	<b>3,234,914</b>	<b>(1,124,562)</b>	

**(e) Infrastructure - Other**

<b>Funding Source</b>	<b>Annual Budget \$</b>	<b>YTD Budget \$</b>	<b>YTD Actual \$</b>	<b>YTD Variance \$</b>	<b>% Complete</b>
<b>Recreation &amp; Culture</b>					
Community Swimming Pool	1,050,000	350,000	-	350,000	0%
Sports Club Access Upgrade	30,000	10,000	-	10,000	0%
Community Splash Pool	350,000	116,664	-	116,664	0%
<b>Economic Services</b>					
Roadhouse & C/V Park Precinct Works	20,000	6,664	-	6,664	0%
Improvements To drinking Water reticulation	450,000	150,000	94,127	55,873	21%
Power Supply Upgrade	350,000	116,664	130,950	(14,286)	37%
	<b>2,250,000</b>	<b>749,992</b>	<b>225,077</b>	<b>524,915</b>	
<b>Total Infrastructure - Other</b>	<b>2,250,000</b>	<b>749,992</b>	<b>225,077</b>	<b>524,915</b>	

**Total Capital Expenditure**

<b>9,783,117</b>	<b>3,623,000</b>	<b>3,802,684</b>	<b>(179,684)</b>
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## SHIRE OF MURCHISON

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For the Period Ending 31 October 2023

## 10. RATING INFORMATION

	Rateable Value \$	Rate in \$	Number of Properties #	Annual Budget Revenue \$	Rate Revenue \$	Interim Rates CY \$	Interim Rates PY \$	YTD Actual Revenue \$
<b>General Rates</b>								
UV Pastoral	1,232,909	0.088894	22	109,655	109,655	-	-	109,655
UV Mining	16,725,080	0.169410	21	2,832,030	1,820,146	9,616	15,430	1,845,192
UV Prospecting and exploration	1,754,201	0.169410	61	297,180	297,180	(6,238)	(318)	290,624
<b>Total General Rates</b>				<b>3,238,865</b>	<b>2,226,981</b>	<b>3,378</b>	<b>15,113</b>	<b>2,245,471</b>
<b>Minimum Rates</b>								
UV Pastoral	21,304	800	6	4,800	4,800	-	-	4,800
UV Mining	8,140	800	4	3,200	4,000	-	-	4,000
UV Prospecting and exploration	43,144	800	18	14,400	14,400	-	-	14,400
<b>Total Minimum Rates</b>				<b>22,400</b>	<b>23,200</b>	<b>-</b>	<b>-</b>	<b>23,200</b>
<b>Total General and Minimum Rates</b>				<b>3,261,265</b>	<b>2,250,181</b>	<b>3,378</b>	<b>15,113</b>	<b>2,268,671</b>
<b>Other Rate Revenue</b>								
Facilities fees (Ex Gratia)								-
<b>Total Rate Revenue</b>				<b>3,261,265</b>				<b>2,268,671</b>

**SHIRE OF MURCHISON**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ending 31 October 2023**

**11. INFORMATION ON BORROWINGS**

**(a) Debenture Repayments**

**(i) Loan 2 Roadworks in 2020-21**

	<b>Annual Budget</b>	<b>YTD Budget</b>	<b>YTD Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Transport</b>			
Opening balance	1,722,871	1,722,871	1,722,871
Principal payment	(189,033)	(94,083)	(94,083)
<b>Principal Outstanding</b>	<b>1,533,838</b>	<b>1,628,788</b>	<b>1,628,788</b>
Finance cost payment	(30,870)	(15,869)	(15,869)
Service fee			
<b>Total Principal, Finance Cost and Fees Paid</b>	<b>(219,903)</b>	<b>(109,952)</b>	<b>(109,952)</b>
<b>Total Principal Outstanding</b>	<b>1,533,838</b>	<b>1,628,788</b>	<b>1,628,788</b>
<b>Total Principal Repayments</b>	<b>(189,033)</b>	<b>(94,083)</b>	<b>(94,083)</b>

31/10/2023 SHIRE OF MURCHISON  
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
 For the Period Ending 31 October 2023

**12. GRANTS, SUBSIDIES AND CONTRIBUTIONS**

**(a) Grants, Subsidies and Contributions**

	Program / Details	Grant Provider	Annual Budget \$	YTD Budget \$	YTD Actual \$
	<b>General Purpose Funding</b>				
03201	F.A.G Grant - General	WALGGC	151,325	75,662	37,831
03202	F.A.G. Grant - Roads	WALGGC	55,693	27,846	13,923
	<b>Law, Order and Public Safety</b>				
05102	DFES Operating Grant	DFES	18,560	18,560	10,187
	<b>Community Amenities</b>				
	<b>Transport</b>				
12212	MRWA Direct	MRWA	269,961	89,984	269,961
12219	WANDRRA Flood Damage	MRWA	4,887,046	4,887,046	1,965,048
	<b>Economic Services</b>				
13201	Tour Area Prom Revenue		32,000	10,664	904
13609	Roadhouse Other Revenue		5,000	1,664	-
	<b>Other Property &amp; Services</b>				
14404	Diesel Fuel Rebate		85,000	28,332	32,887
<b>Total Grants, Subsidies and Contributions</b>			<b>5,504,585</b>	<b>5,139,758</b>	<b>2,330,741</b>

**(b) Capital Grants, Subsidies and Contributions**

	<b>Transport</b>				
12213	MRWA Specific	MRWA	1,062,746	354,248	360,000
12216	Roads to Recovery		288,121	96,040	-
12238	LRCIP		632,708	-	36,899
12237	MRWA - SKA Roads	MRWA	2,956,810	985,600	2,306,184
12244	Mining Related Road Contributions		7,500	-	-
	<b>Recreation &amp; Culture</b>				
11311	Other Rec & Sport Grants		852,446	602,446	569,970
<b>Total Capital Grants, Subsidies and Contributions</b>			<b>5,800,331</b>	<b>2,038,334</b>	<b>3,273,053</b>
<b>Total Grants, Subsidies and Contributions</b>			<b>11,304,916</b>	<b>7,178,092</b>	<b>5,603,794</b>

SHIRE OF MURCHISON  
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
 For the Period Ending 31 October 2023

13. BUDGET AMENDMENTS

GL Code	Job Code	Description	Council Resolution	Classification	Increase in Cash	Decrease in Cash	Running Balance
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# MURCHISON REGIONAL STRATEGY

2023-2033

## WORKING DOCUMENT

as of November 10,  
2023

PREPARED BY  
*THE MURCHISON STRATEGY  
WORKING GROUP*  
FOR THE  
*MURCHISON EXECUTIVE GROUP*





# ACKNOWLEDGEMENT

We acknowledge the traditional custodians of the land throughout the Murchison GeoRegion – the Yamatji people.

This includes the Badimia, Wajarri, Yugunga-Nya and Martu people. We recognise their continuing connection to the land, skies, waters and culture and pay our respects to them and to Elders past, present and emerging.

(Credit: [www.murchisongeoregion.com](http://www.murchisongeoregion.com))



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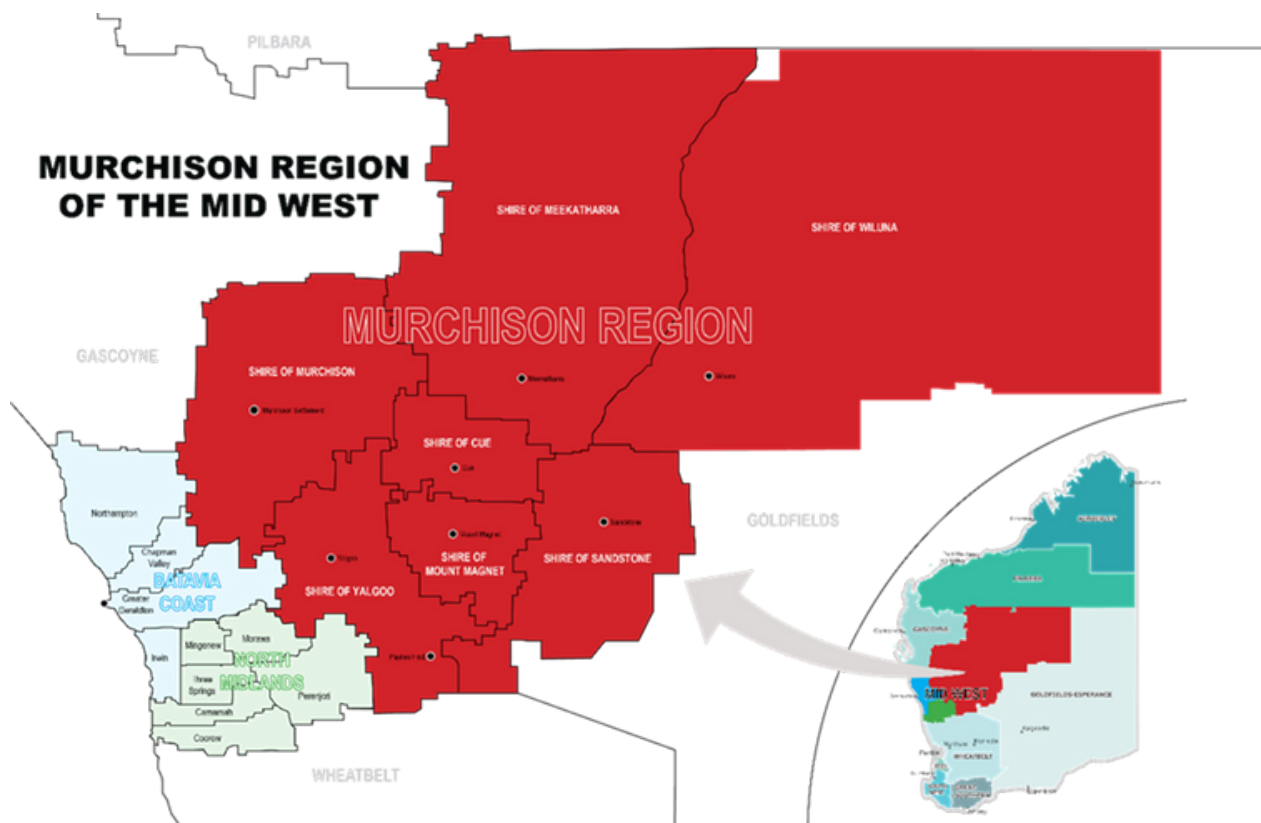


# INTRODUCTION

The Murchison Regional Strategy (the Strategy) aims to provide a comprehensive roadmap for the sustainable development and growth of the Murchison (the Region).

The Strategy has been prepared by the Murchison Executive Group (MEG) in collaboration with Regional Development Australia Mid West and Gascoyne (RDAMWG) and the Mid West Development Commission (MWDC).

MEG comprises the CEOs of the Murchison's seven local governments, with RDAMWG, MWDC and the WA Local Government Association (WALGA) as non-voting guests. MEG has a strong focus on strategic matters and places a high priority on collaborative efforts to enhance the Murchison's economy and liveability.



The Murchison is one of three of WA's Mid West subregions and encompasses the Shires of Cue, Meekatharra, Mount Magnet, Murchison, Sandstone, Wiluna, and Yalgoo.

Wiluna officially became part of the Goldfields-Esperance region in 2021 but remains an integral part of MEG and the success of this Strategy.

# KEY STATS AND RECENT TRENDS

- The Murchison Region covers over 414,000 square kilometres, making up 89% of the Mid West and 17% of Western Australia's total landmass.
- In 2021, the Gross Regional Product (GRP) of the Murchison was approximately \$2.5 billion, more than doubling (126%) since 2016, when it was \$1.2 billion.
- The Murchison contributed nearly one-third of the total Mid West GRP (\$8.6 billion) in 2021.
- The Region's population at the 2021 Census was 3,153, showing a 3% increase since 2016 (3,065).
- The number of jobs in the Murchison significantly increased by 33% from 3,650 in 2016 to 4,837 in 2021, reflecting the recent economic upswing in the State.
- Out of these jobs, almost 85% (4,109) were filled by people from outside the Murchison (FIFO/DIDO), highlighting the region's importance in job creation for the State.



These figures provide a snapshot of the Murchison Region's growth and economic significance in recent years.



# REGIONAL VISION

Our vision for the Murchison Region is to create a thriving and sustainable lifestyle that ignites growth, fosters boundless opportunities, and strengthens the very fabric of our community.

Communities in Western Australian regions play a crucial role in our State's future prosperity. The objective of this strategy is to define key focus areas and actions that reflect the priorities of the Murchison Region, serving as a foundation for collaborative initiatives and delivering key outcomes.

The Murchison Regional Strategy examines the region's evolution over the next decade and beyond, identifying economic, environmental, and social challenges and opportunities. It presents the region's perspective on shaping its future and how to respond to these issues.

This plan aims to ensure local, state and federal stakeholders recognise the issues and establish new collaborations to address strategic goals and the following significant challenges to our region;

- Population change
- Transforming and emerging industries
- Environmental impacts
- Population health
- Basic infrastructure
- Job and liveability factors

We can collectively progress towards our agreed future by fostering cooperation across municipalities, industries, governments, and interest areas.

# REGIONAL VISION

An agreed framework will prioritise the necessary actions to achieve our desired future. This clearer picture of our priorities will help secure local, state, and federal government resources and funding for implementation. It will also foster cooperation among all levels of government, businesses, and community groups in line with our shared vision for the future of the Murchison Region.

The Murchison Regional Strategy aims to;

- Provide strategic direction and focus for industry, community, and government on Murchison Region priorities and needs.
- Align government investment and service delivery with the State Planning Strategy 2050 and supporting regional strategies.
- Serve as a focal point for dialogue among regional representatives, addressing key opportunities, priorities, and needs.
- Promote the region's development priorities.
- Effectively communicate future opportunities for regional development in a clear and coordinated manner.



The Murchison Regional Strategy encompasses a shared vision for a sustainable and vibrant future for the region and its community members. It outlines key pillars, goals, and priority actions to address opportunities and challenges.

# STRATEGY PILLARS AND REGIONAL GOALS

To effectively respond to identified opportunities and challenges, this Strategy focuses on four key pillars:

## **1. Business and Industry:**

Promote a strong and diverse economy that supports local businesses and attracts external investment.

## **2. Jobs and Skills:**

Develop and retain a skilled workforce capable of meeting the needs of current and emerging industries.

## **3. Liveability:**

Enhance the region's liveability by improving access to essential services and infrastructure, such as affordable housing, healthcare, recreational facilities, social support services, telecommunications and transportation.

## **4. Look to the Future:**

Identify and pursue strategic development opportunities to ensure the Murchison Region is well-positioned to capitalise on future trends and possibilities.

These pillars and the associated goals and priority actions will guide the Murchison Executive Group (MEG) and the Murchison Zone of the Western Australian Local Government Association (WALGA) in collaborative action and advocacy. The Strategy serves as a call to action for partners and external stakeholders.

Together, let's work towards a vibrant and sustainable future for the Murchison Region, where all community members thrive.



# BUSINESS & INDUSTRY

The Murchison Region's economy thrives on three pivotal industries: mining, pastoralism, and tourism, with a notable focus on the emerging sector of Geo and Astro-tourism. By capitalising on these core industries and embracing cutting-edge technologies, we have the potential to adopt sustainable practices, stimulate the growth of existing sectors, and attract new investments.

Traditionally, the region has heavily relied on mining and pastoral farming. However, the global shift towards achieving NetZero emissions presents exciting investment opportunities and encourages innovative thinking within these sectors. This transition in traditional business models and new investments is already underway.

To fully realise the region's economic potential, it is imperative that businesses, government bodies, and community organisations collaborate and collectively drive transformative change. We can further enhance and enrich the Murchison Region by fostering understanding and actively embracing this evolution.



Through strategic collaboration and a shared commitment to progress, we can unlock the region's immense potential and secure a prosperous future for the Murchison community.

# BUSINESS & INDUSTRY - KEY INITIATIVES

The following **KEY INITIATIVES** are recommended:

## **Collaborative Growth and Innovation:**

- Encourage collaboration between local government, mining, pastoralism, and tourism for sustainable regional population growth.
- Focus on innovation in water management, renewable energy, local food production, and support for the carbon economy.

## **Agriculture and Food Production:**

- Expand agriculture and food production through diversification and innovation.
- Support industry leadership and development initiatives in the agricultural sector.
- Support the development of the wild dog fence to enable the reintroduction of small livestock to the region.

## **Infrastructure Development:**

- Invest in road infrastructure to ensure safe transportation.
- Support expansion of townsite industrial areas to facilitate economic development opportunities, eg: transport interchange area.
- Consider the reactivation of disused rail links to reduce heavy vehicle traffic.
- Secure new strategic transport corridors to facilitate future infrastructure development.
- Support the development of the wild dog fence to diversify pastoral properties into the tourism industry.

## **Cultural and Tourism Promotion:**

- Develop the Murchison GeoRegion to capitalise on the region's unique cultural and geological heritage.
- Promote Aboriginal tourism ventures, national parks, and cultural awareness.

## **Business Support and Collaboration:**

- Encourage local businesses to supply goods and services to major industries, fostering better economic multipliers.
- Foster private sector interest in development opportunities to share the burden of infrastructure provision with local government.

By focusing on these key initiatives, we can foster collaboration, drive innovation, enhance infrastructure, promote cultural heritage, and support local businesses. This will unlock the potential of the Murchison region, ensuring its sustainable development and prosperity.

# JOBS & SKILLS

Jobs and skills development are crucial for the sustainable growth of remote towns in the Murchison Region. Creating local employment opportunities and upskilling the workforce can reduce reliance on fly-in fly-out (FIFO) workers and bring more balance to the regional economy.

With the evolving technologies and increased complexity in traditional mining and pastoral industries, it is essential to foster fresh thinking and take action to prepare the local workforce for new opportunities. We must also consider and support the preparedness for future employment and business development in geotourism/astrotourism, new extractive industries, renewable energy generation, carbon capture and storage (CCS), radio astronomy, and their respective supply chains.





# JOBS & SKILLS - KEY INITIATIVES

**The following KEY INITIATIVES are recommended:**

**Collaborative Employment Opportunities:**

- Collaborate with major industries such as mining and pastoralism to create local employment opportunities.
- Promote workforce diversification and inclusion of Aboriginal employment within these industries.

**Skills Development and Training:**

- Develop training and job opportunities within the district to attract and retain skilled individuals.
- Partner with education and training providers to design courses and programs aligned with the needs of local industries.

**Future-Focused Skill Development:**

- Harness the presence of the Square Kilometre Array (SKA) to facilitate skill development in Science, Technology, Engineering and Mathematics (STEM) fields for local residents and businesses.
- Support the maturation of key local leadership and development groups to ensure industry-led future actions.

**Support and Development Programs:**

- Utilise funded employment services to provide support for sustainable programs and foster the development of the local workforce.
- Expand local education and training offerings to provide more opportunities for young people to acquire the necessary skills for employment in the region.

By implementing these key initiatives, we can foster collaboration between industries, develop a skilled and diversified workforce, and provide the necessary support for education and training. This will enable the Murchison Region to meet the demands of evolving industries and create sustainable job opportunities for its residents.

# LIVEABILITY



Ensuring the liveability of small towns in remote areas is crucial for their growth and sustainability. Access to affordable and suitable housing, serviced land, healthcare, education and training, recreational facilities, telecommunications, community safety, and volunteerism are all essential factors for attracting and retaining residents in the Murchison Region.







# LIVEABILITY - KEY INITIATIVES

The following **KEY INITIATIVES** are recommended:

## **Housing and Community Development:**

- Develop and support cost-effective and innovative housing solutions using local building materials.
- Make land available for development, including larger lifestyle blocks to attract families and businesses.
- Encourage public-private partnerships to finance and construct new housing developments.

## **Community Services and Infrastructure:**

- Support volunteer services through incentives and motivators.
- Increase funding for health services and infrastructure to ensure 24-hour access to comprehensive healthcare, mental health support, and ancillary services within the region.
- Develop public spaces suitable for year-round use, such as shopping centres, recreational facilities and cultural centres, considering the extreme seasonal conditions.

## **Connectivity and Infrastructure:**

- Invest in renewable energy infrastructure to reduce electricity costs and promote sustainability.
- Improve internet connectivity through public-private partnerships or government investment.

## **Community Safety and Wellbeing:**

- Strengthen community policing to reduce crime and enhance safety, fostering stronger relationships with the community.
- Encourage community engagement in crime prevention through education and awareness campaigns.

# LIVEABILITY - KEY INITIATIVES

## Family-Friendly Environment:

- Develop after-school activities and regional sporting events to attract families to remote towns.
- Offer incentives for businesses to relocate to remote towns and provide job opportunities.
- Encourage flexible working arrangements to ensure town services are available seven days a week.

## Healthcare Services:

- Prioritise the upgrade of the Meekatharra Hospital, serving the entire Murchison Region, to a modern, state-of-the-art facility offering comprehensive health services.
- Ensure residents have access to a range of healthcare options and develop specialist services to all towns within the Murchison Region, including dental and mental health services.
- Improve and expand healthcare infrastructure, including sustainable emergency ambulance services, to meet the region's health needs.
- Increase access to quality mental health services to address the high suicide rate and promote positive long-term health outcomes in the region.



By focusing on these key initiatives, we can enhance the liveability of the Murchison region, attract, and retain residents, and create a thriving community for all.



# LOOK TO THE FUTURE

The "Look to the Future" pillar serves as a foundational element for the success of the Murchison Regional Strategy. It emphasises a positive outlook and encourages forward-thinking to create opportunities for regional lifestyle and prosperity. The focus is on maximising employment opportunities, enhancing the Murchison's economic base, and building community resilience and capacity to adapt to constant change.

To ensure a prosperous and sustainable future, the Murchison Region should foster a positive outlook, promote innovation, and embrace new ways of thinking. This requires strong partnerships and collaboration between all levels of government, industry, and the community.



# LOOK TO THE FUTURE - KEY INITIATIVES

The following **KEY INITIATIVES** are recommended:

## **Remote Living:**

- Develop the Murchison Region as a hub for remote living and working that promotes community liveability and worker well-being.
- Establish the Murchison as a hub that fosters innovation and ignites new opportunities.

## **Economic Base Enhancement:**

- Focus on enhancing the top five industries that will underpin the Murchison's economic base for the next 15 years, specifically focusing on maximising employment opportunities for local residents.
- Foster industry diversification to reduce reliance on a single industry.

## **Long-term Strategic View:**

- Develop a long-term strategic vision for the region over the next 25 years, considering both new and existing areas of industry and technology.

## **Partnerships and Collaboration:**

- Enhance partnerships between government, industry, and the community to support the region's growth and development.

## **Sustainable Practices and Renewable Energy:**

- Promote investment in renewable energy and sustainable practices to support the region's growth and sustainability.

## **Entrepreneurship and Innovation:**

- Foster a culture of entrepreneurship and innovation in the region to create new business opportunities and stimulate job growth.

## **Cultural and Geological Heritage Promotion:**

- Develop and promote the Murchison Region's unique cultural and geological heritage to attract tourism and investment.

By activating these key initiatives, the Murchison Region can proactively shape its future, embrace opportunities, and build a prosperous and resilient community for years to come.



# CONCLUSION

With unwavering determination and a shared vision for success, the Murchison Region is poised to embark on a transformative journey towards growth and prosperity. By embracing the power of collaboration, innovation, and sustainability, we can unlock the region's immense potential and create a bright future for its residents and industries.

By activating these four pillars - Jobs & Skills, Liveability, Business & Industry, and Look to the Future - we will conquer challenges, attract and retain a highly skilled workforce, and enhance the well-being of our community. These pillars serve as our guiding principles, leading us towards a thriving and sustainable Murchison Region.

Through strategic planning and the implementation of priority actions, we will strengthen industries, diversify economic opportunities, and support the development of local businesses. We will also prioritise the well-being of our residents, providing affordable housing, quality healthcare, and accessible services that enhance liveability.

The commitment to fostering innovation, supporting entrepreneurship, and promoting sustainable practices will drive the Murchison Region forward. By embracing emerging technologies, harnessing our unique cultural and geological heritage, and cultivating strategic partnerships, we will position the Murchison as a hub of growth, opportunity, and prosperity.

This plan's strategic goals will serve as a compass, guiding the Murchison Executive Group and the Murchison Zone of State Council as they champion growth and sustainability. Together, with a spirit of positivity and collaboration, we will overcome obstacles, amplify our strengths, and create a vibrant tapestry of success in the Murchison Region.

Let us celebrate this journey and embrace the limitless possibilities that lie ahead. Together, we will shape a future that is not only prosperous but also filled with hope, inspiration, and boundless positivity for generations to come. The Murchison Region's potential knows no bounds, and with our collective efforts, we will write a remarkable success story that creates a legacy for years to come.

# APPENDIX: KEY INITIATIVES SUMMARY

Business and Industry	Jobs and Skills	Liveability	Look to the Future
Develop strategies to increase tourism opportunities in the Murchison and develop the subregion into a renowned tourism destination.	Develop an Aboriginal Economic Development Plan for the subregion.	Develop strategies to arrest population decline in all towns e.g. attraction and retention, education, housing etc.	Work with the mining sector to maximise benefits to local communities and economies to encourage local economic development and better local returns from mining.
Create a UNESCO global geopark within the Murchison GeoRegion.	Upgrade airports to increase inter-regional flights within the Murchison.	Pursue reliable and affordable telecommunications in all towns, communities and main roads.	Continue support for the development of the Murchison vermin fence to provide for the re-introduction of small livestock for pastoral production.
Lobby for renewable energy resources and be pioneers in renewable energy generation for power in remote communities.	Explore Migration skilled worker programs to attract families to live and work in the region.	Lobby for improved health services to reach a standard that is uniform across the State.  Advocate for the Meekatharra hospital replacement.	Position the Murchison as a potential leader in the development of innovative water management solutions for primary production and domestic consumption.
Explore opportunities to develop Aboriginal tourism ventures	Collaborate with the Mining Industry to increase the percentage of Resident Mining Workers	Advocate for improved access to mental health resources to provide support services for the region.	Minimise landfill and maximise recycling and innovation in waste management.
Provide ongoing support for the Gascoyne Murchison Outback Pathways and other collaborative marketing and development initiatives.	Facilitate a Training and Education Hub to enable local residents to gain long term skilled employment.	Explore affordable housing options and innovations.	Explore recycling and waste to energy as a solution to minimising waste.
Develop greater consistency with roads agreements between Shires and Industry for investment into improved road infrastructure.  Expand the region's rail network to service the proposed development of remote ore deposits.	Build capacity and services to support growth in tourism and meet visitor expectations.	Upgrade and seal significant roads including Meekatharra-Wiluna Road and Carnarvon - Meekatharra Road.  Improve road safety and standards for heavy vehicles and wide loads.  Give consideration that haulage routes don't conflict with community space.	Support net-zero carbon emissions projects within the region.





WALGA

WESTERN AUSTRALIAN LOCAL GOVERNMENT  
ASSOCIATION'



## Policy

23 September 2021

# 5.3 Roadhouse Fuel

## Well-being

Economic

## Objectives

As a not for profit organisation in a remote area the Shire, in owning and operating fuel facilities at the Murchison Oasis Roadhouse is committed to balancing the desires to make a commercial return with the need to provide local benefit when determining the price of fuel sold at the roadhouse.

Council aims for the Shire to operate these facilities at neither a profit nor loss over the medium to long term.

## Application

Applies to the retail price for fuel sold at the Murchison Oasis Roadhouse

## Details

Council will set the price of fuel facilities sold at the Murchison Oasis Roadhouse so that the price of fuel includes a percentage margin above the purchase price (including freight and GST) of newly delivered ULP or diesel.

This will be achieved through periodic reviews of operating and capital costs of the facilities with the % variation then reviewed and adjusted through an adopted variation to Councils the Fees and Charges Table

## Previous

2005 Policy Manual - 25 November 2020 Update  
12 December 2020



**murchisonshire**

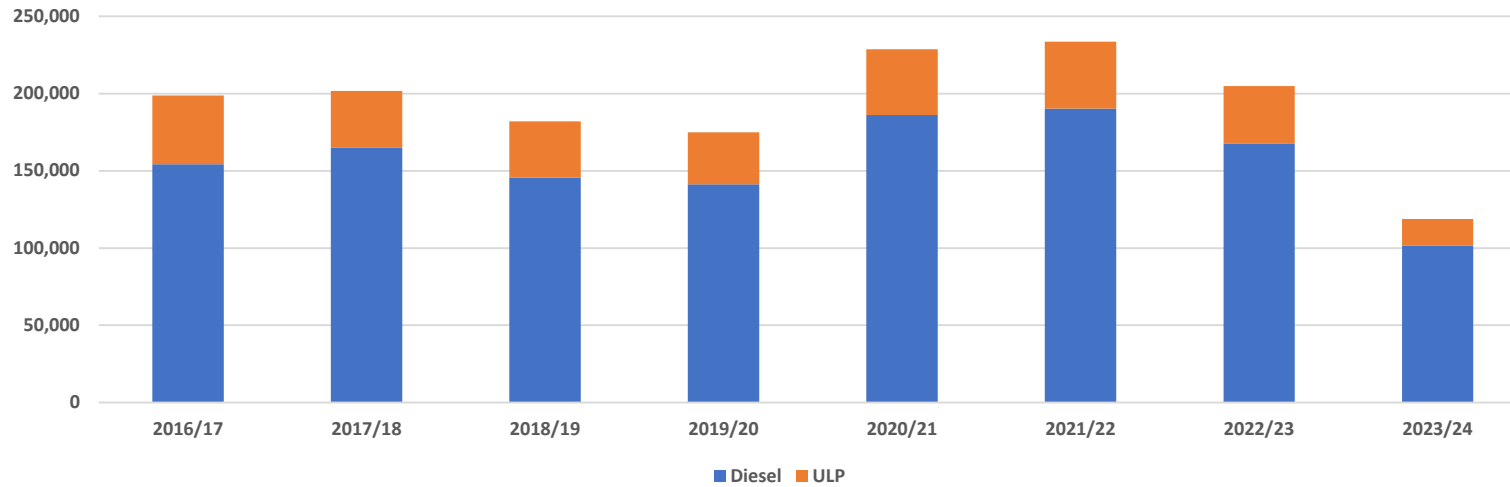
*Ancient land under brilliant skies*

## **Roadhouse Fuel Review**

**23 November 2023**

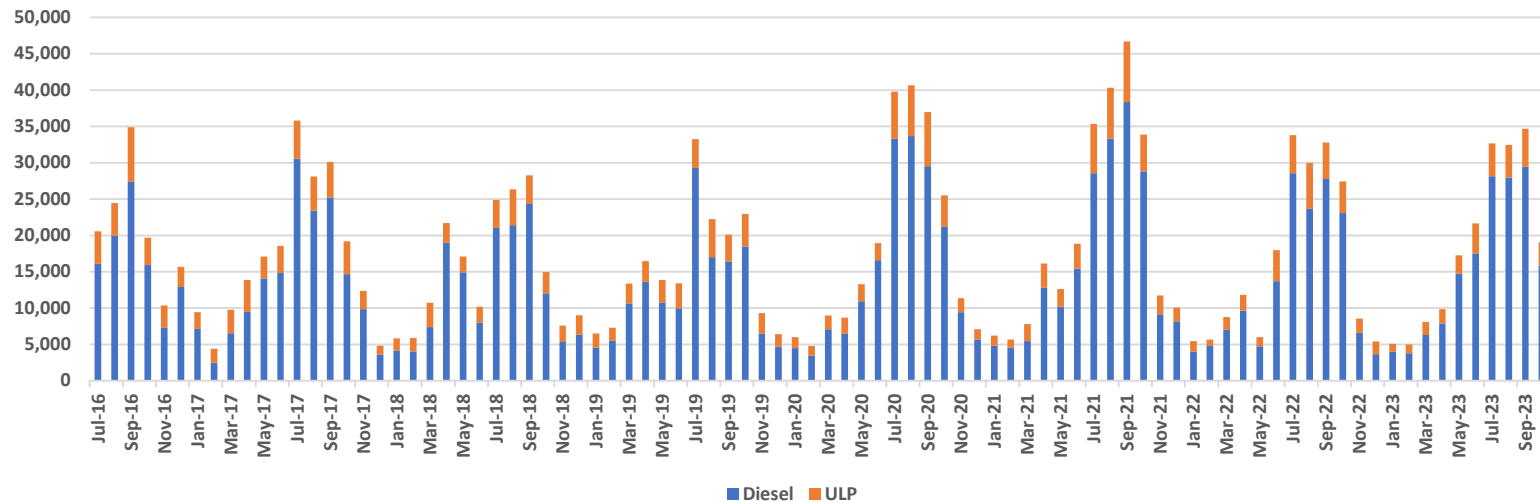
# Roadhouse Fuel Analysis - November 2023

Fig 1A Fuel Sales Litres - Annually



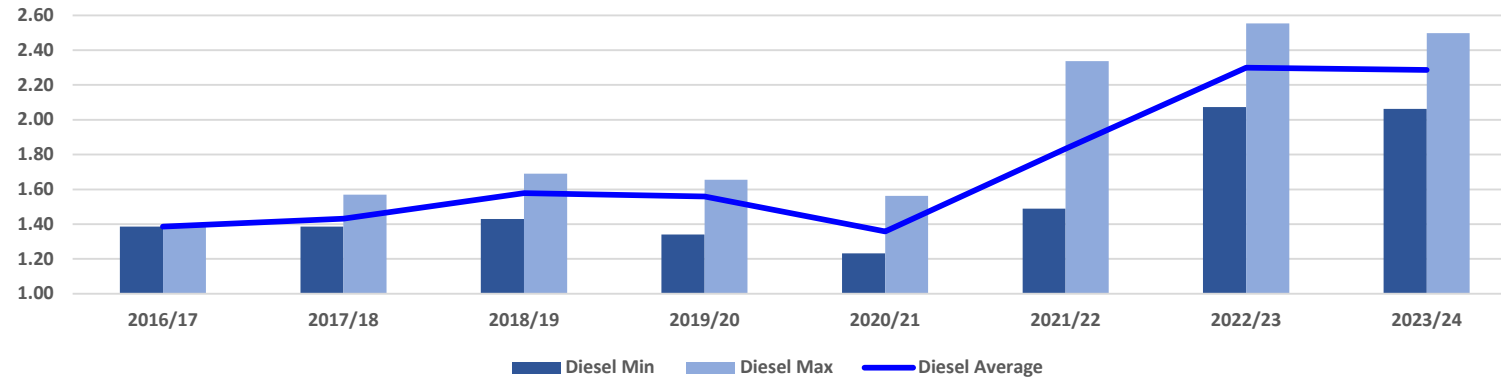
Diesel	154,188	164,810	145,576	141,338	186,043	190,310	167,486	101,451
ULP	44,605	36,919	36,453	33,524	42,605	43,331	37,407	17,394

Fig 1B Fuel Sales Litres - Monthly



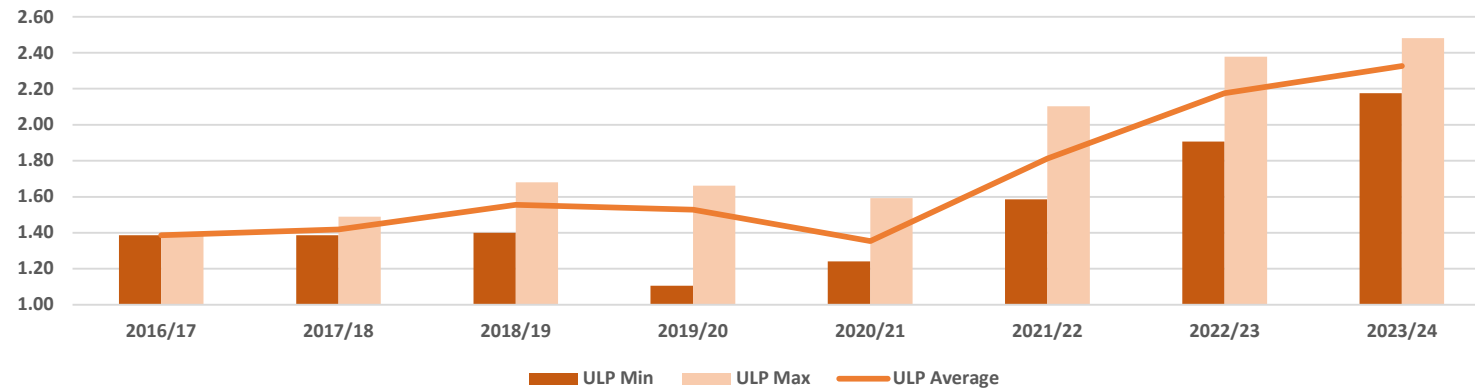
## Roadhouse Fuel Analysis - November 2023

Fig 2A Diesel Price \$ per litre (incl GST)



Diesel Min	1.39	1.39	1.43	1.34	1.23	1.49	2.07	2.06
Diesel Average	1.39	1.43	1.58	1.56	1.36	1.83	2.30	2.29
Diesel Max	1.39	1.57	1.69	1.66	1.56	2.34	2.55	2.50

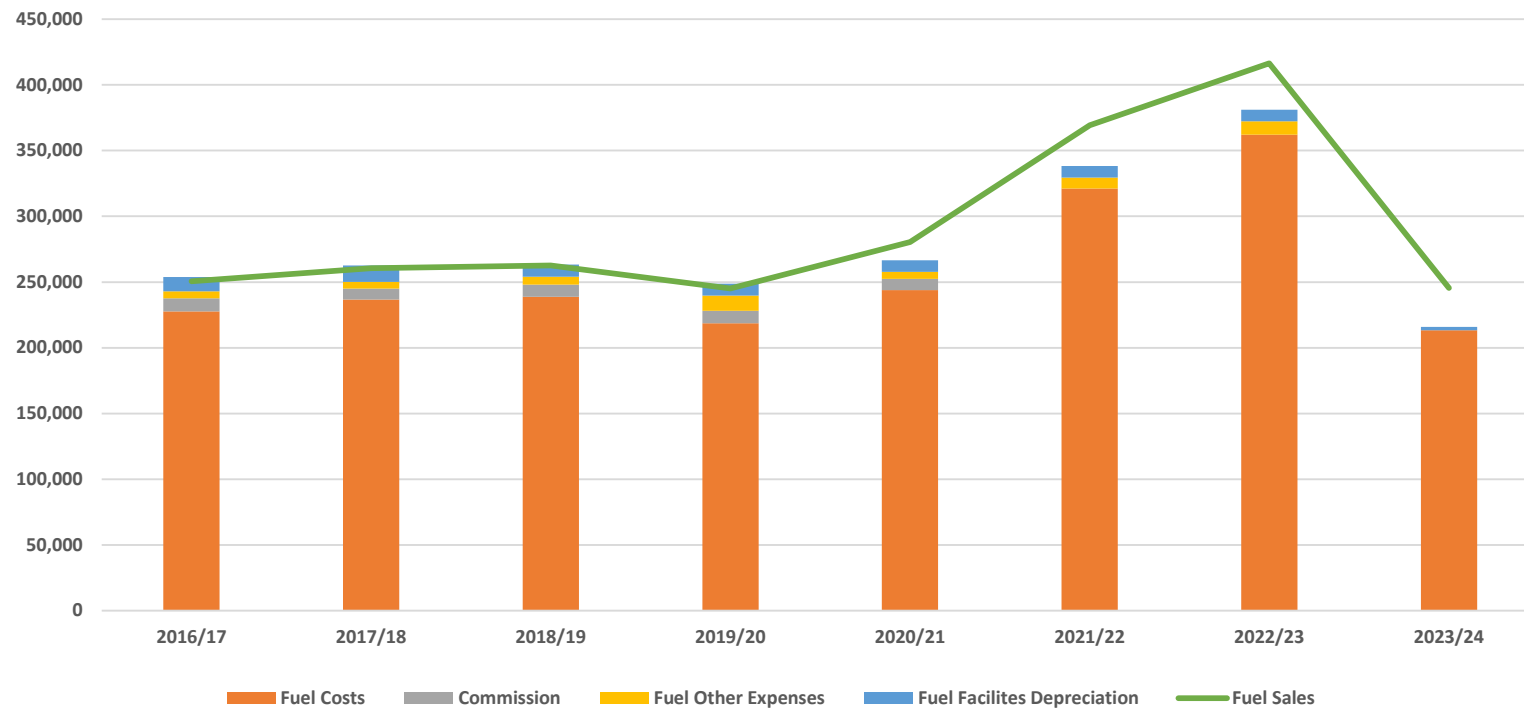
Fig 2B ULP Price \$ per litre (incl GST)



ULP Min	1.39	1.39	1.40	1.11	1.24	1.59	1.91	2.18
ULP Average	1.39	1.42	1.55	1.53	1.35	1.81	2.18	2.33
ULP Max	1.39	1.49	1.68	1.66	1.59	2.10	2.38	2.48

## Roadhouse Fuel Analysis - November 2023

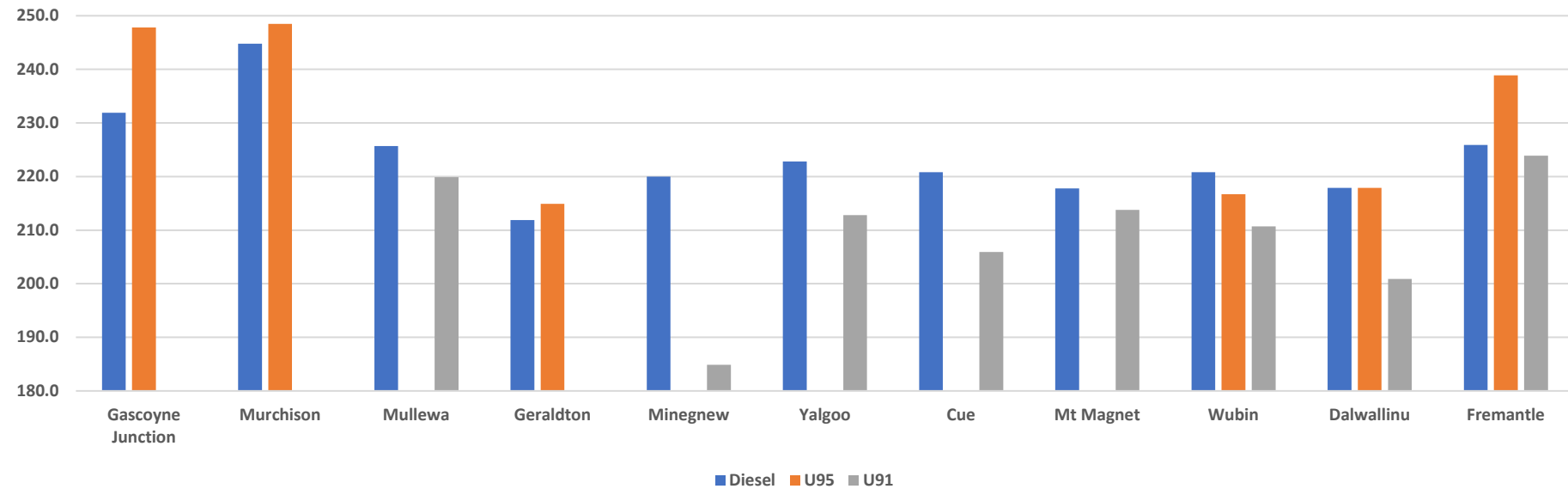
Fig 3 Roadhouse Fuel Sales &amp; Expenses \$



Fuel Sales	250,479	260,460	262,730	245,116	280,418	369,343	416,408	245,391
Fuel Costs	227,708	236,782	238,845	218,738	243,842	321,168	362,094	213,384
Commission	9,843	8,162	9,101	9,520	8,662	0	0	0
Fuel Other Expenses	5,289	5,289	6,192	11,529	5,335	8,349	10,266	0
Fuel Facilities Depreciation	11,093	12,306	9,150	8,842	8,800	8,800	8,800	2,426
Av Diesel Retail \$/litre (inc gst)	\$1.39	\$1.43	\$1.58	\$1.56	\$1.36	\$1.83	\$2.30	\$2.29
Av Diesel Margin \$ (excl gst)	\$0.11	\$0.12	\$0.13	\$0.16	\$0.16	\$0.21	\$0.26	\$0.28
Markup %	10.0%	10.0%	10.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Av ULP Retail \$/litre (inc gst)	\$1.39	\$1.42	\$1.55	\$1.53	\$1.35	\$1.81	\$2.18	\$2.33
Av ULP Margin \$ (excl gst)	\$0.11	\$0.12	\$0.13	\$0.16	\$0.16	\$0.21	\$0.26	\$0.28

## Roadhouse Fuel Analysis - November 2023

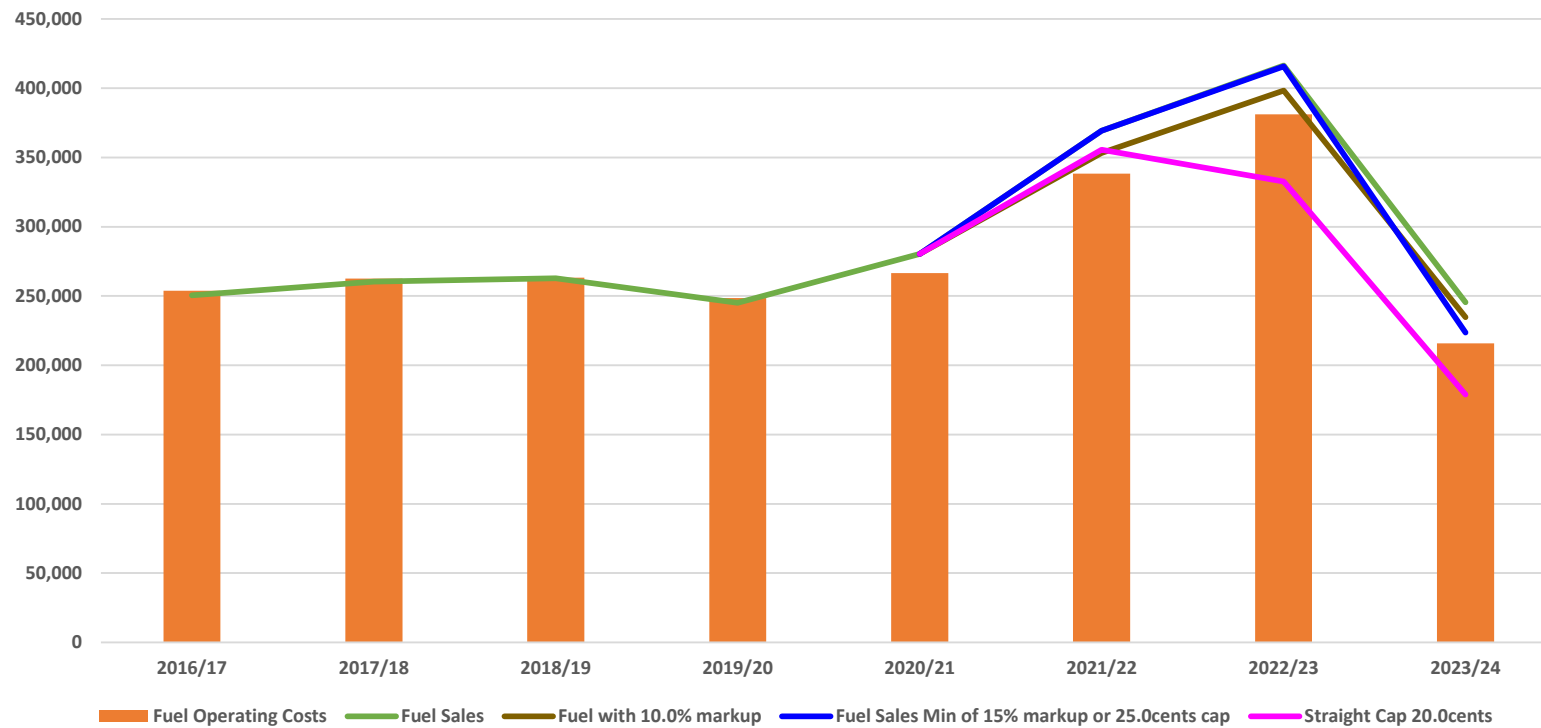
Fig 4 Fuel Price comparison 16.11.23 (cents per litre)



Diesel	231.9	244.8	225.7	211.9	220.0	222.8	220.8	217.8	220.8	217.9	225.9
U95	247.8	248.5		214.9					216.7	217.9	238.9
U91			219.9		184.9	212.8	205.9	213.8	210.7	200.9	223.9
	<b>Gascoyne</b>	<b>Murchison</b>	<b>Mullewa</b>	<b>Geraldton</b>	<b>Minegnew</b>	<b>Yalgoo</b>	<b>Cue</b>	<b>Mt Magnet</b>	<b>Wubin</b>	<b>Dalwallinu</b>	<b>Fremantle</b>
Diesel Most Expensive			225.7	211.9							
Diesel Average			219.9	206.1							
U95 Most Expensive				214.9							
U95 Average				212.9							
U91 Most Expensive			219.9								
U91 Average			219.8								

## Roadhouse Fuel Analysis - November 2023

Fig 5 Fuel Sales Options



Fuel Sales	250,479	260,460	262,730	245,116	280,418	369,343	416,408	245,391
Fuel with 10.0% markup					280,418	353,285	398,303	234,722
Difference					0	-16,058	-18,105	-10,669
Fuel Sales Min of 15% markup or 25.0cents cap					280,418	369,343	415,759	223,637
Difference					0	0	-649	-21,755
Straight Cap 20.0cents					280,418	355,602	332,607	178,909
Difference					0	-13,742	-83,801	-66,482
Fuel Operating Costs	253,933	262,538	263,289	248,629	266,638	338,317	381,160	215,810
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24



## Information Statement 2023

*Freedom of Information Act 1992  
Adopted by Council 23 November 2023*

### Introduction

The *Freedom of Information Act 1992* (FOI Act) that came into effect on 1 November 1993, created a general right of access to documents held by state and local government agencies. The FOI Act requires agencies, including local governments, to make available details about the kind of information they hold and enables persons to ensure that personal information held by government agencies about them is "accurate, complete, up to date and not misleading".

Section 96(1) of the Freedom of Information Act 1992 requires each government agency, including local governments, to prepare and publish annually an Information Statement. The Information Statement must set out:-

- ~ The Agency's Mission Statement.
- ~ Details of legislation administered.
- ~ Details of the agency structure.
- ~ Details of decision-making functions.
- ~ Opportunities for public participation in the formulation of policy and performance of agency functions.
- ~ Documents held by the agency.
- ~ The operation of FOI in the agency

It is the aim of the Murchison Shire to make information available promptly, at the least possible cost and wherever possible, documents will be provided outside the freedom of information (FOI) process.

An updated information statement will be published at least every twelve months. At a summary of any activities under this the statement will be included in the Annual Report.

### Raison D'être

**Vision** *Working together to preserve the unique character of the shire, supporting diverse and sustainable lifestyle and economic opportunities*

#### Key Result Areas Objectives

<i>Economic</i>	<i>To develop the region's economic potential to encourage families and businesses to stay in the area.</i>
<i>Environmental</i>	<i>To improve the sustainability of land use and improve the condition of the environment.</i>
<i>Social</i>	<i>To develop, co-ordinate, provide and support services and facilities which enhance the quality of community life in the Shire by</i> <ul style="list-style-type: none"> <li>~ <i>Supporting and assisting in coordinating projects and events as required</i></li> <li>~ <i>Providing information on services (funding opportunities, Grant processes etc)</i></li> <li>~ <i>Supporting community groups</i></li> <li>~ <i>Supporting and maintaining social infrastructure (ie Parks, Gardens, Cemetery) and support those groups that use them</i></li> </ul>
<i>Civic Leadership</i>	<i>To provide Good Governance through</i> <ul style="list-style-type: none"> <li>~ <i>Regional collaboration where possible</i></li> <li>~ <i>Detailed and professional administration</i></li> <li>~ <i>High levels of accountability</i></li> <li>~ <i>Compliance with statutory requirements</i></li> <li>~ <i>High-quality forward planning, particularly for assets and finances</i></li> <li>~ <i>Openness and transparency and enhanced consultation and public participation</i></li> <li>~ <i>Provision of quality customer services, good financial management and pursuit of excellence in professional administration and communication</i></li> </ul>

## Structure and Functions of Council

### 1 Establishment

The Murchison Shire is constituted as a Local Authority under the Local Government Act, 1995. The general function of a Local Government is to provide for the good government of people living and working within its district and includes legislative and executive powers and responsibilities.

Other major legislation which creates a duty or an authority for Council to act includes –

- ~ Agriculture and Related Resources Protection Act 1976
- ~ Building Act 2011
- ~ Bush Fires Act 1954
- ~ Caravan Parks and Camping Grounds Act 1995
- ~ Cat Act 2011
- ~ Cemeteries Act 1986
- ~ Disability Discrimination Act 1992
- ~ Dog Act 1976
- ~ Equal Employment Opportunity Act 1984
- ~ Environmental Protection Act 1986
- ~ Food Act 2008
- ~ Freedom of Information Act 1992
- ~ Health Act 1911
- ~ Heritage of Western Australia Act 1990
- ~ Industrial Awards
- ~ Land Administration Act 1997
- ~ Library Board of Western Australia Act 1951
- ~ Litter Act 1979
- ~ Liquor Control Act 1988
- ~ Local Government Act 1995
- ~ Local Government (Miscellaneous Provisions) Act 1960
- ~ Main Roads Act
- ~ Occupational Safety and Health Act 1984
- ~ Public Interest Disclosure Act 2003
- ~ Racial Discrimination Act 1976
- ~ Sex Discrimination Act 1984
- ~ Shire of Murchison Town Planning Scheme
- ~ State Records Act 2000
- ~ Strata Titles Act 1985
- ~ Town Planning and Development Act 2005
- ~ Western Australia Disability Services Act 1993
- ~ Workers Compensation and Assistance Act 1981

### 2 Structure

Council's affairs are managed by six people elected by the community. The Shire President is elected by the councillors. Council acts as a "community board", establishing policies and making decisions in accordance with the Local Government Act 1995.

The following Statutory Committees have been established:

- ~ Audit Committee
- ~ Local Emergency Management Committee
- ~ Murchison Community Fund Management Committee

The following working groups and committees have been established to assist with the sound governance of the Shire:

- ~ Plant Working Group
- ~ Settlement Drinking Water Working Group
- ~ Settlement Power Supply Working Group
- ~ Wild Dog Control Working Group
- ~ Settlement Redevelopment Working Group
- ~ Information Bay Working Group

### 3 Function

#### Roles of Council, the Shire President, Councillors and the CEO Council

- (a) governs the local government's affairs.
- (b) is responsible for the performance of the local government's functions.
- (c) oversees the allocation of the local government's finances and resources; and
- (d) determines the local government's policies.

#### The Shire President

- (a) presides at meetings in accordance with the Local Government Act.
- (b) provides leadership and guidance to the community in the district.
- (c) carries out civic and ceremonial duties on behalf of the local government.
- (d) speaks on behalf of the local government.
- (e) performs such other functions as are given to the president by the Local Government Act or any other written law; and
- (f) liaises with the CEO on the local government's affairs and the performance of its functions.

#### Councillors

- (a) represent the interests of electors, ratepayers and residents of the district.
- (b) provide leadership and guidance to the community in the district.
- (c) facilitate communication between the community and the Council.
- (d) participate in the Local Government's decision-making processes at Council and Committee Meetings.

## The CEO

- (a) advises the council in relation to the functions of a local government under the Local Government Act and other written laws.
- (b) ensures that advice and information is available to the council so that informed decisions can be made;
- (c) causes council decisions to be implemented.
- (d) manages the day-to-day operations of the local government;
- (e) liaises with the mayor or president on the local government's affairs and the performance of the local government's functions.
- (f) speaks on behalf of the local government if the president agrees.
- (g) is responsible for the employment, management supervision, direction and dismissal of other employees.
- (h) ensures that records and documents of the local government are properly kept for the purposes of the Local Government Act and any other written law; and
- (i) performs any other function specified or delegated by the local government or imposed under the Local Government Act or any other written law as a function to be performed by the CEO.

Council makes decisions which give strategic direction to the organisation. Such decisions include the development of comprehensive business plans, budgets, financial plans and policies with the aim of good governance.

The Chief Executive Officer has delegated authority to make decisions on a number of specified administration and policy matters. These delegations are listed in the Delegations Register and are reviewed annually by Council.

Meetings of Council and Committees are advertised at least once each year. Unless changed, Ordinary Meetings of Council are held on the fourth Thursday of each month commencing at 12.00 noon, except for the month of January, when there is a traditional recess. All members of the public are welcome to attend. Local public notice is given before any change of date of a meeting.

## Regional Involvement

Elected members are involved with many organisations within the community, and also actively represent the community at a regional or state level. Council's nominations include –

- ~ Murchison Country Zone of the WA Local Government Association (regional)

- ~ Mid-West Regional Road Group Murchison Sub-Group
- ~ Murchison GeoRegion

## Agendas

To ensure that all items are included in the agenda, matters for consideration should reach the Council office at least 7 days before the Council meeting date as agendas are prepared for distribution 72 hours in advance. A copy of the agenda is available to the public before the meeting.

## Minutes

The un-confirmed Minutes are made available to the public within ten business days of a Council Meeting as required by the Local Government (Administration) Regulations 1996. All Minutes are subject to confirmation by Council at the following meeting.

## Service to the Community

Council provides an extensive variety of services for the community under authority of a wide range of legislation. Services provided include –

- ~ building control
- ~ cemetery
- ~ bush fire control
- ~ citizenship ceremonies
- ~ dog control
- ~ electricity supply to Murchison Settlement
- ~ environmental health
- ~ demolition permits
- ~ drainage
- ~ parks & reserves
- ~ fire prevention
- ~ playground equipment
- ~ library services
- ~ public toilets
- ~ media releases
- ~ planning control
- ~ public buildings for hire
- ~ recreational /sporting facilities
- ~ street lighting
- ~ roads / footpaths /kerbing
- ~ vehicle licencing agency
- ~ street tree planting
- ~ non potable water supply to Murchison Settlement

## Public Participation

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These include:

- ~ Deputations – With the permission of the President, a member of the public may address Council personally, on behalf of another or on behalf of an organisation.
- ~ Submissions – Some development applications do not require special approval of Council. Where special approval is required, residents are notified by advertising in the local newspaper, and in some instances they may also be notified individually by Council or the developer. When an application is advertised, residents have the opportunity to make a written submission to Council expressing their views regarding the application.
- ~ Petitions – Written petitions can be addressed to Council on any issue within the Council's jurisdiction.
- ~ Written request – Members of the public can write to Council on any Council policy, activity or service.
- ~ Elected members – Members of the public can contact any of the elected members to discuss any issue relevant to Council.
- ~ Council meetings – public question time.

## Access to Council Documents

Many documents are available for public inspection free of charge at the Council office or on the website. Copies of some documents can be made available, although some will incur a charge to cover photocopying. Information that is available includes –

- ~ Annual Budget
- ~ Annual Report
- ~ Annual Financial Statement
- ~ Code of Conduct
- ~ Committee Agendas
- ~ Council Agendas
- ~ Council Local Laws
- ~ Delegations Manual
- ~ Disability and Inclusion Plan
- ~ Freedom of Information Statement
- ~ Minutes of Committee Meetings
- ~ Minutes of Council Meetings
- ~ Minutes of Electors Meetings
- ~ Plan for the Future made in accordance with s 5.56
- ~ Policy Manual
- ~ Rates Schedule
- ~ Register of Complaints
- ~ Register of Financial Interests
- ~ Register of owners & occupiers and electoral roles
- ~ Schedule of Fees & Charges

- ~ Town Planning Strategy & Scheme
- ~ Such other information relating to the Local Government:
- ~ Required by a provision of this Act to be available for public inspection.
- ~ As may be prescribed.

Requests for other information will be considered in accordance with the Freedom of Information Act. Under this legislation, an application fee and search fee must be submitted with the completed request form unless the information required is personal or an exemption is granted.

## Freedom of Information Operations

### Procedures and Access Arrangements

It is the aim of the Shire of Murchison to make information available promptly and at the lowest cost. Documents will therefore be provided outside the FOI process where possible. If information is not routinely available, the *Freedom of Information Act* 1992 provides the right to apply for documents held by the agency and to enable the public to ensure that personal information in documents is accurate, complete, up to date and not misleading.

While the Act provides for general right of access to documents it also recognises that some documents require protection – these exemptions are listed in Schedule 1 of the Act and include:

- ~ Personal information.
- ~ Information concerning trade secrets.
- ~ Other commercially valuable information; or
- ~ Any other information concerning the business, professional, commercial or financial affairs of a third party who is not the applicant.

### FOI applications are to:

- ~ be in writing.
- ~ proof of identity may be required eg drivers licence
- ~ give enough information so that the documents requested can be identified.
- ~ give an Australian address to which notices can be sent; and
- ~ be lodged at the agency with any application fee payable.

FOI applications, payments, correspondence and general inquiries may be directed to:

Chief Executive Officer  
Shire of Murchison PO Box 61  
MULLEWA WA 6630

T 9963 7999  
F 9963 7966  
E [ceo@murchison.wa.gov.au](mailto:ceo@murchison.wa.gov.au)

An application form is attached to this statement or they are available on the website at [www.murchison.wa.gov.au](http://www.murchison.wa.gov.au).

### FOI Charges:

The scale of fees and charges is set under the FOI Act Regulations. Apart from the application fee for non-personal information all charges are discretionary. The charges are as follows.

#### Charges

~ Personal information about the applicant	No fee
~ Application fee (for non-personal information)	\$30.00
~ Charge for time dealing with the application (per hour, or pro rata)	\$30.00
~ Access time supervised by staff (per hour, or pro rata)	\$30.00
~ Photocopying staff time (per hour, or pro rata)	\$30.00
~ Per photocopy	\$0.20
~ Transcribing from tape, film or computer (per hour, or pro rata)	\$30.00
~ Duplicating a tape, film or computer information	Actual Cost
~ Delivery, packaging and postage	Actual Cost

#### Deposits

~ Advance deposit may be required of the estimated charges	25%
~ Advance deposit may be required of the estimated charges	75%
~ Advance deposit may be required of the estimated charges	25%

### Access Arrangements

Access to documents can be granted by way of inspection, a copy of a document, a copy of an audio or video tape, a computer disk, a transcript of a recorded, shorthand or encoded document from which words can be reproduced.

### Notice of Decision

As soon as possible but in any case, within 45 days you will be provided with a notice of decision which will include details such as -

- ~ the date which the decision was made.
- ~ the name and the designation of the officer who made the decision.
- ~ if the document is an exempt document the reasons for classifying the matter exempt; or the fact that access is given to an edited document.
- ~ Information on the right to review and the procedures to be followed to exercise those rights.

### Refusal of Access

Applicants who are dissatisfied with a decision of the agency are entitled to ask for an internal review by the agency. Application should be made in writing within 30 days of receiving the notice of decision.

You will be notified of the outcome of the review within 15 days.

If you disagree with the result you then can apply to the Information Commissioner for an external review:

Office of the Information Commissioner Albert Facey House  
469 Wellington Street  
PERTH WA 6000

P 6551 7888 or 1800 621 244  
F 6551 7889  
E [info@foi.wa.gov.au](mailto:info@foi.wa.gov.au)  
W [www.oic.wa.gov.au](http://www.oic.wa.gov.au)



# TOWN TEAM CONVERGENCE

*Make it  
Happen!*

JOONDALUP CITY CENTRE  
OCTOBER 27-28 2023

20.1.1 - November 2023



PROGRAM

PRESENTED BY



# TOWN TEAM CONVERGENCE

*Make it  
Happen!*

FRIDAY 27 OCTOBER 2023  
JOONDALUP CITY CENTRE

FOR GOVERNMENT

# TOWN TEAM CONVERGENCE

*Make it  
Happen!*

SATURDAY 28 OCTOBER 2023  
JOONDALUP CITY CENTRE

Connect, inspire and engage through placemaking



# TOWN TEAM CONVERGENCE

## *Make it Happen!*

Join the government professionals, placemaking experts and community champions and learn how to become an enabler, doer and make it happen!

The sixth annual Town Team Convergence Conference is taking place in the Joondalup City Centre on 27 and 28 October 2023. With the theme MAKE IT HAPPEN, the event focuses on collaboration and breaking down the barriers to empower and enable communities to reimagine the places they live and provide an avenue to positively influence change.

This is a free and inclusive placemaking event, that over two days will offer a series of engaging and interactive seminars and workshops that will support and build the capacity of local and state government staff, volunteers, local community and businesses, and anyone interested in building a community, place activation, local economic development and community wellbeing or connecting with community-minded doers!





# WHAT'S ON

## FRIDAY 27th October

9.30am to 1.00pm

Central Walk, Joondalup

Series of inspiring workshops for the local and state government staff and elected members, followed by long table lunch.

9.30am Registration

9.55am Opening Session

10.15am - 1pm Workshops

from 1pm Long table lunch

DAY 1 >

## SATURDAY 28th October

11.30am to 4.00pm

Central Walk + City Centre Joondalup

The main Convergence event (all welcome), official opening, interactive placemaking workshops, hands-on activations, followed by the block party.

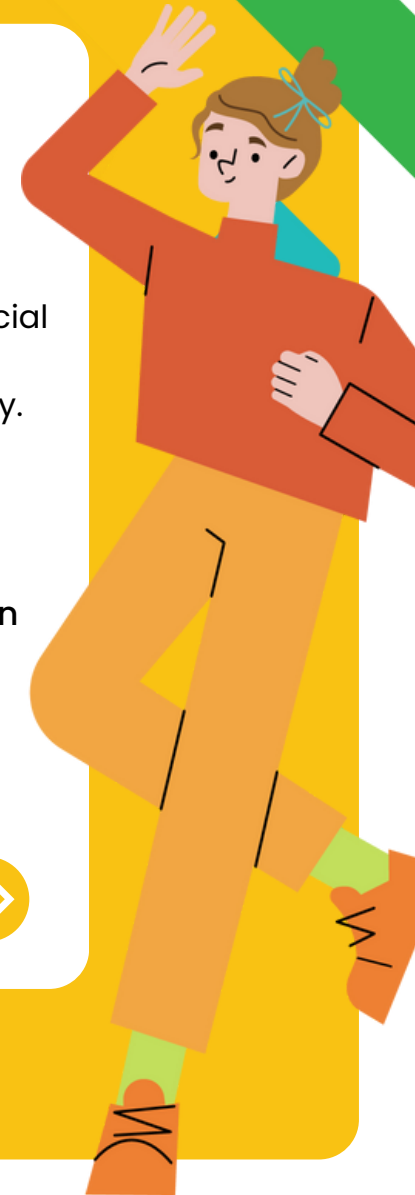
11.30am Registrations, coffee + lunch

12.10pm Official Opening, Welcome to Country and cultural immersion

12.40pm to 3.40pm Workshops & activations

from 4pm Block Party

DAY 2 >



# AIMS OF THE CONFERENCE

The conference will focus on inspiring and supporting local communities, businesses and local government to get involved, collaborate and participate in or lead projects to help make the communities more active, connected, healthier, vibrant and liveable.

This project is made possible thanks to our major partner City of Joondalup, as well as Department of Local Government, Sport and Cultural Industries, City of Wanneroo, Department of Planning, Land and Heritage, our principal partner RAC and Placemaking. Education.

Thank you for helping *Make it Happen!*

For more information please visit our website [www.townteammovement.com](http://www.townteammovement.com) or contact us on [hello@townteammovement.com](mailto:hello@townteammovement.com)

#placemaking #placeactivation #makeithappen  
#actlocal #togetherwecan #betterconnected  
#townteams

# Make it Happen!



DAY 1

# CONVERGENCE

FRIDAY 27 OCTOBER 2023 FOR GOVERNMENT

9.30am to 1pm

Series of inspiring workshops for the local and state government staff and elected members, followed by long table lunch and networking.

Learn from the government professionals, industry experts and community leaders on how to become an enabler and placemaker and make it happen in your local government.

9.30am Registrations

Opening Session

9.55am Welcome speech from Joondalup Deputy Mayor

10:05am Inspirational speech from Emma Cole, former Mayor of Vincent

10.15am – 1pm Workshops (See following pages for details)

1–3pm Long Table Lunch and networking

*\*Please note, this program is subject to change.*

20.1.1 - November 2023



ACTIVITY INFO



## Activity 1 – Prototyping vs Planning

Prototyping place improvement initiatives are a fast growing approach to involve community in planning design. This is a fantastic way to engage community and work with them in terms of having them engage with a fun, hands on approach where the ideas are generated and 'prototyped' with the community in the public realm. This session will be run by TTM's lead Placemaker, Emma Snow.



## Activity 2 – The power of placemaking in making our streets safer and more activated

A session delivered by Road Safety Commission and Town Team Movement on how we can support community and local governments to take action in utilising the power of placemaking in making our streets safer and more activated. This session will launch the Safer Speeds and Better Places Community Toolkit.



## Activity 3 – What are Town Teams, why is RAC involved?

What are town teams? What are the benefits to a LGA? How to go about starting a town team and finding project funding – Facilitated by Claire Cardew, Head Coach TTM and Dahna Stead, Sponsorship Advisor RAC



DAY 1

# SESSION 2

11:15am – 12pm

20.1.1 - November 2023

## Activity 1 – Making it Happen: Together!

How local government and community can work better together – group funshop, facilitated by Dean Cracknell, curator of Placemaking.Education and Emma Snow, TTM lead Placemaker.



## Activity 2 – Presentation by the Department of Transport and Main Roads WA

How DoT and local governments can work together to enable more walking, wheeling and riding in local communities – presented by Katy Sullivan and Justine Smith, DoT Low Cost Urban Safety Program and Speed Zoning initiatives – presented by Ian Thompson and Tony Lendrum, Main Roads WA



## Activity 3 – Challenges of Place in Local Government

A facilitated discussion by Mel Shaw and Callum Prior to unpack and discuss the challenges of placemaking in the context of local government in WA. Curated by the Local Government Placemaking Network



SESSION 3 



DAY 1

# SESSION 3

12.15pm – 1pm

20.1.1 - November 2023

## Activity 1 – Top 40 Placemaking ‘Quick Wins’ to build community energy and momentum!

Claire Cardew and Jimmy Murphy from Town Team Movement will take you through some hands-on learning activities you can do in your communities to help create a town team or rebuild momentum in existing groups. With accompanying the release of the ‘40 quick wins’ placemaking DIY handbook is a must-do for anyone wanting to take action!



## Activity 2 – Beyond Consultation: Working with the next generation of placemakers

Learn how local governments and community groups have gone beyond surveys to engage and upskill young people in tackling issues in the public realm. Reflecting on the award-winning, youth-led project in South Hedland, and the Wellard 7Day Makeover, Kendell Terrell from RAC will share insights into this innovative approach.



## Activity 3 – How Can Government Enable Communities for Success?

Best place practice in local government – policies, plans, strategies and how to enable community, tips + examples:

- City of Joondalup – Pauline Wark
- City of Wanneroo – Mel Shaw
- Town of Port Hedland – Rebecca Fogarty



1PM LONG TABLE LUNCH!

DAY 2

# CONVERGENCE

SATURDAY 28 OCTOBER 2023

11.30am to 4pm

The main Convergence event (all welcome), official opening, cultural immersion, interactive placemaking workshops, hands-on activations, followed by the block party.

This is a free event for all community volunteers, local government, place professionals and anyone interested in building a community, activating public spaces in your area or connecting with community-minded doers!

The day will be packed with inspiring and hands-on workshops and activations where you can learn from placemaking experts and town teams how to become the driver and doer and make a difference in your community.

11.30am	Registrations, coffee + lunch
12.10pm	Official Opening, Welcome to Country and Cultural Immersion
12.40pm to 3.40pm	Workshops & activations
from 4pm	Block Party (followed by the after party...)

*\*Please note, this program is subject to change.*

**ACTIVITY INFO**



DAY 2

# SESSION 1

12.40pm – 1.25pm

20.1.1 - November 2023

## Activity 1 – Town Teams IOI + Finding your teams purpose

Everything about Town Teams with Claire Cardew, Head Coach, and Emma Snow, lead Placemaker from Town Team Movement

## Activity 2 – Lets get Techy

Rory Murray from Manning Town Team and TTM Operations Lead, and Monica Sacroug from Leederville Connect give various tech and communications tips for Town Teams

## Activity 3 – Designing places with children

Sarah Quinton from Valuing Children Initiative will talk about how we can empower children and young people in our communities and places

## Activity 4 – Placemaking in 12 minutes

Quick introduction to placemaking by Dean Cracknell, TTM Co-founder and Executive Director and curator of Placemaking.Education



SESSION 2



DAY 2

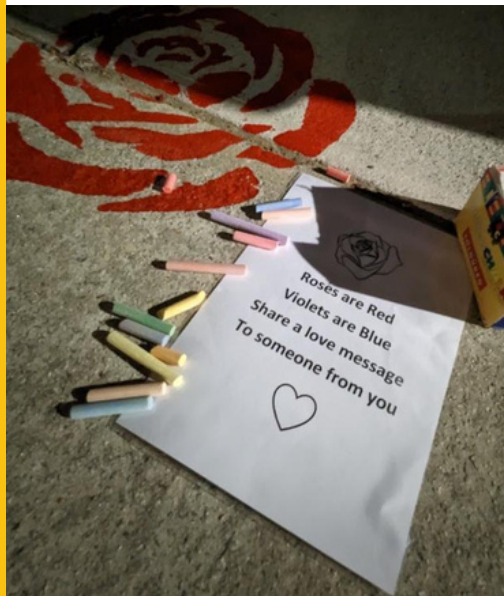
# SESSION 2

1.40pm – 2.45pm

20.1.1 - November 2023

## Activity 1 – 40 Quick wins in action

Join Claire and Dean from TTM and Flower District West Leederville Town Team in the guerilla activation around the Joondalup city centre – various activities from seed bombing, guerilla gardening, street art, chalk, stencils...



## Activity 2 – Keeping the Tills Ringing and the Community Swinging!

Through stories and humour Peter Kenyon from Bank of I.D.E.A.S. will share the lessons and success ingredients learnt from enterprising communities about strengthening local business and community life.



## Activity 3 – Town Teams for Business

Building a financially sustainable town team or community organisation – presented by Town Teams



## Activity 4 – Safer Speeds and Better Places Community Toolkit

Join Patrycja Rosinska, TTM Community and Place Specialist, to explore opportunities for communities to be part of the speed related change to improve the safety and vibrancy of our local streets.



SESSION 2



DAY 2

# SESSION 3

3pm – 3.40pm

20.1.1 - November 2023

## Activity 1 – Transforming the heart of the Joondalup City Centre

The City of Joondalup is embarking on a journey to realise the vision of Joondalup as the heart and soul of the north. This Q&A session will explore the City's integrated approach including the City's place activation and City Centre projects, new destination brand "Uptown", Heartbeat Joondalup Town Team, business support and engagement and events.



## Activity 2 – 7 Day Makeover + Heartbeat Joondalup laneway transformation

Empowering communities to reinvent public spaces – hands on presentation by Wellard Village People and Heartbeat Joondalup Town Teams



## Activity 3 – Role of placemaking and Town Teams in the community wellbeing, local economies and the 'care economy'

Discussion and inspiring examples of positive impact of placemaking and town teams on our communities and local economies.



4PM BLOCK PARTY!

# PRESENTERS

20.1.1 - November 2023



## Sharon Wood-Kenney

**Executive cultural navigator for South West Kinships Cultural Immersions**

Sharon is a proud Noongar Yamatji woman with family ties across Whadjuk Country.

A strong advocate for tough conversations on disruption thinking, challenging non-functioning systems and cross-cultural awareness, Sharon brings people together and with a strong leadership style, working through a complex cultural lens with a scope beyond many.



## Dean Cracknel

**Co-Founder and Executive Director of Place, Town Team Movement**

Prior to Town Team Movement he worked in local government for 12 years as a strategic urban planner/placemaker and was Deputy Chair of the first Town Team, the Beaufort Street Network, for 4 years. Dean has a wide range of experience, from assisting local Town Teams, facilitating education and training programs, consulting services, giving presentations and hosting workshops. He loves drinking coffee, gardening, brewing kombucha and is a football fanatic across AFL, NFL and soccer. Ask some questions about placemaking to get him really talking!



## Jimmy Murphy

**Co-Founder and Executive Director Town Team Movement**

Jimmy is one of the animating forces behind the formation of the Town Team Movement

Prior to cofounding Town Team Movement, Jimmy co-founded Upbeat Events, which worked with councils and Town Teams to help produce large scale community events like the Subiaco Street Party, Mt Hawthorn Streets and Lanes Festival, Vic Park Summer Street Party and Light Up Leederville Carnival.

Jimmy is 2023 Local Hero as part of the Australian of the Year Awards.



# PRESENTERS

20.1.1 - November 2023



## Emma Snow

**Placemaker and Executive Director  
Town Team Movement**

Emma's relationship with place projects started with her involvement in establishing an early town team in her neighbourhood – Creative Maylands.

She has over 15 years experience working in local government, first in strategic urban planning and then in placemaking and place management. She has collaborated to bring many successful and enduring groups and projects to life.

Her personal projects include a passion for Danish design and enjoying teas of all kinds.



## Peter Kenyon OAM

**Director Bank of I.D.E.A.S.**

A community enthusiast and social capitalist, motivated by the desire to help create caring, healthy, inclusive, connected and enterprising communities, where all community members feel 'they matter, belong and can contribute', and where communities discover and mobilise their strengths and transform themselves.

Peter is especially passionate about small rural town reinvention and has worked with over 2000 rural communities seeking to spark their own ideas and invest themselves in building sustainable economic futures.



## Patrycja Rosinska

**Community and Place Specialist at  
TTM, Portside Town Team co-founder**

Patrycja is an experienced and passionate Arts and Culture, Community Engagement, Community Development and Place Activation specialist with a career spanning across the private, not-for-profit and public sectors in Europe and Australia. She has two decades of solid expertise in delivering high quality community programs and strategies that create opportunities for the community to connect and engage and improve liveability of local communities. She strongly believes in the power of art, culture, placemaking and empowering communities to transform lives and make our community a better place.

# PRESENTERS

20.1.1 - November 2023



## Sarah Quinton

**Development Executive for the  
Valuing Children Initiative**

A former journalist turned political campaigner, community organiser, media adviser and strategic communications specialist, has worked for Ministers and Senators, unions and the not-for-profit sector. She campaigned for greater funding into community mental health supports for the WA Association for Mental Health and ending homelessness with the WA Alliance to End Homelessness. Sarah advocated fiercely for family and children services in her community. She understands that children's voices are central to developing progressive systemic change.



## Claire Cardew

**Head Coach at Town Team  
Movement, Wellard Village People  
Town Team co-founder**

Claire has over a decade of coaching experience in the corporate sector, specialising in creating team culture and capacity building. She is passionate about enabling people to volunteer and developing connected communities.

Claire's greatest community project to date is the 7 Day Makeover Wellard Village where her Town Team, local businesses and the local government cut red tape to work together to makeover their entire town centre in just seven days.



## Pauline Wark

**Place Activation Officer, City of  
Joondalup**

Pauline is a visual and social creative who sees opportunities and space for connection socially, spatially, and environmentally to build sustainable business and community outcomes. An experienced community development practitioner in local government with degrees in Arts and Social Impact, and a community enthusiast who is passionate about social justice, the need for belonging and sense of place. Her work with the City has spanned the areas of inclusive communities, volunteering, and capacity building. She is currently working on the implementation of the Small Business Friendly Approvals Program, Joondalup Place Activation Strategy and the City Centre Place Activation Plan.

# PRESENTERS

20.1.1 - November 2023



## Cate Baker

**Place Consultant & Town Team Builder,  
Town Team Movement**

Cate works in TTM's consulting team for over two years and enjoys their collaborative projects involving place activation, community capacity building, place plan and strategy development, implementing place planning and placemaking principles for local and state government and private sector clients. After 17 years in the commercial property industry in WA and NSW she moved to a long-held industry of interest, Planning. She enjoys the learning opportunities and seeing the trends towards people and place evolving, Cate's consulting role is combined with supporting, connecting, and promoting new and existing Town Teams, with a focus on Perth's developing North East Metro corridor.



## Ian Thompson

**Principal Advisor – Urban Road Safety  
Program, Main Roads Western Australia**

Ian has an honours degree in Civil Engineering and a master's degree in Transport Engineering and Planning and is a Chartered Engineer and Member of the Institution of Civil Engineers, and Institution of Highway and Transportation. He worked in design and implementation of road safety schemes, local transport plans, network management, capital and revenue projects, transport policy, car parking services in UK and Australia. Ian is currently responsible for delivering low-cost solutions on local roads to reduce KSI casualty crashes and improve the safety outcomes for local communities, within the Perth Metropolitan area.



## Dahna Stead

**Sponsorship Advisor, RAC**

Responsible for managing RAC funding rounds, and the Principal Partnership with Town Team Movement, Dahna has a true passion for supporting community groups to help improve their slice of heaven in WA. Dahna is a skilled community relations professional, experienced in working proactively with local community members, local governments, businesses, and residents to achieve their neighbourhood's vision. Dahna is motivated to empower community members, inspire local doers, and educate our broader community on RAC's vision to achieve a safer, sustainable and better-connected WA by 2030. Join Dahna, as she shares what a successful application looks like when applying for sponsorship with RAC.



# PRESENTERS

20.1.1 - November 2023



## Monica Sacroug

**Digital Marketing Consultant, Founder of Ramiken**

Monica is a digital marketing consultant and founder of Ramiken who is passionate about empowering organisations and local communities to grow 🌱

Monica has been working behind the scenes at Leederville Connect for more than 10 years, supporting the team in comms, administration, marketing and anything to help move the needle forward in community-led projects and events. She will be running a workshop with Rory Murray on how to use technology to communicate effectively and collaborate with volunteers to get projects off the ground and into fruition.



## Emma Cole

**Former Mayor, City of Vincent**

After ten years in local government, Emma has recently hung up the Mayoral chains at the City of Vincent. Emma has worked to ensure Vincent's neighbourhoods and town centres are greener, pedestrian friendly and vibrant with more opportunities for people to come together through active involvement in the places they love, inclusive events and inviting public spaces. She has driven reform in the way that local government serves community, encourages participation and seeks positive and progressive change.

With an interest in planning and high quality, sensitive design, Emma is a Commissioner on the Western Australian Planning Commission. She is Deputy Chair of the State Emergency Management Committee and a Board Member of Keystart Homeloans.



## Kendell Terrell

**Manager Community Impact and Engagement, RAC**

Kendell, Manager Community Impact and Engagement at RAC WA, brings over a decade of experience in community engagement and sponsorship, partnering with 80+ organizations to create impactful initiatives in Western Australia.

Kendell also serves as a Founding Committee Member at ARTS Impact WA and is a dedicated community volunteer with a background in marketing, youth engagement, strategic program design and event management.

# PRESENTERS

20.1.1 - November 2023



## Melissa Shaw

**Place Specialist at the City of Wanneroo**

With a background in Urban and Regional planning Melissa is a community planning specialist with over 20 years' experience across various fields. She has a passion for all things that create unique and welcoming places and has extensive experience working across different sectors to help plan, deliver, grown and manage authentic communities and places.

Throughout her professional career Melissa's diverse experience has given her rare insights into many different communities from various perspectives including community facility and open space planning, urban planning and design, placemaking, community engagement, place activation, and community development.



## Adrian Warner

**Commissioner, Road Safety Commission**

Adrian was appointed as Road Safety Commissioner in WA in April 2020. During this time he has overseen the development of the Driving Change road safety strategy for WA, re-oriented the RSC education and media efforts towards digital and social channels, and increased resources for data analysis and research programs. He is leading the implementation of a new infringement processing system for WA Government that will help with the rollout of modern road safety camera technologies to support enforcement of offences relating to P2P average speed, mobile phones and seatbelt use.

Adrian has over 18 years of executive management experience in public sector including CEO for Workcover WA, and had held senior executive roles with a focus on inter-governmental relations, remote community housing, social housing policy and housing data and research.



## Tim Fraser

**Executive Director Local Government at Department of Local Government, Sport and Cultural Industries (DLGSC)**

Tim Fraser is the Executive Director Local Government at DLGSC and leads the Local Government area of the Department as well as being the Presiding Member of the LG standards Panel.

He has an extensive background in State Government in senior executive roles in the areas of State Development and justice and has led major reforms, regulation agencies and project delivery.

Tim has also been a Chief of Staff and Policy Advisor for several Ministers in the Gallop and McGowan Governments.

# PRESENTERS

20.1.1 - November 2023



## Rebecca Fogarty

**Senior Events Officer at the Town of Port Hedland**

Bec is a creative thinker and loves being part of a solution. She has worked in business development, gallery management, corporate hospitality for not for profits while her experiences as a consultant, embedded contractor and self-employed brings a diverse perspective towards making events happen. Bec currently works as the Senior Events Officer for the Town of Port Hedland leading the team to achieve community events that create a liveable and loveable Hedland.

Out of the office she is an avid veggie gardener and loves sharing the gardens bounty with her neighbours and colleagues.

## THE FLOWER DISTRICT

## The Flower District

**The Flower District West Leederville Town Team**

A volunteer run Town Team is dedicated to bring the West Leederville community together, celebrate local culture and promote business - making it a vibrant place to live, work and play.

To meet their endeavour of GATHERING WITH PURPOSE, the team is connecting and celebrating the diverse West Leederville community, while creatively activating spaces, creating new experiences and initiating meaningful conversations.



## Katy Sullivan

**Team Leader Travel Behaviour Change at Department of Transport**

BSc (Env Health), Post Grad Dip (Health Promotion)

With 15 years' experience in local government public health and health promotion roles, Katy has been a member of DoT's Behaviour Change team since 2015. Katy led the Your Move Communities projects in Bassendean, Stirling and Canning and now leads the Your Move Schools program.

Katy lives for authentic connection with others, helping enable change journeys and delights in seeing the benefits that they result in.



# CONFERENCE ACKNOWLEDGMENTS

20.1.1 - November 2023

## PRESENTED BY





# REGIONAL PROFILE - MURCHISON

RDA MID WEST GASCOYNE

October 2023





# ABOUT THIS PROFILE



The purpose of this Regional Profile is to provide an overview of the population, occupation and job vacancy trends in the Murchison region, to support discussions about Liveability in this region and the broader Mid West Gascoyne region.

This region includes the shires of Cue, Meekathara, Mount Magnet, Murchison, Sandstone and Yalgoo.

Australia has a highly mobile population and regional “liveability” has a strong role to play in influencing people’s decisions about where to live. While concepts of liveability vary from person to person, there are key indicators of liveability that are common to most people. These are:

- Health Services
- Education Services
- Cost of Living
- Amenity
- Connection to Community
- Lifestyle and Opportunity

By focusing on developing their liveability across these six areas, regional towns can become more successful in attracting the people that they need for a strong and prosperous future. A deep understanding by regional leaders of the liveability factors of their town will also ensure that any future “marketing” of the town to attract new residents can be well-targeted.

To be able to effectively attract new residents, it is important that regional leaders have a deep and evidence-based understanding of their own community – its past and its future.

This regional profile includes a summary of key population flows, population projections, occupations, job vacancy and rental data for the region as a whole and individual shires. Due to small cell numbers, population flows by occupation have been restricted to shires with a population of approximately 500 people or more

This data provides an overview of how this region is changing, the types of people occupations the region is attracting and losing, and what kind of skills are needed in the region.

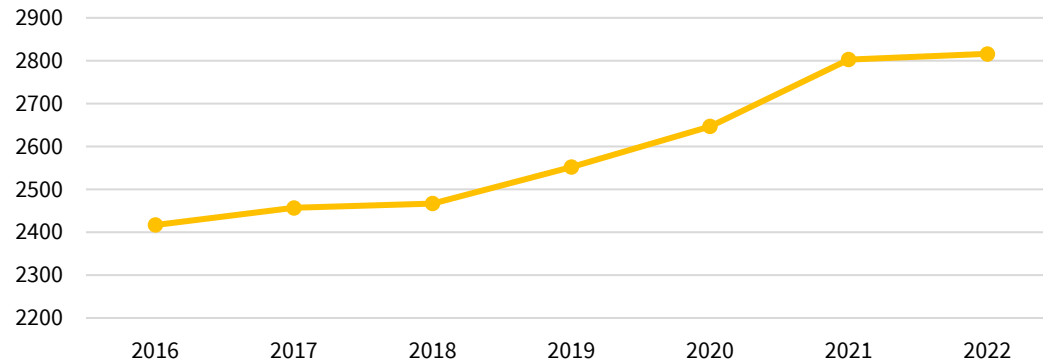
Data has been drawn from the Australian Bureau of Statistics’ Census of Population and Housing, Jobs and Skills Australia, and the Western Australian Government’s Western Australia Tomorrow population forecasts from 2016 to 2031.

The population forecasts provide five scenarios of population change: Band A (low) to Band E (High), with Band C being the median. Across this region, all six LGAs were forecast to decline based on these projections.

Census 2021 data has been used to track ‘internal migration’, which is the movement of people from one place in Australia to another. In this Profile it shows the number and characteristics of people who moved into or out of LGAs in the Murchison region between 2016 and 2021.

# IS THIS REGION GROWING AND HOW DOES IT COMPARE TO PROJECTION?

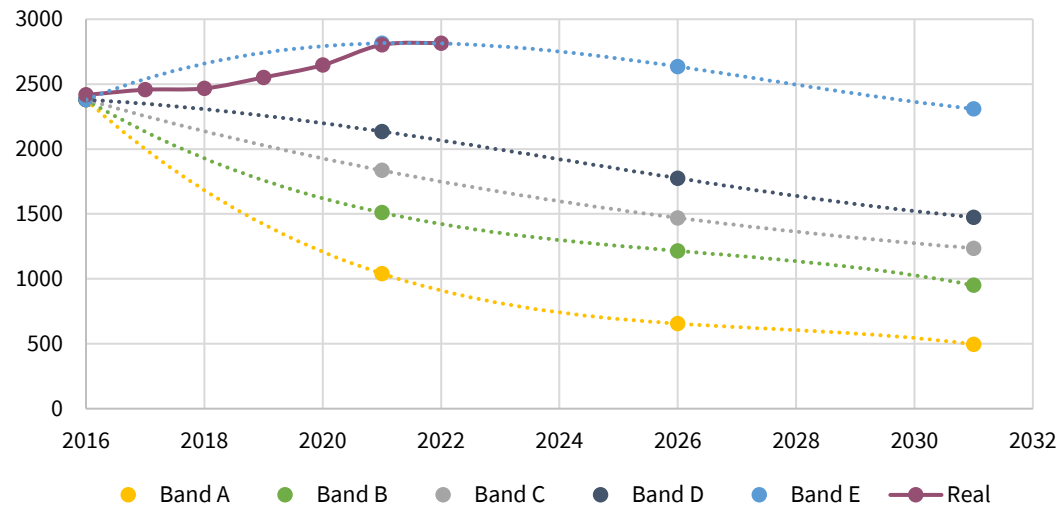
Murchison (ERP at 30 June)<sup>1</sup>



## Murchison Region

- The population in the Murchison region has increased between 2016 and 2022, from 2,417 to 2,816
- The growth rate was higher during than prior the COVID-19 pandemic, but slowed between 2021 and 2022.
- All scenarios in the Western Australia Tomorrow population forecasts suggest that the Murchison population will gradually decline, even in Band E which is the most optimistic among the scenarios and the closest to the actual growth path.

Murchison Population Projections<sup>2</sup>



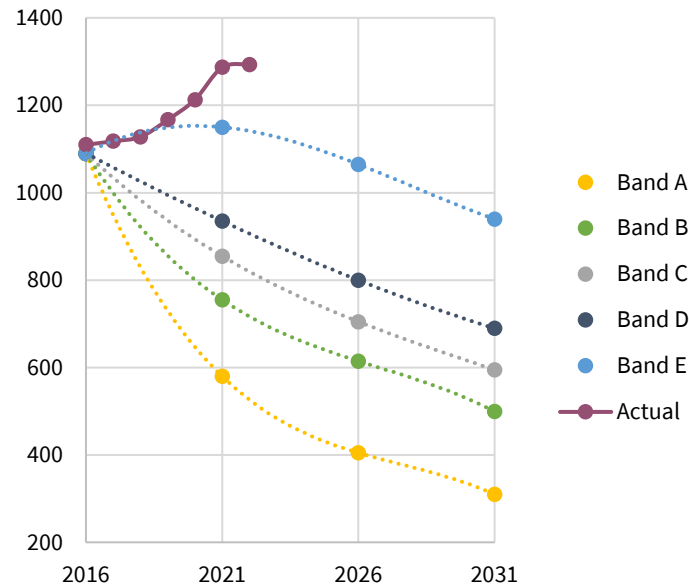
Source:

<sup>1</sup> ABS Regional Population August 2023 release

<sup>2</sup> Western Australia Tomorrow population forecasts & ABS

# IS THIS REGION GROWING AND HOW DOES IT COMPARE TO PROJECTION?

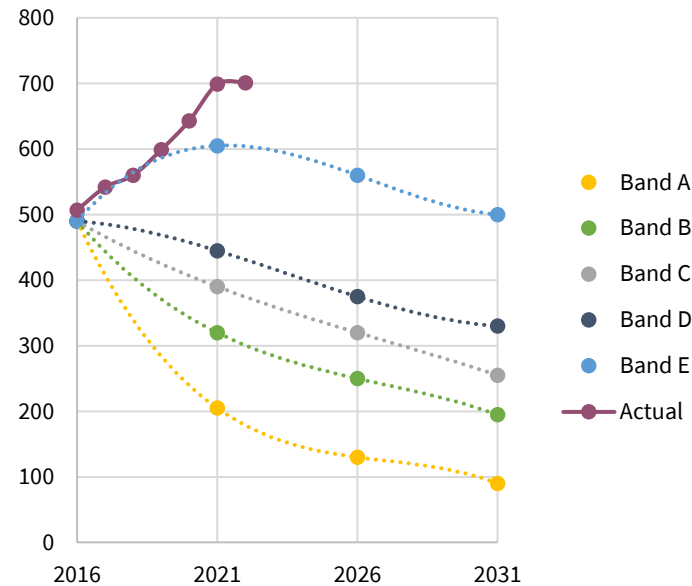
### Meekatharra Population Projections



## Meekatharra

- The Meekatharra population increased between 2016 and 2022, but the growth slowed down between 2021 and 2022.
- This growth path is beyond all the scenarios of the population forecasts by the Western Australian government.

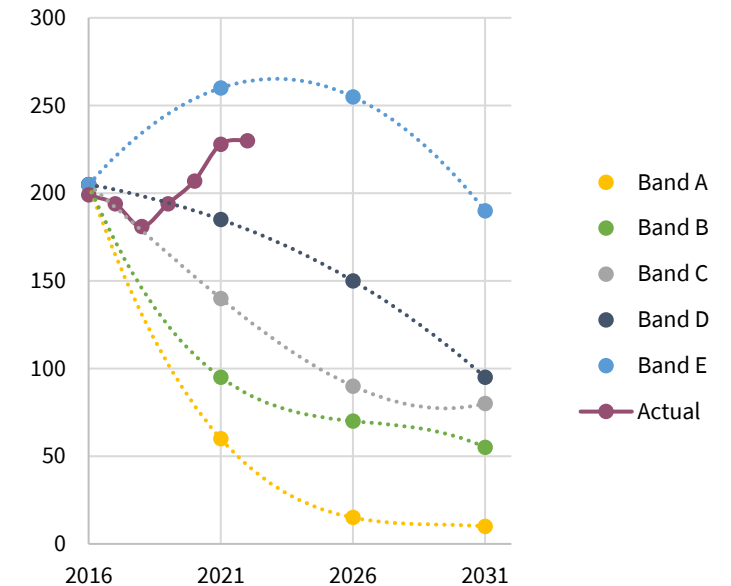
### Mount Magnet Population Projections



## Mount Magnet

- Similarly, Mount Magnet's population increased between 2016 and 2022, but the growth slowed down between 2021 and 2022.
- Since 2019, this growth has been well beyond all population projection scenarios.

### Cue Population Projections



## Cue

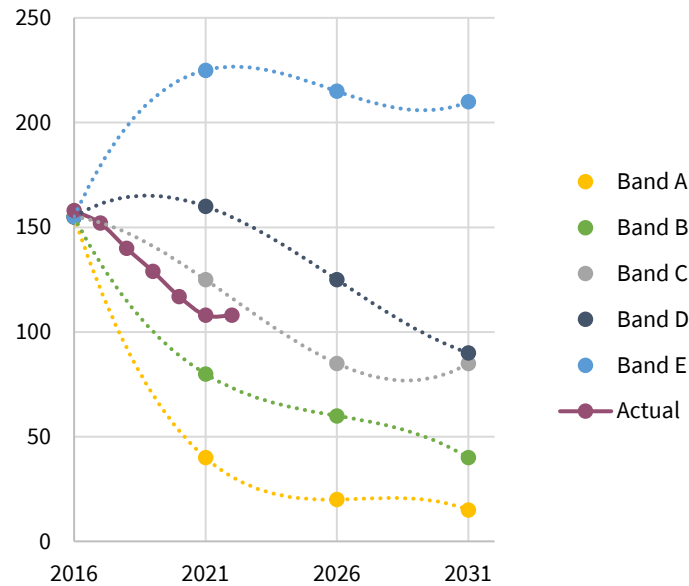
- The population of Cue decreased between 2016 and 2018, but has since increased, with the growth slowing down between 2021 and 2022.
- The growth path is close to the baseline forecast (Band C) between 2016 and 2018, but is approaching Band E – the most optimistic projection – after 2018

Source:

Western Australia Tomorrow population forecasts & ABS

# IS THIS REGION GROWING AND HOW DOES IT COMPARE TO PROJECTION?

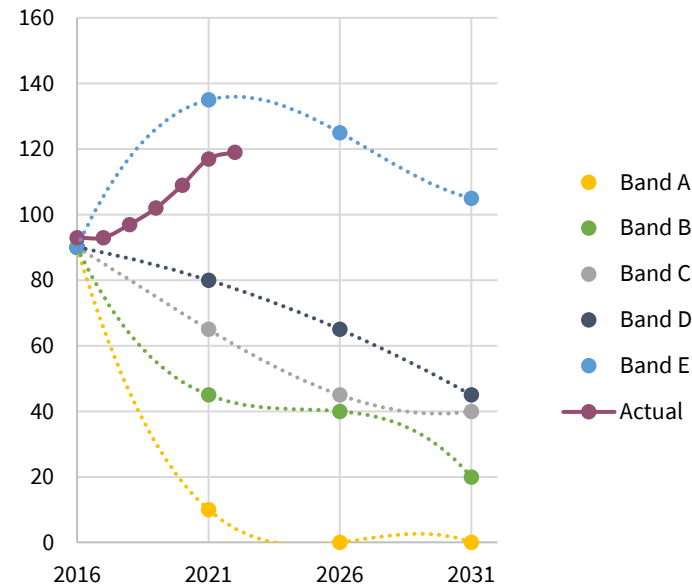
### Murchison Population Projections



## Murchison

- Murchison's population decreased between 2016-21 and remained at 108 between 2021-22.
- The population declined more quickly than the baseline forecast (Band C), but has also stabilized earlier.

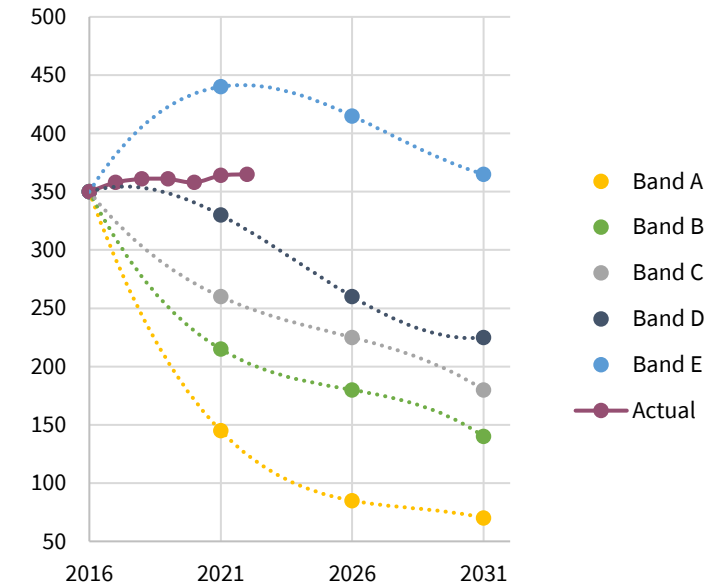
### Sandstone Population Projections



## Sandstone

- The population in Sandstone has been increasing since 2016, with the growth slowing down between 2021-22.
- Though showing a trend of intersecting Band E, the growth path is different from all projection scenarios – which indicated that the population was projected to decline.

### Yalgoo Population Projections

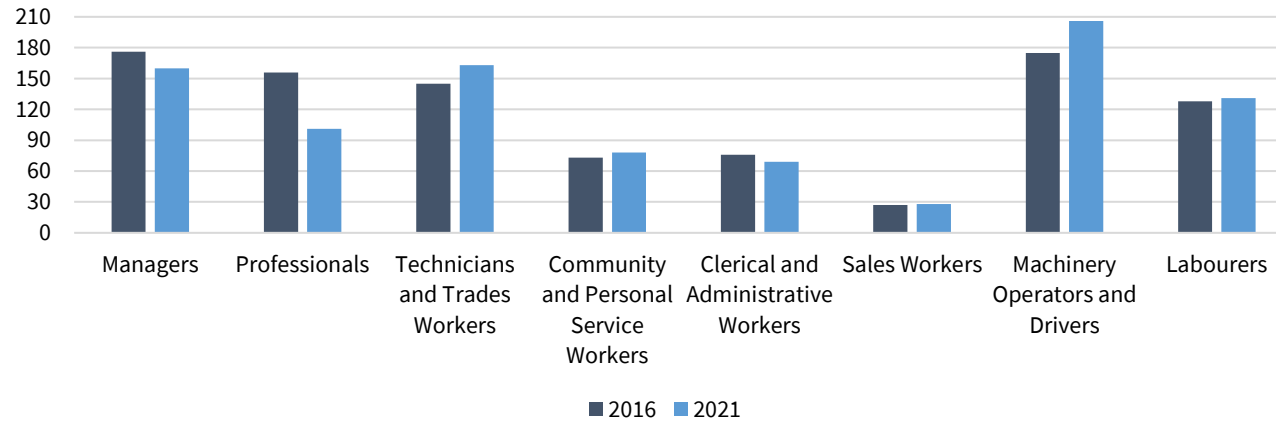


## Yalgoo

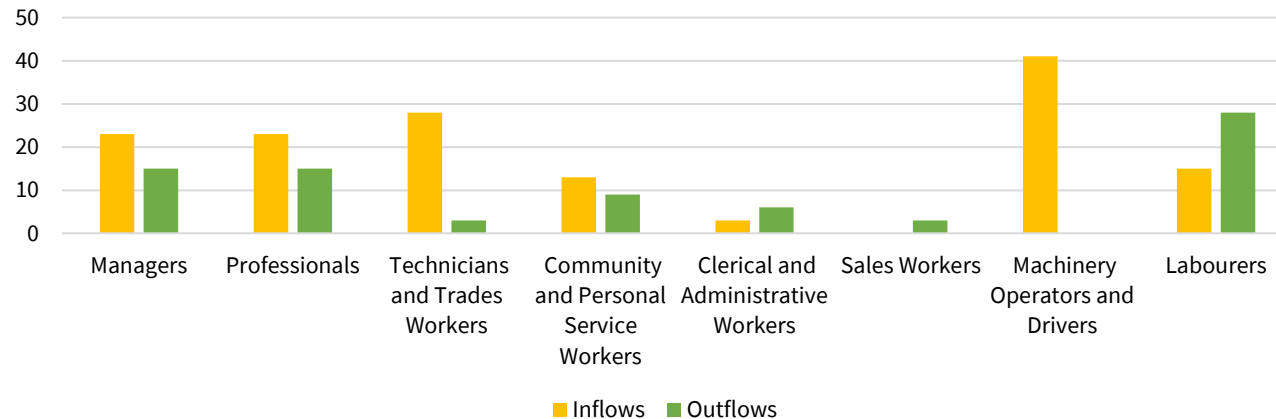
- Different from all projections, the population increased slowly except between 2019 and 2020
- In general, the population is relatively stable across the years and not showing the decline projected in the forecasts.

# WHAT OCCUPATIONS ARE MOVING IN AND OUT OF THIS REGION?

Murchison (Population by Occupation, Usual Residence)



Murchison (Internal Migration by Occupation, Usual Residence)\*#



## Murchison Region

### Population by Occupation

- In 2016, the top three occupations were managers (176), machinery operators and drivers (175), and professionals (156); but in 2021, professionals were replaced by technicians and trades workers.
- Among the occupations, machinery operators and drivers (+17.7%) and technicians and trades workers (+12.4%) grew most rapidly.
- Whereas professionals (-35.3%), clerical and administrative workers (-9.2%), and managers (-9.1%) experienced significant decline.

### Internal Migration by Occupation

- Net gain of machinery operators and drivers (+41), technicians and trades workers (+25), managers (+8), professionals (+8), and community and personal service workers (+4).
- Net loss of labourers (-13), clerical and administrative workers (-3), and sales workers (-3).

Source:

Census 2016 and 2021

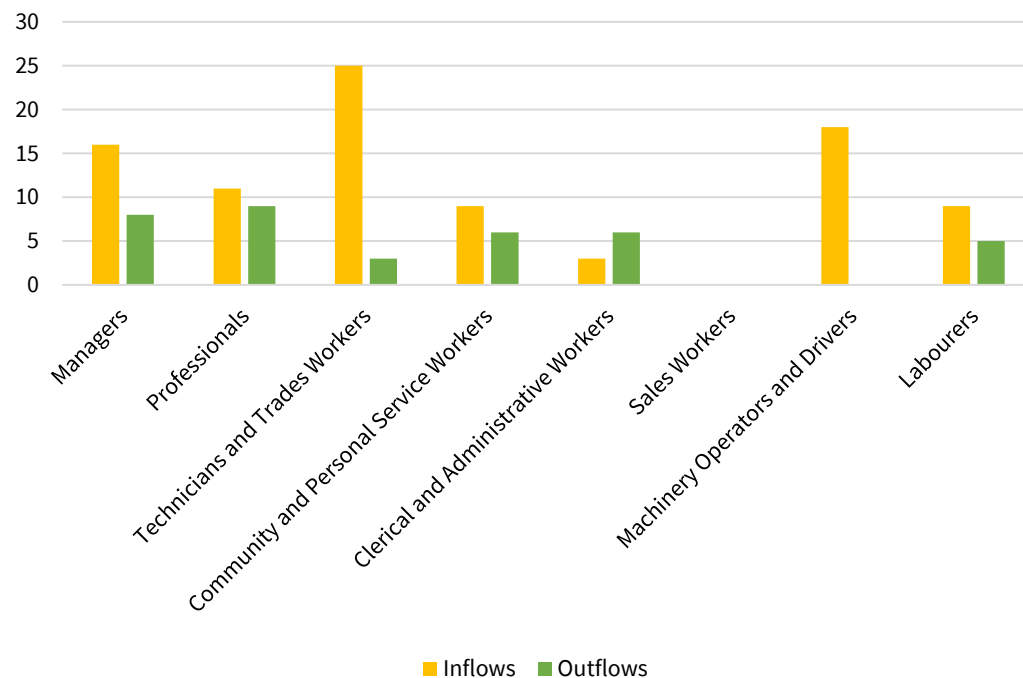
\*Missing bars mean the value is 0.

#No reliance should be placed on small values.



# WHAT OCCUPATIONS ARE MOVING IN AND OUT OF THIS REGION?

Meekatharra (Internal Migration by Occupation, Usual Residence)\*#



## Meekatharra

- Net gain of all other occupations except clerical and administrative workers (-3) and sales workers (+0)

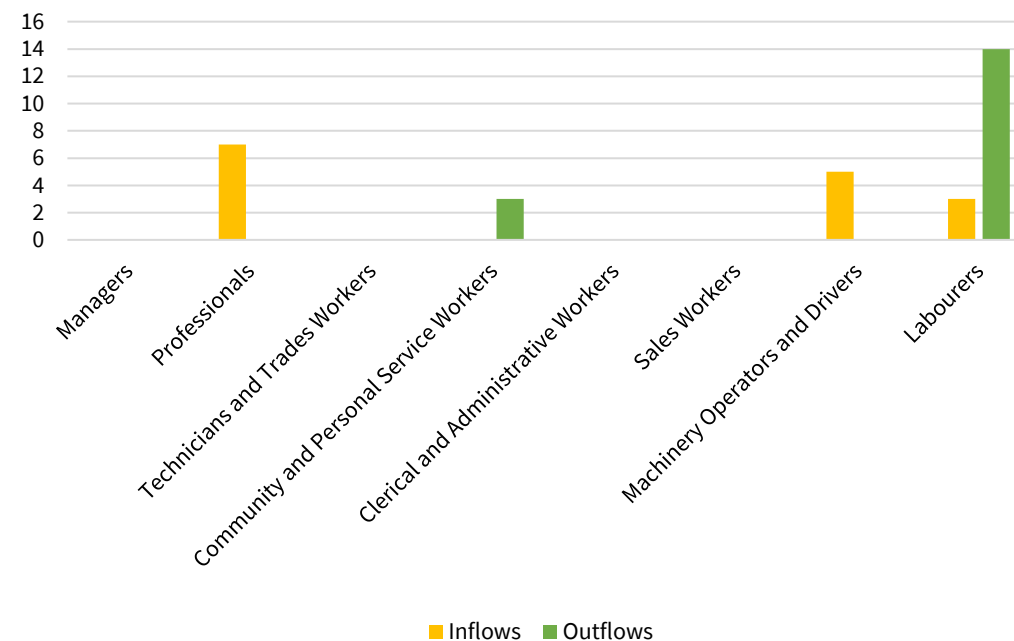
Source:

Census 2016 and 2021

\*Missing bars mean the value is 0.

#No reliance should be placed on small values.

Mount Magnet ((Internal Migration by Occupation, Usual Residence)\*#

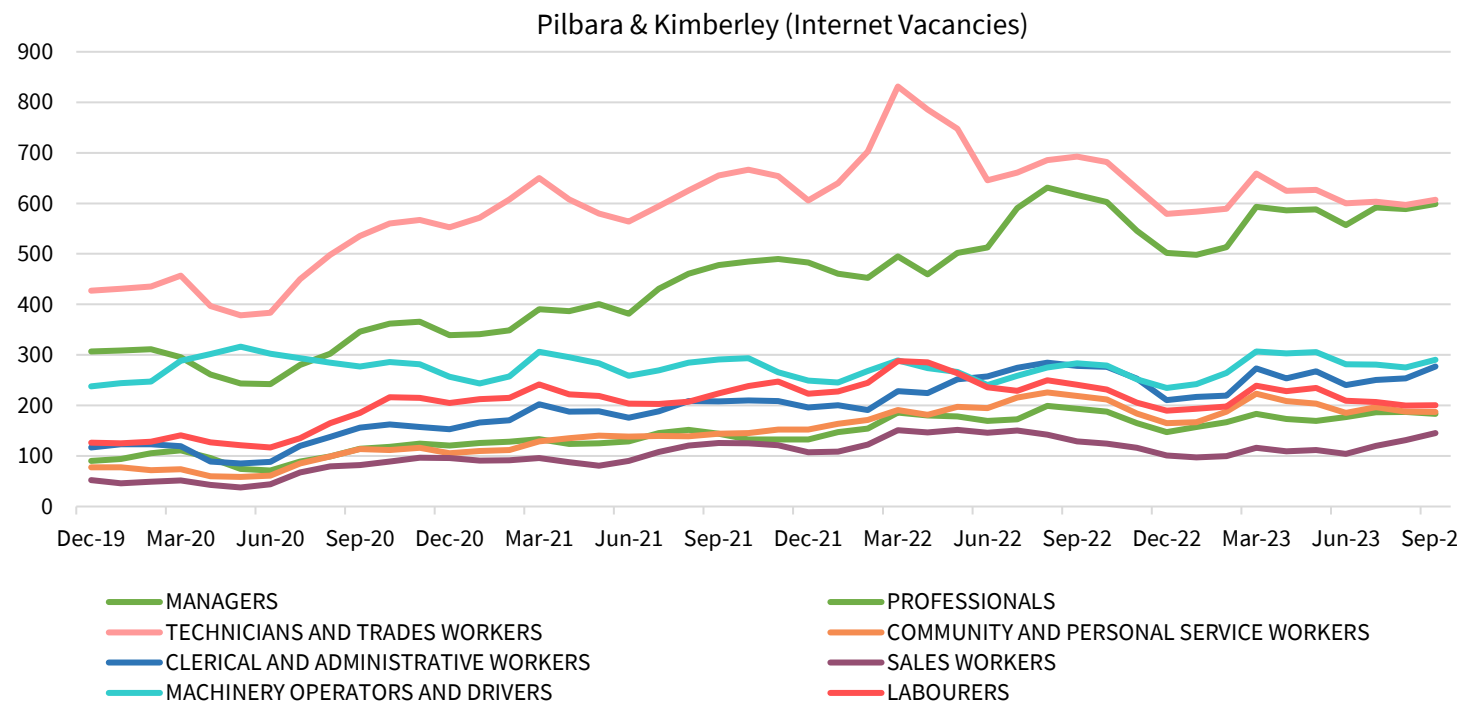


## Mount Magnet

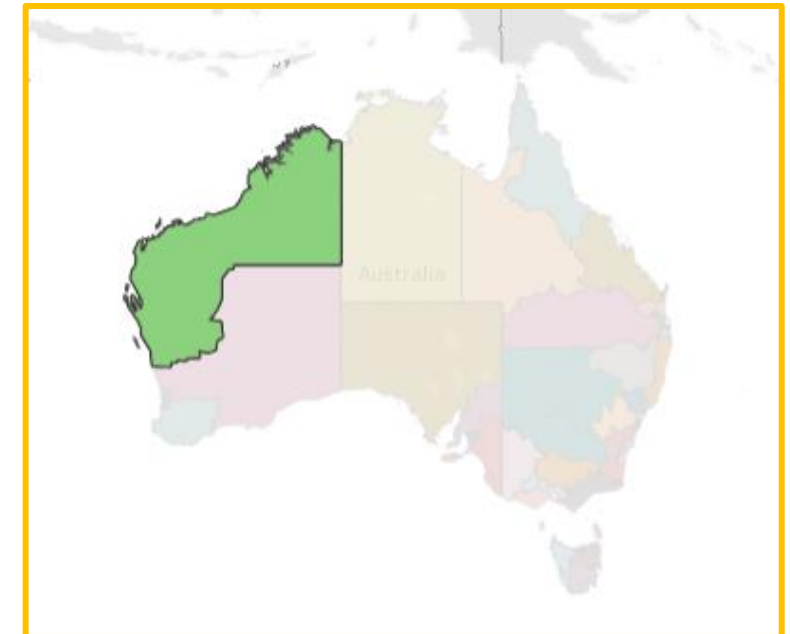
- Net gain of professionals (+7) and machinery operators and drivers (+3)
- Net loss of labourers (-11) and community and personal service workers (-3)

# WHAT SKILLS ARE THE REGION LOOKING FOR?

- In the Pilbara & Kimberley IVI (Internet Vacancy Index) region, which Gascoyne is part of, the most needed occupations have always been technicians and trade workers and professionals
- But the above is not the whole story: Between Sep 2020 and Sep 2023, the top three occupations that grew the fastest in terms of job vacancies were clerical and administrative workers (by 77.2%), sales workers (by 76.8%), and professionals (by 73.0%). At the same time, the vacancies for community and personal service workers and managers also increased by 64.8% and 60.5% respectively



Pilbara and Kimberley IVI Region



Source: Jobs and Skills Australia Internet Vacancy Index Report September 2023 release

# THE REGIONAL AUSTRALIA INSTITUTE

## CONTACT US



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